

City of Overland Park

2019 Budget



Above and Beyond. By Design.



2019 ANNUAL BUDGET

OVERLAND PARK

K A N S A S

ABOVE AND BEYOND. BY DESIGN.

ADOPTED BY:

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Carl Gerlach

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**City of Overland Park
Kansas**

For the Fiscal Year Beginning

January 1, 2018

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Overland Park, Kansas for its annual budget for the fiscal year beginning January 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Core Values

SERVICE COMMITMENT: Providing courteous, timely, and helpful service to the public and each other

STEWARDSHIP: Using resources wisely

INTEGRITY: Being honest, ethical and transparent

RESPECT: Valuing diverse perspectives; treating all people with courtesy and dignity

RELATIONSHIP BUILDING: Building and maintaining relationships, essential to our success and wellbeing

PURSUIT OF EXCELLENCE:
Committing to staff development and continuous improvement of service delivery

Our Mission

We plan, build, protect and preserve a lasting quality of life in Overland Park



Our Vision

We are a trustworthy, agile and innovative organization with an engaged workforce committed to strengthening the vitality of our community



OVERLAND PARK
K A N S A S

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INTRODUCTION TO THE BUDGET DOCUMENT

For ease of use, this budget document has been organized into eight sections. Orange divider tabs identify the sections for the following functional areas:

1. Executive Summary

This is designed to be a “liftable” summary of the budget, which can be copied and distributed as necessary to persons who wish to review the budget but who do not need the entire document. Included in this section are the following items:

- Budget Message
- Financial Planning
- Debt Information
- Fund Structure and Basis of Accounting
- Budgetary Guidelines
- Budget Process
- Summary of Historical Budget Information
- Key Components of the 2019 Budget
- Organizational Chart and Summary of Personnel Changes
- Performance Measurement Initiative

2. Summary – 2019 Budget

Contained in this section are detailed revenue and expenditure summaries for all budgeted funds.

3. Revenues – All Funds

Forecast methodologies and revenue sources for the entire budget are discussed in this section.

4. Fund Budget

This section contains revenue and expenditure budgets for each individual fund. Two years of actual information, current year estimates and budgeted amounts for all revenues and expenditures are presented for each fund.

5. Supplemental Information

General background information and facts about the City of Overland Park its services are contained in this section.

6. Goal Area Budgets by Cost Center

Individual tabs are provided for each major section (Goal Area) of General Fund expenditures as follows:

- Finance and Administration
- Public Safety
- Public Works
- Community Development

Each Goal Area is introduced by a goal, a list of cost centers within the area, a comparison of funding sources and expenditure types and a summary of cost center expenditures.

Provided by Cost Center within each Goal Area are program descriptions, cost center mission, program goals and accomplishments, performance measures, personnel schedules and budgeted expenditures by category.

7. Capital Improvements Program

This section contains information on the 2019-2023 Capital Improvements Program (CIP). Overall goals, objectives, financial standards, graphs on CIP data, operational impact and detailed listings of individual 2019-2023 CIP projects are included.

8. Maintenance Program

This section contains information on the 2019-2023 Maintenance Program. Funding source and project information for the infrastructure and facilities maintenance program is included.

9. Glossary

The glossary includes definitions for terminology that may not be easily understood by the common reader.

10. Index

An index is included as a reference to aid in locating information.

Executive Summary Overview

This section is designed to provide the reader with general background and summary information about the City of Overland Park and the 2019 Budget. Highlights of the material included are as follows:

Budget Message

Written to give the Mayor, City Council and the public a broad picture of the 2019 Budget. Included are 2019 Budget Highlights, Priorities and Issues, a summary of 2019 Revenue and Expenditure Information and a summary of the 2019-2023 Capital Improvements and Maintenance programs.

Fiscal Policy

Discusses the City's fiscal policy, which provides criteria and guidelines used in developing long-range financial plans, and the City's annual operating, maintenance and capital improvements budgets.

Financial Planning

Discusses the long-term financial planning process and financial planning standards.

Financial Structure

Explains fund structure and basis of accounting.

Budget Guidelines and Financial Assumptions

Informs the reader about policies that shape budget development.

Budget Development Process

Outlines the chronological order of preparing, monitoring and reporting related to both the operating and capital budgets.

Debt Information

Includes a schedule of outstanding debt, information on current and future debt and the legal debt margin.

Budget History

Reviews previous budget levels and 2019 expenditure highlights.

Key Components in the 2019 Budget

Summarizes reductions in funding in the 2019 Budget.

Personnel Summary

Includes an Organizational Chart and summarizes personnel changes in 2019.

Performance Management Initiative

Summarizes the Performance Management initiative.

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City Hall • 8500 Santa Fe Drive
Overland Park, Kansas 66212
www.opkansas.org

November 12, 2018

Mayor Carl Gerlach
Members of the City Council
City of Overland Park
Overland Park, Kansas

Mayor Carl Gerlach and Members of the City Council:

I am pleased to present the 2019 Budget for the City of Overland Park, as approved by the Governing Body on August 13, 2018. The budget is balanced, as required by Kansas law, and reflects the community's priorities and City Council's policy direction as identified over the previous twelve-month period.

The principal purpose of the City's budgeting process is to develop, adopt and implement an annual financial plan in support of programmatic priorities and objectives. Annual priorities and objectives support Overland Park's long-term mission of maintaining a healthy, vibrant, sustainable community, a responsive government, and a stable financial position. Priorities identified in the 2019 Budget include infrastructure maintenance, public safety, quality of life amenities, governmental accountability, community engagement, and preserving the quality of existing programs and services.

The total 2019 Budget equals \$294,800,000, an increase of 0.9% over the 2018 Budget. The portion of the 2018 Budget allocated for operating expenses, which supports the day-to-day operations of the City, totals \$134,039,320, a 4.7% increase.



Santa Fe Commons (soon to be call Thompson Park) in Downtown Overland Park is schedule to undergo

As adopted, the budget is in alignment with the financial parameters outlined in Overland Park's 2019-2023 financial plan; which stresses long-term sustainability and structural balance. Throughout the five-year planning period, the City's financial position is projected to remain within established fiscal parameters, including General Fund reserves which are programmed to experience a planned annual spenddown. The projected General Fund balance is 29.9% at the end 2023. This level is on target with the City's standard of 30%.

Addressing Community and City Council Priorities

Overland Park biennially conducts a citizens’ survey to obtain a greater understanding regarding the community’s priorities, areas of concern and areas of high satisfaction. The 2019 budget, developed in early 2018, relied on citizen feedback gathered in late 2016. The results of this survey, based on responses from over 1,700 Overland Park households, were used identify the community services and qualities Overland Park citizens value the highest.

Survey responses assisted the Overland Park City Council and city staff in determining investment priorities within the budget process. Four priority areas have been identified: infrastructure management, public safety, quality of life and governmental accountability.

As displayed in the survey results below, citizens identified which public services they considered the most important for Overland Park to provide. Furthermore, citizens identified how satisfied they were with the current level of service in those areas.

For example, “Overall maintenance of city streets” was ranked “important” or “very important” by 56% of citizens taking the survey. This category ranked 7th (out of 10) in satisfaction, with 73% of the survey respondents indicated they were either “satisfied” or “very satisfied” with the “Overall maintenance of city streets.”

“Overall quality of police, fire and ambulance services” was ranked highest in citizen satisfaction, with 94% of respondents satisfied with the services provided. This category ranked third in importance by citizens at 41%.

Overland Park Community Survey: Importance & Satisfaction Ratings of Major City Services					
Service Category	Importance		Satisfaction		Primary Priority Area
	Rank	%	Rank	%	
Overall maintenance of city streets	1	56%	7	73%	Infrastructure Management
Overall quality of traffic flow/congestion - major streets	2	54%	10	63%	Infrastructure Management
Overall quality of police, fire & ambulance services	3	41%	1	94%	Public Safety
Overall quality of parks & recreation programs & facilities	4	27%	2	91%	Quality of Life
Overall enforcement of city codes & ordinances	5	19%	9	70%	Quality of Life
Overall quality of traffic flow/congestion- neighborhood streets	6	19%	5	79%	Infrastructure Management
Overall effectiveness of communication with the public	7	15%	8	73%	Governmental Accountability
Overall quality of city's stormwater management system	8	11%	4	83%	Infrastructure Management
Overall quality of recreation programs	9	9%	3	84%	Quality of Life
Overall customer service you receive from city employees	10	8%	6	78%	Governmental Accountability

Armed with this feedback, the 2019 Budget was developed to address concerns in priority areas (such as infrastructure management) and maintain the high level of service that currently exists (such as public safety).

Interested in Overland Park's survey results? Visit <https://www.opkansas.org/maps-and-stats/citywide-survey/> for more information and survey updates for 2018

Infrastructure Management

Maintenance of Quality Infrastructure and Assets

The City's 2019-2023 Maintenance Plan is programmed at \$115,881,000, including \$22.6 million of funding for 2019 maintenance projects. The maintenance plan includes significant repairs, renovations, rehabilitation, or in-kind replacement of city infrastructure, facilities and amenities in the areas of streets, traffic management, stormwater, facilities, and public parks.

Additional resources have been allocated towards street, curb and traffic system maintenance in the 2019 budget. The 2019 street, curb and traffic system maintenance budget is \$17.5 million, a \$2.1 million increase from the 2018 Budget. Funding supports annual mill and overlay, street sealing, crack seal, curb repair and replacement, and traffic management systems upgrades.

Programmed out-years of street maintenance have also been increased by approximately \$2 million annually. The 2020-2023 street, curb and traffic system infrastructure funding level is approximately \$17.5 million annually, a sustainable level the City believes is required to maintain street, traffic and curbs infrastructure at an acceptable level. In conjunction with general city funding, gasoline tax provides significant funding to the street maintenance program. Other funding sources include county funding, dedicated stormwater funds and dedicated sales tax from the City's 1/8-cent sales tax.



Maintenance of infrastructure continues to be prioritized.

Based on project scheduling, the stormwater maintenance amount decreases from \$5.5 million in 2018 to \$2.4 million in 2019. Annual stormwater maintenance funding in 2020 thru 2023 is approximately \$2.0 million.

Facility maintenance funding has decreased in the 2019 budget to \$1,245,000, a reduction of \$915,000 based on project scheduling. This 2019 funding amount includes \$500,000 of miscellaneous annual projects, supporting over 500,000 square feet of City facilities, as well as \$745,000 of specific projects at the Matt Ross Community Center and City Hall.

The parks maintenance component includes funding to support equipment and structures at the City's eighty-three (83) parks and various recreation facilities including the golf courses, arboretum, children's farmstead, pools, and community centers. The 2019 funding level is \$1,350,000, an increase of \$133,000 from the 2018 funding level. Funding has been included in 2019 for amenity improvements at the Deanna Rose Children's Farmstead, Matt Ross Community Center and Scheels Overland Park Soccer Complex, as well as larger scale maintenance projects at specific parks and playgrounds.

Capital Investments in Infrastructure, Public Facilities and Technology

The City's five-year Capital Improvements Program (CIP) was developed in late 2017 and early 2018 to reflect the priority of continued investment into capital infrastructure, facilities and technology. The 2019-2023 CIP totals \$183.1 million. The CIP includes funding of \$56.5 million for projects to be constructed and/or financed in 2019. Some of the projects included began in a prior year, but will be completed in 2019 and therefore include financing in 2019.

Capital Improvement Projects scheduled for 2019 include:

- Construction of a Centralized Fleet Facility
- Radio System Upgrade and Replacement
- Network, Software and Police Technology Investments
- Storm Drainage Improvements
- Traffic Signal Improvements
- Replacement of Fire Apparatus
- Various Park Improvements
- Redesign of and improvements to Santa Fe Commons (soon to be called Thompson Park) in downtown.
- Neighborhood Street Improvements, including Sidewalks and Streetlights
- Thoroughfare Improvements, including Quivira Road, 159th Street to 175th Street and 159th Street, Quivira to Pflumm.

Approximately \$28.8 million of 2019 CIP funding is related to the improvement of bridge, street, traffic and thoroughfare infrastructure, including \$8.0 million towards the Neighborhood Street Reconstruction program in support of both neighborhood preservation and the preservation of public infrastructure goals.

The budget also includes \$14.2 million for public facilities, largely related to the construction of a consolidated fleet facility to service city vehicle and operating equipment, to improve operating results and increase efficiency. Public equipment costs in the 2019 budget are \$6.9 million, which includes large apparatus/equipment for fire, police and public works, a citywide radio system and information technology equipment.



\$56.5 million of projects are included in the CIP for 2019.

2019 capital projects also includes \$5.2 million related to parks and recreation amenities and \$1.4 million of funding is for stormwater drainage improvements.

A total of 72.8% of funding, or \$41.1 million, will be paid from City financing sources in 2019. This includes dedicated sales taxes, debt and pay-as-you-go resources from the City's Capital Improvements Fund. The remaining 27.2% of project funding, or \$15.4 million, will be provided by non-City sources including federal, county, other cities, and private investment.

2019 Capital Improvements

Category	City Funding	Other Funding	Total
Public Buildings	\$14,150,000	\$0	\$14,150,000
Public Equipment	6,935,000	0	6,935,000
Parks & Recreation	2,115,000	3,050,000	5,165,000
Bridge Replacement	510,000	0	510,000
Residential Street Program	7,355,000	600,000	7,955,000
Streetlighting	70,000	0	70,000
Street Improvements	1,980,000	1,400,000	3,380,000
Thoroughfares	6,415,000	10,125,000	16,540,000
Traffic Signals	300,000	80,000	380,000
Storm Drainage	1,250,000	120,000	1,370,000
TOTAL	\$41,080,000	\$15,375,000	\$56,455,000

The impact of capital project construction and the long-term operating costs resulting from capital construction is incorporated in the City’s five-year financial plan.

Project Management

Operational enhancements are included in the 2019 Budget supporting the City’s Capital Improvement and Maintenance programs.

Two construction specialists are being dedicated to the City’s curb repair and replacement program, while a right-of-way inspector will allow for better management of utility infrastructure placed in the City’s right-of-way. A facilities construction manager will provide oversight and management of remediation, repair and remodeling projects for facilities.

Public Safety

Public Safety remains a top priority for both the community and the City Council. Changes included in the 2019 Budget focus on enhancing public safety services, drug prevention programs and providing support personnel, equipment and resources to enable Police and Fire first responders to focus on their primary public safety service missions.

Police Services

As part of the 2019 Budget, additional resources have been dedicated toward the school resource officer program, which will expand into additional middle schools within the City. This enhancement increases student safety and provides additional relationship-building opportunities between the police and adolescents.



OP Fall Festival Parade 2018

The 2019 Budget also provides for the additional of an investigations technician. This additional police support position will allow for commissioned officer resources to be reassigned from administrative duties to roles that address public safety service demand due to population growth, shifting crime trends and neighborhood preservation concerns. Also in support of police operations is the addition of a police dispatcher to address increasing call volume and activity.

Another shift which will allow more police officers to remain dedicated to their primary service mission relates to the school crossing guard program. This program has been transitioned from utilizing part-time city employees to a contracted service, resulting in the shifting of resources from personnel to contractual services within the Police Department budget. This programmatic adjustment will reduced the number of police officer-covered crossings, allowing those officers to remain in their normal patrol duties.

Fire Services

The 2019 Fire Department budget includes providing additional resources to enhance services as well as realigning resources to maximize outcomes.

A new fire data analyst position will improve the analysis of fire and medical calls, allowing for more robust information available to make adjustment to programs and services to increase effectiveness and efficiency.

The 2019 Budget includes an additional fire inspector position. Currently the average time between fire inspections of commercial structures is around 27 months. With this additional resource, OPFD hopes to decrease the inspection cycle to closer to an 18-month timeframe.



The 2019 Budget prioritizes funding for public safety personnel and equipment.

The conversion of three full-time firefighter positions to fire medic positions will increase the effectiveness and versatility of these positions, allowing them to operate in either firefighter or paramedic roles.

Fire funding related to overtime has also been enhanced in 2019. Despite efforts to address overtime usage, the Fire Department has exceeded its budgeted overtime amount for several years. Overtime is used when fire stations are below required minimum levels of scheduled staffing.

Emergency Preparedness

Additional resources have been directed towards the Emergency Management program in support of local and regional preparedness activities and community outreach.

Drug Abuse Prevention and Intervention

As with much of the nation, Overland Park has seen a substantial increase in instance of opioid-related medical emergencies and crime. Additional funding has been allocated in Municipal Court provide support and provide assistance to individuals dealing with drug dependency.

An additional probation officer will reduce caseloads per each officer, thus allowing more in-depth support and services. Furthermore, the City is establishing a voucher program supporting weekend interventions and drug and alcohol evaluations to provides access to these services for low-income individuals and families who otherwise might not be able to afford such services. Funding for both the voucher program and the additional probation officer is through the City’s Special Alcohol Control Fund.

Quality of Life

Overland Park recognizes that community sustainability, vibrancy and livability are all influenced by a multitude of factors. Available public services, public safety, public amenities, transportation infrastructure, perceived quality of life and economic opportunities are vital to ensuring our community continues to flourish, and is a community in which individuals choose to move to.



Star Spangled Spectacular in Corporate Woods

The 2019 Budget includes funding supporting preservation of the community’s livability, and directs resources towards maintaining areas of the City in a manner that encourages individuals, homeowners and businesses to choose to invest in the community through purchases of and improvements to properties, as well as economic development projects promoting job creation within the City.



Clean, safe, vibrant parks support the quality of life Overland Park residents’ desire.

Overland Park’s multifaceted approach includes the allocation of dedicated public safety resources through the Community Oriented Policing and Problem Solving (COPPS) program; the recently implemented rental property registration program, which addresses concerns related to deteriorating rental properties; targeted public infrastructure and facility improvement programs to maintain and improve quality of life; and innovative community planning which provides

the framework in which quality development and redevelopment occurs in support of the community's vision.

The 2019 Budget enhances resources in support of community amenities. In addition to increased funding for infrastructure capital and maintenance investments and public safety programs as previously discussed, enhanced operational resources related parks and recreation are included.

In support of recreational amenities and opportunities, growth in funding and personnel resources for the Deanna Rose Children's Farmstead, the Matt Ross Community Center, the Overland Park Golf Course complex and the Overland Park Arboretum and Botanical Gardens support the continued maintenance and operations of these amenities in a high-quality manner, as desired by Overland Park residents and visitors.



The City is utilizing a multifaceted approach to neighborhood preservation. Additional Public Safety resources are allocated to at-risk neighborhoods, property code enforcement efforts target known areas of concern, and the City has increased reinvestment into public infrastructure and amenities. In 2017, Sapling Grove Park is receiving a new park shelter, playground and spray park.

Additional funding is also included in the budget for maintenance of landscaping in parks, greenspaces and right of way.

Governmental Accountability

Stewardship is one of the City's core values. Overland Park is committed a government that is open, accountable, honest and responsible as stewards of public funds and the public's trust. For 2019, the City continues to strategically allocate resources to increase governmental accountability.

Transparency, Communications, and Community Engagement

Enhanced funding is dedicated toward transparency, communications, and community engagement. The 2019 Budget includes the addition of one full-time Digital Communications Specialist position in the Communications division, increasing the City's proactive community outreach, better coordination with other departments' use of social media, adoption of the latest social media platforms, and expanding diversity of social media outlets used to promote communications with various segments of the population.



Community engagement continues as a priority in 2019

Visit [Overland Park's YouTube Channel](#) to view Council, committee and planning commission meetings.

Meeting Live Streams and Recordings

Live Streams

Live streams are available when City Council meetings are in session, generally the first and third Mondays of each month at 7:30 p.m.

The channel is not currently streaming live content. Please check back during the next meeting.

Visit the City's YouTube channel to see all meetings broadcast since April 2018.

Learn more about items up for consideration by reading the meeting's agenda.

If you need accommodations for meeting live streams, please call 913-895-6155 (Kansas Relay Service 1-800-895-6151.) Please give 48 hours' notice.

Archived City Council Meetings

Select a video from the thumbnails below to view a recent City Council meeting.

To view older City Council meetings, visit our YouTube channel.



In addition, recently the City Council decided to implement the live streaming and recording of City Council, Goal Area Committee, Committee of the Whole and Planning Commission meetings. Additional funding in the 2019 Budget has been allocated for on-site contractual support and in-house personnel support to manage, monitor and troubleshoot the video streaming technology of this service.

Operational Adjustments and Allocation of Resources to Meet Evolving Priorities

The adopted budget holds operating expenses for existing programs and services to a reasonable and sustainable rate of growth. To match evolving and expanding community needs with the City's limited resources, the City continues to systematically examine operations and focus on the allocation of resources to provide essential community services within existing resources, while stressing quality of life and responsive public stewardship. The 2019

Budget includes tactical adjustments in department operating budgets for commodities and contractual services. Increases were largely driven by external forces and needs in programs and services which support quality of life standards.

In addition to the enhanced public safety, quality of life and infrastructure investments mentioned previously, additional resources have been allocated to support the City's information technology (IT) infrastructure and facilities. Additional allocations are for annual system hardware and software maintenance, licensing, managed cyber security services, and maintenance of the City's fiber network. Three additional IT professionals will join the City in 2019 to support IT systems critical to governmental operations and service delivery.

As primarily a service organization, the quality of the City's programs and services is driven by the quality and retention of its workforce. The budgeted 1,084.10 full-time equivalent (FTE) positions, includes 936 full-time and 148.10 FTE part-time positions. This 6.64 FTE increase from the 2018 Budget reflects strategic prioritization of resources to promote community vitality and public safety.

Personnel Summary by Goal Area – All Funds

Goal Area	2018 Budget		2019 Budget	
	FT	PT	FT	PT
Finance, Administration & Economic Dev.	132	5.89	138	5.87
Public Safety	502	17.52	509	6.04
Public Works	139	3.32	142	2.83
Community Development	<u>141</u>	<u>136.73</u>	<u>147</u>	<u>133.36</u>
TOTAL	914	163.46	936	148.10

Adjustments to personnel resources and related benefits are ongoing. Following the national trend, health insurance costs continue to escalate rapidly despite continual efforts by the City to restructure benefits within a consumer-driven, wellness-focused plan which requires increasing amounts of financial and health-management participation by employees. The adopted 2019 Budget includes a projected 9% increase in health insurance premiums.

The budget also includes a planned 3% merit pool compensation package for City employees. This planning figure will be reevaluated at end of 2018 based on actual 2018 revenues and the 2019 financial outlook.

The 2019 Budget maintains the ongoing investment in operating capital equipment at the amount of over \$3.5 million for the fourth consecutive year. The level of funding included in the 2019 Budget is believed to be a realistic, sustainable, annual funding level which will provide necessary replacement of aging equipment.

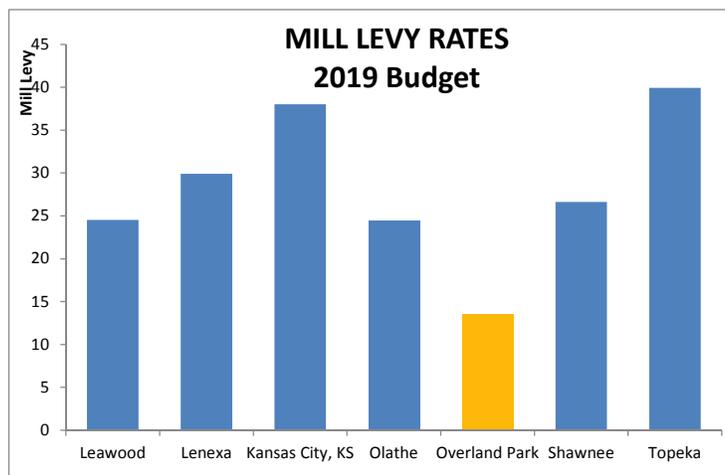
Key components of the 2019 Budget are discussed further beginning on page 58.

RESPONSIBLE, RESPONSIVE AND SUSTAINABLE FISCAL POSITION

Maintenance of a Low Property Tax Rate

The 2019 property tax rate of 13.566 mills includes a .001 mill increase from the 2018 Budget’s rate of 13.565 mills. The effective property tax rate (the percentage of a property’s market value the owner pays in annual property taxes) for residential properties is 0.16% and 0.34% for commercial properties.

Overland Park’s property tax rate remains 40% to 50% lower than the tax rate of neighboring jurisdictions that provide similar services. In addition, Overland Park has the lowest tax rate of any first class city in Kansas.



Overland Park's tax rate comprises between 11% and 13% of a property owner's total tax bill. Other entities' property tax rates include the State of Kansas (1.500 mills), Johnson County (26.013 mills), school districts (between 52.427 mills to 70.665 mills) and Johnson County Community College (9.266 mills). An Overland Park property owner's total property tax rate is between 102 and 122 mills, depending on the property location's school district.

Consideration of current economic conditions, and future economic and political outlook

The 2019 Budget was developed to reflect moderate economic growth and a stable fiscal outlook. Local economic development, property values and retail sales tax indicators made significant gains in 2013 through 2018, while regional and national indicators showed moderate growth. At the state legislative level, recent changes in political compositions of the state legislature indicated that additional revenue restrictions are not immediately forthcoming, and the impact the property tax revenue lid has been clarified. Considering both the positive economic data and the impact of state legislative changes, the City adopted a 2019 Budget which includes moderate, sustainable growth. The adopted budget addresses the City's need to reinvest in infrastructure, maintenance and equipment, meet service demands and focus on community priorities, while still remaining fiscally conservative to ensure adequate financial reserves are in place to safeguard against future economic downturns, emergencies or statutory changes.

Adherence to Adopted Financial Parameters and Standards

The City's established financial parameters and standards compel structural balance between anticipated current revenues and operating expenditures. Ensuring the long-term structural financial balance is the foundation of the City's financial strategy.

The City develops and adopts a five-year financial plan each year, which is used as the basis for annual budgetary decisions. The City's five year financial forecast is a long-range fiscal plan which anticipates underlying economic changes and provides for planned and orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions. The adoption of a long-term financial plan helps to ensure the annual operation, maintenance, capital improvement and financial decisions are made in alignment with the City's long-term objectives of maintaining a responsive government and a viable long-term financial position.

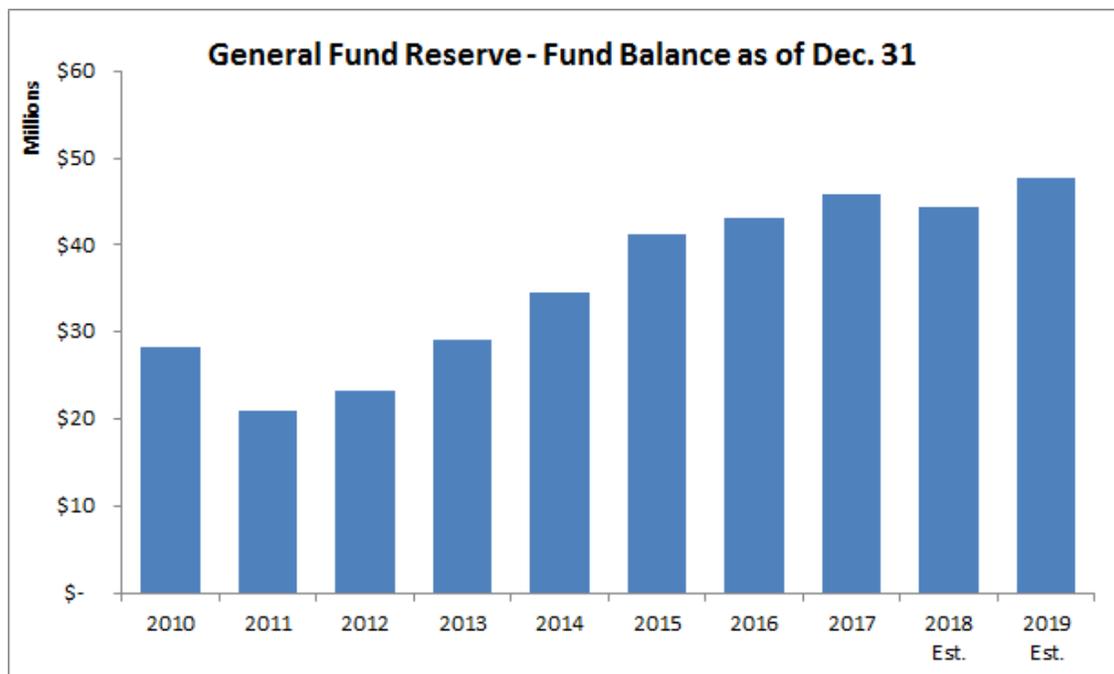
The adopted 2019 Budget is in alignment with financial parameters established as part of the City's 2019-2023 financial plan. The budget includes a level of expenditures which can be sustained in future years within the current revenue structure, given the current financial outlook. No increases in property or sales tax rates are projected in the out years of the long-term financial plan.

The 2019 Budget provides funding towards preserving existing programs and services, increased investment in the maintenance of public infrastructure, and responding to increasing service demands; particularly in the areas of public safety, quality of life, and governmental accountability, all within the long-term financial constraints of the existing revenue structure.

Maintenance of Adequate Financial Reserves

Long-term financial planning, balancing current expenditures with current revenues, and ensuring an adequate fund balance is available to address emergencies, changes in economic conditions, or large capital needs are cornerstones of the City's financial management practices. These guidelines drive decisions relating ongoing operations, as well as investments in capital infrastructure and maintenance.

Fortunately, the strength of the reserves lasted until 2012, at which time the combination of a mill levy rate increase and modest economic growth brought current revenues in-line with expenditures. As of 2018, the City's reserves have not recovered to pre-recession levels; however, the reserve balance is in compliance with the fiscal policy targeted amount of 30% of annual expenditures. Reserves of 30% are thought to be sufficient to provide flexibility to address emergencies or fiscal strains and to maintain the City's triple-A bond rating, a sign of fiscal health.



During 2019 through 2023, the City's financial position is projected to remain within established fiscal parameters, including General Fund reserves, which are programmed to experience a planned annual spenddown. Revenue forecasting and expenditure planning included in the 2019-2023 plan result in the General Fund ending balance decreasing from 38.4% at January 1, 2019 to 29.9% by December 31, 2023. This planned spenddown of General Fund reserves is in alignment with financial parameters of the City's adopted fiscal policy; however, adjustments in both revenues and expenditures may occur over the planning period in order to ensure the City remains close to target reserve levels.

THE 2019 FINANCIAL PLAN AND 2019-2023 FINANCIAL FORECAST

The 2019 Budget, the 2019-2023 Capital Improvements Program and the 2019-2023 Maintenance Plan were developed and adopted within the context of the City’s five-year financial plan. This plan includes projected revenues and expenditures for the 2019 budget year, and forecasted revenues and operating expenditures in the out-years of 2020 through 2023. Funding requirements related to the City’s adopted five-year capital and maintenance programs are also included.

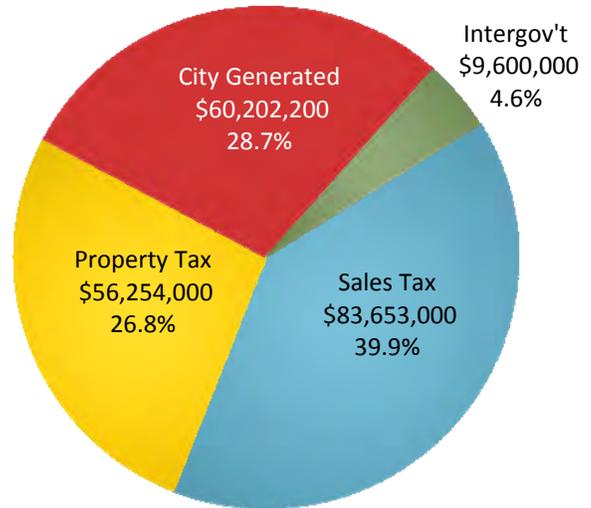
2019 Revenues

Revenues generated in 2019 are projected to be \$209,709,200. With the inclusion of transfers between funds and fund balances, total 2019 resources available are estimated to be \$294,800,000.

Current revenues include collections from four primary sources: sales tax (39.9%), city generated revenue (28.7%), property tax (26.8%) and intergovernmental revenue (4.6%). Sales tax collections include city and county retail sales and use taxes.

For 2019, total current revenues including sales tax, property tax, city generated and intergovernmental revenues are anticipated to increase \$7.9 million, or 3.9%, combined. This increase is driven by increases in all revenue categories, including a \$4.0 million increase in property tax revenues due to increases in assessed valuation and a \$2.0 million in sales tax collections.

Budgeted Current Revenues by Source



Revenue Category	2018 Budget	2019 Budget	\$ Change	% Change
Sales Tax	\$81,686,000	\$83,653,000	\$1,967,000	2.4%
Property Tax	52,273,200	\$56,254,000	\$3,980,800	7.6%
City Generated	58,319,100	\$60,202,200	\$1,883,100	3.2%
Intergovernmental	9,570,000	\$9,600,000	\$30,000	0.3%
TOTAL	\$201,848,300	\$209,709,200	\$7,860,900	3.9%

Sales Tax Revenues are budgeted at \$83.7 million in all funds. This equates to a 2.4% increase above the 2018 budgeted level and, based on current projections a 1.8% increase over 2018 projected revenues. 2018 estimated collections are now projected to be \$82.1 million, \$400,000 higher than the \$81.7 million originally budgeted.

Due to the volatile nature of sales tax as a revenue source, sales tax collections are reviewed on a quarterly basis and revisions to the financial forecast are recommended as appropriate.

Projections for 2019 sales tax revenues were initially established in December 2017 and then reviewed during 2018. Sales tax projections for 2019 are based on the forecasting models interpretation of data through June 2018. The City continues to monitor sales tax revenues and reevaluate sales tax assumptions. Adjustments in revenues and expenditures will be made if necessary due to actual sales tax collections.

Property Tax Revenues reflect application of the mill levy rate to the assessed valuation of property in Overland Park. Property tax revenues are budgeted to increase by \$4.0 million (7.6%) from 2018 budgeted revenues. This increase is the result of growth in assessed valuation applied to a constant property tax rate as approved by the City Council based on the strong economic condition of the community and the City’s stable fiscal position. The mill levy rate is 13.566 mills to support the 2019 Budget.

	2018 Budget	2019 Budget	Change
General Fund	12.603	12.604	0.001
Stormwater Utility Fund	0.962	0.962	0.000
TOTAL	13.565	13.566	0.001

The assessed valuation supporting the 2019 Budget increased by 6.0%, from \$3.47 billion to \$3.68 billion. This increase was driven by a 6.2% increase in real estate valuation, which comprises the majority of the City’s assessed valuation. This increase is due to both property being added to the tax rolls and growth in reappraisal. In addition, personal property values are reduced compared to 2018, which is attributable to a state law which exempts newly purchased machinery and equipment from personal property taxes. State assessed utilities increased slightly. The following table summarizes the change by category:

	2018 Budget	2019 Budget	\$ Change	% Change
Real Estate	\$3,399,516,311	\$3,609,714,704	\$210,198,393	6.2%
Personal Property	27,075,749	25,876,735	(1,199,014)	-4.4%
State Assessed Utilities	47,618,197	48,111,211	493,014	1.0%
TOTAL	\$3,474,210,257	\$3,683,702,650	\$209,492,393	6.0%

City-Generated Revenues include franchise fees, user fees, licenses, permits, contracts and interest earnings. 2019 revenues are projected to be 3.2% higher than the 2018 Budget. Transient guest tax, paid by guests at hotels in the City, is expected to remain flat, as are franchise taxes. Revenues from municipal court fines, development-related activities, recreation fees, reimbursements and interest earnings are expected experience moderate growth in 2019.

Intergovernmental Revenues reflect receipt of funds collected by federal, state and county sources and redistributed to Overland Park, and include such items as gasoline tax and liquor tax. These revenues are expected to remain flat with the 2019 Budget, at 0.3% above the 2018 Budget.

Fund Balance for all funds at the beginning of 2019 is estimated to be \$58.8 million, a reduction of \$4.6 million compared to the budgeted 2018 beginning fund balance of \$63.4 million.

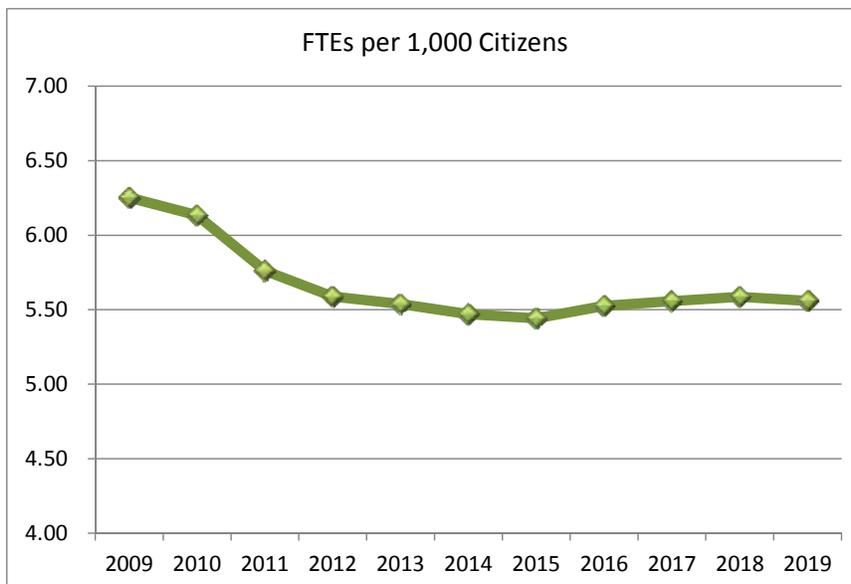
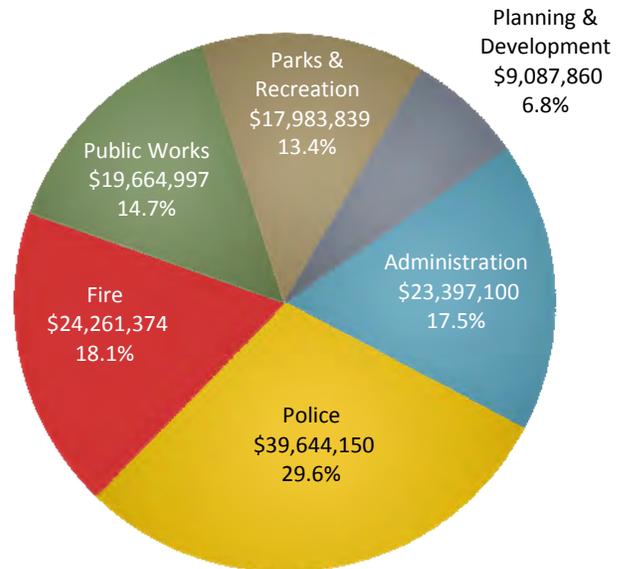
2019 Expenditures

Total budgeted expenditures for 2019 equal \$294,800,000, an increase of 0.9% from the adopted 2018 Budget. This total includes expenditures in all categories for all appropriated funds.

Operating Expenditures (including personal services, contractual services, commodities and capital outlay) for all funds total \$134.0 million. This is a 4.7% increase from the adopted 2018 Budget.

The frontline operational departments of Police, Fire and Public Works comprise almost two-thirds of the operating budget. These areas are responsible for providing the vital governmental services of public safety and safe infrastructure. The Planning and Development Services, Parks Services and Recreation Services departments, which focus highly on quality of life issues, comprise one-fifth of operational expenditures, while non-operating administrative departments, such as Human Resources, Finance and Law comprise less than one-fifth.

2019 Operating Budget by Area



Of the operating budget, over 75% of funding supports personnel. The 2019 Budget includes personal services totaling \$103.2 million, representing 77.0% of the operating budget and 35.0% of the total budget. The 1,084.10 FTEs equates to a per capita rate of 5.6 FTEs per 1,000 citizens.

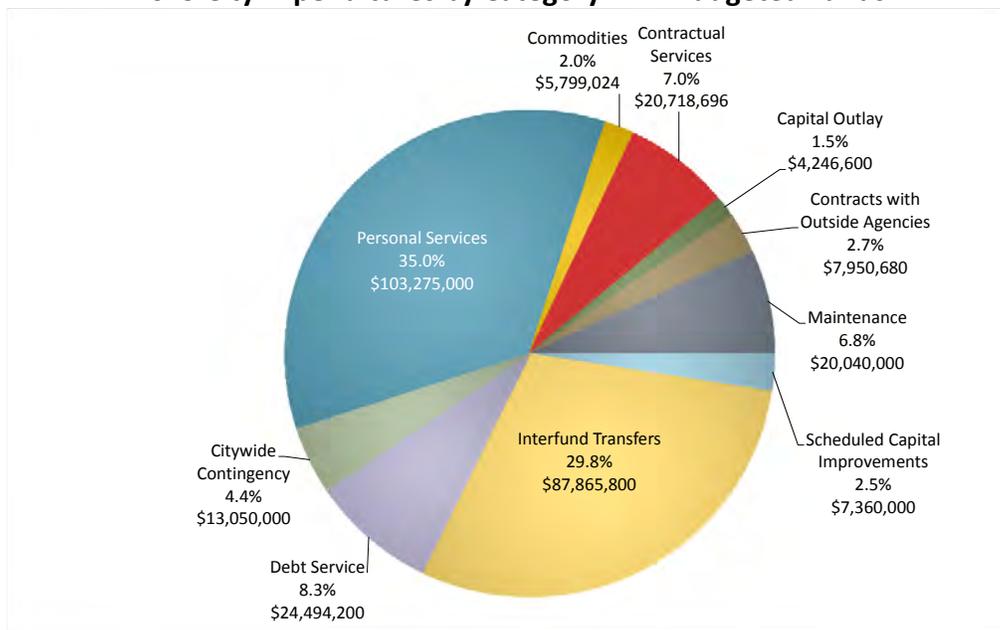
Detailed personnel information can be found beginning on page 69.

Contracts with Outside Agencies total \$7.9 million. These contracts include economic development funding, social services funding and public safety funding.

Infrastructure and Facilities Maintenance funding totals \$20.0 million. The 2019 Budget includes specific funding for the City’s maintenance, repair and replacement of infrastructure, facilities and amenities, as well as a five-year plan for future maintenance expenditures and funding. A summary of all maintenance expenditures and funding sources can be found beginning on page 330.

Non-operating Expenditures for all funds total \$132.7 million. Interfund transfers necessary to comply with state requirements comprise two-thirds of non-operating expenses. Capital improvements and debt service expenditures for current and future capital projects represent 24.0% of non-operating costs. The balance of this category represents allocation for budgeted contingencies.

2019 City Expenditures by Category – All Budgeted Funds



2020-2023 Financial Forecast

The City develops and utilizes the five-year financial forecast to anticipate underlying economic changes and provides for planned and orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions.

A variety of forecasting models are used in developing the multi-year revenue and expenditure plan. The plan incorporates operating, capital and maintenance data to determine the availability of resources to support future anticipated and unanticipated expenditures. The forecast is updated semiannually; during development of the five-year capital/maintenance programs and the development of the annual operating budget.

The financial forecast includes financial standards used as guidelines in reviewing proposed Capital, Maintenance and Operating program requests to determine long-term fiscal sustainability.

General Fund financial forecast assumptions for plan out-years of 2020-2023 are as follows:

	2020	2021	2022	2023
Revenue Projections				
Mill Adjustment	0.000	0.000	0.000	0.000
Property tax revenue increase	3.8%	2.9%	2.9%	2.9%
City sales tax revenue increase	1.8%	1.8%	1.8%	1.8%
Other current revenue increase	0.4%	2.0%	2.0%	2.0%
Total GF current revenue increase	2.1%	2.1%	2.1%	2.0%
Expenditure Projections				
Annual operating increase	4.3%	4.1%	4.6%	4.3%
Capital Improvements Program	\$46,805,000	\$26,390,000	\$25,885,000	\$27,555,000
Maintenance Program	\$23,405,000	\$22,073,000	\$25,405,000	\$22,448,000
General Fund Balance as a percent of				
Operating Expenditures	38.8%	36.9%	33.9%	29.9%
General Fund Ending Cash	\$49,100,000	\$48,700,000	\$46,800,000	\$43,100,000

Additional information regarding the five-year forecast and assumptions can be found beginning on page 32.

CONCLUSION

Overland Park's 2019 Budget is the City's business plan for the year, developed and adopted to reflect the community's priorities and values through the funding of services, programs and projects which address the community's needs in order to preserve the long-term vibrancy and livability of our community. Overland Park's secure financial position and fiscal outlook enables the City to dedicate additional resources within the current revenue structure in the 2019 Budget to meet growing operational demands as well as expanded needs in the priority areas of traffic and infrastructure management, public safety, community preservation, and development.

In addition, the City's current financial plan provides for future flexibility and allows for appropriate responses to unforeseeable circumstances. While the long-term financial plan includes the assumption ongoing modest revenue growth will continue to support expanding service demands within the existing revenue structure, the City is conscious of external factors which could impact the economic health of our city and region. Based on this, Overland Park continues to utilize a cautious, strategic approach when planning for and allocating out the City's limited resources.

Balancing the needs and expectations of the community within the available financial resources presents challenges annually. The 2019 Budget reflects the efforts of the Governing Body and city staff to address community priorities, maintain the citizens' desired quality of life and to provide services and amenities to support our vibrant community while ensuring the long-term fiscal health of the community.

Respectfully submitted,

A handwritten signature in black ink that reads "Bill Ebel". The signature is written in a cursive style with a large, stylized "B" and "E".

Bill Ebel
City Manager

FISCAL POLICY

Fiscal Policy Resolution 4215 provides criteria and guidelines to be used in developing long-range financial plans, and the City's annual operating, maintenance and capital improvement budgets.

FISCAL POLICY

SECTION 1. PURPOSE AND DEFINITIONS.

Purpose:

The purpose of this fiscal policy is to establish the criteria and guidelines to be used in developing long-range (five-year) financial plans, annual operating budgets, and maintenance and capital improvements programs for Governing Body consideration. Implementation of this policy is designed to:

1. Provide clear direction to the city staff about the policies of the Governing Body, and about the scope and level of City services and capital improvements desired.
2. Ensure that the Governing Body is informed about the fiscal capacity of the City to undertake capital, maintenance or operating program activities before making decisions on such activities.
3. Provide for a balanced municipal revenue structure which is dependable and responsive to economic conditions, while continuing to limit the City's reliance on property tax when possible.
4. Provide investors interested in Overland Park bonds with a clear picture of the financial condition of the City and the security of their investment which will improve and maintain Overland Park's bond ratings.
5. Provide the lead-time required to plan and schedule public improvements.
6. Advise the public as to the need for City financial and service actions to maintain public confidence in the City's credibility.

Operations Defined:

As used in this policy, Operations include the services performed as part of the reoccurring, routine work of the City. Operating expenditures include personnel costs, minor commodities, contractual services, equipment and routine annual maintenance used in order to provide day-to-day City Operations.

Maintenance Defined:

As used in this policy, Maintenance includes significant work performed to City infrastructure and facilities as part of the City's five-year Maintenance program. The City's Maintenance program includes both major and preventive maintenance projects.

Major Maintenance includes renovation of, large-scale repairs to, and in-kind replacement of existing City-owned assets. Preventive Maintenance includes projects and programs to protect and significantly extend an asset's useful life.

Routine Annual Work or Repairs to Equipment would be defined as an Operating Expense. Replacement of Infrastructure or Facilities which would result in increased capacity would be defined as a Capital Improvement.

Capital Improvements Defined:

As used in this policy, a Capital Improvement is the construction or acquisition of a public facility or infrastructure needed to carry out the adopted goals and objectives of the City. Capital expenditures are long-term in nature and have a long-term life.

Generally, equipment, infrastructure or facilities with less than a five-year usable life and with a current value of under \$200,000 will be acquired through the City's Operating budget.

SECTION 2. FINANCIAL PLANNING POLICIES

Balanced Budget and Budgetary Basis:

1. The budget adopted by the Governing Body shall be balanced so that estimated expenditures do not exceed estimated revenues available for appropriation. State budget law prohibits a budget which projects spending in excess of available resources.
2. The City's budget is prepared on the modified accrual basis for all funds, including government and proprietary funds, and assumes that prior years' ending cash balances may be utilized to balance the budget.
3. The use of non-reoccurring revenues, including fund balance, to finance on-going expenses should be avoided. The City shall pay the full cost of current services with current revenues. However, reserves may be used on a short-term basis to offset the impact of economic downturns.

Long-Range Financial Planning:

1. Five-Year Financial Forecast

The City shall develop and maintain long-range fiscal planning and budgeting systems which anticipate underlying economic changes and provide for planned, orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions.

a. The City Manager shall semiannually prepare for the Governing Body a Long-Range (Five-Year) Revenue and Expenditure Forecast. The Forecast shall be updated during the development of the Capital Improvement and Maintenance programs and the annual Operating budget. Such Forecast shall be used by the Governing Body in reviewing proposed Capital, Maintenance and Operating program requests to ensure long-term fiscal sustainability.

b. Financial Standards

The five-year financial Forecast shall include financial standards established and reviewed periodically by the Governing Body. The financial standards shall be used as guidelines in reviewing proposed Capital, Maintenance and Operating program requests to determine long-term fiscal sustainability.

The City's financial standards shall include targets established and periodically reviewed by the Governing Body regarding percentage of expenditures during the five-year planning period to be allocated to Operations, Maintenance and Capital Improvements.

2. Five-Year Capital Improvements Program

It shall be the policy of the City to identify and set priorities among the Capital Improvement needs of the community and to develop a schedule for making these Improvements in accordance with the fiscal capacity of the City to do so. The Capital Improvements program shall propose projects over the ensuing five years.

a. Review - The City Manager shall annually provide to the Governing Body an updated five-year Capital Improvements program for budget planning purposes.

b. Contents - The Capital Improvements program shall include:

i. A clear summary of its contents.

ii. A list of all Capital Improvements proposed for the ensuing five-year period along with appropriate supporting material for each project, prepared in accordance with a process approved by the Governing Body.

- iii. Cost estimates, methods of financing and recommended time schedules for each Improvement.
 - iv. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.
 - v. A statement on the fiscal capacity of the City to undertake these improvements and the impact the five-year program will have on the City's goals and objectives, Operating budget and fiscal policy.
- c. Administration -The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Capital Improvements program and its implementation.
 - d. Capital Expenditures Budgeted - Current year Capital expenditures (first year of the updated five-year Capital Improvements program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.
 - e. Self-Supporting Activities - A clear distinction shall be made between general purpose government Capital Improvements and the enterprise activities intended to be self-supporting. All projects proposed to be self-supported must demonstrate their ability to develop sufficient revenue to meet the expected expenditures.

3. Five-Year Maintenance Improvement Program

It shall be the policy of the City to identify and set priorities among the Maintenance needs of the community and to develop a schedule for making these Improvements in accordance with the fiscal capacity of the City to do so. The Maintenance program shall propose projects over the ensuing five years.

- a. Review - The City Manager shall annually provide to the Governing Body an updated five-year Maintenance program for budget planning purposes.
- b. Contents - The Maintenance program shall include:
 - i. A clear summary of its contents.
 - ii. A list of all Major and Preventive Maintenance projects proposed for the ensuing five-year period along with appropriate supporting material of each project, prepared in accordance with a process approved by the Governing Body.
 - iii. Cost estimates, methods of financing and recommended time schedules for each project.

- iv. The estimated annual impact of Maintenance projects.
- v. A statement on the fiscal capacity of the City to undertake these projects and the impact the five-year program will have on the City's goals and objectives, Operating budget, and fiscal policy.
- c. Administration -The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Maintenance program and its implementation.
- d. Maintenance Expenditures Budgeted - Current year Major Maintenance expenditures (first year of the updated five-year Maintenance program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.

Asset Inventory:

The City shall annually inventory Capital assets in order to verify the location and assess the condition of City assets. Information from such inventory shall be used to assist in determining a prudent, orderly replacement of City-owned assets through the Operating budget and Capital Improvements program.

SECTION 3. REVENUE POLICIES.

Revenue:

The City shall maintain a diverse revenue structure which is dependable and responsive to economic conditions. The City shall pursue a partnership with taxpayers to encourage sharing of public services costs in a fair and equitable manner to the public.

1. Operating Revenue

Operations of the City shall be primarily funded through a stable, balanced and reoccurring revenue structure comprised of property tax, sales tax and user fees. Tax rates and fees shall be reviewed periodically and evaluated based on fundamental underlying conditions, economic conditions, service level changes, State or Federal mandates or any other changes that affect the City's ability to provide basic City service or maintain sufficient cash reserves.

Ad valorem property tax revenue shall comprise a significant portion of the City's tax structure in order to provide a stable, consistent revenue stream.

Retail sales and compensating use taxes shall constitute a primary revenue sources for the City's Operating budget. As a more volatile revenue source, sales tax revenue estimates shall be conservative and based upon trend analysis, economic conditions and other factors.

The City shall pursue the use of appropriate user fees and charges to support services rendered when prudent, equitable and pursuant with City policy and goals. The City will establish fees and charges based on cost of service, community benefit and cost recovery guidelines.

2. Funds from Other Agencies

The City shall seek to partner with other intergovernmental agencies to share operational services, facilities and equipment-related costs when prudent and beneficial to City taxpayers. The City shall seek sustainable intergovernmental funding to support on-going Operational and Maintenance expenses.

The City shall aggressively seek funds from federal, state, county and other agencies for use in implementing the City's Capital Improvement and Maintenance programs, and shall normally give priority to those projects which maximize the use of such funds in meeting the objectives of the Capital Improvements and Maintenance programs.

3. Debt

The City shall limit the use of debt to the financing of projects and equipment through the City's Capital Improvement and Maintenance programs. The City shall avoid the use of debt to fund reoccurring operating expenses.

4. One-Time (Non-reoccurring) and Unpredictable Revenues

The use of non-reoccurring and unpredictable revenues to fund on-going expenditures shall be avoided. On-going expenditures shall be funded with reliable, on-going sources of revenue.

Reserve funds may be used on a short-term basis to fund on-going expenses to offset the impact of unanticipated financial conditions. Reserve funds may also be used to fund emergency response to ensure essential public services are maintained during and after natural and man-made disasters.

SECTION 4. EXPENDITURE POLICIES.

Debt:

The City's debt policy provides framework to ensure the City's debt is issued in accordance with established public policy and managed in a fiscally prudent manner which seeks to maintain current credit ratings, preserve public trust, minimize costs to taxpayers and does not adversely affect future generations. The debt policy shall provide general guidelines for debt issuance and management.

1. Use of Debt. The City shall limit the use of debt to the financing of projects and equipment through the City's Capital Improvement and Maintenance programs. The City shall avoid the use of debt to fund reoccurring Operating expenses. Debt issuance will be utilized by the City in those cases where public policy, equity, and efficient use of limited resources favor debt financing over funding with current revenues. Decision criteria shall include the following:
 - a. City's current and projected debt position, financial health and economic conditions.
 - b. Available alternative financing sources, including use of current revenues and leveraged revenue sources of private and intergovernmental contributions. Projects which include a substantial portion of leveraged financing shall normally be given priority.
 - c. Purpose and useful life of the asset. Debt shall be issued in manner in which the term of the debt financing does not exceed the asset's projected life.
 - i. Debt related to Capital Improvements shall normally be issued as general obligation debt for ten or twenty years. The length of the issue is based on type of asset and expected useful life. New facilities and land shall normally be bonded for twenty years. Other Infrastructure or Facility Improvements shall normally be bonded for ten years.
 - ii. Debt for equipment may be bonded for a period of less than ten years, however it shall not be bonded for a period of time longer than the anticipated useful life of the asset.
 - iii. Debt related to Maintenance Improvements may be bonded for a period of ten years or less, and shall not be bonded for a period of time longer than the anticipated useful life of the improvement or asset.
2. Debt Capacity /Criteria for City Debt Limit. The debt limitation set above is based on review of a number of factors including the following:
 - a. Legal General Obligation Bond Limit - The debt pledged as general obligations of the City shall not exceed thirty percent of the assessed valuation as authorized under K.S.A. 10-308.
 - b. Rating Agency Criteria – In order to maintain the City's bond ratings, the Chief Financial Officer will monitor reports and financial statements indicating the City's financial position and results of Operations. The Chief Financial Officer will also periodically consult with the City's financial advisor to review municipal bond markets and trends in municipal finance.

- c. City Financial Standards - The City's financial planning standards include several guidelines relating to amount of debt outstanding, including:
 - i. Total Direct Debt Per Capita. The amount of per capita direct-bonded debt issued by the City.
 - ii. Percentage of Direct and Overlapping Debt to Market Value of Tangible Property. The City's direct-bonded debt and overlapping debt as a percentage of estimated market valuation of a property.
 - iii. Percentage of Debt Service to General Fund Operating Expenditures. The City's annual transfer to the Bond and Interest Fund for debt service cost divided by total Operating Expenditures of the General Fund.
 - iv. Mill Levy Equivalent of Bond and Interest Transfer. The mill levy required to replace the General Fund's annual transfer to the Bond and Interest Fund. These monies are used to pay annual principal and interest payment of the City's maturing general obligation debt.

Financial standards and guidelines related to debt are established and reviewed by the Governing Body on a periodic basis.

Reserve or Stabilization Account (Fund Balance Policy):

- 1. Purpose - Sound financial management principles require that prudent levels of funds be retained in order to provide a stable financial base for future fiscal periods, uninterrupted delivery of essential governmental services and tax-rate stability. The City shall maintain adequate unrestricted resources to provide the capacity to provide essential governmental service during and immediately following a disaster, offset significant economic downturns or revenue shortfalls, provide sufficient cash flow for daily financial/operational needs, and secure and maintain investment grade bond ratings.
- 2. Fund Balance Definitions - The term "fund balance" is generally recognized as the difference between a fund's assets and liabilities.

In accordance with Governmental Accounting Standard Board statement number 54 (GASB 54), a fund's balance is classified into up to five categories primarily based on the extent to which restrictions exist regarding use of funds.

- a. Non-Spendable. Assets legally or contractually required to be maintained or not in spendable form, such as inventory or prepaid times. Such constraint is binding until the legal requirement is repealed or the amounts become spendable.
- b. Restricted. Assets with externally imposed constraints, such as those mandated by creditors, grantors and contributors, or laws and regulations. Such constraint is

binding unless modified or rescinded by the applicable external body, law or regulations.

- c. Committed. Assets with a purpose formally imposed by resolution by the Governing Body of the City, binding unless modified or rescinded by the Governing Body.
- d. Assigned. Assets constrained by the express intent of the Governing Body, City Manager or designee. Encumbrances shall be considered as assigned, unless they specifically meet the requirements to be committed or restricted.
- e. Unassigned. All amounts not included in other fund balance classifications.

The total of the last three categories (committed, assigned and unassigned), which includes only resources without a constraint on spending or for which the constraint on spending is imposed by the government itself, is termed the unrestricted fund balance. The unrestricted fund balance serves as a measure of expendable available financial resources.

- 3. Order of Unrestricted Fund Balance Expenditure - For unrestricted fund resources, committed amounts should be reduced first, following by assigned amounts, followed by unassigned amounts.
- 4. General Fund Unrestricted Fund Balance Target - The City's targeted general fund unrestricted fund balance is 30% of the subsequent fiscal year's budgeted operating and contingency expenditures. The target amount expressed is a goal and may fluctuate from year-to-year in the normal course of Operations. This funding level includes allocations for the following:
 - a. Emergency Response. Provides the financial capacity to ensure the continuation of essential public services during and after emergencies resulting from natural and man-made disasters. This reservation shall be classified as assigned.
 - b. Stabilization. Provides financial resources protecting against the need to reduce service levels or raise taxes due to adverse financial or economic circumstances, and allows the City to take advantage of unplanned extraordinary opportunities. This reservation shall be classified as unassigned.
 - c. Working Capital. Provides funding to ensure adequate resources to deliver essential public services during all periods in the City's annual revenue and expenditure cycle. This reservation shall be classified as unassigned.

The minimum target of the unrestricted fund balance at the end of the five-year financial planning period is 15%.

5. Monitoring and Reporting - The City Manager and Chief Financial Officer shall annually prepare a report documenting the status of fund balance in comparison with the target established in this policy, and present information relating to fund balance in conjunction with development of the City's five-year financial forecast and annual Operating budget.
6. Replenishment of Unrestricted Fund Balance - If it is anticipated at the completion of any fiscal year that the projected or estimated amount of unrestricted fund balance will be less than the minimum established target, then the City Manager shall prepare and submit in conjunction with the five-year financial plan a plan for the expenditures or expense reduction and/or revenue increases necessary to restore the minimum target amount within the five-year planning period.

SECTION 5. FINANCIAL ACCOUNTING AND REPORTING.

General Policies:

1. The City will adhere to generally accepted accounting practices (GAAP) and pronouncements by the Government Accounting Standards Board (GASB).
2. The City will adhere to a policy of full and open public disclosure of all financial activity and information. The City will strive to provide timely transparent financial information which is easily accessible by the public.

Expenditure Accountability:

1. The City will maintain a budgetary control system and will produce interim financial reports that measure actual revenues and expenditures compared to budgeted revenues and expenditures.
 - a. Regular monthly, quarterly and annual reports will present a summary of financial information by major fund and activity type.
 - b. Each year, the City will employ an independent public accounting firm to perform the annual audit.
2. Expenditures will be controlled by appropriate internal controls and procedures for processing invoices for payment. Expenditures will be accounted for in the proper accounts.
3. The City shall maintain a system for monitoring the City's expenditure performance in relation to budget. Periodic reports will provide budget to actual comparisons.
 - a. Department directors will have primary responsibility for ensuring expenditures adhere with the appropriations made through the budget process.

- b. The Finance Department and City Manager's Office will monitor the City's financial position by cost center, department and fund, including revenues and expenditures, in relation to the adopted budget and most current long-term financial forecast.
4. If adjustments are needed in the City's planned expenditures in order to ensure the City's long-term financial sustainability, the City Manager, at his or her discretion, will:
- a. administratively adjust annual budget allocations, or
 - b. will provide information to the Governing Body regarding options for expenditures adjustments.

SECTION 6. COORDINATION AND REVIEW.

The staff shall take care to ensure that the provisions of this policy are effectively implemented. Whenever the City Manager determines that there is a conflict between this policy and other more specific Governing Body policies involving the Operating budget, Maintenance or Capital Improvement planning or financing, that conflict shall be brought to the attention of the Finance, Administration and Economic Development Committee for a recommendation to the Governing Body.

The Finance, Administration and Economic Development Committee shall review these rules, procedures and protocols at least once every two years.

FINANCIAL PLANNING

Five-Year Financial Forecast

The City develops and utilizes a long range five-year financial forecast to anticipate underlying economic changes and provides for planned, orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions.

A variety of forecasting models to develop a five-year revenue and expenditure plan. The plan incorporates operating, capital and maintenance data to determine the availability of resources to support future anticipated and unanticipated expenditures. The forecast is updated semiannually; during development of the five-year capital/maintenance programs and the development of the annual operating budget.

The Long-Range (Five-Year) Revenue and Expenditure Forecast financial forecast is revised semiannually in order to provide guidance during the development of the Capital Improvement and Maintenance programs, and the annual Operating budget. The forecast is used by the Governing Body in reviewing proposed Capital, Maintenance and Operating program requests to ensure long-term fiscal sustainability.

The 2019 budget was developed and adopted in the context of the 2019-2023 Financial Plan:

REVENUE AND EXPENDITURE SUMMARY					
	2019	2020	2021	2022	2023
FUND BALANCE 1/1	44,400,000	47,700,000	49,100,000	48,700,000	46,800,000
Revenue:					
Operating Revenue	162,504,967	165,932,300	169,561,500	173,285,300	177,033,400
Excise Tax/Dedicated Capital Rev	3,100,000	3,130,000	3,120,000	2,990,000	2,810,000
Total Current Revenue:	165,604,967	169,062,300	172,681,500	176,275,300	179,843,400
Operating Expenditures:					
Department Operations	(117,704,152)	(122,723,221)	(127,783,122)	(133,718,189)	(139,516,135)
Contingency	(4,000,000)	(3,959,000)	(4,109,000)	(4,286,000)	(4,459,000)
Other Transfers	(4,340,814)	(3,760,000)	(3,760,000)	(3,760,000)	(3,760,000)
Total Operating Expenditures:	(126,044,966)	(130,442,221)	(135,652,122)	(141,764,189)	(147,735,135)
Infrastructure Expenditures:					
GF Debt Service Transfer	(11,500,000)	(10,866,091)	(9,958,573)	(9,138,345)	(8,903,307)
GF CIP Transfer	(14,200,000)	(13,893,988)	(16,005,805)	(13,927,766)	(15,359,957)
GF Maintenance Transfer	(10,560,000)	(12,460,000)	(11,465,000)	(13,345,000)	(11,545,000)
FUND BALANCE 12/31	47,700,000	49,100,000	48,700,000	46,800,000	43,100,000
	39.2%	38.8%	36.9%	33.9%	29.9%

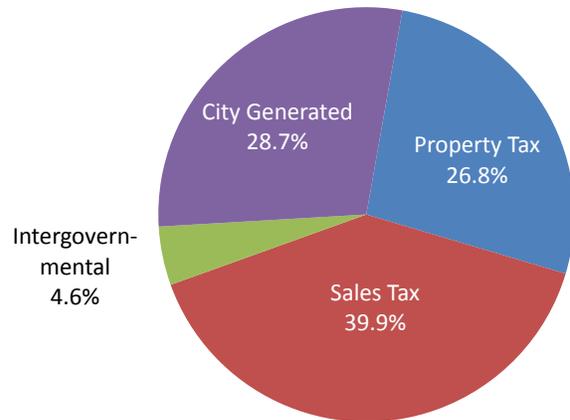
Revenue Forecasting

Overland Park's annual revenue is comprised three primary sources: sales tax, property tax and City-Generated revenues, including user fees, fines and franchise taxes.

Sales Tax

The City's primary source of income is sales tax, which includes both retail sales and compensating use tax components. The retail sales tax applies on items purchased within the City of Overland Park, while the compensating use tax applies to tangible personal property shipped to into the state for use, consumption or storage. The City receives revenue from a citywide 1-cent sales tax, a 1/8-cent sales tax, dedicated to street improvements, and a portion of three countywide sales taxes.

**2019 CURRENT CITY REVENUE BY SOURCE
ALL BUDGETED FUND**



Sales tax is forecasted on a quarterly basis by using two statistically based forecasting methods, Box Jenkins and regression analysis formulated from historical data. The forecast is based on data received monthly from the State of Kansas, and is reviewed in comparison with other economic events and considerations. As a result of this analysis, City 1-cent sales tax revenues for the planning period are projected as follows:

	2019	2020	2021	2022	2023
City Sales Tax	\$49,145,000	\$50,040,000	\$50,955,000	\$51,890,000	\$52,800,000
% Increase	1.8%	1.8%	1.8%	1.8%	1.8%

Property Tax

Property tax revenue is forecasted based on the application of the City's mill levy (property tax rate) against the overall assessed valuation of the City, less a delinquency rate. The City's assessed value is comprised of real property, including residential and commercial property, personal property and state assessed utilities.

Assessed value projections are forecasted based on annual data received from the Johnson County Appraiser's Office. This office is responsible for annual property value appraisals for all real property within the city. Annual data is extrapolated within the context of market conditions, economic indicators and demographic patterns to forecast changes over the five-year period.

The City's economic position relative to assessed valuation remains strong. The total assessed value to support the 2019 Budget has increased by 6.0% from 2018, due to growth in real estate valuations. The increased assessed valuation reflects strength in the housing market, as revaluation of real property values increased by \$151.0 million. In addition, the City's tax rolls increased by \$59.5 million due to new construction, which continues to perform strongly. During 2017, new construction had a total construction value of \$495.3 million, while in January through July 2018 construction within the City totaled \$391.4 million. Based on projected new construction, and projections of more moderate growth in real property values, assessed valuation is projected to grow 3.0%-4.0% annually during the remaining years of the five-year period.

In accordance with City Council policy direction, the mill levy is forecasted to remain stable over the five-year period. The 2019 mill levy is 13.566 mills, .001 mills higher than the previous years' mill of 13.565. At less than two-thirds the rate of adjacent similar communities, Overland Park's property tax rate remains the lowest of any first class city in the State of Kansas.

City-Generated Revenue

City-generated revenue includes fees, fines and taxes of which the City is responsible for the levying of and/or collection of. This includes such items as: franchise taxes, stormwater utility fees, transient guest taxes, planning and development fees, parks and recreation fees, and municipal court fines.

Revenues are forecasted based on historical data, growth patterns and economic indicators. On average, city generate revenue is projected to grown annually by 2.0% over the five-year planning period.

For additional information relating to budget revenue for 2019, see the Revenue Section, beginning on page 91.

Expenditure Forecasting

City expenditures are programmed through three separate budget components: an annual operating budget, a five-year major maintenance improvement program, and a five-year capital improvements program.

Operating Budget

The operating budget supports the day-to-day operations of the City and includes personnel, commodities, contractual services, The five-year forecast reflects an average operating budget growth factor of 4.3% in years 2020 through 2023. This increase in operating expenditures is attributable to fixed cost increases and rising service demands due to continued growth. Operating expenditures continue to be analyzed to determine if programs or services should be eliminated, combined or restructured to deliver services in a more effective and efficient way.

The City's capital and major maintenance expenditures are programmed as part of five-year improvement programs. Project costs are in 2018 dollars. An inflation factor has been included in each year of the five-year forecast to account for construction inflation.

Capital Improvements Program

The five- year Capital Improvements Plan (CIP) programs needed future public infrastructure improvements, large equipment and facilities, and provides data concerning costs, timing, funding sources, budget impacts and alternatives. In the CIP process, the City blends both physical and financial planning elements in order to utilize resources to the greatest benefit of the present and future citizens of Overland Park. Attention is given to the availability of leveraging intergovernmental funds, grants and private contributions against available City funding to maximize capital investment.

The 2019-2023 Capital Improvements Program (CIP) of \$183,090,000 is approximately equal to the adopted 2018-2022 Capital Improvements Program. Capital improvements are identified by project in the Capital Improvements Programs section beginning on page 257.

The 2019-2023 CIP will be financed through:

City At-Large Funding	39.2%
City Dedicated Funding	27.7%
Federal, State, County & Other Cities Funds	19.2%
Developer & Private Funds	13.9%

City at-large amounts are funded from the Capital Improvement Fund, Equipment Reserve Fund and General-Obligation Debt. City dedicated funding includes Special Park and Recreation Fund, 1/8-cent Sales Tax for Street Improvements Fund, Golf Fund, Soccer Fund and Stormwater Utility Fund. A summary of CIP financing is found beginning on page 270 in the Capital Improvements Program section.

The impact of capital improvements on operations was considered in the development of the 2019 operating budget and 2019-2023 financial forecast. As a rule-of-thumb, each street lane mile is projected to equal approximately \$8,500 of annual operational expense, while each square foot of facility addition is anticipated to equal approximately \$8 of annual expense. \$56.5 million of projects are schedule to be constructed and/or financed in 2019.

Maintenance Improvement Program

The five- year Maintenance Improvements Program (MIP) programs necessary future large-scale replacement, repair and rehabilitation to existing city assets. Maintenance as included in the MIP is defined as significant repair to, renovation or rehabilitation of, or-kind replacement of city infrastructure and facilities. The City's maintenance program includes both major and preventive maintenance projects.

Major maintenance includes renovation of, large scale repairs to, and in-kind replacement of existing city-owned assets. Preventative maintenance includes projects and programs to protect and significantly extend an asset's useful life.

Routine annual work or minor repairs to equipment, infrastructure or facilities are defined as an operating expense. Replacement of infrastructure or facilities which would result in increased capacity is defined as a Capital Improvement.

The MIP includes data concerning costs, timing, funding sources, budget impacts and alternatives. In the MIP process, the City blends both physical and financial planning elements in order to utilize resources to the greatest benefit of the present and future citizens of Overland Park. The 2019-2023 Maintenance Improvement Program is \$115,881,000, and includes funding for projects in Street, Traffic, Stormwater, Facility, and Parks and Recreation areas. Maintenance improvements are identified by project in the Maintenance Improvements Program section beginning on page 327.

FINANCIAL PLANNING STANDARDS

USED IN FIVE-YEAR FINANCIAL PLAN DEVELOPMENT

The City's fiscal policy (Resolution 4215) sets forth the basic framework for the overall fiscal management of the City. Financial standards established by the City help direct the City toward long-term financial integrity and security.

These standards are reviewed annually and used to monitor the development of the City's Five-Year Financial Plan, which include the Capital Improvements Program (CIP), Maintenance Improvement Program, and the annual Operating Budget.

Financial standards utilized by the City as a basis for evaluating the financial soundness of the five-year plan include:

FISCAL STANDARDS

- 1. PERCENTAGE OF GENERAL FUND ENDING CASH TO OPERATING EXPENDITURES** **30%**
DESCRIPTION: The General Fund's unreserved undesignated fund balance divided by the General Fund's operating expenditures (excluding transfers) at the end of the financial planning period. (Source of standard – Fiscal Policy, Resolution 4215)

- 2. PERCENTAGE OF P.A.Y.G. TO TOTAL PROGRAM** **Greater than 40%**
DESCRIPTION: The amount of General Fund, special funds and reserve funds revenues used to finance capital improvements projects, divided by the total amount of the Capital Improvements Program (CIP). (Source of standard – staff.)

- 3. PERCENTAGE OF DEBT TO TOTAL PROGRAM** **Less than 35%**
DESCRIPTION: The amount of the City's general obligation debt incurred to finance capital improvements projects, divided by the total amount of the Capital Improvements Program (CIP). (Source of standard – staff.)

- 4. PERCENTAGE OF LEVERAGED FUNDS TO TOTAL PROGRAM** **Greater than 20%**
DESCRIPTION: The amount of intergovernmental and private funds, divided by the total amount of the Capital Improvements Program (CIP). (Source of standard – staff.)

- 5. TOTAL DIRECT DEBT PER CAPITA** **Less than \$1,200**
DESCRIPTION: The amount of per capita direct-bonded debt (debt for which the City has pledged its full faith and credit) issued by the City. (Source of standard - Moody's Investors Service ratio.)

- 6. PERCENTAGE OF DIRECT AND OVERLAPPING DEBT TO MARKET VALUE OF TANGIBLE PROPERTY** **Less than 5%**
 DESCRIPTION: The City's direct-bonded debt and overlapping debt as a percentage of estimated market valuation of property within the City. (Source of standard – staff.)
- 7. MILL LEVY EQUIVALENT OF B & I TRANSFER** **Less than 6 mills**
 DESCRIPTION: The mill levy required to replace the General Fund's annual transfer to the Bond & Interest Fund. These monies are used to pay annual principal and interest payments on the City's maturing general obligation debt. (Source of standard – staff.)
- 8. PERCENTAGE OF DEBT SERVICE COST TO GENERAL FUND OPERATING EXPENDITURES** **Less than 20%**
 DESCRIPTION: The City's annual payments to the Bond & Interest Fund for debt service cost divided by total operating expenditures (excluding transfers) of the General Fund. (Source of standard - staff.)
- 9. PERCENTAGE OF OPERATING BUDGET TO CITY FUNDING OF THE CIP** **Less than 20%**
 DESCRIPTION: The current General Fund Operating Budget divided by the total City funds financing the five-year CIP and the General Fund Operating Budget. (Source of standard – staff.)
- 10. PERCENTAGE OF CITY FUNDS FINANCING THE CIP TO THE OPERATING BUDGET** **Greater than 80%**
 DESCRIPTION: The amount of City funds used to finance the five-year CIP divided by the current General Fund Operating Budget and the total City funds financing the CIP. (Source of standard – staff.)
- 11. PERCENTAGE OF OPERATING EXPENDITURES TO CURRENT GENERAL FUND REVENUES** **80%**
 DESCRIPTION: The amount of the projected General Fund operating expenditures divided by the projected current General Fund revenues. (Source of standard – staff.)
- 12. PERCENTAGE OF MAINTENANCE EXPENDITURES TO CURRENT GENERAL FUND REVENUES** **5%**
 DESCRIPTION: The amount of projected infrastructure and facility maintenance expenditures divided by the projected current General Fund revenues. (Source of standard – staff.)
- 13. PERCENTAGE OF CAPITAL EXPENDITURES TO CURRENT GENERAL FUND REVENUES** **15%**
 DESCRIPTION: The amount of City funds used to finance the five-year CIP divided by the projected current General Fund revenues. (Source of standard – staff.)

CITY OF OVERLAND PARK
8/13/2018
2019-2023 Financial Plan - Standards and Ratios

SUMMARY OF RATIOS	Standards ⁽¹⁾	2018	2019	2020	2021	2022	2023	2019 thru 2023	2018 thru 2022
1. Percentage of General Fund Ending Cash to Operating Expenditures	30% (2)	38.4%	39.2%	38.8%	36.9%	33.9%	29.9%		30.8%
2. Percentage of P.A.Y.G to Total Program	Greater than 40%	56.6%	42.3%	44.2%	57.2%	71.5%	53.4%	50.7%	54.4%
3. Percentage of Debt to Total Program	Less than 35%	14.9%	31.4%	11.8%	5.3%	0.0%	13.5%	15.5%	12.2%
4. Percentage of Leveraged Funds to Total Program	Greater than 20%	27.7%	26.3%	42.5%	34.8%	28.5%	33.1%	33.0%	32.3%
5. Total Direct Debt Per Capita	Less than \$1,200 (3)	\$504	\$522	\$481	\$424	\$364	\$324		\$322
6. Percent of Direct and Overlapping Debt to Market Value of Tangible Property	Less than 5%	2.9%	2.8%	2.8%	2.8%	2.7%	2.7%		2.8%
7. Mill Levy Equivalent of B. & I. Transfer	Less than 6 Mills	3.3	3.3	3.0	2.6	2.3	2.2		2.1
8. Percentage of Debt Service Cost to General Fund Operating Expenditures	Less than 20%	9.6%	9.4%	8.4%	7.4%	6.4%	6.0%	7.4%	7.7%
9. Percentage General City Funding allocated to CIP	Less than 20%							15.5%	16.2%
10. Percentage General City Funding allocated to to Operating Budget	Greater than 80%							84.5%	83.8%

CITY OF OVERLAND PARK
8/13/2018
2019-2023 Financial Plan - Standards and Ratios

SUMMARY OF RATIOS	Standards ⁽¹⁾	2018	2019	2020	2021	2022	2023	2019 thru 2023	2018 thru 2022
11. Percentage of Operating Expenditures to General Fund Current Revenue	80%	73.2%	74.9%	76.3%	77.8%	79.6%	81.3%	78.1%	77.5%
12. Percentage of Maintenance Expenditures to General Fund Current Revenue	5%	6.7%	6.2%	7.2%	6.5%	7.4%	6.5%	6.8%	5.5%
13. Percentage of Capital Expenditures Expenditures to General Fund Current Revenue	15%	19.3%	14.2%	13.3%	13.8%	11.9%	12.1%	13.0%	14.9%

(1) Unless otherwise noted, source for standards is staff recommendation
(2) Source: Fiscal Policy, Resolution 4215, Adopted 2016.
(3) Source: Moody's Investor Service ratio

FINANCIAL STRUCTURE

FUND DESCRIPTION

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

Following are the funds included the 2019 Budget for the City of Overland Park.

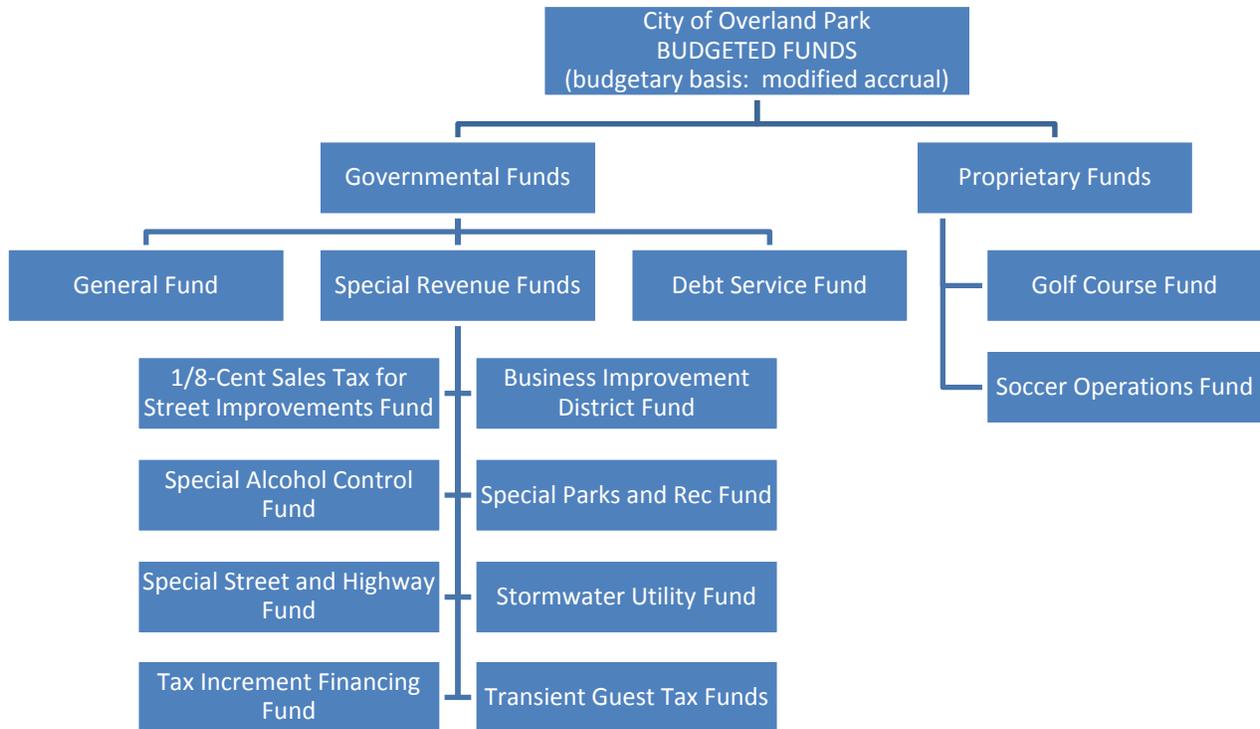
- I. *General Fund* - The General Fund is the principal fund of the City, which accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.
- II. *Special Revenue Funds* - These funds are used to account for revenues derived from specific taxes, governmental grants or other revenue sources which are designed to finance particular functions or activities of the City. Budgeted (appropriated) funds include:
 - Special Street and Highway Fund
 - 1/8-Cent Sales Tax for Street Improvements Fund
 - Special Parks and Recreation Fund
 - Special Alcohol Programs Fund
 - Tax Increment Financing Fund
 - Transient Guest Tax Fund
 - Transient Guest Tax - Capital
 - Transient Guest Tax – Operating Fund
 - Business Improvement District Fund
 - Stormwater Utility Fund
- III. *Debt Service Fund* – The Bond and Interest Fund is used to account for the payment of principal and interest on the City’s general obligation bonds, which are recorded in the general long-term debt group of accounts. Revenues for this purpose include ad valorem property taxes, special assessment taxes and investment interest income.
- IV. *Enterprise Funds* –Enterprise funds are used to account for services that are primarily self-supporting, receiving most of their revenues through user fees or charges. The City has two enterprise funds: Golf Course and Soccer Operations. As enterprise funds, all revenues and expenditures relating to the City’s operations of the Golf Courses and Soccer Complex, including operations, maintenance and capital improvements are handled through these funds, allowing these program accounted for accurately and easily. Debt Service related to the City’s golf courses is funded from the Golf Fund, while debt services related to the Soccer Complex is funded with Transient Guest Tax and Special Parks and Recreation funds.
- V. *Capital Projects* - The Capital Projects Fund accounts for capital improvements, which are financed from the City's general obligation bond issues, special assessments, certain federal grants and other specific receipts. The Capital Project Fund is not subject to appropriation.

A legal budget is not required by Kansas law for capital project funds, internal service funds, private purpose trust funds, and certain special revenue funds, including:

- Special Improvement Escrow
- Federal and State Grants
- Art in the Woods
- Parks and Recreation Trust
- Westlinks Land Acquisition
- Special Law Enforcement
- Special Tax Financing
- Nuse Act
- Jack Sanders Memorial

Spending in any fund not subject to annual operating budget requirements is controlled by federal regulations, other statutes or by the use of internal spending limits established by the Governing Body.

FUND STRUCTURE



BUDGETARY BASIS

The adopted budget is prepared on the modified accrual basis for all funds, both governmental and proprietary. In short, the budgetary basis of modified accrual means revenues are recognized only when they are measurable and available.

In contrast, all obligations incurred during the year are presumed to be expenditures regardless of pay status; encumbrances (purchase orders, contracts, and other commitments of funds) are reported as a charge to the current budget. At the end of the fiscal year, unencumbered appropriations (monies budgeted but not yet committed to be spent) lapse except for capital project funds and some grant funds. Capital project funds are carried forward until the project has reached completion.

Due to the modified accrual basis used in the budget for all funds, the actual data presented in the budget document differs from Overland Park's annual financial statements, which are prepared based

on a combination of modified accrual and full accrual basis according to Generally Accepted Accounting Principles (GAAP) requirements.

BASIS OF ACCOUNTING

Modified accrual is used to account for funds in the City’s audited financial statements except for the proprietary funds (Golf Course and Soccer Operations Funds), which are reported using the accrual basis for accounting, per GAAP. The difference in budget basis and accounting basis for proprietary fund is that encumbered amounts are commonly treated as expenditures under the budgetary basis of accounting while encumbrances are never classified as expenditures under the GAAP basis of accounting.

Revenues are recognized when they become measurable and available as net current assets. In the General Fund, sales taxes are considered "measurable" when in the hands of the State Department of Revenue and are recognized as revenue at that time. Other major General Fund revenue that is susceptible to accrual includes utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. Major revenues that are determined not to be susceptible to accrual, because they are either not available soon enough to pay liabilities of the current period or are not objectively measurable, include property taxes, licenses, permits, fines and forfeitures in the General Fund; property taxes, user fees and hotel occupancy taxes in the Special Revenue Funds; and property taxes in the Debt Service Fund.

Governmental fund expenditures are generally recognized under the modified accrual accounting basis when the related fund liability is incurred. Exceptions to the general rule include: (1) the long-term portion of accumulated unpaid sick pay and other employee amounts which are not accrued; and (2) principal and interest on general long-term debt which are recognized when due.

BALANCED BUDGET AND ENDING CASH POSITION

The adopted budget must be in balance, where total resources equal total obligations. State budget law prohibits a budget which projects spending in excess of available resources. Budget law further prohibits unappropriated balances in funds supported by general tax levies.

While the fund balance is not a current source of revenue to fund operations of the City, year-end carryovers are reserved to fund future year operating and capital budgets. It is critical that adequate fund balance reserves are kept to meet unexpected operating or capital demands and to cover any unanticipated revenue shortfalls. Revenue and expenditure trends are closely monitored and are incorporated in the City’s five-year financial plan. The City has a history of conservative revenue projections and the utilization of only 95% of budgeted operating expenditures.

The following depicts the Dec. 31 General Fund balance for the past five years and the estimated balance at the end of 2018:

	2013	2014	2015	2016	2017	2018 Est
Balance	\$28,761,020	\$34,521,194	\$41,157,285	\$43,100,742	\$45,767,759	\$44,400,000

The 2019 Budget includes an estimated General Fund carryover fund balance (as of December 31, 2018) of \$44,400,000. The increase between the 2017 ending fund balance and the projected 2018 ending fund balance is due to continued conservative spending by the City and stable economic conditions. Growth is primarily attributable to increases in assessed valuation and corresponding property tax revenues. City sales tax growth remains modest, at a projected 1.6% increase for 2018, and user fees are projected to decrease slightly. The ending balance as of December 31, 2019, is estimated to be approximately \$47.7 million, which is shown as part of the Transfers to Other Funds line on the General Fund - Statement of Expenditures found on page 107. This projected balance represents an ending cash balance of 39.2%.

The City’s financial plan includes planned moderate spenddown of fund balance over a five-year period based on planned capital and maintenance expenditures. During this timeframe the City does not anticipate any significant expansion in expenditures relating operating programs or services. However, flexibility in the five-year plan does allow for operational adjustments to be made if necessary during the planning period to ensure a stable financial structure and fund balance.

The City’s financial standard target for ending fund balance states that the General Fund’s unreserved undesignated fund balance divided by the General Fund’s operating expenditures (excluding transfers) is 30% at the end of the five year planning period (2023). The table below presents the estimated ending cash position during the five- year planning period and reflects the adoption of the 2019 Budget and 2019 - 2023 Capital Improvements Plan.

	2018	2019	2020	2021	2022	2023
Percentage Balance	38.4%	39.2%	38.8%	36.9%	33.9%	29.9%
	\$44,400,000	\$47,700,000	\$49,100,000	\$48,700,000	\$46,800,000	\$43,100,000

In addition to the General Fund, the Capital Improvements Fund comprises a significant portion of the City’s overall fund balance. The Capital Improvements Fund receives revenues in the form of transfers from other funds. These revenues are used to finance public improvements set forth in the adopted Capital Improvements Program.

DEPARTMENT/DIVISION DESCRIPTION

The major City funds are budgeted and managed as combinations of organizational units known as departments and divisions. Departments consist of one or more cost centers and may include cost centers accounted for in more than one fund.

CATEGORY DESCRIPTION

For managerial control purposes, budgeted expenditures of each division are accounted for with the use of four categories: Personal Services, Commodities, Contractual Services and Capital Outlay. These categories are further subdivided into line items. Category expenditure changes within departments are approved by the City Manager and reported to the City Council.

2019 BUDGET GUIDELINES

- A. 2019 Program Goals. Program Goals for 2019 were prepared by each division and reviewed by management during the budget process. These goals are listed with each respective cost center's budget.
- B. Revenues. Revenue assumptions reflect the most current information available as of May 2018, with the exception of property tax revenues, which were updated in July 2018. Revenue information is obtained from State and County sources, as well as from the City's own financial planning models.
- C. 2019 Salaries and Benefits.
- (1) Salaries – The 2019 Budget includes a planned 3.0% merit pool compensation package for City employees. This compensation package will include full step increases for eligible public safety employees and a market/merit package for non-step employees.
 - (2) Health and Dental Insurance – The adopted 2019 Budget projects health insurance premiums will increase by 9.0% over budgeted 2018 levels, while dental insurance is projected to increase 4.0%. In the fall of 2018 the Governing Body reviewed and finalized health and dental insurance programs for 2019, which included an actual increase of 9.0% in health insurance premiums.
- D. Cost Center Budgets. Each Cost Center or Department prepared budgets within the following parameters:
- (1) Base Budget – Each cost center is allocated a base amount to support on-going services and operations. Included in this based amount is funding for personal services, commodities and contractual services and equipment replacement.
 - ❖ Personal Services - Personal Services funding is established based on current payroll, with adjustments for changes in staffing, compensation and benefits.
 - ❖ Commodities and Contractual Services - Commodities and Contractual funding is based on the 2018 budget and adjusted for known personnel and expenditure revisions. The adjusted amount was then increased 1% to determine each cost center's 2019 base budget for commodities and contractual services.
 - ❖ Equipment Replacement – Equipment recommended for purchase, as part of a Cost Center's established replacement schedule, is budgeted as part of the base budget package.

(2) Significant program and personnel changes for 2019.

- ❖ The 2019 budget includes an increase in full-time equivalent (FTE) employees of 19.32 FTE, which includes the addition of positions in the Police, Fire, Public Works, Parks, Recreation, Information Technology and Communications departments. The 19.32 FTE change includes adjustments in both full-time and part-time positions as outline below:

PERSONNEL CHANGES 2018-2019

	<u>FT</u>	<u>FTE/PT</u>	<u>TOTAL</u>
2018 TOTAL	914.00	163.46	1,077.46
 <u>2018 Adjustments</u>			
Conversion of Farmstead positions from contract to FT*	3.00	-3.00	0.00
Conversion in PD of Crossing Guard positions to contract	0.00	-11.48	-11.48
Conversion of League Coordinator to contract	0.00	-1.20	-1.20
 <u>2019 Proposed Additions</u>			
City Mgrs Office – Digital Communications Assistant	1.00	0.00	1.00
IT – 2 Systems Analysts	2.00	0.00	2.00
IT – Senior Systems Analyst	1.00	0.00	1.00
IT – Construction Project Manager	1.00	0.00	1.00
Municipal Court – Probation Officer	1.00	0.00	1.00
Police – Police Officers (School Resource Officers)	3.00	0.00	3.00
Police – Investigations Technician	1.00	0.00	1.00
Police – Police Dispatcher	1.00	0.00	1.00
Fire – Fire Department Data Analyst	1.00	0.00	1.00
Fire – Fire Inspector	1.00	0.00	1.00
Public Works – ROW Inspector	1.00	-0.49	0.51
Public Works – 2 Construction Specialists	2.00	0.00	2.00
Parks – Arboretum Assistant Supervisor	1.00	-0.72	0.28
Recreation – Farmers’ Market Attendant	0.00	0.25	0.25
Recreation – Lifeguards at Matt Ross	0.00	1.28	1.28
Recreation – Assistant Superintendent, Farmstead	1.00	0.00	1.00
Recreation – Assistant Animal Care, Farmstead	1.00	0.00	1.00
Subtotal	19.00	0.32	19.32
2019 TOTAL	936.00	148.10	1,084.10

*Revenue Supported Positions

- ❖ Select departments received additional funding to support current operations, including;
 - Includes an increase in Information Technology for software and hardware maintenance and support (\$393,100) and support of streaming of meetings (\$31,000);

- Includes the addition of a Voucher Program for Weekend Intervention and Drug and Alcohol Evaluations (\$30,000) in Municipal Court for use on an indigent need basis (Special Alcohol Control Fund);
- Includes employee safety enhancements for cancer reduction strategies in the Fire Department (\$51,500);
- Includes additional funding (\$55,000) for removal and replacement of approximately 100 ash trees as part of the Emerald Ash Borer management plan;
- Includes funding (\$40,000) for the Fourth of July Star Spangled Spectacular;
- Includes additional funding (\$5,000) for fine art maintenance as the city's art collection continues to grow;
- Includes enhancement to the Wi-Fi system (\$38,000) at Scheels Overland Park Soccer Complex
- Includes a 9% projected increase in health care costs;
- Includes a planned 3.0% merit pool for a compensation package for City employees. This planning figure will be reevaluated at end of this year based on 2018 revenues and the 2019 financial outlook.

- E. Golf Course Fund. In June 2018, the Community Development Committee reviewed the budget necessary to fund the Golf Course Program's operations, maintenance and capital projects in 2019.
- F. Stormwater Utility Fund. In June 2018, the Public Works Committee reviewed the budget necessary to fund the Stormwater Program's operations, maintenance and capital projects in 2019.
- G. Special Funds.
- (1) Special Parks & Recreation Fund. The appropriate goal area committee(s) reviewed budget requests.
- (2) Special Alcohol Control Fund. The appropriate goal area committee(s) reviewed budget requests.
- H. 2019 Capital Improvements Program (CIP). The 2019-2023 CIP is incorporated into the 2019 Budget. Capital projects scheduled for 2019 are budgeted in accordance with the Capital Improvements Program.
- I. 2019 Maintenance Program. The 2019-2023 Maintenance Program is incorporated into the 2019 Budget. Large maintenance projects scheduled for 2019 are budgeted in accordance with the Maintenance Program.

Financial Assumptions

During Development of the 2019 Budget

MAJOR REVENUE ASSUMPTIONS:

1. At the time of budget adoption in August 2018, the taxable assessed valuation estimate was as follows:

2019 Budget	\$3,683,990,000
2018 Budget	\$3,474,210,257
Change between 2018 and 2019 Budgets	6.0%

(final assessed value, certified by Johnson County in November 2018, equals \$3,683,702,650, a 6.0% increase)

2. The City sales tax revenue growth is projected using a quarterly forecast of sales tax. The forecast of sales tax is based on historical data and is derived from the use of two different statistical models, regression analysis and Box-Jenkins. Following are annual sales tax increase estimates based on the forecast using 2018 current revenue estimates:

	2019	2020	2021	2022	2023
Total Growth	1.8%	1.8%	1.8%	1.8%	1.8%

3. Franchise Taxes are projected to remain flat between 2018 estimates and 2019. In 2020 to 2023, franchise taxes are project to grow at 2.0% annually.
4. Motor Vehicle Tax revenue is estimated to increase by 13.0% between 2018 and 2019 based on information from Johnson County. Vehicle tax revenues are based on a government entities taxing entities effort in comparison to other governments within the county, based two year in arrears. The estimate is based on information from Johnson County combined with Overland Park historical information. In 2020 to 2023, motor vehicle taxes are project to grow at 3.0% annually.
5. Liquor Tax is estimated to remain flat between 2018 estimates to 2019, based on 201 year-to-date collections.
6. CDBG funds are anticipated to total \$600,000 each year, with \$350,000 being budgeted for capital improvements. This amount is subject to change annually based on appropriations made by the Federal Government, CDBG Citizens Advisory Committee recommendations and Governing Body action.

7. Based on the projected assessed valuation, the mill levy rate at budget adoption remained flat between 2018 and 2019. The 2019 rate is approximately .728 mill higher than the annual rate since 2015:

Fund	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget
General Fund	11.877	11.887	12.839	12.603	12.603
Stormwater Fund	0.960	0.961	0.961	0.962	0.962
TOTAL	12.837	12.848	13.800	13.565	13.565

(The final mill levy, certified by Johnson County in November 2018, is 13.566 mills)

8. The remaining revenues are anticipated to remain stable for 2019.
9. Based on prior years' experience, the delinquency rate used in the computation of property tax is estimated at .8%.

EXPENDITURE ASSUMPTIONS:

1. The 2019 operating budget is increasing by 4.1% from the adopted 2018 budgeted amount. In 2020-2023, an operating budget growth factor of approximately 4.3% annually is planned.
2. Service expansions and new programs in the operating budget at would be funded through revenue enhancements or existing resources.
3. Projected costs are in 2018 dollars.
4. Debt of \$17.7 million is projected to be issued in 2019 at a rate of 3.5%. Debt projected to be issued for the remainder of the 5-year planning horizon (2020-2023) is at a projected interest rate of 3.5%.

BUDGET DEVELOPMENT PROCESS

Development of the City’s annual budget is an ongoing process that generally begins more than a year before the beginning of the City’s fiscal year, which runs from January through December. Following are highlights of the budget process.



Amending the Budget

Cost Centers are given the latitude to exceed specific line items, but total expenditures must not exceed the total budgeted expenditures, not including monies from personal service categories. The City does budget a citywide contingency fund and has statutory authority to budget this account at up to 10% of the overall budgeted expenditures.

The state statutes allow for the Governing Body to increase the originally adopted budget for previously unbudgeted increases in revenue other than ad valorem property taxes. A notice of public hearing to amend the budget must be published in the local newspaper. Ten days after publication, the hearing may be held and the budget amended. The amended budget is then filed with the County Clerk. All budget amendments must be approved and filed before December 31 of the budget year.

Monitoring and Reporting Process

As the budget year proceeds, the individual department directors have responsibility for monitoring and tracking the status of expenditures against their budgets. This responsibility includes informing the City Manager of any significant departures from the plans and values shown in the operating budget.

Reports used in both the monitoring and reporting process include the use of computerized budget status reports which compare budgeted amounts on a line-item by line-item basis with actual expenditures throughout the year. The Finance Department prepares monthly interim financial statements and reviews the statements with the City Manager. These statements include all City funds with a comparison of budget and actual performance for both revenues and expenditures.

Capital Improvements Program (CIP)

The annual budget appropriates funds for personnel, as well as other operating and capital expenditures. Personnel and other operating expenditures remain fairly constant from year to year; but capital expenditures have a tendency to fluctuate depending on the need for improvements to the City's infrastructure and the replacement of expensive equipment.

In evaluating the City's capital improvement requirements and determining priority needs, the CIP process involves a public hearing and input from the Governing Body, Planning Commission and City staff. This input allows the Governing Body to take a planned and programmed approach to allocate the City's limited resources in the most advantageous way. Financial assumptions are developed during the CIP process and later updated during the formation of the operating budget when more current information is available.

The Capital Improvements section of this budget details the CIP development process and CIP goals and objectives. In addition, it contains the approved 2019-2023 Capital Improvements Program listing all capital projects and capital outlay for the City during this period. The adopted 2019-2023 CIP totals \$183,090,000.

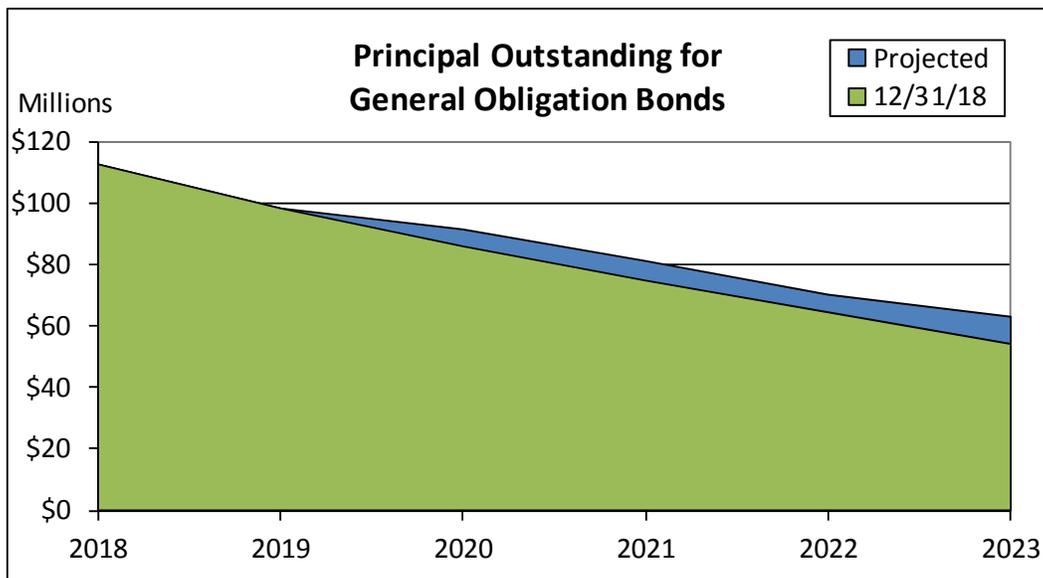
DEBT SERVICE

The City’s debt structure is analyzed by considering the future burden placed on the taxpayer and the ability to retire debt with current revenue sources. The City’s policy is to issue debt for capital projects and large equipment purchases only; debt is not use to fund operational expenses. Various financial standards have been developed to measure the effects of debt issuance upon the City’s five-year financial plan. More information on the City’s financial standards may be found in the Capital Improvements Program section of this budget.

While during budget development, the City anticipated issuing \$17.7M of debt in 2019, it was later decided this debt would be issued in 2018 instead. Presented in the table below is the estimated amount of General Obligation (GO) debt to be issued through 2023, as of the fall of 2018. Information on specific projects to be bonded can be found beginning on page 273 of the Capital Improvements Program section.

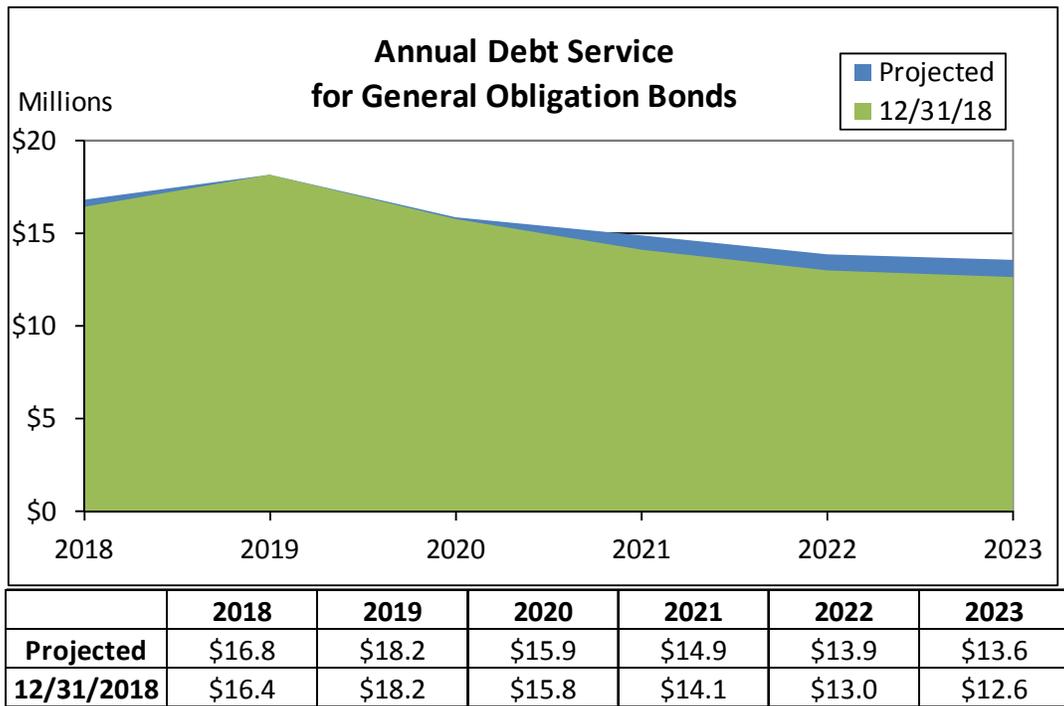
Year	Amount
2019	\$0
2020	\$5,525,000
2021	\$1,400,000
2022	\$0
2023	\$3,725,000

The information presented below illustrates the City’s total indebtedness (principal), if no additional debt after 12/31/18 was issued, compared to the City’s projected indebtedness per the five-year financial plan.

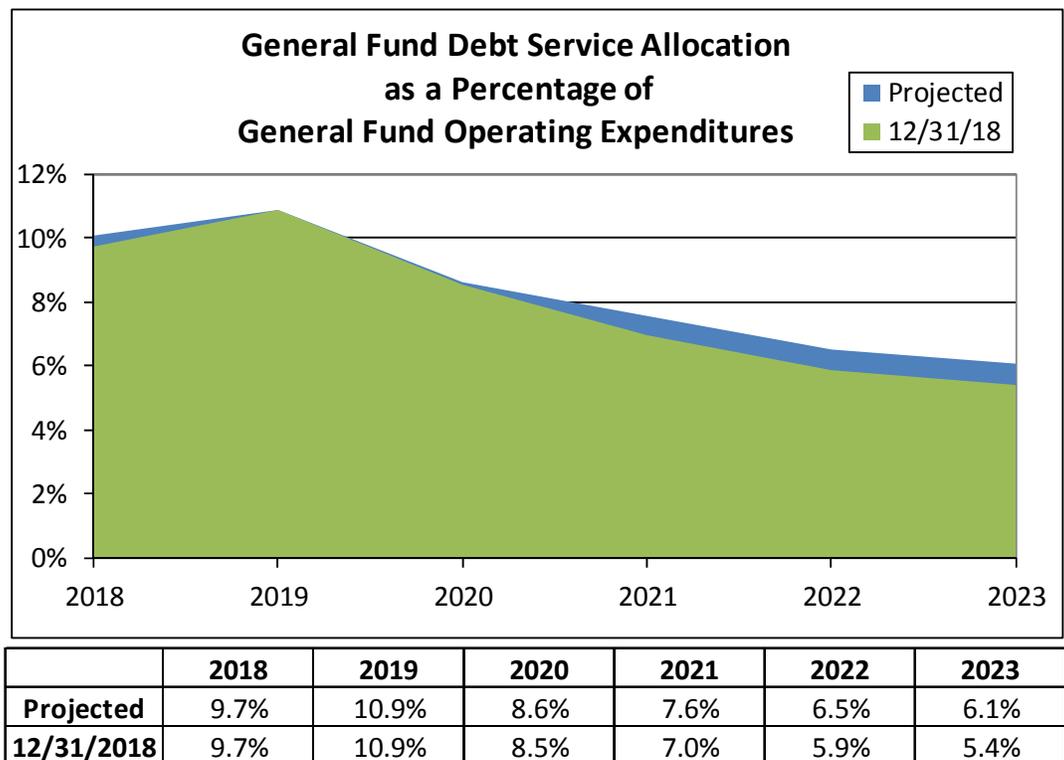


	2018	2019	2020	2021	2022	2023
Projected	\$112.5	\$98.2	\$91.3	\$81.0	\$70.1	\$62.9
12/31/2018	\$112.5	\$98.2	\$85.8	\$74.7	\$64.4	\$54.1

The following compares annual debt service, if no additional debt was issued after 12/31/18, to the projected annual debt service forecasted in the City’s five-year plan.



This same information is depicted below in percentage format. Below are debt service payments as a percentage of General Fund operating expenditures if no additional debt after 12/31/18 was issued, compared to the projected debt service in the five-year financial plan. The City’s standard calls for maintaining debt service payments that are less than 20% of operating expenditures.

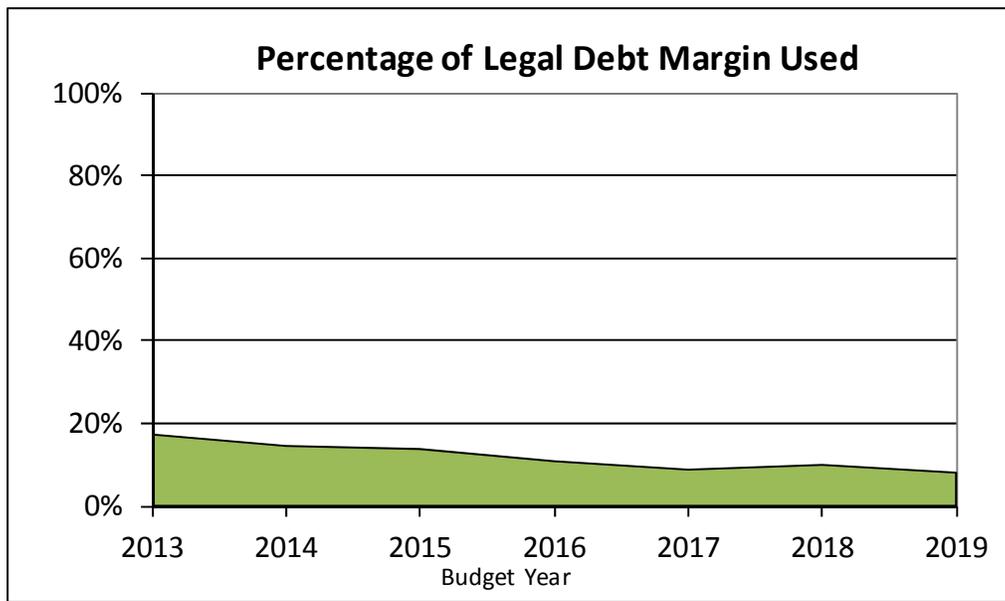


The City’s ability to issue direct-bonded debt is measured by the percentage of legal debt margin used. Direct-bonded debt is debt for which the City has pledged its full faith and credit. The Debt Limit establishes a maximum dollar limitation calculated under existing law. The debt limitations provided by Kansas law is 30% of assessed valuation.

**Computation of Legal Debt Margin
(Estimated as of 12/31/19)**

Assessed Valuation	\$ 4,078,702,650 ⁽¹⁾
Legal Debt Limit	<u>1,223,697,000</u>
General Obligation Bonds	98,175,500
Temporary Notes	-
Total Debt Outstanding	<u>\$ 98,178,550</u>
Debt Margin	<u>\$ 1,125,518,500</u>

⁽¹⁾ In accordance with K.S.A. 10-308, includes assessed values for motor vehicles and recreational vehicles.



2013	2014	2015	2016	2017	2018	2019*
17.3%	14.5%	13.8%	10.8%	8.8%	9.9%	8.0%

*2019 is estimated.

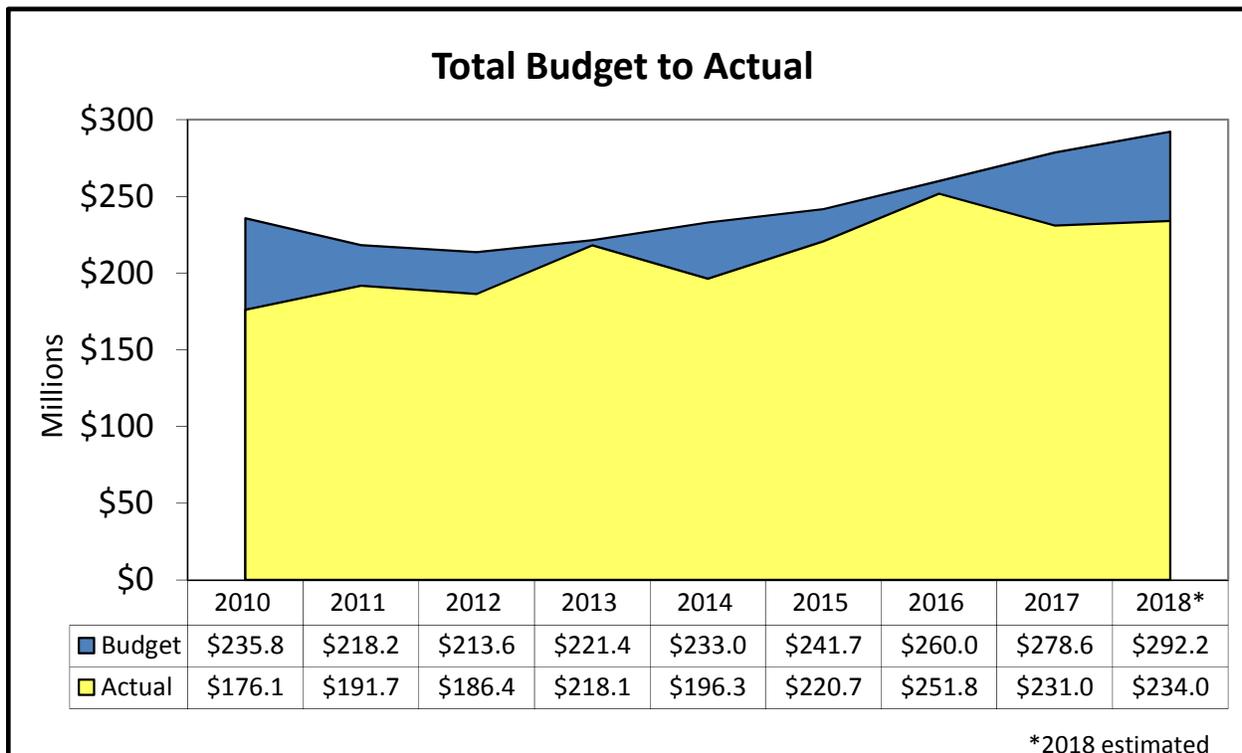
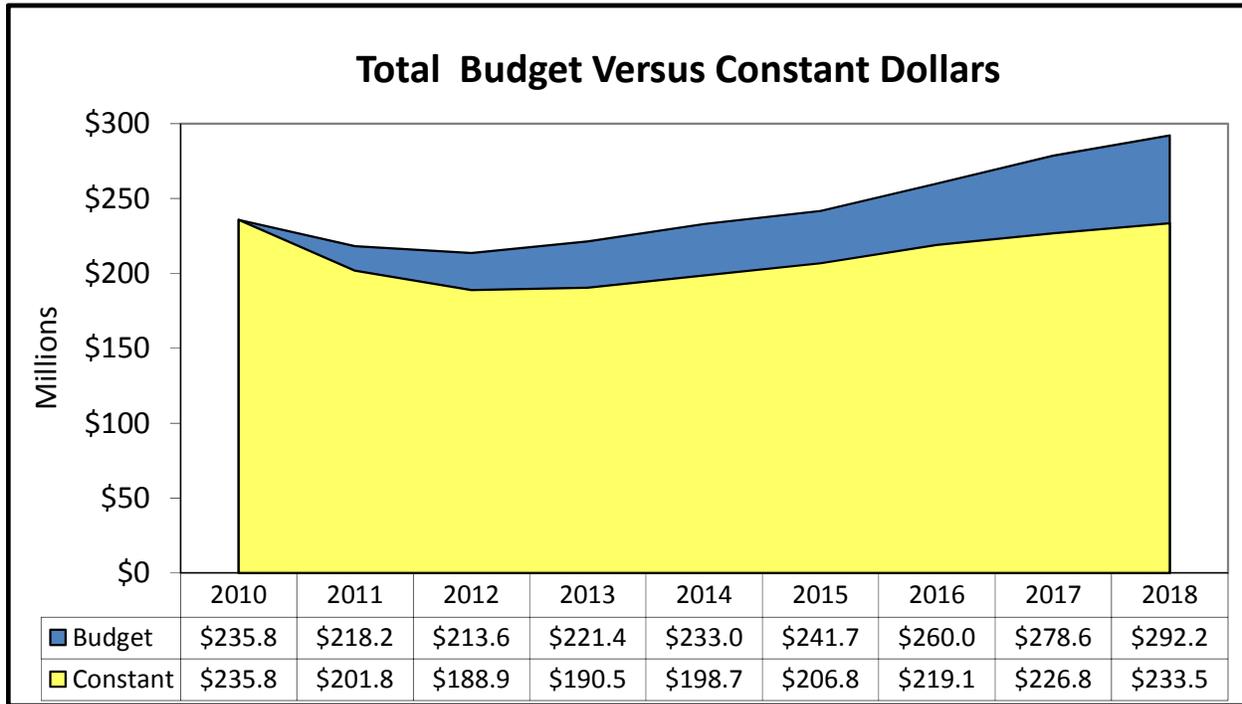
OUTSTANDING DEBT

Estimated as of January 1, 2019

Series	Category	Issue Date	Retirement Date	Amount Issued	Estimated Amount Outstanding 1/1/2019	Principal Payment 2019*	Interest Payment 2019*
2009A	Parks & Rec	9/10/09	09/01/19	\$4,013,234	\$402,220	\$402,220	\$13,072
	Streets & Thoroughfare	9/10/09	09/01/19	\$18,531,767	\$1,857,780	\$1,857,780	\$60,378
2010	Storm Drainage	9/16/10	09/01/20	\$1,223,889	\$244,778	\$122,389	\$5,049
	Streets & Thoroughfare	9/16/10	09/01/20	\$12,226,111	\$2,445,222	\$1,222,611	\$50,433
2011A	Streets & Thoroughfare	6/1/11	09/01/21	\$8,753,079	\$2,540,000	\$850,000	\$76,200
2011B	Streets & Thoroughfare	6/1/11	09/01/24	\$6,665,000	\$2,335,000	\$405,000	\$71,818
2013A	Parks & Rec	6/20/13	09/01/23	\$489,499	\$244,749	\$48,950	\$9,790
	Storm Drainage	6/20/13	09/01/23	\$24,093	\$12,047	\$2,409	\$482
	Street Lights	6/20/13	09/01/23	\$1,615,346	\$807,673	\$161,535	\$32,307
	Streets & Thoroughfare	6/20/13	09/01/23	\$4,271,063	\$2,135,531	\$427,106	\$85,421
2013B	Public Facility	6/20/13	09/01/23	\$3,631,957	\$552,267	\$112,766	\$22,091
	Storm Drainage	6/20/13	09/01/23	\$73,232	\$33,570	\$7,098	\$1,343
	Streets & Thoroughfare	6/20/13	09/01/23	\$3,869,811	\$1,744,163	\$375,136	\$69,767
2013C	Parks & Rec	6/20/13	09/01/25	\$10,868,492	\$6,654,321	\$962,798	\$228,780
	Streets & Thoroughfare	6/20/13	09/01/25	\$4,427,349	\$2,710,679	\$392,202	\$93,195
2015A	Parks & Rec	10/14/15	09/01/25	\$1,615,374	\$1,130,088	\$161,013	\$33,903
	Public Facility	10/14/15	09/01/35	\$5,340,000	\$4,535,000	\$270,000	\$144,663
	Streets & Thoroughfare	10/14/15	09/01/25	\$8,504,471	\$5,949,581	\$847,687	\$178,487
	Public Facility	10/14/15	09/01/25	\$665,154	\$465,330	\$66,300	\$13,960
2015B	Public Facility	10/14/15	09/01/19	\$2,215,000	\$595,000	\$595,000	\$29,750
2015C	Parks & Rec	10/14/15	09/01/27	\$17,613,040	\$15,448,362	\$1,778,469	\$479,948
	Streets & Thoroughfare	10/14/15	09/01/27	\$856,960	\$751,638	\$86,531	\$23,352
2016A	Public Facility	9/14/16	09/01/30	\$31,590,000	\$28,910,000	\$1,410,000	\$1,204,575
2017A	Parks & Rec	9/18/17	09/01/29	\$2,766,931	\$2,766,931	\$0	\$102,288
	Streets & Thoroughfare	9/18/17	09/01/29	\$1,158,069	\$1,158,069	\$0	\$42,812
2018	Bond Issue	12/5/18	09/01/38	\$26,000,000	\$26,000,000	\$885,000	\$526,139
General Obligation Bonds					\$112,430,000	\$13,450,000	\$3,600,000

BUDGET HISTORY

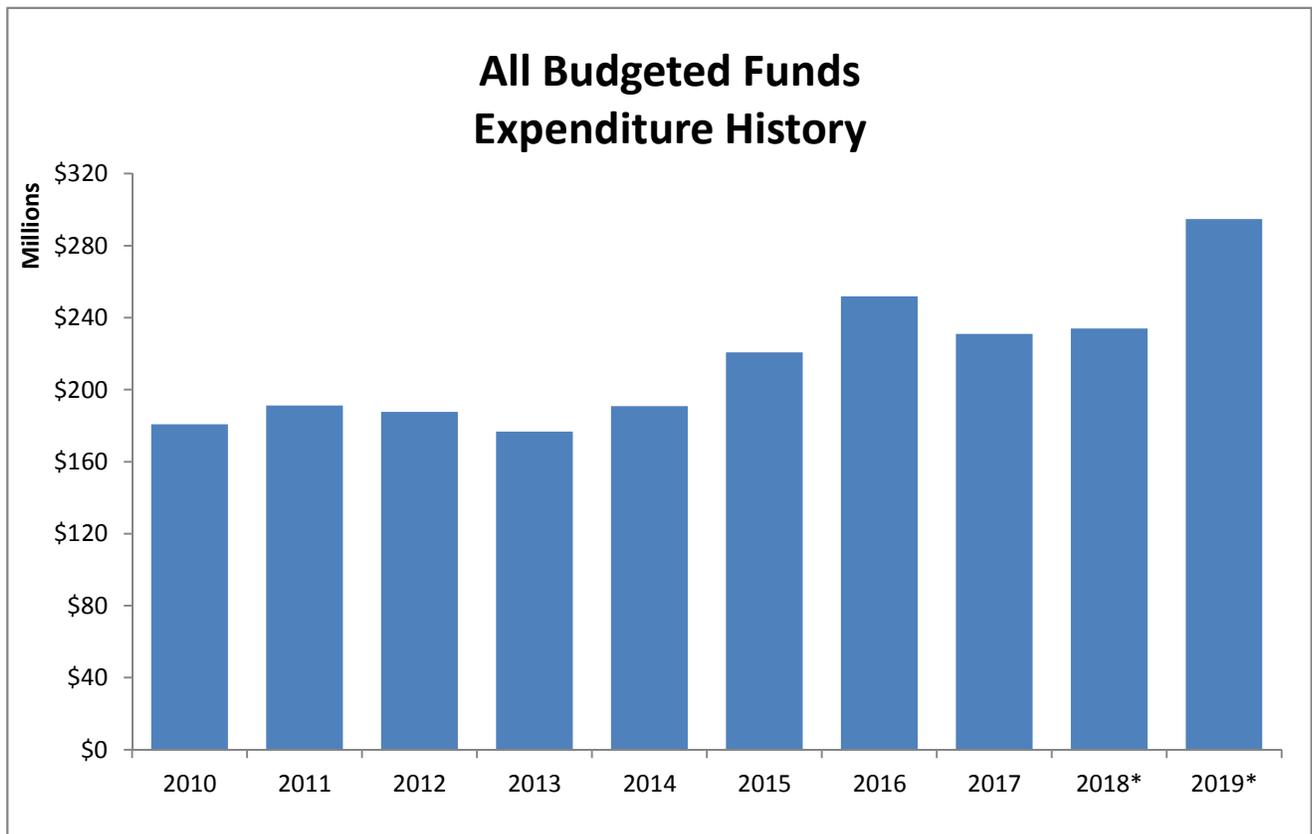
The information presented below depicts Overland Park’s budget history on a total budget basis for the years 2011-2019. The top graph illustrates budget growth in actual dollars vs. constant dollars, while the bottom graph compares annual budget to actual expenditures.



*2018 estimated

City of Overland Park
EXPENDITURE SUMMARY
ALL BUDGETED FUNDS

FUND	Actual 2017	Estimated 2018	Budgeted 2019
General Fund	\$155,987,550	\$162,300,000	\$210,195,000
Bond and Interest	\$24,319,322	16,833,000	17,450,000
Business Improvement District	\$99,416	100,000	110,000
Golf Course Fund	\$5,348,404	6,080,000	6,640,000
1/8-Cent Sales Tax for Street Improvements Fund	\$7,859,296	8,591,000	6,340,000
Soccer Operations Fund	\$1,758,271	1,665,000	2,250,000
Special Alcohol Control Fund	\$1,020,337	1,290,000	5,100,000
Special Parks and Recreation Fund	\$2,000,000	1,650,000	1,900,000
Special Street and Highway Fund	\$4,600,000	4,800,000	6,825,000
Stormwater Utility Fund	\$7,778,407	9,185,000	12,060,000
Tax Increment Financing Fund	\$1,126,901	1,185,000	2,000,000
Transient Guest Tax - Capital Improvements	\$6,205,309	7,500,000	10,850,000
Transient Guest Tax - Operating	\$2,345,340	2,322,490	2,380,000
Transient Guest Tax Fund	\$10,573,842	10,460,000	10,700,000
Total Budgeted Funds	\$231,022,395	\$233,961,490	\$294,800,000



* 2018 figure is estimated expenditures. 2019 is budgeted expenditures.

Key Components of the 2019 Budget

The 2019 Budget continues Overland Park’s commitment to providing efficient and effective high-quality public services, while safeguarding the long-term health of the City.

The 2019 Budget emphasizes the City's tactical allocation of City resources towards the support of existing programs and services, while deploying additional resources to meet growing service needs and maintain investments in service delivery and infrastructure. Strategic priority areas include Governmental Accountability, Infrastructure, Public Safety and Quality of Life.

The budget was developed based on a stable long-term financial outlook.

PRIORITY: GOVERNMENTAL ACCOUNTABILITY
PRUDENT ALLOCATION OF EXISTING RESOURCES TO PRESERVE QUALITY PUBLIC SERVICES

The 2019 Budget was developed based on the existing resource structure and within the financial parameters established as part of the City's 2019-2023 financial plan. The 2019 Budget holds General Fund operating expenditures at prudent level, allow only for organizational growth which is sustainable within the existing financial structure. Key adjustments and expenditure additions have been include in the 2019 Budget only after ensuring the structural revenue vs. expenditure balance within the City’s adopted five-year financial plan would be preserved.

In order to address evolving and expanding community needs with the City's limited resources, the City continues to systematically examine operations and focus on resource allocation to provide essential community services within existing resources, while stressing quality of life and responsive public stewardship. The 2019 Budget emphasizes the community's and City Council's priorities of governmental accountability, infrastructure preservation, public safety and quality of life.

Personal Services:

The 2019 Budget authorizes 1,084.10 full-time equivalent (FTE) positions, including 936 full-time and 148.1 FTE part-time positions. This 6.64 FTE increase from the 2018 Budget reflects strategic prioritization of resources to promote community vitality and livability.

PERSONNEL CHANGES 2018-2019			
	<u>FT</u>	<u>FTE/PT</u>	<u>TOTAL</u>
2018 BUDGETED TOTAL	914	163.46	1,077.46
<u>2018 Adjustments</u>			
Conversion of Farmstead positions from contract to FT*	3.00	-3.00	0.00
Conversion in PD of Crossing Guard positions to contract	0.00	-11.48	-11.48
Conversion of League Coordinator to contract	0.00	-1.20	-1.20
Subtotal	3.00	-15.68	-12.68

2019 Additions

City Mgrs Office – Digital Communications Assistant	1.00	0.00	1.00
IT – 2 Systems Analysts	2.00	0.00	2.00
IT – Senior Systems Analyst	1.00	0.00	1.00
IT – Construction Project Manager	1.00	0.00	1.00
Municipal Court – Probation Officer	1.00	0.00	1.00
Police – Police Officers (School Resource Officers)	3.00	0.00	3.00
Police – Investigations Technician	1.00	0.00	1.00
Police – Police Dispatcher	1.00	0.00	1.00
Fire – Fire Department Data Analyst	1.00	0.00	1.00
Fire – Fire Inspector	1.00	0.00	1.00
Public Works – ROW Inspector	1.00	-0.49	0.51
Public Works – 2 Construction Specialists	2.00	0.00	2.00
Parks – Arboretum Assistant Supervisor	1.00	-0.72	0.28
Recreation – Farmers’ Market Attendant	0.00	0.25	0.25
Recreation – Lifeguards at Matt Ross	0.00	1.28	1.28
Recreation – Assistant Superintendent, Farmstead	1.00	0.00	1.00
Recreation – Assistant Animal Care, Farmstead	1.00	0.00	1.00
	Subtotal	19.00	0.32
2019 TOTAL		936.00	148.10
		1,084.10	

Further information regarding personnel additions is included later in this section.

Wages and benefits have been examined and ongoing programmatic adjustments were being made to ensure personal service costs remain stable. The budgeted compensation program for 2019 includes salary adjustments for employees of 3.0%. This compensation package will include full step increases for eligible public safety employees and a market and merit package for non-step employees.

In addition, adjustments to personnel benefits continue. Health insurance continues to be restructured within a consumer-drive plan, requiring increasing amounts of financial and health-management participation by employees.

Commodities and Contractual Services:

The 2019 Budget includes strategic adjustments in some department operating budgets for commodities and contractual services which support daily operations. Additional resources in most departments are allocated towards commodities and contractual services supporting targeted ongoing program and service requirements.

Equipment Investment:

The 2019 Budget maintains the ongoing investment in operating capital equipment at the amount of \$4.2 million. The level of funding included in the 2019 Budget is believed to be a realistic, sustainable annual funding level which will provide necessary replacement of aging equipment.

PRIORITY: GOVERNMENTAL ACCOUNTABILITY
RESPONSIBLE, RESPONSIVE AND SUSTAINABLE FISCAL POSITION

- Low Property Tax Rate 13.566 mills
The property tax to support the 2019 Budget is 13.566 mills, a .001 mill increase from the 2018 Budget. This mill levy translates to an effective property tax rate (the percentage of a property’s market value the owner pays annually in property taxes) for residential properties at 0.16% and commercial properties at 0.34%.

The City’s property tax rate remains the lowest of any first class city in the State of Kansas. At 13.566 mills, the City’s property tax rate is 40% to 50% lower than the rates of our surrounding communities which provide similar city services.

- Preservation of a Healthy Long Term Financial Position and Reserves 29.9%
The cornerstones of Overland Park’s fiscal policy are long-term planning, a balanced revenue/expenditure structure and strong financial reserves. The 2019 Budget and 2019-2023 financial plan were developed and structured to retain long-term financial sustainability.

In 2019, anticipated moderate revenue growth allows for increases in the operating budget to preserve existing service levels, provide strategic service expansion to meet diversifying and expanding community needs, and continue prudent investment in infrastructure maintenance and construction.

Revenue assumptions include slight growth in retail sales and use taxes of approximately 1.8% per year in 2019-2023 and a modest annual increase in assessed valuation of approximately 3% is projected beginning in 2020. Relatively flat revenue growth is anticipated in other income categories such as development fees, user fees and franchise fees.

After the 4.1% increase in operations for 2019, the operating budget is anticipated to increase approximately 4.3% per year. Personnel cost growth is projected due to healthcare cost increases and wage adjustments necessary to attract and maintain a quality workforce. Inflation in the cost of commodities, maintenance-related materials and contractual services is anticipated based on recent trends. Expansion of services is not anticipated within the 2020-2023 planning window.

Revenue forecasting and expenditure planning included in the 2019-2023 financial plan result in a projected strategic spenddown of General Fund ending balance from 38.4% (at 1-1-2019) to 29.9% by December 31, 2023. This calculated spenddown of General Fund Reserves is in alignment with financial parameters of the City’s adopted fiscal policy; however adjustments in both revenues and expenditures may occur over the planning period in order to ensure the City remains close to target reserve levels.

The City's established General Fund reserve target is 30% of expenditures at year-end. The reserve target is the level believed to be adequate to provide security in the event of future economic downturns, unforeseen opportunities, requirements or incidents, and is an amount sufficient to maintain the City's triple-A bond rating.

**PRIORITY: GOVERNMENTAL ACCOUNTABILITY
TRANSPARENCY AND OPEN COMMUNICATIONS**

- Live Streaming and Recording of Public Meetings (IT) \$31,000
 In mid-2018, the City Council decided to implement the live streaming and recording of City Council, Goal Area Committee, Committee of the Whole and Planning Commission meetings. Additional funding in the 2019 Budget has been allocated for on-site contractual support and in-house personnel support to manage, monitor and troubleshoot the video streaming technology of this service.
- Digital Communications Specialist (CMO) \$75,000
 The 2019 Budget includes the addition of one full-time Digital Communications Specialist position in the Communications division, increasing the City's proactive community outreach, better coordination with other departments' use of social media, adoption of the latest social media process and expanding diversity of social media outlets used to promote communications with various segments of the population.

**PRIORITY: GOVERNMENTAL ACCOUNTABILITY
STRATEGIC RESOURCE ENHANCEMENTS SUPPORTING ORGANIZATIONAL EFFECTIVENESS AND EFFICIENCY**

- Membership and Dues (City Council) \$25,000
 The 2019 Budget includes additional funding supporting Overland Park's membership in and support of public sector groups, such as the Kansas League of Municipalities, the National League of Cities and the Mid-American Regional Council of Governments.
- Information Technology Licensing and Maintenance (IT) \$393,100
 The 2019 Budget includes an additional \$393,100 for funding related to annual support and maintenance costs of information technology systems. The City has several major software systems and applications coming online in late 2018 or early 2019. These computer-based applications and systems are essential in the operation and delivery of effective and efficient city services.
- Systems Analysts (IT) \$280,500
 The addition of two Systems Analysts and one Senior Systems Analyst positions in the Informational Technology Department's Enterprise Applications Team will allow for enhanced implementation and maintenance software which supports operational

functions of the City, including systems in the Police, Fire, Public Works, Municipal Court, Finance and Human Resources departments.

- Employee Safety Enhancements (Fire) \$51,500
The 2019 Budget includes additional funding to allow for implementation of enhanced Fire Department employee protection and safety strategies aimed at lowering employee exposure to carcinogens. Strategies include isolation of bunker gear, expansion of personal protective equipment, and additional decontamination procedures.

PRIORITY: INFRASTRUCTURE

INVESTING IN CITY INFRASTRUCTURE AND ASSETS

- 2019 Capital Projects \$56,455,000
The City continues investing in infrastructure improvements. In 2019, \$56,455,000 of capital improvements are planned, an \$11.8 million increase from the 2018 Budget. 2019 funding includes \$41.1 million of projects financed through city resources, while the remaining \$15.4 million of funds are intergovernmental, developer or private funds. Numerous improvements to residential street, thoroughfare, traffic signal and storm drainage infrastructure are included in the 2019 program. Other planned capital improvements include parks and recreation projects, and equipment and technology upgrades. Additional information regarding the capital improvement program can be found beginning on page 257.
- 2019 Maintenance Program \$22,550,000
The City's infrastructure maintenance program is funded at \$22,550,000 in 2019, a \$1.8 million decrease from the adopted 2018 maintenance program. The decreased attributable to the timing of storm water and facility maintenance projects; 2018 was an unusually high year. Street, curb and traffic systems maintenance funding, at \$17.6m total, is increasing \$2.1 million, while parks maintenance is increasing \$133,000. Storm water maintenance is declining by \$3.1M and building maintenance is declining \$915,000.

The increased in the 2019 budget for street, curb and traffic systems maintenance is consistent with the City's five-year strategic plan to enhance funding for infrastructure to continue to bring maintenance expenditures closer to a sustainable level necessary for preservation of assets. Additional information regarding the maintenance program can be found beginning on page 327.

- Construction Specialists (Public Works) \$200,000
In 2017, the City implemented a program to begin systematic maintenance and replacement of curbs, which are an integral component of the City's Stormwater Management System. The addition of two full-time construction specialists positions in

the Stormwater Maintenance division will provide resources to support the City's enhanced curb maintenance and repair program.

- Right of Way Inspector (Public Works) \$76,400
The conversion of a 0.49 FTE part-time position to a full-time Right of Way Inspector position is included in the 2019 Budget. This conversion will allow the ROW section to better manage utility permits, assist with utility relocation inspection for capital projects, speed up ROW permit application approval, decrease customer complaints related to utility work, and increase resources toward the City's snow removal program.
- Facility Project Construction Manager (IT) \$107,000
Over half a million of square feet of city-owned facilities and amenities are managed and maintained in-house. In addition to routine repairs and maintenance to all facilities, extensive capital and maintenance improvements are now required related to the City's more aged structures. The 2019 Budget includes a Construction Inspector Manager position to manage remediation, repair and remodeling projects.

PRIORITY: PUBLIC SAFETY

PROVIDING QUALITY PUBLIC SAFETY AND SAFE NEIGHBORHOODS

- School Resource Police Officers (Police) \$345,900
Three additional full-time School Resource Officer positions will allow the expansion of the School Resource Officer (SRO) program within the public middle schools in the city. This change will increase student safety and provide additional relationship building opportunities between the Police and adolescents.
- Investigations Technician (Police) \$72,700
An Investigations Technician position in the Police's Criminal Investigations Division will provide administrative support to approximately 45 Commissioned Officers, allowing these officers to focus on their primary public safety mission. The Investigations Technician will provide general clerical support, as well as prepare legal documents, log case assignments, transcribe interviews, prepare annual reports, and compile investigative case material, duties which previously sworn Officers were completing.
- Dispatcher (Police) \$70,000
The City is experiencing increasing call load and increased activity within the City's communication system. To effectively manage communications and provide the necessary level of safety and support to the public and our police officers, one additional Police Dispatcher is included in the 2019 Budget.
- Crossing Guard Service Contract (Police) \$395,000
The school crossing guard program has been transitioned from utilizing part-time city employees to a contracted service, resulting in the shifting of resources from personnel

to contractual services within the Police Department budget. This programmatic adjustment will reduced the number of police officer-covered crossings, allowing those officers remain in their normal patrol duties.

- Fire Data Analyst (Fire) \$79,100
The 2019 Budget includes the addition of a Data Analyst position. This new position will improve the analysis of fire and medical calls, allowing for more robust information available to make adjustment to programs and services to increase effectiveness and efficiency.
- Fire Inspector (Fire) \$86,500
The 2019 Budget includes an additional Fire Inspector position. Currently the average time between fire inspections of structures is around 27 months. With this additional resource, OPFD hopes to decrease the inspection cycle to closer to an 18-month timeframe.
- Convert Three Firefighter Positions to Fire Medic Positions (Fire) \$29,500
Conversion of three full-time firefighter positions to fire medic positions will increase the effectiveness and versatility of these positions, allowing them to operate in either firefighter or paramedic capabilities.
- Overtime Funding (Fire) \$50,000
Despite efforts to address overtime usage, the Fire Department has exceeded its budgeted overtime amount for several years. Overtime is used when fire stations are below required minimum levels of scheduled staffing. Below minimum staffing occurs for various reasons: required training, employee absences and an extensive number of vacant due to retirements and turnover. The additional overtime funding, while still below historical levels, provides a more realistic funding level based on historical trends.
- Probation Officer (Municipal Court) \$79,000
The average number of individuals on probation annually is 1,500. This caseload is currently serviced by three FTE probation officers. The addition of another probation officer position will allow the probation caseload per employee to be at a more manageable level, thus allowing for more in-depth service and potentially reducing recidivism. This position is funded through the Special Alcohol Control Fund.
- Voucher Program Drug & Alcohol Evaluations/Intervention (Municipal Court) \$30,000
Establishment of a voucher program for weekend intervention and drug and alcohol evaluations provides access to these services for low-income individuals and families who otherwise might not be able to afford such services. Funding for this program is through the Special Alcohol Control Fund.

- Emergency Management (City Manager’s Office) \$42,200
Funds have been allocated to the City’s Emergency Management program for the purchase of a tow-capable vehicle allow for enhanced local and regional emergency preparedness activities and community outreach.

PRIORITY: QUALITY OF LIFE
PROVIDING EXCELLENT PARKS, RECREATION AND CULTURAL AMENITIES AND OPPORTUNITIES

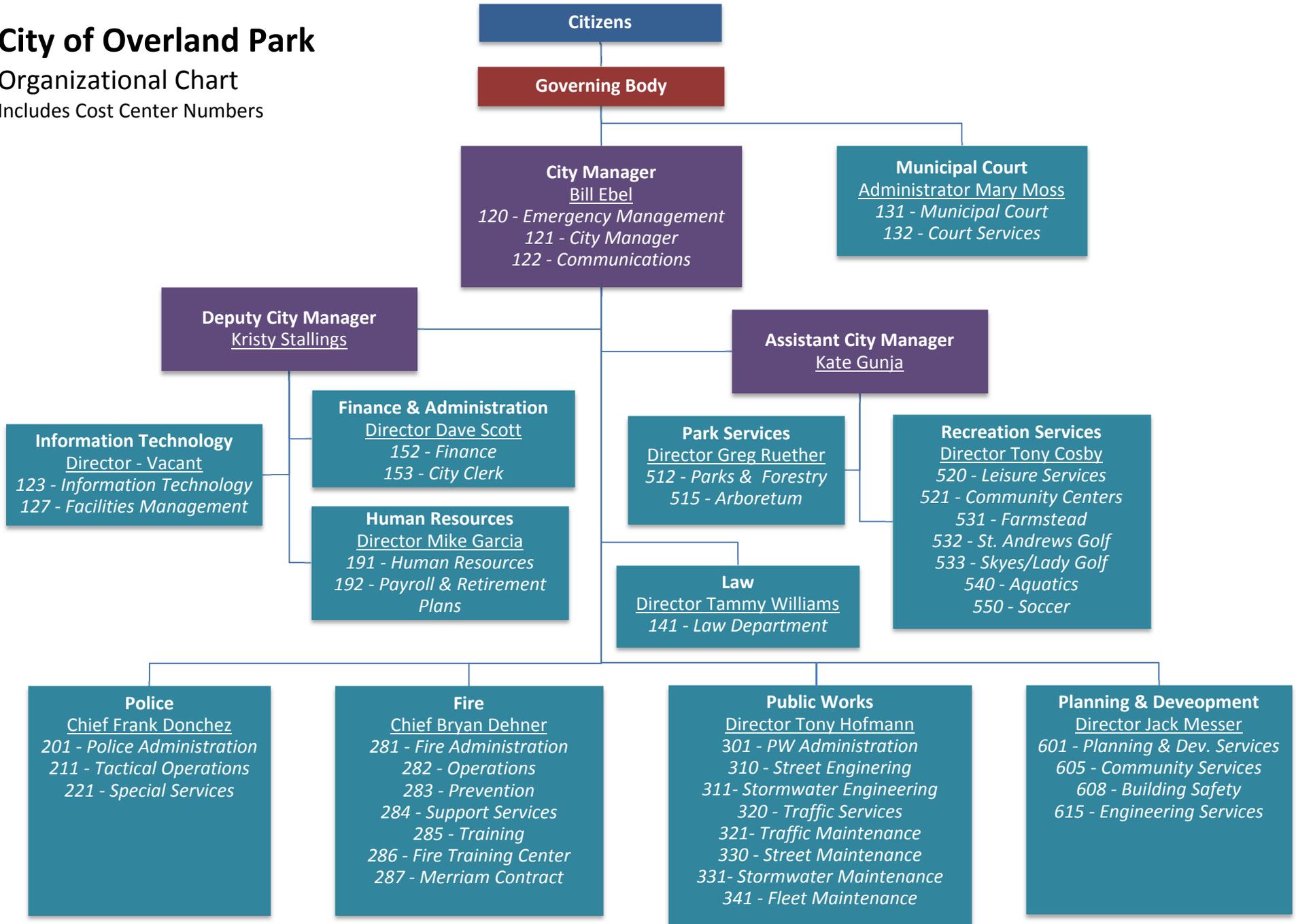
- July 4th Community Festival \$40,000
Funding is provided for the “Star Spangled Spectacular” festival in Corporate Woods, which was previously privately funded and operated. The 2019 Budget includes ongoing annual support of event amenities, such as a stage and entertainment, restrooms, marketing and personnel. This cost does not include the cost of the fireworks display, which has been provided by the City for several years.
- Arboretum Assistant Supervisor (Parks) \$46,700
The conversion of a 0.72 FTE part-time Arboretum position to a full-time Assistant Supervisor position is included in the 2019 Budget. The conversion of the position to full-time will provide additional resources to provide a high level of service to daily patrons and members of the public renting the facilities.
- Matt Ross Community Center Personnel (Recreation) \$28,000
Due to recent changes in state laws, additional lifeguards are required to operate the water slide at the Matt Ross Community Center. The 2019 Budget include funding for 1.28 FTE part-time lifeguards to help ensure patron safety on the facility’s tall waterslide.
- Deanna Rose Children’s Farmstead Personnel (Recreation) \$130,500
The addition of a full-time Assistant Supervisor of Animal Care position and a full-time Assistant Farmstead Superintendent position are included in the 2019 Budget, providing additional resources to the ever-popular family attraction. Both positions are supported from revenue generated to from Farmstead operations.
- Operational Funding (Recreation) \$48,400
Enhanced funding is provided in the 2019 budget to support costs related to maintenance of public art throughout the City (\$5,000), Farmer’s Market operations (0.25 FTE; \$5,400) and enhancement of the Wi-Fi system at the Scheels Overland Park Soccer Complex (\$38,000). The enhanced Wi-Fi system is possible thru revenues generated by the Soccer complex, which is self-supporting.

- Golf Course Management and Operational Funding (Recreation) \$349,500
 The new clubhouse at the Sykes/Lady/Westlinks Golf Complex will open in early 2019. Addition resources are included in the 2019 Budget related to expanding operating (\$50,600) and management (\$298,900) costs required from the expanded operation and size of the clubhouse and pro shop, both of which are anticipated to bring in increased revenues. Golf Course operations are self-supporting.
- Maintenance of City Landscaping in Parks and Right of Way (Parks) \$55,000
 The 2019 Budget includes funding to enhance the City's program to combat the Emerald Ash Tree Borer. With an additional \$55,000 of funding, a total of \$175,000 is dedicated annually to the treatment, removal and replacement of Ash trees in public spaces which are affected by the Emerald Ash Borer. Not only are the affected trees unsightly, but when affected severely, these trees become dangerous due to the possibility of falling limbs. It is estimated the \$175,000 of funding will address approximately 350 trees annually, while there are over 11,000 Ash trees on public land in the City.

City of Overland Park

Organizational Chart

Includes Cost Center Numbers



CITY OF OVERLAND PARK DIVISION (COST CENTER) BY GOAL AREA

Finance & Administration (100's)	Public Safety (200's)	Public Works (300's)	Community Development (500's & 600's)
<p>Mayor & Council 111 Mayor & Council</p> <p>City Manager's Office 120 Emergency Management 121 City Manager's Office 122 Communications Division</p> <p>Information Technology 123 Information Technology 127 Facilities Management & Operations</p> <p>Municipal Court 131 Municipal Court 132 Court Services</p> <p>Law 141 Law</p> <p>Finance & Administration 152 Finance 153 City Clerk</p> <p>Human Resources 191 Human Resources 192 Payroll/Retirement Plans/HRIS</p>	<p>Police Department 201 Police Administration 211 Tactical Operations Bureau 221 Special Services Bureau</p> <p>Fire Department 281 Fire Administration 282 Operations 283 Prevention 284 Support Services 285 Training 286 Fire Training Center 287 Merriam Fire Contract</p>	<p>Public Works 301 Public Works Administration 310 Street Engineering & Construction 311 Stormwater Engineering 320 Traffic Services Division 321 Traffic Maintenance 330 Street Maintenance 331 Stormwater Maintenance 341 Fleet Maintenance</p>	<p>Parks 512 Parks & Forestry 515 Arboretum Botanical Gardens</p> <p>Recreation 520 Leisure Services 521 Community Centers 530 Golf Courses 531 Deanna Rose Children's Farmstead 532 St. Andrews Golf Course Maintenance 533 Skyes/Lady Golf Course Maintenance 540 Aquatics 550 Soccer Complex</p> <p>Planning & Development Services 601 Planning & Development Services 605 Community Planning 608 Building Safety 615 Engineering Services</p>

**CITY OF OVERLAND PARK
GOAL AREA PERSONNEL SCHEDULE BY COST CENTER
BY FULL TIME EQUIVALENT (FTE)**

PERSONNEL SUMMARY BY GOAL AREA										
ALL FUNDS	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
Finance, Administration & Econ. Dev.	131	5.78	132	5.89	0	0.00	6	0	138	5.87
Public Safety	499	16.24	502	17.52	0	-11.48	7	0	509	6.04
Public Works	136	3.32	139	3.32	0	0.00	3	-0.49	142	2.83
Community Development	137	137.46	141	136.73	3	-4.20	3	0.81	147	133.36
TOTAL	903	162.80	914	163.46	3	-15.68	19	0.32	936	148.10

PERSONNEL SUMMARY BY DEPARTMENT										
ALL FUNDS	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
Mayor and Council	13	0.00	13	0.00	0	0	0	0	13	0.00
City Manager's Office/Communications	9	0.84	9	0.95	0	0	1	0	10	0.95
Information Technology	35	0.50	35	0.50	0	0	4	0	39	0.50
Municipal Court	26	1.22	26	1.22	0	0	1	0	27	1.22
Law	13	1.02	13	1.02	0	0	0	0	13	1.00
Finance, Budget and Administration	20	1.60	20	1.60	0	0	0	0	20	1.60
Human Resources	15	0.60	16	0.60	0	0	0	0	16	0.60
Police	318	16.24	321	16.77	0	-11.48	5	0	326	5.29
Fire	181	0.00	181	0.75	0	0	2	0	183	0.75
Public Works	136	3.32	139	3.32	0	0	3	-0.49	142	2.83
Park Services	33	15.84	34	15.84	0	0	1	-0.72	35	15.13
Recreation Services	31	118.18	32	117.68	3	-4.20	2	1.53	37	115.02
Planning and Development Services	73	3.44	75	3.21	0	0	0	0	75	3.21
TOTAL	903	162.80	914	163.46	3	-15.68	19	0.32	936	148.10

PERSONNEL SCHEDULE BY COST CENTER										
	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
GENERAL FUND	General Fund		General Fund		General Fund		General Fund		General Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
FINANCE AND ADMINISTRATION GOAL AREA										
City Manager's Office										
Mayor and Council	13	0.00	13	0.00					13	0.00
Emergency Management	1	0.00	1	0.00					1	0.00
City Manager	5	0.00	5	0.00					5	0.00
Communications	3	0.84	3	0.95			1 ⁵		4	0.95
City Manager's Office	22	0.84	22	0.95	0	0.00	1	0.00	23	0.95
Information Technology										
Information Technology	25	0.50	25	0.50			3 ⁶		28	0.34
Facilities Management	10	0.00	10	0.00			1 ⁷		11	0.16
Information Technology	35	0.50	35	0.50	0	0.00	4	0.00	39	0.50
Municipal Court										
Municipal Court	20	1.22	20	1.22					20	1.22
Court Services	6	0.00	6	0.00					6	0.00
Municipal Court	26	1.22	26	1.22	0	0.00	0	0.00	26	1.22
Law										
Law	13	1.02	13	1.02					13	1.00
Law	13	1.02	13	1.02	0	0.00	0	0.00	13	1.00

PERSONNEL SCHEDULE BY FTE, CONTINUED

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
	General Fund		General Fund		General Fund		General Fund		General Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
GENERAL FUND										
Finance, Budget and Admin.										
Finance and Accounting	12	1.60	12	1.60					12	1.60
City Clerk	8	0.00	8	0.00					8	0.00
Finance, Budget and Admin.	20	1.60	20	1.60	0	0.00	0	0.00	20	1.60
Human Resources										
Human Resources	11	0.60	12	0.60					12	0.60
Payroll	4	0.00	4	0.00					4	0.00
Human Resource	15	0.60	16	0.60	0	0.00	0	0.00	16	0.60
FINANCE AND ADMINISTRATION	131	5.78	132	5.89	0	0	5	0	137	5.87
PUBLIC SAFETY GOAL AREA										
Police Department										
Police Administration	8	0.00	8	0.00					8	0.00
Tactical Operations Bureau	196	15.39	195	15.39	-11.48 ¹		3 ⁸		198	3.84
Special Services Bureau	114	0.85	118	1.38			2 ⁹		120	1.45
Police Department	318	16.24	321	16.77	0	-11.48	5	0.00	326	5.29
Fire Department**										
Fire Administration	7	0.00	7	0.00			1 ¹⁰		8	0.00
Fire Operations	140	0.00	140	0.00					140	0.00
Fire Prevention	6	0.00	6	0.00			1 ¹¹		7	0.00
Fire Support Services	1	0.00	1	0.75					1	0.75
Fire Training	6	0.00	6	0.00					6	0.00
Merriam Fire Contracts	21	0.00	21	0.00					21	0.00
Fire Department	181	0.00	181	0.75	0	0.00	2	0.00	183	0.75
PUBLIC SAFETY	499	16.24	502	17.52	0	-11.48	7	0.00	509	6.04
PUBLIC WORKS GOAL AREA										
Public Works Department										
Public Works Administration	7	0.00	7	0.00					7	0.00
Street Engineering	24	2.38	25	2.38			1 ¹²	-0.49 ¹²	26	1.89
Traffic Services	14	0.00	14	0.00					14	0.00
Traffic Maintenance	16	0.00	17	0.00					17	0.00
Street Maintenance	40	0.00	40	0.00					40	0.00
Fleet Maintenance	8	0.00	8	0.00					8	0.00
Public Works	109	2.38	111	2.38	0	0.00	1	-0.49	112	1.89
PUBLIC WORKS	109	2.38	111	2.38	0	0.00	1	-0.49	112	1.89
COMMUNITY DEVELOPMENT GOAL AREA										
Park Services										
Parks and Forestry	28	4.72	29	4.72					29	4.24
Arboretum	5	11.12	5	11.12			1 ¹³	-0.72 ¹³	6	10.89
Park Services	33	15.84	34	15.84	0	0.00	1	-0.72	35	15.13
Recreation Services										
Leisure Services	6	3.16	6	3.02	1 ²	-1.20 ³		0.25 ¹⁴	7	2.13
Community Centers	5	42.77	5	42.82	-1 ²			1.28 ¹⁵	4	44.12
Farmstead	5	25.23	6	24.81	3 ⁴	-3.00 ⁴			11	22.20
Aquatics	1	31.43	1	31.44			2 ¹⁶		1	30.98
Recreation Services	17	102.59	18	102.09	3	-4.20	2	1.53	23	99.43

PERSONNEL SCHEDULE BY FTE, CONTINUED

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
GENERAL FUND	General Fund		General Fund		General Fund		General Fund		General Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
Planning and Development Services										
Planning and Development	17	1.15	18	0.65					18	0.65
Community Planning	23	1.23	23	1.23	1	2			24	1.23
Building Safety	21	1.06	22	0.83	-1	2			21	0.83
Engineering Services	10	0.00	10	0.50					10	0.50
Planning and Development Services	71	3.44	73	3.21	0	0.00	0	0.00	73	3.21
COMMUNITY DEVELOPMENT	121	121.87	125	121.14	3	-4.20	3	0.81	131	117.77
TOTAL - General Fund	860	146.27	870	146.93	3	-15.68	16	0.32	889	131.57

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
SPECIAL ALCOHOL FUND	Alcohol Fund		Alcohol Fund		Alcohol Fund		Alcohol Fund		Alcohol Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
FINANCE AND ADMINISTRATION GOAL AREA										
Court Services	0	0.00	0	0.00			1	17	1	0.00
Municipal Court	0	0.00	0	0.00	0	0.00	1	0.00	1	0.00
TOTAL - Special Alcohol Control Fund	0	0.00	0	0.00	0	0.00	1	0.00	1	0.00

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
STORMWATER UTILITY	Stormwater Fund		Stormwater Fund		Stormwater Fund		Stormwater Fund		Stormwater Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
PUBLIC WORKS GOAL AREA										
Public Works Department										
Stormwater Engineering	9	0.46	10	0.46					10	0.46
Stormwater Maintenance	18	0.48	18	0.48			2	18	20	0.48
Public Works	27	0.94	28	0.94	0	0.00	2	0.00	30	0.94
COMMUNITY DEVELOPMENT GOAL AREA										
Planning and Development Services										
Engineering Services	1	0.00	1	0.00					1	0.00
Planning and Development Services	1	0.00	1	0.00	0	0.00	0	0.00	1	0.00
TOTAL - Stormwater Fund	28	0.94	29	0.94	0	0.00	2	0.00	31	0.94

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
GOLF COURSE FUND	Golf Fund		Golf Fund		Golf Fund		Golf Fund		Golf Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
COMMUNITY DEVELOPMENT GOAL AREA										
Parks and Recreation										
St. Andrews Golf Course	4	3.15	4	3.15					4	3.15
Sykes/Lady Golf Course	6	4.65	6	4.65					6	4.65
Parks and Recreation	10	7.80	10	7.80	0	0.00	0	0.00	10	7.80
COMMUNITY DEVELOPMENT - Golf	10	7.80	10	7.80	0	0.00	0	0.00	10	7.80

PERSONNEL SCHEDULE BY FTE, CONTINUED

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
SOCCER OPERATIONS	TGT Funds		TGT Funds		TGT Funds		TGT Funds		TGT Funds	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
COMMUNITY DEVELOPMENT GOAL AREA										
Parks and Recreation										
Soccer Complex	4	7.79	4	7.79					4	7.79
Parks and Recreation	4	7.79	4	7.79	0	0.00	0	0.00	4	7.79
COMMUNITY DEVELOPMENT - Soccer	4	7.79	4	7.79	0	0.00	0	0.00	4	7.79

	2017 Budget		2018 Budget		Changes since 2018 Budget		Changes for 2019 Budget		2019 Budget	
INTERGOVERNMENTAL	TGT Funds		TGT Funds		TGT Funds		TGT Funds		TGT Funds	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
COMMUNITY DEVELOPMENT GOAL AREA										
Planning and Development Services										
Community Development Block Grant	1	0.00	1	0.00					1	0.00
Planning and Development Services	1	0.00	1	0.00	0	0.00	0	0.00	1	0.00
TOTAL - Intergovernmental Funding	1	0.00	1	0.00	0	0.00	0	0.00	1	0.00

TOTAL - All Funds	903	162.80	914	163.46	3	-15.68	19	0.32	936	148.10
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FOOTNOTES TO GOAL AREA PERSONNEL SCHEDULE

Full-time totals include City Council members.

* The number of part-time and seasonal positions in some cost centers may vary from year to year.

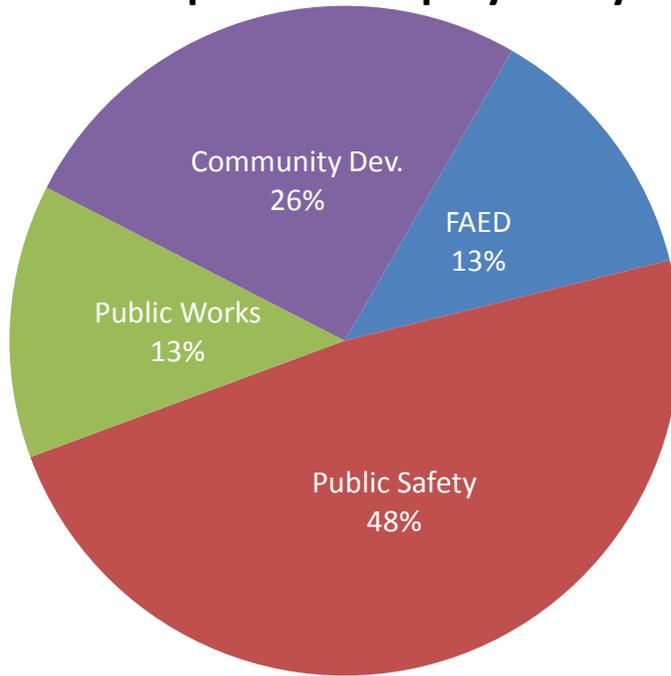
Personnel adjustments made to 2018 from those reported in the 2018 Budget include:

- 1 PT School crossing guards and crossing guard coordinator positions were eliminated. School crossing guard program is now administered by private contractor.
- 2 Transferred positions between divisions
- 3 Eliminated part-time positions related to recreation leagues. This program has been contracted out.
- 4 Converted three contract PT employees at the Farmstead to regular full-time employees.

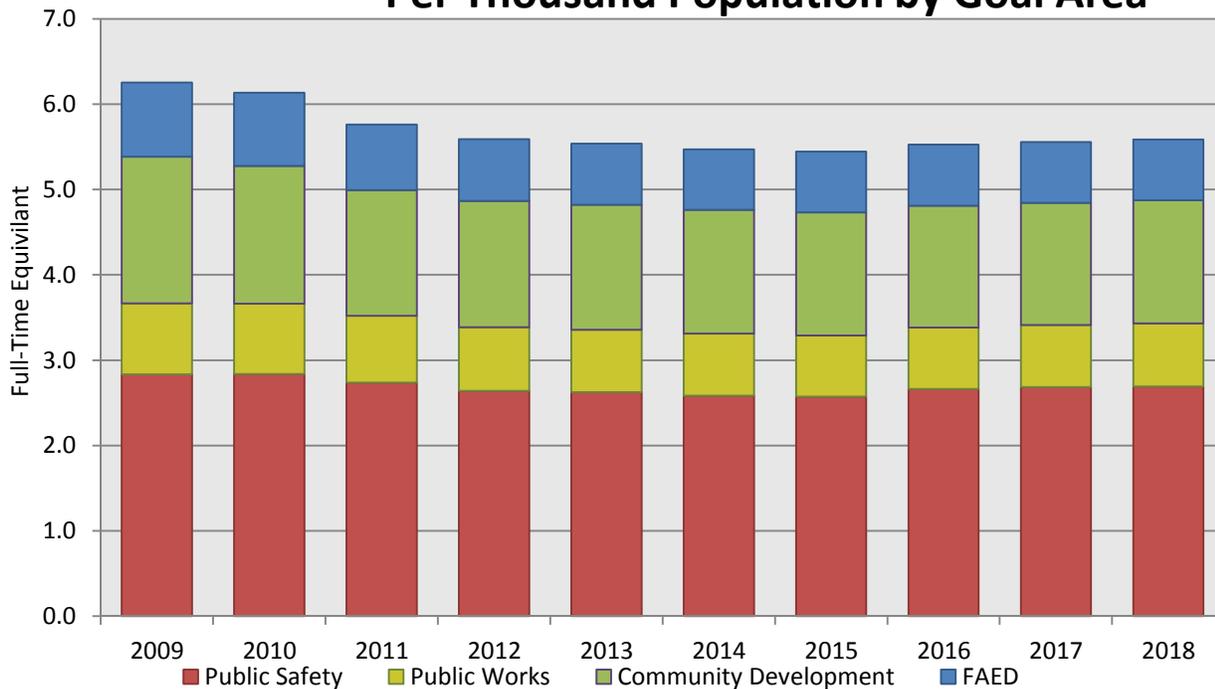
Personnel Adjustments in the 2019 Budget include:

- 5 Addition of one full-time Digital Communications Assistant in the Communications Division
- 6 Addition of two full-time System Analysts and one Senior Systems Analyst in the Information Technology Department
- 7 Addition of one full-time Construction Project Manager in the Facilities Division
- 8 Addition of three full-time Police Officers (School Resource Officers) in the Police Department's Tactical Operations Bureau
- 9 Addition of one full-time Investigations Technician and one full-time Police Dispatcher in the Police Department's Special Services Bureau
- 10 Addition of one full-time Data Analyst in the Fire Department's Administration Division
- 11 Addition of one full-time Fire Inspector in the Fire Department's Prevention Division
- 12 Conversion of a part-time (.49 FTE) Right-of-Way Inspector to full-time in the Public Work's Street Engineering Division
- 13 Conversion of a part-time (.72 FTE) Assistant Supervisor, Arboretum to full-time in the Parks Department's Arboretum Division
- 14 Additional part-time hours (.25 FTE) for Farmer's Market Attendants in the Recreation Department's Leisure Services Division
- 15 Additional part-time hours (1.28 FTE) for Lifeguards at the Matt Ross Community Center
- 16 Addition of one full-time Assistant Superintendent, Farmstead and one full-time Assistant Supervisor, Animal Care at the Farmstead
- 17 Addition of one full-time Probation Officer in Municipal Court's Court Services Division, paid with Special Alcohol Control Funds
- 18 Addition of two full-time Construction Specialists (Cement Finishers) in Public Works' Stormwater Construction Division.

2019 Budget Full-Time Equivilant Employees by Goal Area



Full-Time Equivilant Employees Per Thousand Population by Goal Area



PERFORMANCE MEASUREMENT INITIATIVE

In the early 2000's, the City of Overland Park began development of an organizational Performance Measurement System. This initiative included identifying and incorporating organizational performance measures as part of our management system. Even though the City has gathered workload measures for several years, the performance measurement information now gathered is has been integrated into a broader, organization-wide performance management system. These measures are used to gauge the organization's efficiency and responsiveness, improve performance and determine our effectiveness in meeting annual and long-term goals and objectives.

Components of the Performance Management System are included in the 2019 Budget document: select performance measures, program and purpose statements, goals for 2019 and recent accomplishments. The selected information is designed to monitor the outcome of program services, to determine whether or not the purpose of a program is being achieved and if programs are consistent with the long-term objectives of the City. Outcomes are evaluated based on workload, effectiveness and efficiency. 2017 performance results, 2018 projections and 2019 targets are reported in the 2019 Budget document.

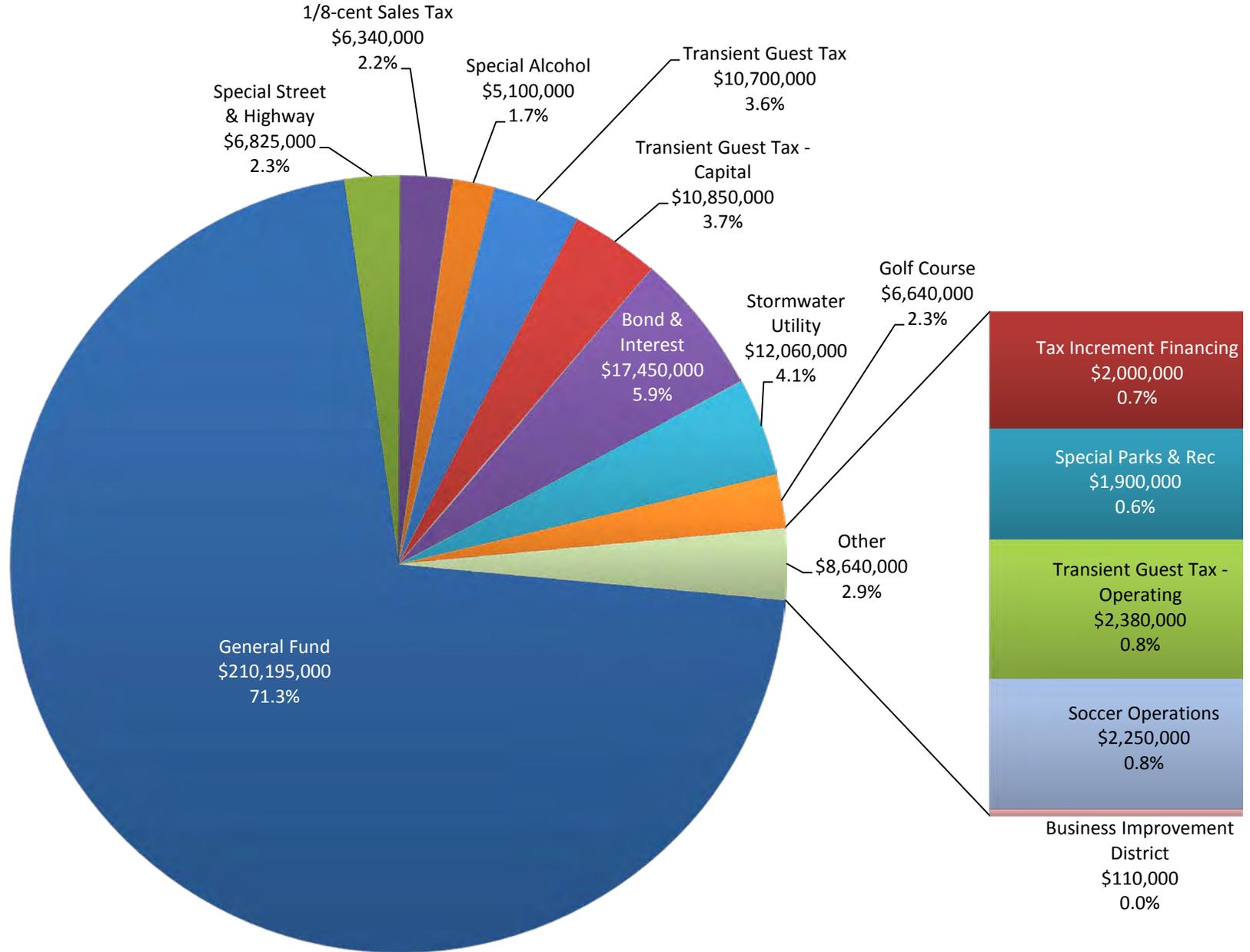
The performance measurement information included in the budget document represents selected key measures for each department. This information is by no means the full extent of our performance measurement system. Departments and supporting divisions continue to gather and evaluate other performance-related data to help them manage and allocate their resources to improve the productivity of their operations.

The Performance Management System continues to evolve as we continue to revamp and refine programs, services and performance measures, as well as improve the systematic capture of reliable data to support an objective evaluation of the outcome of our performance.

Key information included about each cost center includes:

- **Program Description** – A description of each cost center that briefly outlines its functions and responsibilities.
- **Department Organizational Chart** – The City is organized by cost centers. This organizational chart illustrates how cost centers relate to each other and to departments.
- **Mission** – A narrative that defines the purpose or goal of each cost center.
- **Goals for 2019** - Aspects of the cost centers' work plan that will direct the cost centers' efforts in the upcoming year.
- **Program Accomplishments** – Recent accomplishments of each cost center.
- **Key Performance Measures** – Information and data used to determine the success of key services performed to accomplish each cost center's goal or purpose and to determine the workload of the cost center.

2019 BUDGETED FUNDS



2019 Budget = \$294,800,000

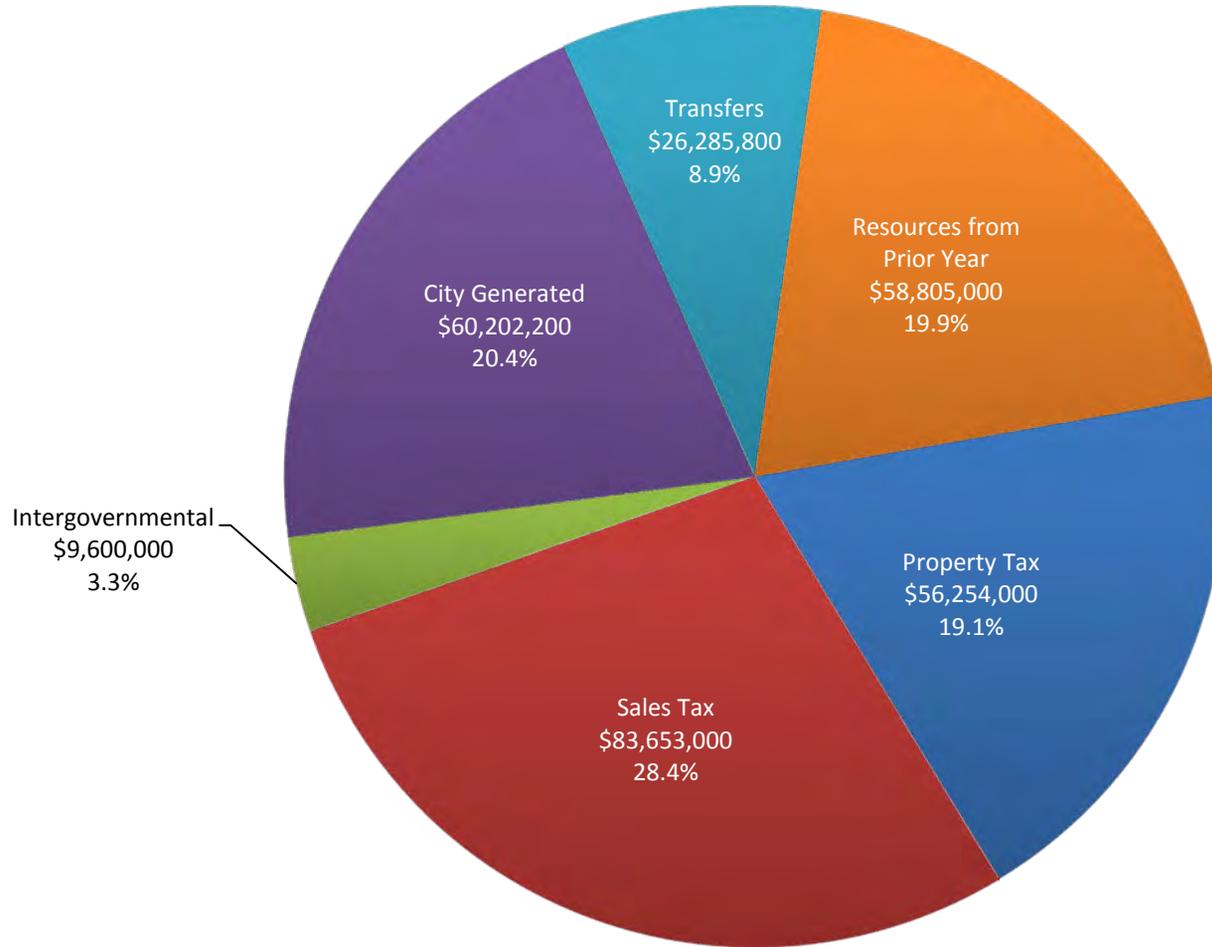
CITY OF OVERLAND PARK SUMMARY OF THE 2019 BUDGET

	General Fund	Special St. & Highway	1/8-Cent for Street Improv.	Special Parks & Recreation	Special Alcohol Control	Transient Guest Tax		
						Operating	Capital Improvements	TGT Fund
BUDGETED REVENUES								
County Collected and Distributed	\$51,217,000							
State Collected and Distributed	78,560,000	5,100,000	6,143,000	1,500,000	1,500,000			10,700,000
Grant Revenue								
City Collected Revenue	35,718,000	5,000	22,000	5,000	10,000	2,200	12,000	0
Total Current Revenue	165,495,000	5,105,000	6,165,000	1,505,000	1,510,000	2,200	12,000	10,700,000
Transfers	300,000		10,000	25,000		2,377,800	6,238,000	
Resources From Prior Year	44,400,000	1,720,000	165,000	370,000	3,590,000	0	4,600,000	0
Total Revenues	\$210,195,000	\$6,825,000	\$6,340,000	\$1,900,000	\$5,100,000	\$2,380,000	\$10,850,000	\$10,700,000
BUDGETED EXPENDITURES								
BY GOAL AREA								
Finance & Administration	\$23,288,100	\$0	\$0	\$0	\$109,000	\$0	\$0	\$0
Public Safety	63,544,524	0	0	0	361,000	0	0	0
Public Works	15,224,589	0	0	0	0	0	0	0
Community Development	20,407,107	0	0	0	0	0	0	0
	122,464,320	0	0	0	470,000	0	0	0
Contracts with outside agencies	1,395,680	0	0	0	1,090,000	2,380,000	975,000	0
Maintenance	10,060,000	4,850,000	1,000,000	575,000	0	0	0	0
Debt Service	0	0	0	0	0	0	0	7,134,200
Capital Improvements	0	0	4,910,000	1,050,000	0	0	0	0
Citywide Contingency	4,000,000	1,975,000	0	0	3,540,000	0	0	0
Transfers	72,275,000	0	430,000	275,000	0	0	9,875,000	3,565,800
Total Expenditures by Goal Area	\$210,195,000	\$6,825,000	\$6,340,000	\$1,900,000	\$5,100,000	\$2,380,000	\$10,850,000	\$10,700,000
BY CATEGORY								
Personal Services	\$98,320,000	\$0	\$0	\$0	\$275,000	\$0	\$0	\$0
Commodities	4,732,697	0	0	0	38,000	0	0	0
Contractual Services	15,886,623	0	0	0	155,400	0	0	0
Capital Outlay	3,525,000	0	0	0	1,600	0	0	0
	122,464,320	0	0	0	470,000	0	0	0
Contracts with outside agencies	1,395,680	0	0	0	1,090,000	2,380,000	975,000	0
Maintenance	10,060,000	4,850,000	1,000,000	575,000	0	0	0	0
Debt Service	0	0	0	0	0	0	0	7,134,200
Capital Improvements	0	0	4,910,000	1,050,000	0	0	0	0
Citywide Contingency	4,000,000	1,975,000	0	0	3,540,000	0	0	0
Transfers	72,275,000	0	430,000	275,000	0	0	9,875,000	3,565,800
Total Expenditures by Category	\$210,195,000	\$6,825,000	\$6,340,000	\$1,900,000	\$5,100,000	\$2,380,000	\$10,850,000	\$10,700,000

CITY OF OVERLAND PARK SUMMARY OF THE 2019 BUDGET, CONT.

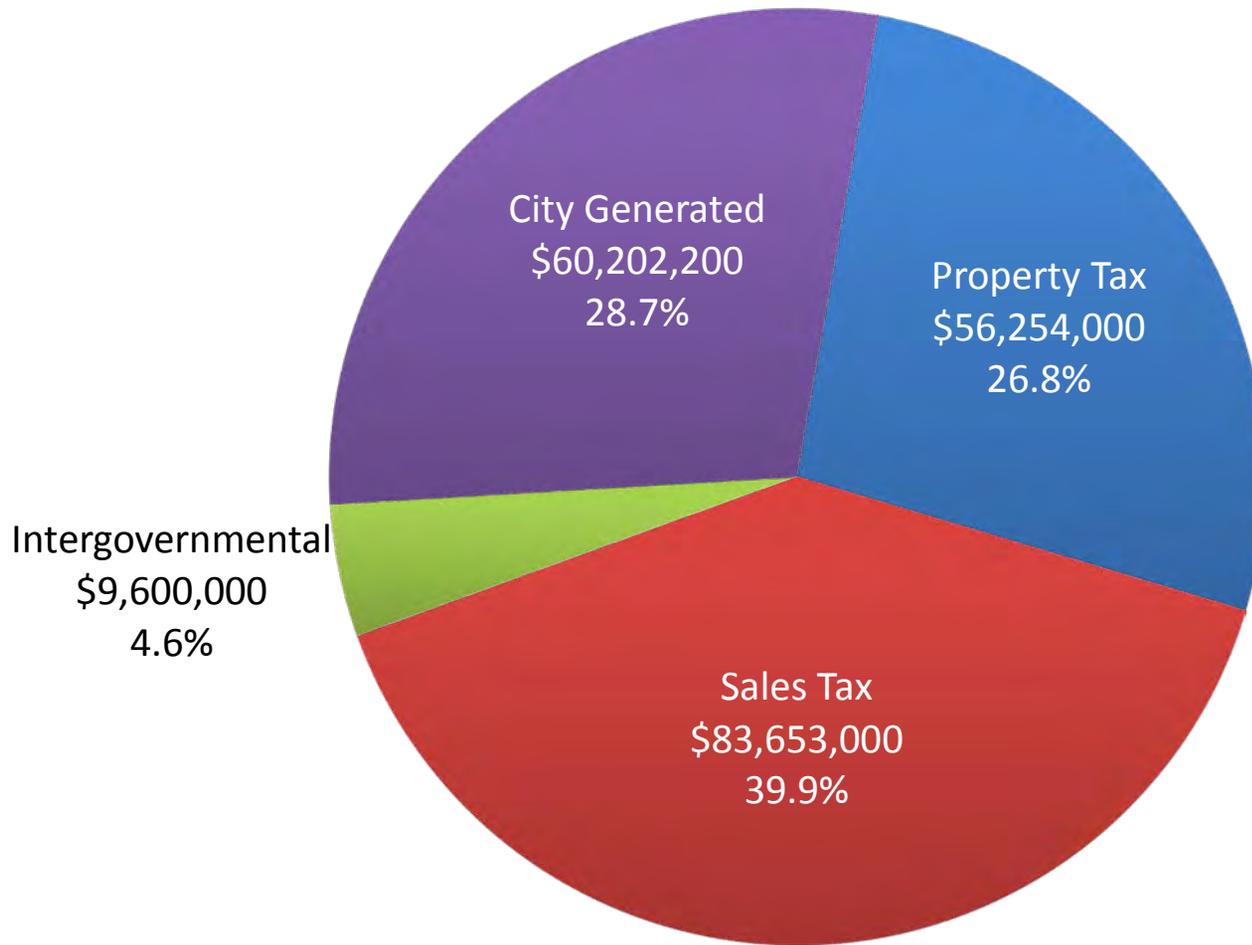
	Bond & Interest	Stormwater Utility	Golf Course	Soccer Operations	Business Improvement District	Tax Increment Financing	Total All Budgeted Funds	Capital/Maint. Projects	Total All Funds
BUDGETED REVENUES									
County Collected and Distributed	\$160,000	\$3,943,000				\$1,250,000	\$56,570,000	\$4,105,000	\$60,675,000
State Collected and Distributed		0				450,000	103,953,000	4,880,000	108,833,000
Grant Revenue							0	4,945,000	4,945,000
City Collected Revenue	5,000	5,317,000	5,980,000	1,700,000	110,000	300,000	49,186,200	22,405,000	71,591,200
Total Current Revenue	165,000	9,260,000	5,980,000	1,700,000	110,000	2,000,000	209,709,200	36,335,000	246,044,200
Transfers	17,035,000	300,000	0	0			26,285,800	42,670,000	68,955,800
Resources From Prior Year	250,000	2,500,000	660,000	550,000	0	0	58,805,000	0	58,805,000
Total Revenues	\$17,450,000	\$12,060,000	\$6,640,000	\$2,250,000	\$110,000	\$2,000,000	\$294,800,000	\$79,005,000	\$373,805,000
BUDGETED EXPENDITURES									
BY GOAL AREA									
Finance & Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$23,397,100	\$0	\$23,397,100
Public Safety	0	0	0	0	0	0	63,905,524	0	63,905,524
Public Works	0	4,440,408	0	0	0	0	19,664,997	0	19,664,997
Community Development	0	144,592	5,235,000	1,285,000	0	0	27,071,699	0	27,071,699
	0	4,585,000	5,235,000	1,285,000	0	0	134,039,320	0	134,039,320
Contracts with outside agencies	0	0	0	0	110,000	2,000,000	7,950,680	0	7,950,680
Maintenance	0	3,230,000	200,000	125,000	0	0	20,040,000	22,550,000	42,590,000
Debt Service	17,050,000	0	310,000	0	0	0	24,494,200	0	24,494,200
Capital Improvements	0	1,400,000	0	0	0	0	7,360,000	56,455,000	63,815,000
Citywide Contingency	400,000	2,445,000	150,000	540,000	0	0	13,050,000	0	13,050,000
Transfers	0	400,000	745,000	300,000	0	0	87,865,800	0	87,865,800
Total Expenditures by Goal Area	\$17,450,000	\$12,060,000	\$6,640,000	\$2,250,000	\$110,000	\$2,000,000	\$294,800,000	\$79,005,000	\$373,805,000
BY CATEGORY									
Personal Services	\$0	\$3,020,000	\$1,070,000	\$590,000	\$0	\$0	\$103,275,000	\$0	\$103,275,000
Commodities	0	277,664	519,002	231,661	0	0	5,799,024	0	5,799,024
Contractual Services	0	641,336	3,628,998	406,339	0	0	20,718,696	0	20,718,696
Capital Outlay	0	646,000	17,000	57,000	0	0	4,246,600	0	4,246,600
	0	4,585,000	5,235,000	1,285,000	0	0	134,039,320	0	134,039,320
Contracts with outside agencies	0	0	0	0	110,000	2,000,000	7,950,680	0	7,950,680
Maintenance	0	3,230,000	200,000	125,000	0	0	20,040,000	22,550,000	42,590,000
Debt Service	17,050,000	0	310,000	0	0	0	24,494,200	0	24,494,200
Capital Improvements	0	1,400,000	0	0	0	0	7,360,000	56,455,000	63,815,000
Citywide Contingency	400,000	2,445,000	150,000	540,000	0	0	13,050,000	0	13,050,000
Transfers	0	400,000	745,000	300,000	0	0	87,865,800	0	87,865,800
Total Expenditures by Category	\$17,450,000	\$12,060,000	\$6,640,000	\$2,250,000	\$110,000	\$2,000,000	\$294,800,000	\$79,005,000	\$373,805,000

2019 TOTAL REVENUE BY SOURCE ALL BUDGETED FUNDS



2019 Total Revenue = \$294,800,000

2019 CURRENT CITY REVENUE BY SOURCE ALL BUDGETED FUND



2019 Current Revenue = \$209,709,200

**CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF REVENUE**

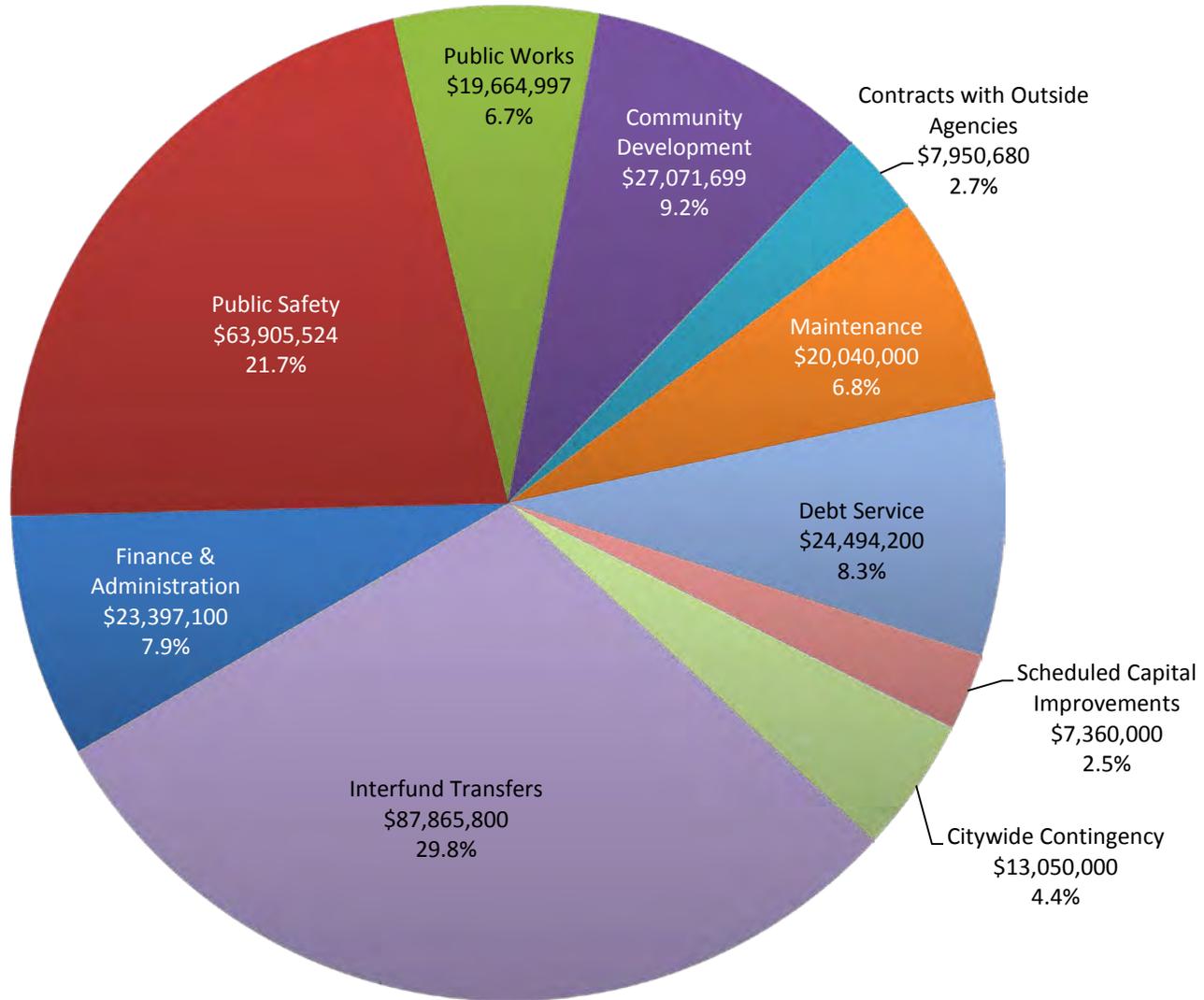
	2016	2017	Estimated 2018	Budgeted 2019
BEGINNING BALANCE	\$55,239,754	\$63,173,819	\$64,842,223	\$58,805,000
<u>Current Revenue</u>				
<u>County Collected and Distributed</u>				
Ad Valorem Property Tax	\$39,093,021	\$45,342,902	\$47,757,000	\$50,825,000
Motor Vehicle Tax	4,238,765	4,381,267	4,403,000	4,959,000
Special Assessments Tax	402,237	396,027	400,000	150,000
Delinquent Tax Collections	1,172,846	581,246	330,000	470,000
Delinquent Special Assessments	(3,444)	15,990	0	10,000
Rental Excise Tax	66,884	72,004	70,000	76,000
Special Weed & Sewer Tax	101,056	84,868	60,000	80,000
	<u>\$45,071,365</u>	<u>50,874,304</u>	<u>53,020,000</u>	<u>56,570,000</u>
<u>State Collected and Distributed</u>				
Sales Tax-City	52,921,165	53,889,275	54,713,000	55,738,000
Sales Tax-Countywide	15,152,419	15,736,389	15,685,000	15,975,000
Sales Tax-Public Safety	3,788,118	3,934,111	3,910,000	3,980,000
Sales Tax-Public Safety II	3,788,118	3,934,111	3,910,000	3,980,000
¹ Sales Tax-County Courthouse	0	3,003,728	3,910,000	3,980,000
Gasoline Tax	4,969,143	5,036,302	5,040,000	5,100,000
Transient Guest Tax	10,620,456	10,291,899	10,450,000	10,700,000
Liquor Tax	4,402,752	4,367,199	4,425,000	4,500,000
	<u>\$95,642,171</u>	<u>100,193,014</u>	<u>102,043,000</u>	<u>103,953,000</u>
<u>City Collected</u>				
Franchise Taxes:	11,194,063	10,954,292	10,638,000	10,877,000
Park and Recreation Revenues:				
Golf Course Receipts	5,133,118	5,411,137	4,804,500	5,960,000
Municipal Pool Revenue	777,576	747,173	749,550	771,500
Leisure Service Revenue	2,853,674	2,527,237	2,673,500	2,841,500
Soccer Complex Revenue	1,732,152	1,679,469	1,605,000	1,689,000
Arts Commission Revenue	22,125	23,256	22,000	24,000
Arboretum Revenue	256,973	271,405	263,000	251,500
Deanna Rose Farmstead Revenue	1,895,018	1,938,933	1,903,000	1,943,750
	<u>\$12,670,636</u>	<u>12,598,610</u>	<u>12,020,550</u>	<u>13,481,250</u>

**CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF REVENUE**

	2016	2017	Estimated 2018	Budgeted 2019
<u>City Collected (Continued)</u>				
Fines:				
Municipal Court	3,720,222	3,586,669	3,535,000	3,583,000
Court Costs	32,598	31,969	32,000	33,000
Alcohol Diversion	629,762	581,940	570,000	571,000
	<u>\$4,382,582</u>	<u>4,200,578</u>	<u>4,137,000</u>	<u>4,187,000</u>
Licenses, Fees, and Permits:				
Animal Licenses	153,774	147,188	141,600	141,265
Liquor Licenses/CMB Licenses	74,851	83,019	81,175	83,000
Other Licenses and Permits	401,716	583,573	715,675	702,535
Public Safety Permits and Fees	2,472,877	2,323,193	1,859,150	1,763,850
Building Permits	1,922,513	2,382,425	2,300,000	2,166,300
Plan Review Fees	1,881,776	956,545	550,000	550,000
Zoning and Planning Fees	217,489	215,410	203,000	187,800
Business Improvement Service Fees	100,079	96,358	97,400	105,000
Excise Tax/Transitional Revenue	3,145,762	3,354,876	3,100,000	3,100,000
Other Community Service Fees	146,667	886,625	629,000	535,000
	<u>\$10,517,504</u>	<u>11,029,212</u>	<u>9,677,000</u>	<u>9,334,750</u>
User Fees (Stormwater Utility Fund)	<u>3,496,620</u>	<u>4,423,165</u>	<u>4,450,000</u>	<u>4,960,000</u>
Interest Earned on Investments:	<u>798,999</u>	<u>671,253</u>	<u>1,148,086</u>	<u>1,129,200</u>
Miscellaneous Revenues:	<u>4,253,308</u>	<u>4,670,658</u>	<u>4,864,131</u>	<u>5,217,000</u>
Transfers:				
Transfer from Other Funds	5,347,932	1,443,298	1,670,000	1,500,000
Transfer from General Fund	16,282,362	15,573,432	13,433,000	15,650,000
Transfer from Capital Projects Fund	37,078,766	4,487,568	195,000	230,000
Transfer from Special Revenue Funds	200,000	150,000	0	0
Transfer from Transient Guest Tax Funds	6,764,375	5,988,241	5,225,000	3,565,800
Transfer from TGT Capital Improve Fund	6,011,435	5,433,174	5,403,500	5,340,000
	<u>\$71,684,870</u>	<u>33,075,713</u>	<u>25,926,500</u>	<u>26,285,800</u>
<u>Total Revenue</u>	<u>\$314,951,872</u>	<u>\$295,864,618</u>	<u>\$292,766,490</u>	<u>\$294,800,000</u>

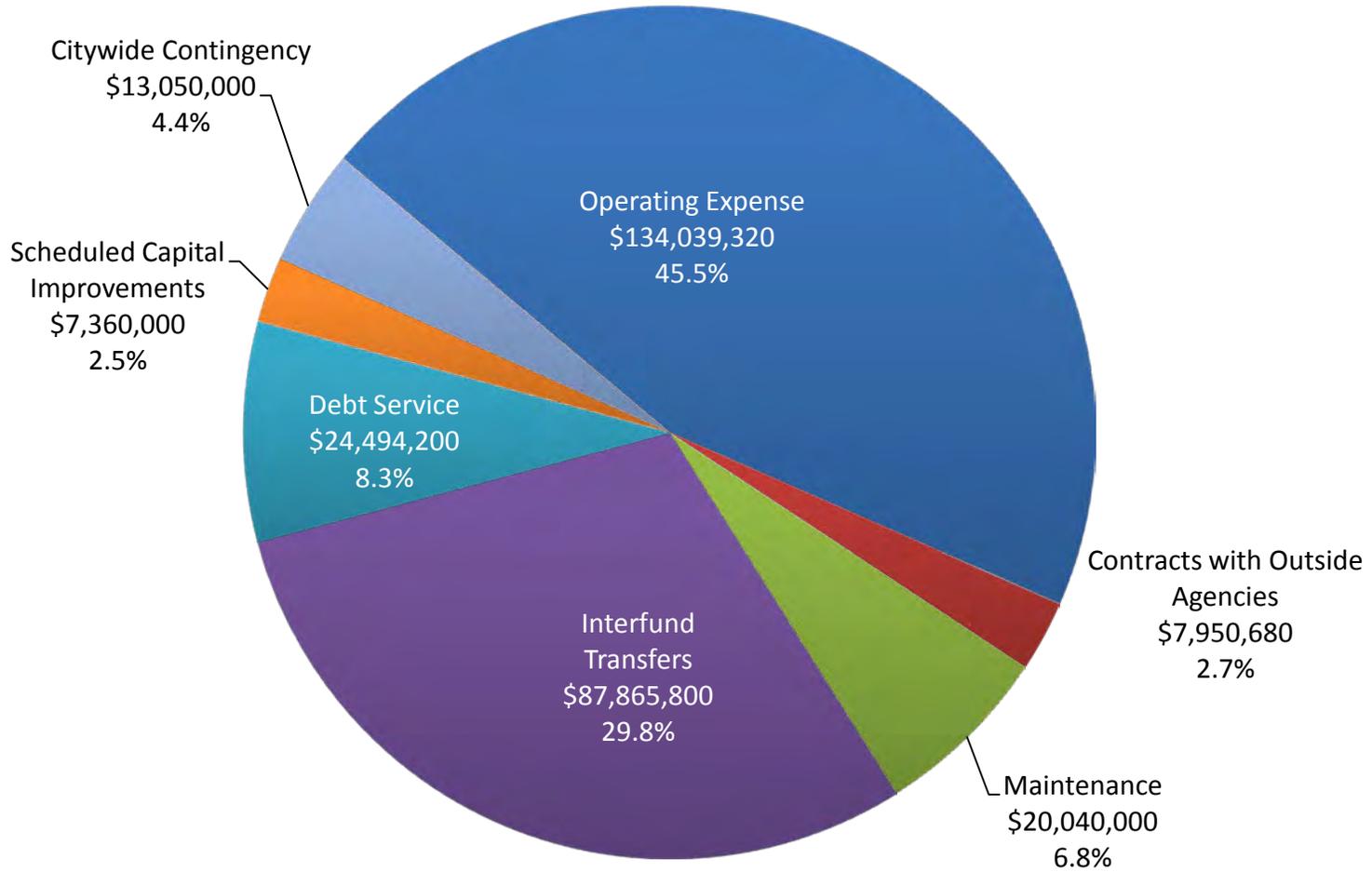
¹ Countywide sales tax approved by voter in 2016 to fund a new county courthouse. Per state statute, this revenue is shared with cities. Tax is scheduled to sunset in March 2027.

2019 CITY EXPENDITURES BY GOAL AREA ALL BUDGETED FUNDS



2019 Budget = \$294,800,000

2019 CITY EXPENDITURES BY PURPOSE ALL BUDGETED FUNDS



2019 Budget = \$294,800,000

**CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF EXPENDITURES**

GOAL AREA/COST CENTER	Actual		Estimated	Budgeted
	2016	2017	2018	2019
<u>Finance & Administration</u>				
Mayor & Council	\$1,362,361	\$1,334,407	\$1,467,577	\$1,538,850
Convention & Tourism	3,161,220	2,767,475	3,544,199	3,355,000
Economic Development	1,505,541	1,855,935	1,830,980	2,652,680
Emergency Management	214,702	313,571	226,187	285,282
City Manager	1,211,878	1,104,255	1,019,388	1,123,497
Communications	519,932	507,665	527,223	654,838
Information Technology	4,311,951	5,143,061	5,360,759	6,658,457
Facilities Management	3,678,290	3,746,263	3,647,925	4,003,426
Municipal Court	2,337,082	2,221,077	2,446,043	2,658,241
Municipal Court Services	528,147	508,858	574,141	684,599
Law	1,770,486	1,783,263	1,661,825	1,810,537
Finance & Accounting	1,412,795	1,444,843	1,511,202	1,651,496
City Clerk	792,544	624,381	755,407	824,955
Human Resources	1,924,969	1,975,177	1,876,733	2,091,804
Payroll	434,285	452,353	459,951	501,118
Total Finance & Administration	25,166,183	25,782,584	26,909,540	30,494,780
<u>Public Safety</u>				
Police Administration	3,073,834	3,200,310	3,053,638	3,352,580
Tactical Operations Bureau	19,037,336	19,725,053	20,468,691	23,005,776
Special Services Bureau	10,453,531	10,875,986	12,438,245	13,285,794
Fire Service Contracts	915,313	974,072	765,526	743,000
Fire Administration	1,373,948	1,244,415	1,292,801	1,461,931
Fire Operations	15,739,786	16,446,468	16,992,489	17,617,282
Fire Prevention	701,567	695,573	709,905	846,086
Fire Support Services	492,772	533,091	633,464	669,265
Fire Training	839,287	876,485	886,331	907,861
Fire Training Center	62,156	74,713	87,638	94,950
Merriam Fire Contract	2,105,118	2,297,164	2,365,376	2,663,999
Total Public Safety	54,794,648	56,943,330	59,694,104	64,648,524
<u>Public Works</u>				
Public Works Administration	799,227	755,496	823,097	909,472
Street Engineering & Construction	2,523,316	2,678,959	2,813,002	3,190,053
Stormwater Engineering	909,599	1,192,069	1,357,970	1,467,564
Traffic Services	1,615,648	1,529,295	1,743,390	1,948,425
Traffic Maintenance	3,206,167	3,526,051	3,299,720	3,432,385
Street Maintenance	4,015,778	3,839,255	4,133,052	4,661,884
Stormwater Maintenance	2,271,823	1,954,074	2,553,150	2,972,844
Fleet Maintenance	1,016,408	1,022,008	926,977	1,082,370
Total Public Works	16,357,966	16,497,207	17,650,358	19,664,997

**CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF EXPENDITURES**

GOAL AREA/COST CENTER	Actual		Estimated	Budgeted
	2016	2017	2018	2019
<u>Community Development</u>				
Parks & Forestry	3,257,690	3,557,777	3,540,674	3,917,416
Arboretum & Botanical Garden	955,763	948,297	899,961	1,032,901
Leisure Services	878,701	917,954	942,093	1,082,916
Community Center	1,794,273	1,709,907	1,895,982	1,867,652
Golf Courses	4,540,125	4,793,816	4,602,750	5,235,000
Farmstead	1,740,562	1,820,386	1,863,455	2,226,070
Aquatics	1,181,158	1,242,297	1,230,037	1,336,884
Soccer Complex Operations	1,118,379	1,151,371	1,168,500	1,285,000
Planning & Development Services	2,210,908	2,064,200	2,112,687	2,365,584
Community Planning	1,813,189	2,108,687	2,417,988	2,710,735
Building Safety	2,102,644	2,156,229	2,560,611	2,586,492
Engineering Services	1,345,488	1,165,594	1,359,039	1,425,049
Business Improvement District	103,083	99,416	100,000	110,000
Total Community Development	<u>23,041,963</u>	<u>23,735,931</u>	<u>24,693,777</u>	<u>27,181,699</u>
Total Operating Expenditures and Contracts with Outside Agencies	<u>119,360,760</u>	<u>122,959,052</u>	<u>128,947,779</u>	<u>141,990,000</u>
Maintenance	17,508,639	21,248,656	20,842,000	20,040,000
Debt Service	61,303,474	28,811,073	21,655,000	24,494,200
Capital Improvements	6,099,139	7,940,284	10,856,000	7,360,000
Citywide Contingency	224,665	93,850	3,168,170	13,050,000
Transfers	47,281,376	49,969,480	48,492,541	87,865,800
Total Non-Operating Expenditures	<u>132,417,293</u>	<u>108,063,343</u>	<u>105,013,711</u>	<u>152,810,000</u>
Total Expenditures	<u>\$251,778,053</u>	<u>\$231,022,395</u>	<u>\$233,961,490</u>	<u>\$294,800,000</u>
ENDING BALANCE	<u>\$63,173,819</u>	<u>\$64,842,223</u>	<u>\$58,805,000</u>	<u>\$0</u>

**CITY OF OVERLAND PARK
SUMMARY OF EXPENDITURES BY FUND**

Summary - 2019 Budget

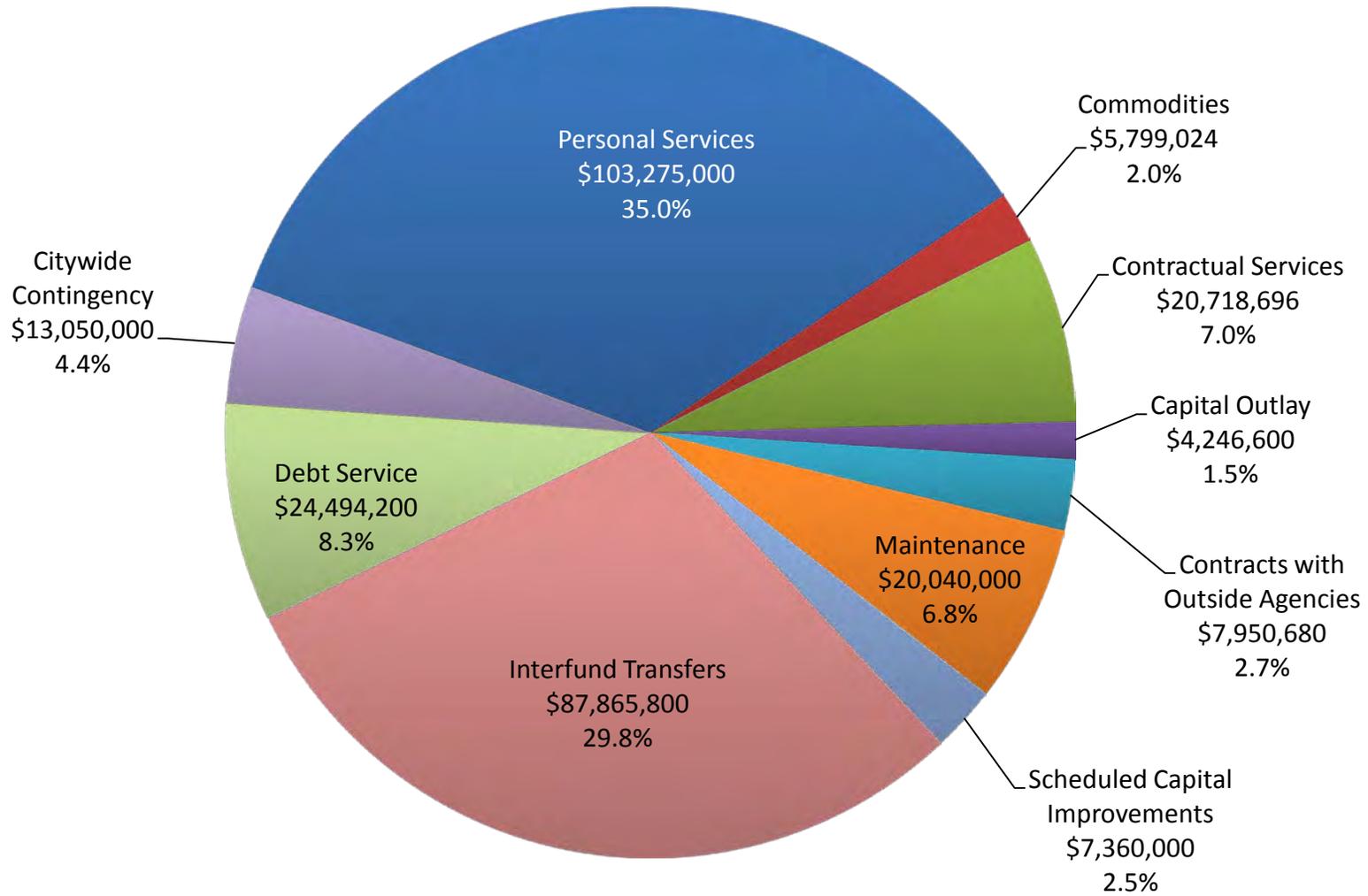
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Section 2

GOAL AREA/COST CENTER	General Fund	Special St. & Highway	1/8-Cent for Street Imp	Special Park & Rec	Special Alcohol	Transient Guest Tax			Bond & Interest	Stormwater Utility	Golf Course	Soccer Operations	Business Imp Dist	Tax Incrmt. Financing	Total All Funds
						Operating	Capital Imp	TGT Fund							
OPERATING EXPENDITURES															
Finance & Administration															
Mayor & Council	\$448,850														\$448,850
Emergency Management	285,282														285,282
City Manager	1,123,497														1,123,497
Communications	654,838														654,838
Information Technology	6,658,457														6,658,457
Facilities Management	4,003,426														4,003,426
Municipal Court	2,658,241														2,658,241
Court Services	575,599				\$109,000										684,599
Law	1,810,537														1,810,537
Finance & Accounting	1,651,496														1,651,496
City Clerk	824,955														824,955
Human Resources	2,091,804														2,091,804
Payroll	501,118														501,118
Total Finance & Administration	23,288,100	-	-	-	109,000	-	-	-	-	-	-	-	-	-	23,397,100
Public Safety															
Police Services:															
Police Administration	3,352,580														3,352,580
Tactical Operations Bureau	22,644,776				361,000										23,005,776
Special Services Bureau	13,285,794														13,285,794
Subtotal Police Services	39,283,150	-	-	-	361,000	-	-	-	-	-	-	-	-	-	39,644,150
Fire Services:															
Fire Administration	1,461,931														1,461,931
Fire Operations	17,617,282														17,617,282
Fire Prevention	846,086														846,086
Fire Support Services	669,265														669,265
Fire Training	907,861														907,861
Fire Training Center	94,950														94,950
Merriam Fire Contract	2,663,999														2,663,999
Subtotal Police Services	24,261,374	-	-	-	-	-	-	-	-	-	-	-	-	-	24,261,374
Total Public Safety	63,544,524	-	-	-	361,000	-	-	-	-	-	-	-	-	-	63,905,524
Public Works															
Public Works Administration	909,472														909,472
Street Engineering & Constr.	3,190,053														3,190,053
Stormwater Engineering									1,467,564						1,467,564
Traffic Services	1,948,425														1,948,425
Traffic Maintenance	3,432,385														3,432,385
Street Maintenance	4,661,884														4,661,884
Stormwater Maintenance									2,972,844						2,972,844
Fleet Maintenance	1,082,370														1,082,370
Total Public Works	15,224,589	-	-	-	-	-	-	-	4,440,408	-	-	-	-	-	19,664,997
Community Development															
Parks & Forestry	3,917,416														3,917,416
Arboretum & Botanical Garden	1,032,901														1,032,901
Subtotal Parks	4,950,317	-	-	-	-	-	-	-	-	-	-	-	-	-	4,950,317
Leisure Services	1,082,916														1,082,916
Community Centers	1,867,652														1,867,652
Golf Courses										5,235,000					5,235,000
Soccer Operations											1,285,000				1,285,000
Farmstead	2,226,070														2,226,070
Aquatics	1,336,884														1,336,884
Subtotal Recreation	6,513,522	-	-	-	-	-	-	-	-	5,235,000	1,285,000	-	-	-	13,033,522

GOAL AREA/COST CENTER	General Fund	Special St. & Highway	1/8-Cent for Street Imp	Special Park & Rec	Special Alcohol	Transient Guest Tax			Bond & Interest	Stormwater Utility	Golf Course	Soccer Operations	Business Impr Dist	Tax Incrmt. Financing	Total All Funds
						Operating	Capital Impr	TGT Fund							
Community Development, Cont.															
Planning & Development Serv.	2,365,584														2,365,584
Community Planning	2,710,735														2,710,735
Building Safety	2,586,492														2,586,492
Engineering Services	1,280,457								144,592						1,425,049
Subtotal Planning	8,943,268	-	-	-	-	-	-	-	144,592	-	-	-	-	-	9,087,860
Total Community Development	20,407,107	-	-	-	-	-	-	-	144,592	5,235,000	1,285,000	-	-	-	27,071,699
TOTAL OPERATING	122,464,320	-	-	-	470,000	-	-	-	4,585,000	5,235,000	1,285,000	-	-	-	134,039,320
CONTRACTS WITH OUTSIDE AGENCIES															
Finance & Administration															
Mayor & Council					1,090,000										\$1,090,000
Convention & Tourism						2,380,000	975,000								3,355,000
Economic Development	652,680													2,000,000	2,652,680
Total Finance & Administration	652,680	-	-	-	1,090,000	2,380,000	975,000	-	-	-	-	-	-	2,000,000	7,097,680
Public Safety															
Fire Protection	743,000														743,000
Total Public Safety	743,000	-	-	-	-	-	-	-	-	-	-	-	-	-	743,000
Community Development															
Business Improvement District													110,000		110,000
Total Community Development	-	-	-	-	-	-	-	-	-	-	-	-	110,000	-	110,000
TOTAL CONTRACTS	1,395,680	-	-	-	1,090,000	2,380,000	975,000	-	-	-	-	-	110,000	2,000,000	7,950,680
INFRASTRUCTURE AND FACILITIES MAINTENANCE															
Finance & Administration															
Facilities Management	1,755,000														1,755,000
Total Finance & Administration	1,755,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,755,000
Public Works															
Street Maintenance	8,305,000	4,850,000	1,000,000												14,155,000
Stormwater Maintenance									3,230,000						3,230,000
Total Public Works	8,305,000	4,850,000	1,000,000	-	-	-	-	-	3,230,000	-	-	-	-	-	17,385,000
Community Development															
Parks & Forestry				575,000											575,000
Golf										200,000					200,000
Soccer											125,000				125,000
Total Community Development	-	-	-	575,000	-	-	-	-	-	200,000	125,000	-	-	-	900,000
TOTAL MAINTENANCE	10,060,000	4,850,000	1,000,000	575,000	-	-	-	-	3,230,000	200,000	125,000	-	-	-	20,040,000
NON-OPERATING EXPENDITURES															
Debt Service								7,134,200	17,050,000		310,000				17,360,000
Debt Service Support Agreement															7,134,200
Scheduled Capital Improve.			4,910,000	1,050,000						1,400,000	-	-			7,360,000
Contingency	4,000,000	1,975,000			3,540,000	-	-		400,000	2,445,000	150,000	540,000			13,050,000
Transfer to General Fund		0	150,000								150,000				300,000
Transfer to Bond & Interest Fund	11,500,000			0			5,340,000								16,840,000
Transfer to Transient Guest Tax - Oper								2,377,800							2,377,800
Transfer to Transient Guest Tax - Cap								1,188,000							1,188,000
Transfer to Facility Maintenance Reser	500,000														500,000
Transfer to Self Insurance Fund	100,000									25,000					125,000
Transfer to Excise Tax Reserve Fund	3,100,000														3,100,000
Transfer to Equip. Reserve Fund	770,000									375,000		300,000			1,445,000
Transfer to Transient Guest Tax Fund	4,150,000														4,150,000
Transfer to Capital Reserves Fund	52,155,000		280,000	275,000			4,535,000				595,000				57,840,000
TOTAL NON-OPERATING	76,275,000	1,975,000	5,340,000	1,325,000	3,540,000	-	9,875,000	10,700,000	17,450,000	4,245,000	1,205,000	840,000	-	-	132,770,000
Total Budget	210,195,000	6,825,000	6,340,000	1,900,000	5,100,000	2,380,000	10,850,000	10,700,000	17,450,000	12,060,000	6,640,000	2,250,000	110,000	2,000,000	294,800,000

2019 CITY EXPENDITURES BY CATEGORY ALL BUDGETED FUNDS



2019 Budget = \$294,800,000

CITY OF OVERLAND PARK
TOTAL CITY EXPENDITURES BY CATEGORY

<u>Personal Services</u>	<u>2019 Budget</u>
Salaries and Wages	\$ 69,496,300
Hospital and Medical Insurance	15,456,589
Life Insurance	311,370
Required Payroll Taxes	6,080,091
Retirement	11,930,650
Total Personal Services	\$ 103,275,000
<u>Commodities</u>	
Awards	\$ 113,526
Office Supplies	444,030
Operating Supplies	2,904,905
Construction Supplies	252,964
Repair and Maintenance Supplies	2,083,599
Total Commodities	\$ 5,799,024
<u>Contractual Services</u>	
Utilities	\$ 3,584,898
Communications	441,710
Transportation	587,988
Education and Training	426,172
Insurance and Bonds	594,519
Professional Services	1,729,901
Contractual Services	11,886,693
Repair and Maintenance	6,503,237
Printing and Publishing	113,899
Leases/Rentals	717,502
Other Contractual Services	2,082,857
Total Contractual Services	\$ 28,669,376
<u>Capital Outlay</u>	
Land and Buildings	\$ 0
Office Equipment and Fixtures	10,700
Operating Equipment	4,191,900
Other Capital Outlay	44,000
Total Capital Outlay	\$ 4,246,600
<u>Transfers/Others</u>	
Debt Service	24,494,200
Capital Improvements	7,360,000
Maintenance Improvements	20,040,000
Citywide Contingency	13,050,000
Transfers	87,865,800
Total Other Financing	\$ 152,810,000
Combined Total	\$ 294,800,000

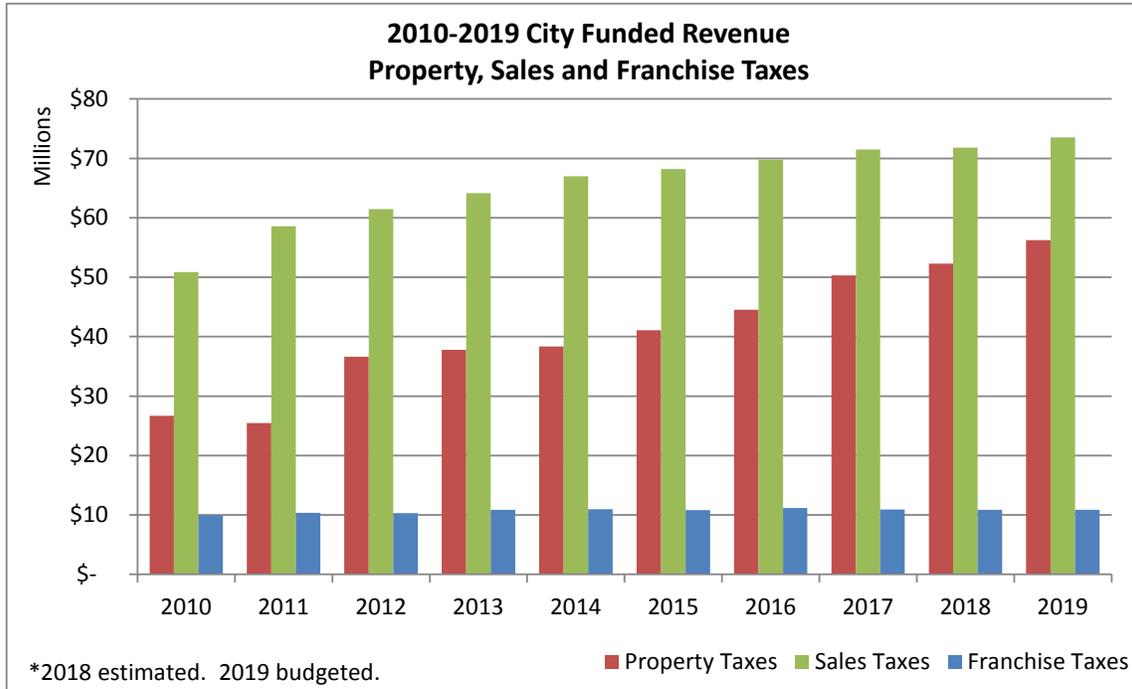
**CITY OF OVERLAND PARK
BUDGET TO BUDGET COMPARISON - ALL FUNDS**

<u>By Source and Purpose</u>	<u>2018 Budget</u>	<u>2019 Budget</u>	<u>\$ Change</u>	<u>% Change</u>
Revenues				
Resources from Prior Year	\$ 63,365,000	\$ 58,805,000	\$ (4,560,000)	-7.2%
Property Tax	52,273,200	56,254,000	3,980,800	7.6%
Sales Tax	81,686,000	83,653,000	1,967,000	2.4%
Intergovernmental	9,570,000	9,600,000	30,000	0.3%
City Generated	58,319,100	60,202,200	1,883,100	3.2%
Transfers	26,936,700	26,285,800	(650,900)	-2.4%
	<u>\$ 292,150,000</u>	<u>\$ 294,800,000</u>	<u>\$ 2,650,000</u>	<u>0.9%</u>
Expenditures				
Personal Services	\$ 99,376,000	\$ 103,275,000	\$ 3,899,000	3.9%
Commodities	5,750,172	5,799,024	48,852	0.8%
Contractual Services	19,195,048	20,718,696	1,523,648	7.9%
Capital Outlay	3,722,300	4,246,600	524,300	14.1%
Contracts with Outside Agencies	7,361,480	7,950,680	589,200	8.0%
Maintenance	19,342,000	20,040,000	698,000	3.6%
Debt Service	24,733,300	24,494,200	(239,100)	-1.0%
Scheduled Capital Improvements	5,845,000	7,360,000	1,515,000	25.9%
Citywide Contingency	12,675,000	13,050,000	375,000	3.0%
Interfund Transfers	94,149,700	87,865,800	(6,283,900)	-6.7%
	<u>\$ 292,150,000</u>	<u>\$ 294,800,000</u>	<u>\$ 2,650,000</u>	<u>0.9%</u>
<u>By Fund</u>	<u>2018 Budget</u>	<u>2019 Budget</u>	<u>\$ Change</u>	<u>% Change</u>
General Fund	\$205,150,000	\$210,195,000	5,045,000	2.5%
Special Street & Highway	6,220,000	6,825,000	605,000	9.7%
1/8-cent Sales Tax	8,320,000	6,340,000	(1,980,000)	-23.8%
Special Parks & Rec	2,215,000	1,900,000	(315,000)	-14.2%
Special Alcohol	4,970,000	5,100,000	130,000	2.6%
Transient Guest Tax	11,000,000	10,700,000	(300,000)	-2.7%
Transient Guest Tax - Capital	12,700,000	10,850,000	(1,850,000)	-14.6%
Transient Guest Tax - Operating	2,445,000	2,380,000	(65,000)	-2.7%
Bond & Interest	17,375,000	17,450,000	75,000	0.4%
Stormwater Utility	10,990,000	12,060,000	1,070,000	9.7%
Golf Course	7,085,000	6,640,000	(445,000)	-6.3%
Soccer Operations	2,310,000	2,250,000	(60,000)	-2.6%
Business Improvement District	110,000	110,000	-	0.0%
Tax Increment Financing	1,260,000	2,000,000	740,000	58.7%
	<u>\$292,150,000</u>	<u>\$294,800,000</u>	<u>2,650,000</u>	<u>0.9%</u>

2019 BUDGETED REVENUE

MAJOR SOURCES

Three sources comprise the majority of City-funded revenues: property taxes, sales taxes and franchise taxes. These revenue sources are discussed in this section. Following is a chart displaying historical data for these three revenue sources.



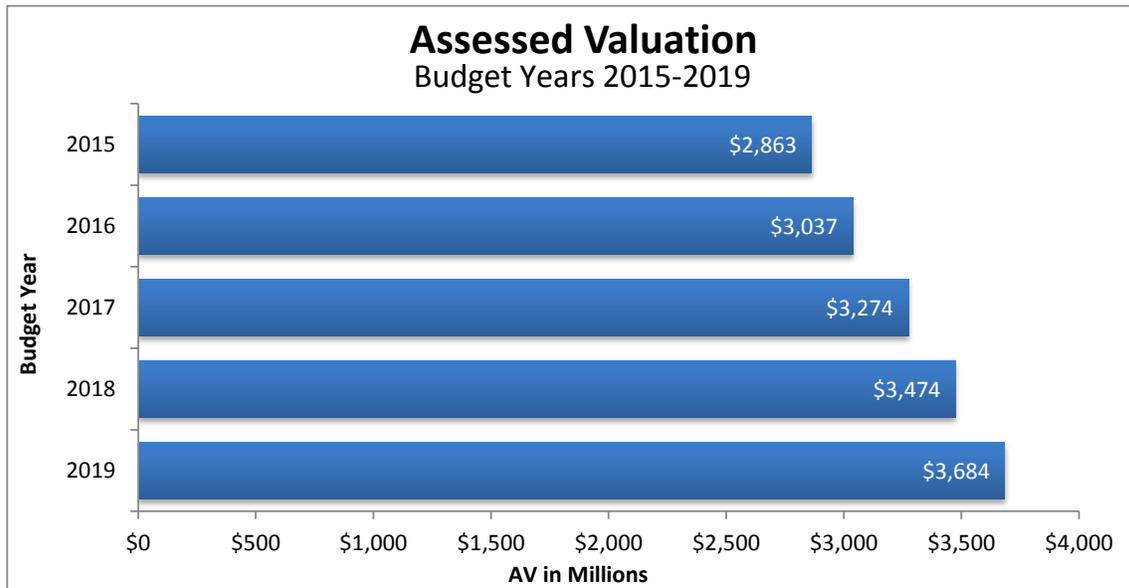
Property Tax

Budgeted 2019 property taxes, including Ad Valorem, Delinquent Property Taxes and Motor Vehicle Taxes, total \$56,254,000 or 20.3% of total budgeted revenues. General Fund property taxes comprise \$51,067,000 or 24.3% of total General Fund budgeted revenues. Budgeted Stormwater Utility property taxes total \$3,937,000 or 32.6% of total Stormwater Utility Fund budgeted revenues. Tax increment funding of \$1,250,000 comprises the remainder of property tax revenues.

Property taxes are collected on the assessed valuation of taxable real and tangible personal property. The Office of the County Clerk provides the estimated assessed valuation used in budget preparation.

The assessed value for the 2019 budget has increased by 6.0% from the 2018 budget's assessed valuation. This increase reflects a 4.4% in real property values, as well as 1.8% growth from new construction, increasing the total real estate assessed value by 6.2%. However, current state law

exempts new personal property from being added to the tax rolls. Between the 2018 and 2019 budgets, personal property declined 4.6%, while state assessed utilities increased 1.0%.



Based upon the projected assessed valuation, the mill levy is calculated to fund ad valorem property tax revenue requirements. In 2019, the City's total mill levy is 13.566 mills, comparable to the 2018 budgeted rate of 13.565 mills.

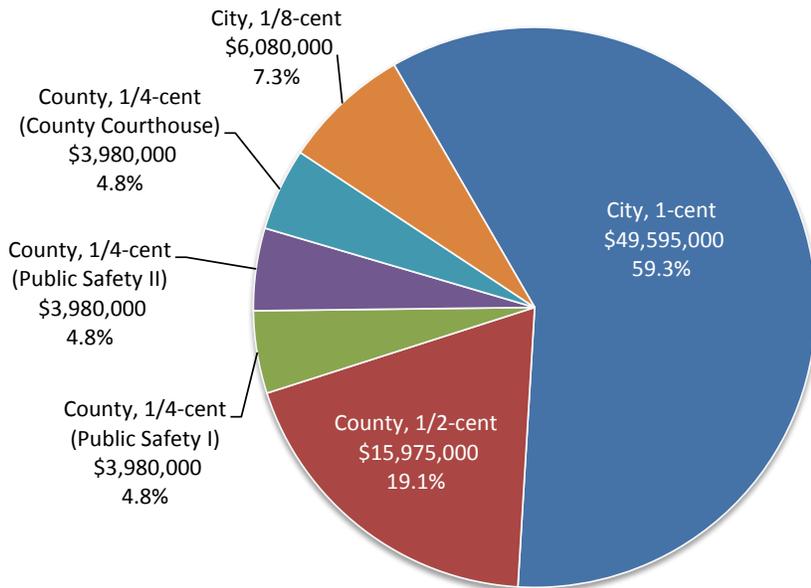
Overland Park's property tax rate remains approximately half to two-thirds the rate of similar surrounding communities, as well as the lowest rate of any first class city in Kansas. The 2019 mill levy was finalized by the County Clerk in October 2018, after all property tax appeals were resolved and the City's assessed value was certified.

Fund	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget
General Fund	11.877	11.887	12.839	12.603	12.604
Stormwater Utility	0.960	0.961	0.961	0.962	0.962
Total	12.837	12.848	13.800	13.565	13.566

Sales Tax

Sales tax revenues are anticipated to total \$83.7 million in 2019. Collections of the City's 1-cent sales tax, which includes compensating use tax, and the City's share of the county 1/2-cent general, 1/4-cent public safety I and 1/4-cent public safety II sales tax support general operations of City government.

2019 Sales Tax Revenue by Type



The City’s share of the county 1/4-cent courthouse sales tax has been earmarked for public safety, street and park capital and maintenance improvements, while revenues from the City’s 1/8-cent street sales tax are dedicated to improvements to residential streets, thoroughfares and traffic infrastructure. As approved by voters, the street sales tax is scheduled to sunset in 2024, while the courthouse sales tax sunsets in 2027.

The chart to the right illustrates sales tax revenue by type. Further discussion of the City’s 1-cent and countywide sales taxes follows.

City Sales Tax

The City’s primary source of income is a 1-cent sales tax, which includes both retail sales and compensating use tax components. The retail sales tax applies on items purchased within the City of Overland Park, while the compensating use tax applies to tangible personal property shipped to into the state for use, consumption or storage.

General Fund city sales tax revenues budgeted for 2019 total \$49.1 million which is an increase of 1.8% over estimated 2018 sales tax receipts. In 2019, City 1-cent sales tax revenues are projected to comprise 23.4% of General Fund resources; total City Sales Tax revenue in the General, 1/8-Cent Sales Tax and Tax Increment Financing funds comprises 18.9% of total budgeted revenues.

City sales tax revenue growth is projected using the most current quarterly forecast of sales tax. The sales tax forecast is based on historical data and is derived from the use of two different statistical models – regression and Box Jenkins. In addition, sales tax collections by business category are analyzed, and external events, which cannot be measured by the models, are considered.

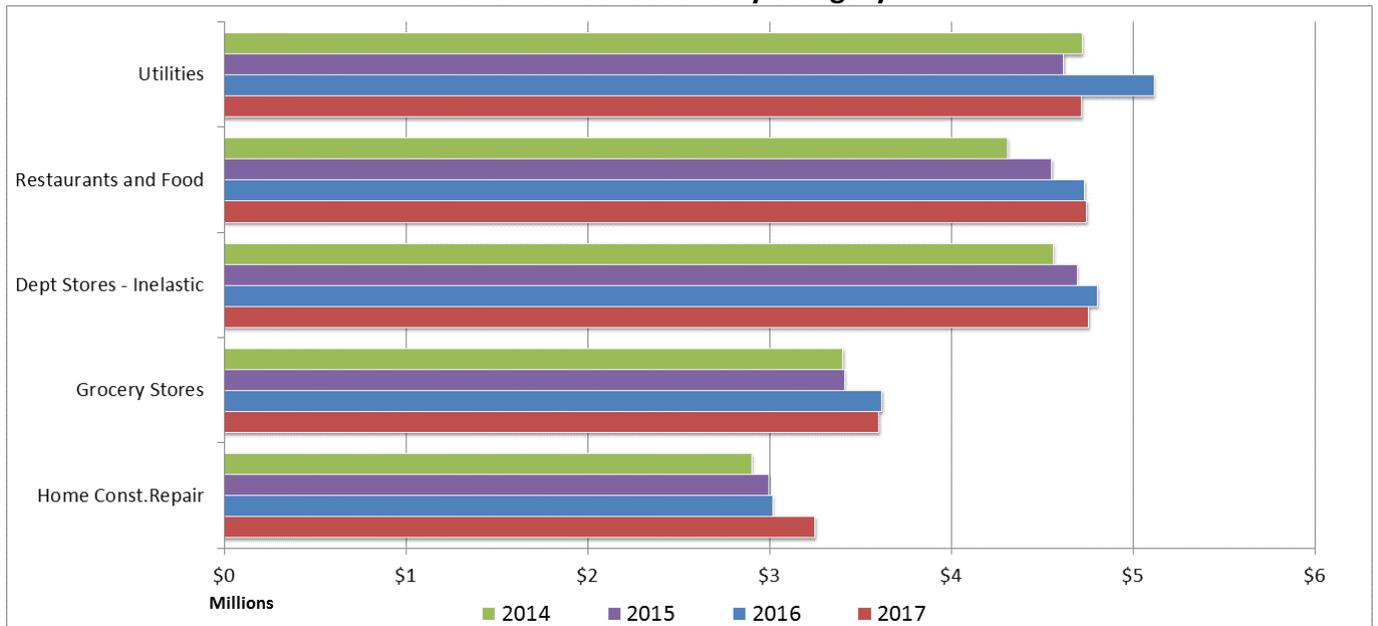
The table below summarizes historical sales tax performance:

General Fund Sales Tax Receipts (City 1-cent Sales & Use Tax)			General Fund Sales Tax Receipts (City 1-cent Sales & Use Tax)		
Year		% Change	Year		% Change
2010*	\$35,301,372	-9.5%	2015	\$45,809,867	1.3%
2011	\$41,367,325	17.2%	2016	\$46,707,590	2.0%
2012	\$42,397,537	2.5%	2017	\$47,503,407	1.7%
2013	\$44,006,422	3.8%	2018 Est.	\$48,260,000	1.6%
2014	\$45,213,365	2.7%	2019 Budget	\$49,145,000	1.8%

*2010 includes significant refunds of compensating use tax. 2011 growth is artificially high due to refunds in the previous year.

Since 1991, the City has captured specific sales tax data and has developed a system to categorize sales tax collections by sales type. This data has provided more accurate information regarding the diversification of the sales tax base and the total retail sales by category for the last several years. The following graph depicts the total sales tax collected in the top five categories from 2014 through 2017. These revenue types represent over 50% of total collections.

Sales Tax Collections By Category



Countywide Sales Tax

The City's allocation of the countywide sales tax is made up of three components: 1) the City's share of the countywide 1/2-cent sales tax, 2) the City's share of the County 1/4-cent public safety I sales tax, 3) the City's share of the County 1/4-cent public safety II sales tax, and 4) the City's

share of the County 1/4-cent courthouse sales tax, which was approved by voters in the fall of 2016 and is scheduled to sunset in 2027.

Proceeds from the four county sales taxes are distributed by the State Department of Revenue and are based on distinct distribution formulas. The total county sales taxes budgeted for 2019 are \$27,915,000, which is a 1.8% increase over estimated 2018 collections. In 2019, county sales taxes are estimated to comprise 13.3% of budgeted 2019 General Fund revenues and 9.5 % of total budgeted revenues for all funds.

Historically, the City's proceeds from the countywide 1/2-cent sales tax have been relatively proportional to the City's retail sales, before use tax refunds. The 2019 budgeted amount of \$15,975,000 reflects an increase of 1.8% over estimated 2018 collections.

The proceeds from three county 1/4-cent sales taxes are distributed based on a different formula than the countywide 1/2-cent sales tax. Half of the 1/4-cent sales taxes is allocated directly to county functions, with the remaining portion allocated between the county and the cities based on taxing effort and population. The 2019 budgeted amount of \$3,980,000 each is projected using similar methodology at the City's 1-cent sales tax.

Franchise Tax

The City levies electric, telephone, gas service and telecable franchise taxes. Revenues for each source are forecasted separately; however, due to volatility of the electric and gas service components more emphasis is placed on the accuracy of the total forecasted franchise taxes. Telephone and telecable franchise taxes are related to the City's population. Electric and gas franchise taxes, while related to population, are largely driven by the weather. The 2019 revenues from this source are estimated to remain stable, at a 0.2% increase from estimated 2018 revenues. Total budgeted franchise tax revenue for 2019 is \$10,877,000 and comprises 5.2% of budgeted General Fund revenues and 3.7% of budgeted revenues for all funds.

Other Revenues

Other revenues include city generated revenues such as fees and fines, as well as intergovernmental revenue. Other revenues are projected to grow approximately 2%.

GENERAL FUND

Description	2019 Budget	Applicable Laws
Cash Balance - Jan, 1	Based on estimated 2018 revenues and expenditures.	
Local Ad Valorem Property Tax	Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund, based on an assessed valuation in 2018 of \$3,683,702,650 and a property tax rate of 12.604 mills. (.8% delinquency estimate was used.)	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is divided into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction. However, in accordance with state law, a Notice of Vote by the City Council approving the budget must be published when property tax dollars levied over the prior year increase, except with regard to increases attributable to new improvements to real estate; increased personal property valuation for most subclasses; property located within an added jurisdictional territory; and property
Motor Vehicle Tax	Based on the City's anticipated share of the estimated countywide collections.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected.
Delinquent Property Tax	Based on historical receipts.	The County Clerk is responsible for adding any lands or improvements that have previously escaped taxation to the tax rolls. Properties are placed on the tax rolls at the amount that would have been paid had the property been on the tax rolls, plus delinquent taxes paid after the due date.
Special Weed & Sewer	Based on historical receipts.	Delinquent payment of City assessments for weed & sewer charges are certified to the County Clerk & upon collection by the County, the funds are returned to the City.
Rental Excise Tax	Based on prior year receipts.	Excise tax on rental cars per K.S.A. 79-5117. Distributed semi-annually by the County.
Countywide Sales Tax	Based on 2018 forecasted sales plus 1.8 percent growth.	The proceeds of the Countywide sales tax are distributed by the State Department of Revenue based on the following formula: One-half of all revenue collected within the County shall be apportioned among the County & cities based on the total taxing effort of all cities & each entity's total taxing effort in that preceding year relative to the total taxing effort of all cities & the County in the preceding year. The remaining one-half of the revenue shall be apportioned to the County & cities in the proportion each entity's population has relative to the total population in the County. The County's share shall be calculated by the percentage of people residing in unincorporated areas.

GENERAL FUND (continued)

Description	2019 Budget	Applicable Laws
Countywide Sales Tax- Public Safety I (1/4-cent) and Public Safety II (1/4-cent)	Based on 2018 forecasted sales plus 1.8 percent growth.	The portion of the Countywide sales tax due to the passage of the public safety sales taxes is based on the following formula: One-half of all revenue collected from each of the additional ¼-cent sales taxes shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute the Countywide Sales Tax as previously stated.
Countywide Sales Tax- County Courthouse (1/4-cent)	Revenues are forecasted in the same manner as the countywide Public Safety I and Public Safety II Sales Tax.	The portion of the Countywide sales tax due to the passage of the "courthouse" tax in 2016, and is based on the following formula: One-half of all revenue collected from the additional ¼-cent sales tax shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute the countywide sales tax as previously stated. The tax sunsets in March
Liquor Tax	Based on estimates provided by Johnson County and 2018 projected revenues.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within city limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation and Special Alcohol Program.
City Sales Tax	Based on 2018 forecasted citywide sales plus 1.8 percent growth.	The City levies a 1-cent tax on all nonexempt sales within the City of Overland Park.
Franchise Fees - Electric	Based on 2017 forecasted revenues.	KCP&L is the electric franchisee in the City. It pays a franchise fee of 3% of gross receipts.
Franchise Fees - Gas	Based on 2017 forecasted revenues.	The City has 2 gas franchisees: Kansas Gas Services & Atmos Energy. They pay a franchise fee of 1% of gross receipts for gas sold to other levying entities & 2.5% of gross receipts for gas sold to all others. They also collect and remit a transport fee from entities transporting gas through their facilities; the transport fee is a calculation based on the average annual volumetric rate of natural gas and intended to capture an amount equivalent to the gross receipts franchise fee.
Video Service Provider Fees <i>(Note: state video franchises have replaced city cable franchises)</i>	Based on 2017 forecasted revenues.	Four video providers operate in the City under a state video franchise: AT&T; Consolidated Communications; Google Fiber & Spectrum. They pay a video service provider fee of 4.5% of gross receipts for video/cable services. (No fee is paid for Internet or VOIP service.)
Franchise Fees - Telecommunications	Based on 2017 forecasted revenues.	The City has 11 telecommunications franchisees: AT&T; Bluebird Network; Consolidated Comms.; Kansas Fiber Network; Level 3 Comms.; Level 3 Telecom of KC; MCI Metro Access; Qwest.; Sprint; United Private Network; & Windstream KDL. They pay a franchise fee of 3% of gross receipts for local exchange service. (No fee is paid for Internet or other telecommunications services.)

GENERAL FUND (continued)

Description	2019 Budget	Applicable Laws
Franchise Fees - Wireless (Small Cell)	Based on 2017 forecasted revenues.	The City has 3 (small cell) wireless infrastructure franchisees: Extenet Systems; Mobilitie & Selective Site Consultants. They pay a franchise fee of 3% of gross receipts for the use of their wireless facilities. The City has 1 (small cell) wireless provider franchisee: Verizon. It pays an annual franchise fee of \$25/site.
Pole Attachment Agr - Wireless (Small Cell)	Based on 2017 forecasted revenues.	The City has agreements for the installation of small cell on city street lights with 5 entities: Extenet Systems; Google Fiber; Mobilitie; Selective Site Consultants & Verizon. They pay a monthly pole attachment fee of \$48.18/site. (increases annual by CPI)
Pool Memberships Pool Gate Receipts Pool Concession Swimming Lessons Farmstead Concessions Leisure Service Fees Arts Commission	Based on departmental estimates. Based on departmental estimates.	The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. The Governing Body sets fees by resolution.
Municipal Court Fines Alcohol Diversion Fees Victim Assistance	Based on departmental estimates. Based on departmental estimates. Based on departmental estimates.	All fines & forfeited bonds are paid to the City Treasurer by the Municipal Court. Monitoring fee (\$420) and DUI Diversion Fee (\$500) paid by individuals in OP's diversion program. A \$1.50 victim assistance fee is assessed per incident to offset costs associated with the mandated victim assistance program.
Animal Licenses	Based on departmental estimates.	The City imposes a license fee of \$20/year (\$10/year for neutered or spayed animals) for each dog or cat kept within City limits.
Liquor Licenses and Cereal Malt Beverage (CMB) Licenses	Based on 2018 forecasted revenues.	The City collects biennial fees for drinking establishment, caterers, and private clubs located with the City of Overland Park. The fee is \$500 for the two-year license. Retail liquor stores pay \$600 for a two-year license. The City levies a fee of \$100 for each license issued for each license issue for retail sales & consumption of CMBs & \$50 for each license issue to sell CMBs for off-premise consumption.
Other Licenses and Permits	Based on 2018 forecasted revenues.	Fees are set by the Governing Body.
Alarm Permits	Based on 2018 forecasted revenues.	Ordinance APD-3006 sets forth a one time \$10 fee for an alarm permit which will be valid as long as the permit holder continuously operates an alarm system at the same location. Ordinance APD-1982 sets forth the assessment of fees against alarm users who have recorded "chargeable" false alarms as follows: \$0 for the 1st & 2nd false alarms, \$50 for the third, \$100 for the fourth, \$150 for the fifth, \$200 for the sixth and \$250 for the seventh & any subsequent false alarms.

GENERAL FUND (continued)

Description	2019 Budget	Applicable Laws
Building Permits	Based on departmental estimate.	Resolution 4277 establishes building permit fees based on the ICC Building Valuation Data Table multiplied by the permit fee multiplier (.005).
Plan Review Fees - Engineering Services & Building Safety	Based on departmental estimate.	Resolution 4277 establishes fees for Public Permits shall be 5% of the bond amount. Resolution 4277 establishes the permit fee shall be based on the valuation of the work multiplied by the permit fee multiplier.
Excise Tax/Transitional Revenue	Based on departmental estimates assuming tax rate of \$.215/sq. ft.	City Ordinance EX-2711 establishes excise tax on the act of platting real property with certain rebates as provided for in the ordinances.
Other Building Safety Fees	Based on departmental estimate.	Fees established by Resolution 4277 include: Elevator Certificate Fee - \$30 per piece of equipment per year. Third party certification required. Temporary Certificate of Occupancy (TCO) Renewals- Issuance of renewals of commercial TCO is \$500 and residential TCO renewal is \$300.
Zoning & Other Planning Fees	Based on departmental estimates.	Fees for Rezoning, Special Use Permits, Subdivision & Planning Applications are set by Resolution 3894.
Miscellaneous Revenue		Various revenues of a miscellaneous nature including but not limited to copy fees, sale of books and maps, and various reimbursements. Because of the nature of these revenues, it is difficult to make accurate estimates of the individual sources so they have been grouped for the purpose of this presentation.
Interest Earned on Investments	Based on percentage return on investments.	Home Rule powers allow City to invest temporarily idle funds, K.S.A. 12-1675 and City Ordinance No. IIM-1770 restrict the type of investments and where they may be purchased.

STORMWATER UTILITY FUND

Description	2019 Budget	Applicable Laws
Local Ad Valorem Property Tax	Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund, based on an assessed valuation in 2018 of \$3,683,702,650 and a property tax rate of 0.962 mills. (.8% delinquency estimate was used.)	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district therein. State law requires that all real & tangible personal property shall be assessed at fair market value.
Stormwater Utility User Fee	Based on amount of impervious service area associated with a property. Impervious surface area is measured by equivalent residential units (ERUs).	This user fee are set by Ordinance No. SWU-3216 The fee is \$33 per equivalent residential unit (ERU) per year. One ERU is equal to 2,485 square feet of impervious area.
Motor Vehicle Tax	Based on the City's anticipated share of the estimated county wide collections.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected.

SPECIAL STREET AND HIGHWAY FUND

Description	2019 Budget	Applicable Laws
Gasoline Tax	Based on forecasted 2018 collections.	K.S.A. 79-3425c, 79-34,141 and 79-34,142. The current basis of this revenue is a 24 cent/gallon tax on Motor Vehicles Fuel and 26 cent/gallon tax on Special Fuel. The revenue from this tax is divided as follows: \$2.5 million - County Equalization and Adjustment Fund, of the balance: 66.37% - State Freeway Fund; 33.63% - Special City and County Highway Fund; 57% is allocated to Johnson County and 43% to the cities within the County. Cities' portion is determined on a per capita basis.

1/8-CENT SALES TAX FOR STREET IMPROVEMENTS FUND

Description	2019 Budget	Applicable Laws
1/8-cent Sales Tax	Based on 2018 forecasted sales plus 1.8 percent growth.	State law K.S.A. 12-187 allow the City to impose additional sales tax with approval of the voters to be used for economic development, strategic planning, or public infrastructure projects. In 1998 voters approved levying a 1/8-cent retailers' tax for improvements to residential streets and thoroughfares. In 2003 and 2008, and 2013 voters approved extensions of this tax. City Ordinance No. ST-3019 sets the sunset date on the tax to be March 31, 2024.

SPECIAL PARKS & RECREATION FUND

Description	2019 Budget	Applicable Laws
Liquor Tax	Based on estimates provided by Johnson County and 2018 projected revenues.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation, and Special Alcohol Program.

SPECIAL ALCOHOL FUND

Description	2019 Budget	Applicable Laws
Liquor Tax	Based on estimates provided by Johnson County and 2018 projected revenues.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation, and Special Alcohol Program.

TRANSIENT GUEST TAX

Description	2019 Budget	Applicable Laws
Transient Guest Tax	Based on convention and tourism estimates.	Revenue is derived from a 9% tax on room rental for hotels and motels within Overland Park.

TRANSIENT GUEST TAX - OPERATING FUND

Description	2019 Budget	Applicable Laws
Transient Guest Tax	Based on convention and tourism estimates.	Revenue is derived from a tax on room rental for hotels and motels within Overland Park.

TRANSIENT GUEST TAX - CAPITAL PROJECTS

Description	2019 Budget	Applicable Laws
Transient Guest Tax	Based on convention and tourism estimates.	Revenue is derived from a tax on room rental for hotels and motels within Overland Park.

GOLF COURSE FUND

Description	2019 Budget	Applicable Laws
Municipal Golf Course: Memberships Green Fees Riding Carts/Pro Shop Restaurant Receipts Driving Range/Lessons	Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates.	Set by the Governing Body by resolution. Set by the Governing Body by resolution. Set in contract with Golf Pro. Set in contract with Golf Pro. Set in contract with Golf Pro.

SOCCER COMPLEX OPERATIONS FUND

Description	2019 Budget	Applicable Laws
Field Rental	Based on departmental estimates.	Set by the Governing Body by resolution.
Concessions	Based on departmental estimates.	Set by contract, approved by Governing Body
Tenant Rental	Based on departmental estimates.	Set by contract, approved by Governing Body
Sponsorships	Based on departmental estimates.	Set by contract, approved by Governing Body

BOND AND INTEREST FUND

Description	2019 Budget	Applicable Laws
Special Assessments	Based on expected special assessment receipts from on-line improvements - 5% delinquency.	
Transfers	Amount needed in revenues to cover current year expenditures.	

BUSINESS IMPROVEMENT DISTRICT

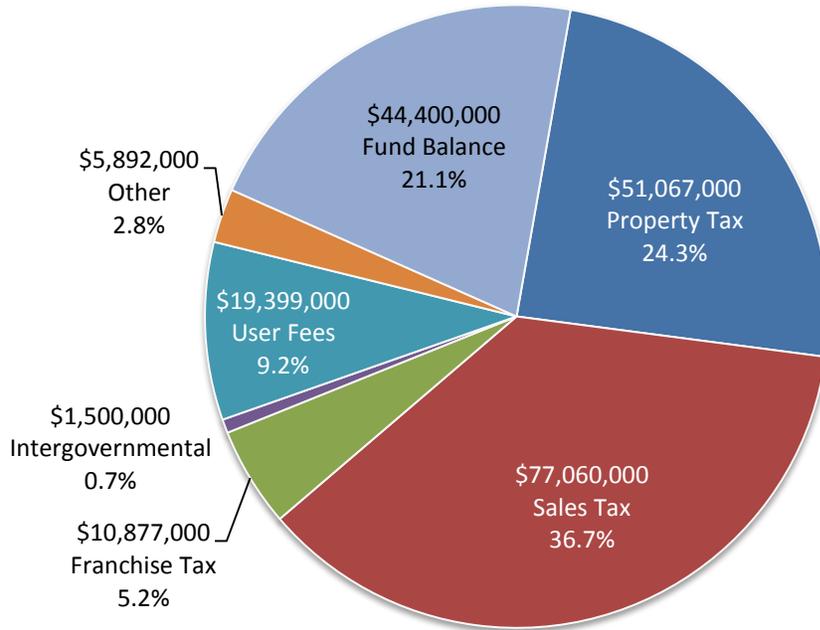
Description	2019 Budget	Applicable Laws
Business Service Fees	Estimates provided by the Downtown Business Improvement District Advisory Board which are based on the number of businesses located within downtown Overland Park.	Ordinance Number BID-2979 states a fee is to be levied annually to applicable businesses located within the Downtown Business Improvement District, based on the proximately to the core downtown area, and the square footage of building.

TAX INCREMENT FINANCING

Description	2019 Budget	Applicable Laws
Ad Valorem Property Tax	Tax Increment Financing is a tool which pledges future gains in taxes to finance the current improvements which will result in those gains. TIF property tax revenue is directly related to the incremental value increase of the property within the Tax Increment District. Ad Valorem tax revenues includes incremental portion of other taxing jurisdictions.	
Sales Tax	TIF sales tax revenue is directly related to the incremental increase in sales tax revenue after improvements to the property. Sales tax revenue is based on the City's portion of the sales tax rate, at 1.125%.	

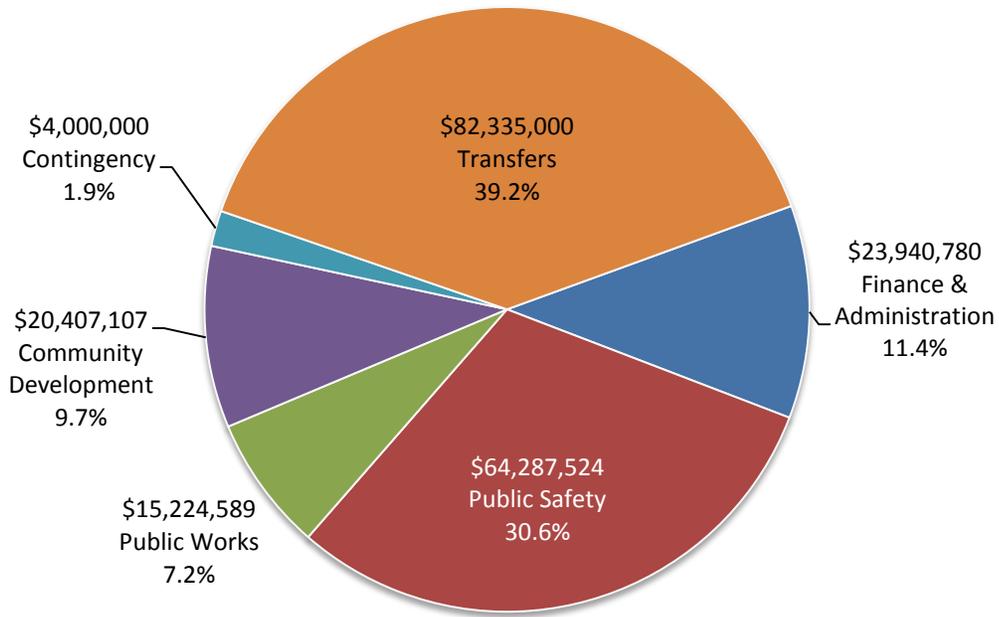
City of Overland Park 2019 Budget

General Fund Revenues



Total GF Revenues = \$210,195,000

General Fund Expenditures



Total GF Expenditures = \$210,195,000

**CITY OF OVERLAND PARK
GENERAL FUND**

The General Fund is utilized by the City to account for those resources and activities that are traditionally associated with government, which are not required to be accounted for in another fund. The General Fund is typically involved with day-to-day operations of the City. The majority of this fund's expenditures are to support current year operating costs. In addition, certain capital equipment items may be included in the capital outlay classification. All other capital improvements of a major nature are recorded in other funds.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$41,157,285	\$43,100,742	\$45,767,759	\$44,400,000
Current Revenue				
<u>County Collected and Distributed</u>				
¹ Ad Valorem Property Tax	\$35,836,566	\$41,663,050	\$43,500,000	\$46,060,000
Motor Vehicle Tax	3,921,756	4,053,570	4,070,000	4,607,000
Delinquent Tax Collections	1,057,310	520,350	300,000	400,000
Rental Excise Tax	61,881	66,619	65,000	70,000
Special Weed & Sewer Tax	101,056	84,868	60,000	80,000
	<u>40,978,569</u>	<u>46,388,457</u>	<u>47,995,000</u>	<u>51,217,000</u>
<u>State Collected and Distributed</u>				
Sales Tax-City	46,707,590	47,503,407	48,260,000	49,145,000
Sales Tax-Countywide	15,152,419	15,736,389	15,685,000	15,975,000
Sales Tax-Public Safety	3,788,118	3,934,111	3,910,000	3,980,000
Sales Tax-Economic Development	3,788,118	3,934,111	3,910,000	3,980,000
² Sales Tax-Courthouse	0	3,003,728	3,910,000	3,980,000
Liquor Tax	1,467,584	1,455,733	1,475,000	1,500,000
	<u>70,903,829</u>	<u>75,567,479</u>	<u>77,150,000</u>	<u>78,560,000</u>
<u>City Collected</u>				
Franchise Taxes	11,194,063	10,954,292	10,638,000	10,877,000
Fines:				
Victim Assistance Program Fees	32,598	31,969	32,000	33,000
Municipal Court	3,720,222	3,586,669	3,535,000	3,583,000
Diversion Monitoring Fee	629,762	581,940	570,000	571,000
	<u>4,382,582</u>	<u>4,200,578</u>	<u>4,137,000</u>	<u>4,187,000</u>

**CITY OF OVERLAND PARK
GENERAL FUND**

	Actual		Estimated	Budget
	2016	2017	2018	2019
<u>STATEMENT OF REVENUE</u>				
<u>City Collected (Continued)</u>				
Parks and Recreation Revenues:				
Municipal Pool Revenue	777,576	747,173	749,550	771,500
Leisure Service Revenue	2,853,674	2,527,237	2,673,500	2,841,500
Arts Commission Revenue	22,125	23,256	22,000	24,000
Arboretum Revenue	256,973	271,405	263,000	251,500
Deanna Rose Farmstead Revenue	1,895,018	1,938,933	1,903,000	1,943,750
	<u>5,805,366</u>	<u>5,508,004</u>	<u>5,611,050</u>	<u>5,832,250</u>
Licenses, Fees and Permits:				
Animal Licenses	153,774	147,188	141,600	141,265
Liquor Licenses/CMB Licenses	74,851	83,019	81,175	83,000
Other Licenses and Permits	401,716	583,573	715,675	702,535
Public Safety Permits and Fees	96,881	84,929	75,650	73,950
Ambulance Fees	2,284,285	2,153,346	1,700,000	1,600,000
Other Fire Permits & Fees	91,711	84,918	83,500	89,900
Building Permits	1,922,513	2,382,425	2,300,000	2,166,300
Plan Review Fees	1,881,776	956,545	550,000	550,000
Zoning and Planning Fees	217,489	215,410	203,000	187,800
Excise Tax	3,145,762	3,354,876	3,100,000	3,100,000
Other Community Service Fees	146,667	886,625	629,000	535,000
	<u>10,417,425</u>	<u>10,932,854</u>	<u>9,579,600</u>	<u>9,229,750</u>
Interest Earned on Investments:	<u>633,895</u>	<u>527,992</u>	<u>1,000,000</u>	<u>1,000,000</u>
Misc. Reimbursement	1,125,785	1,112,245	1,107,500	1,173,000
Merriam Fire Contract	2,149,376	2,309,993	2,500,000	2,700,000
Miscellaneous Revenues:	737,993	742,078	814,091	719,000
	<u>4,013,154</u>	<u>4,164,316</u>	<u>4,421,591</u>	<u>4,592,000</u>
Transfers from Other Funds:	<u>500,051</u>	<u>410,595</u>	<u>400,000</u>	<u>300,000</u>
Total Revenue	<u>\$189,986,219</u>	<u>\$201,755,309</u>	<u>\$206,700,000</u>	<u>\$210,195,000</u>

**CITY OF OVERLAND PARK
GENERAL FUND**

	Actual		Estimated	Budget
	2016	2017	2018	2019
<u>STATEMENT OF EXPENDITURES</u>				
<u>GOAL AREA/COST CENTER</u>				
<u>Finance and Administration</u>				
Mayor & Council	\$468,597	\$477,671	\$402,577	\$448,850
Economic Development	700,217	729,034	645,980	652,680
Emergency Management	214,702	313,571	226,187	285,282
City Manager	1,211,878	1,104,255	1,019,388	1,123,497
Communications	519,932	507,665	527,223	654,838
Information Technology	4,311,951	5,143,061	5,360,759	6,658,457
Facilities Management	3,678,290	3,746,263	3,647,925	4,003,426
Municipal Court	2,337,082	2,221,077	2,446,043	2,658,241
Court Services	528,147	508,858	574,141	575,599
Law	1,770,486	1,783,263	1,661,825	1,810,537
Finance & Accounting	1,412,795	1,444,843	1,511,202	1,651,496
City Clerk	792,544	624,381	755,407	824,955
Human Resources	1,924,969	1,975,177	1,876,733	2,091,804
Payroll	434,285	452,353	459,951	501,118
Total Finance & Administration	20,305,875	21,031,472	21,115,341	23,940,780
<u>Public Safety</u>				
Police Administration	3,073,834	3,200,310	3,053,638	3,352,580
Tactical Operations Bureau	18,970,421	19,561,452	20,308,611	22,644,776
Special Services Bureau	10,453,531	10,875,986	12,438,245	13,285,794
OPFD Contracts	915,313	974,072	765,526	743,000
OPFD Administration	1,373,948	1,244,415	1,292,801	1,461,931
OPFD Operations	15,739,786	16,446,468	16,992,489	17,617,282
OPFD Prevention	701,567	695,573	709,905	846,086
OPFD Support Services	492,772	533,091	633,464	669,265
OPFD Training	839,287	876,485	886,331	907,861
Fire Training Center	62,156	74,713	87,638	94,950
Merriam Fire Contract	2,105,118	2,297,164	2,365,376	2,663,999
Total Public Safety	54,727,733	56,779,729	59,534,024	64,287,524
<u>Public Works</u>				
Public Works Administration	799,227	755,496	823,097	909,472
Street Engineering & Construction	2,523,316	2,678,959	2,813,002	3,190,053
Traffic Services	1,615,648	1,529,295	1,743,390	1,948,425
Traffic Maintenance	3,206,167	3,526,051	3,299,720	3,432,385
Street Maintenance	4,015,778	3,839,255	4,133,052	4,661,884
Fleet Maintenance	1,016,408	1,022,008	926,977	1,082,370
Total Public Works	13,176,544	13,351,064	13,739,238	15,224,589

**CITY OF OVERLAND PARK
GENERAL FUND**

	Actual		Estimated	Budget
	2016	2017	2018	2019
<u>STATEMENT OF EXPENDITURES</u>				
<u>Community Development</u>				
Parks & Forestry	3,257,690	3,557,777	3,540,674	3,917,416
Arboretum & Botanical Garden	955,763	948,297	899,961	1,032,901
Leisure Services	878,701	917,954	942,093	1,082,916
Community Centers	1,794,273	1,709,907	1,895,982	1,867,652
Farmstead	1,740,562	1,820,386	1,863,455	2,226,070
Aquatics	1,181,158	1,242,297	1,230,037	1,336,884
Planning & Development Services Admin.	2,210,908	2,064,200	2,112,687	2,365,584
Community Planning	1,813,189	2,108,687	2,417,988	2,710,735
Building Safety	2,102,644	2,156,229	2,560,611	2,586,492
Engineering Services	1,144,871	1,040,580	1,227,909	1,280,457
Total Community Development	17,079,759	17,566,314	18,691,397	20,407,107
Non-Operating				
³ Citywide Contingency	0	0	2,415,000	4,000,000
Infrastructure & Facilities Maintenance	8,405,000	10,339,206	10,612,000	10,060,000
⁴ Transfers to Other Funds	33,190,566	36,919,765	36,193,000	72,275,000
Total Non-Operating	41,595,566	47,258,971	49,220,000	86,335,000
Total Expenditures	\$146,885,477	\$155,987,550	\$162,300,000	\$210,195,000
ENDING BALANCE	\$43,100,742	\$45,767,759	\$44,400,000	\$0

¹ Property tax revenue is based on assessed valuation as applied to the City's mill levy.

² Countywide sales tax approved by voters in 2016 to fund a new county courthouse. Per state statute, this revenue is shared with cities. Tax began collections in April 2017 and is scheduled to sunset in March 2027.

³ Actual 2016 and 2017 contingency expenditures have been allocated to appropriate cost centers.

⁴ 2019 Budget amount includes projected fund balance. The State of Kansas requires budgeted ending to be zero. Projected fund balance is shown as a transfer to the unbudgeted Capital Improvements Fund.

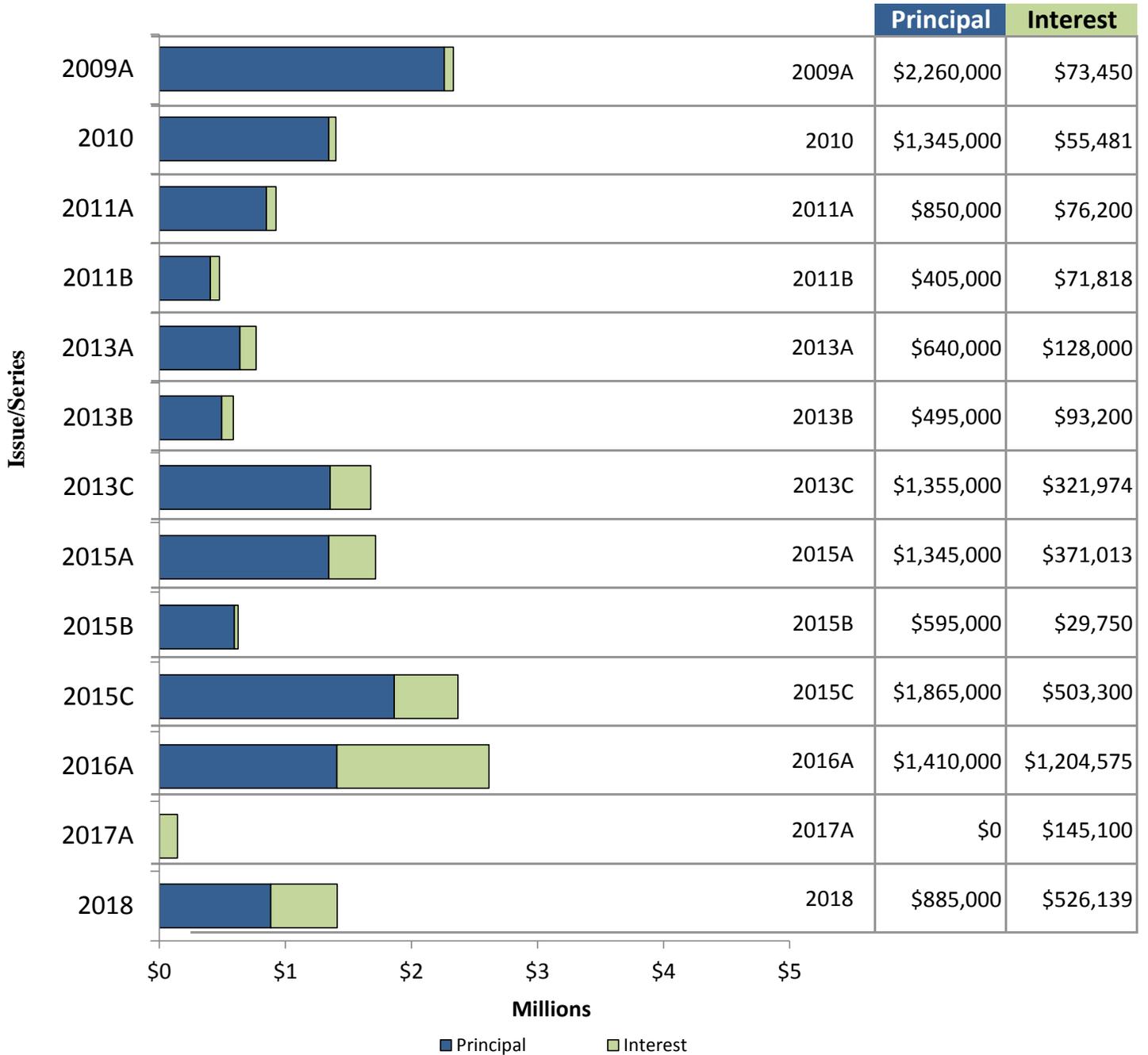
**CITY OF OVERLAND PARK
BOND AND INTEREST FUND**

The Bond and Interest Fund is a budgeted fund of the City. It is used to account for the payment of debt service costs associated with the City's general long-term debt. All city debt service is paid from the Bond and Interest Fund.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$250,000	\$250,000	\$250,000	\$250,000
Current Revenue				
<u>County Collected and Distributed</u>				
Special Assessment Tax	\$402,237	\$396,027	\$400,000	\$150,000
Delinquent Special Assessments	(3,444)	15,990	0	10,000
	<u>398,793</u>	<u>412,017</u>	<u>400,000</u>	<u>160,000</u>
<u>City Collected</u>				
Federal Reimbursement - Interest Subsidy	71,746	71,669	36,000	0
Interest Earned on Investments	3,087	1,879	5,500	5,000
	<u>74,833</u>	<u>73,548</u>	<u>41,500</u>	<u>5,000</u>
<u>Transfers and Miscellaneous:</u>				
Bond Refunding Revenue	37,041,844	4,427,356	0	0
Transfer from General Fund	14,187,852	13,823,227	10,848,000	11,500,000
Transfer from Capital Projects Fund	0	0	140,000	195,000
Transfer from Special Parks & Recreation	200,000	150,000	0	0
Transfer from TGT Capital Improve Fund	6,011,435	5,433,174	5,403,500	5,340,000
	<u>57,441,131</u>	<u>23,833,757</u>	<u>16,391,500</u>	<u>17,035,000</u>
TOTAL REVENUE	<u>\$58,164,757</u>	<u>\$24,569,322</u>	<u>\$17,083,000</u>	<u>\$17,450,000</u>
STATEMENT OF EXPENDITURES				
Non-Operating Expenses				
<u>Debt Service</u>				
Bond Principal	\$16,090,000	\$15,845,000	\$12,950,000	\$13,450,000
Bond Interest	4,791,655	4,054,812	3,470,000	3,600,000
Bond Refunding	36,827,557	4,325,660	0	0
Contingency, Commission and Postage	205,545	93,850	413,000	400,000
TOTAL EXPENDITURES	<u>\$57,914,757</u>	<u>\$24,319,322</u>	<u>\$16,833,000</u>	<u>\$17,450,000</u>
ENDING BALANCE	<u>\$250,000</u>	<u>\$250,000</u>	<u>\$250,000</u>	<u>\$0</u>

2019 Budgeted Debt Service Payments

By Series



**CITY OF OVERLAND PARK
BOND AND INTEREST FUND**

PRINCIPAL SUMMARY BY SERIES

DESCRIPTION	Actual		Estimated	Budget
	2016	2017	2018	2019
<u>Series 2006 Refunding Issue</u>				
2001 Refunding: Convention Center	1,485,000	0	0	0
<u>Series 2007 Bond Issue</u>				
Parks & Recreation	2,398,735	2,398,735	0	0
Public Facilities	52,878	52,878	0	0
Streets & Thoroughfares	2,148,387	2,148,387	0	0
	<u>4,600,000</u>	<u>4,600,000</u>	<u>0</u>	<u>0</u>
<u>Series 2009 Bond Issue</u>				
Parks & Recreation	402,268	402,254	402,237	402,220
Streets & Thoroughfares	1,857,732	1,857,746	1,857,763	1,857,780
	<u>2,260,000</u>	<u>2,260,000</u>	<u>2,260,000</u>	<u>2,260,000</u>
<u>Series 2009 Refunding Issue</u>				
Parks & Recreation	0	0	0	0
Streets & Thoroughfares	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Series 2010 Bond Issue</u>				
Storm Drainage	122,389	122,389	122,389	122,389
Streets & Thoroughfares	1,222,611	1,222,611	1,222,611	1,222,611
	<u>1,345,000</u>	<u>1,345,000</u>	<u>1,345,000</u>	<u>1,345,000</u>
<u>Series 2011 Bond Issue</u>				
Streets & Thoroughfares	1,330,000	1,320,000	1,275,000	1,255,000
	<u>1,330,000</u>	<u>1,320,000</u>	<u>1,275,000</u>	<u>1,255,000</u>
<u>Series 2013 Bond Issue</u>				
Parks & Recreation	48,950	48,950	48,950	48,950
Storm Drainage	2,409	2,409	2,409	2,409
Street Lights	161,535	161,535	161,535	161,535
Streets & Thoroughfares	427,106	427,106	427,106	427,106
	<u>640,000</u>	<u>640,000</u>	<u>640,000</u>	<u>640,000</u>
<u>Series 2013 Refunding Issue</u>				
Parks & Recreation	1,005,431	984,115	984,115	962,798
Public Facilities	525,658	524,212	524,212	112,766
Storm Drainage	7,309	7,172	7,172	7,098
Streets & Thoroughfares	796,602	779,501	779,501	767,338
	<u>2,335,000</u>	<u>2,295,000</u>	<u>2,295,000</u>	<u>1,850,000</u>
<u>Series 2015 Bond Issue</u>				
Parks & Recreation	161,762	161,762	161,762	161,013
Public Facilities	336,608	331,608	336,608	336,300
Streets & Thoroughfares	851,630	851,630	851,630	847,687
	<u>1,350,000</u>	<u>1,345,000</u>	<u>1,350,000</u>	<u>1,345,000</u>

PRINCIPAL SUMMARY BY SERIES, Cont.

DESCRIPTION	Actual		Estimated 2018	Budget 2019
	2016	2017		
<u>Series 2015 Refunding Issue</u>				
Parks & Recreation	214,561	157,344	1,792,773	1,778,469
Public Facilities	520,000	535,000	565,000	595,000
Streets & Thoroughfares	10,439	7,656	87,227	86,531
	<u>745,000</u>	<u>700,000</u>	<u>2,445,000</u>	<u>2,460,000</u>
<u>Series 2016 Refunding Issue</u>				
Public Facilities	0	1,340,000	1,340,000	1,410,000
<u>Series 2017 Refunding Issue</u>				
Parks & Recreation	0	0	0	0
Streets & Thoroughfares	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Series 2018 Issue</u>				
Various Projects	0	0	0	885,000
TOTAL PRINCIPAL	<u>\$16,090,000</u>	<u>\$15,845,000</u>	<u>\$12,950,000</u>	<u>\$13,450,000</u>
TOTAL PRINCIPAL - BOND & INTEREST FUND	<u>\$16,090,000</u>	<u>\$15,845,000</u>	<u>\$12,950,000</u>	<u>\$13,450,000</u>

INTEREST SUMMARY BY SERIES

DESCRIPTION	Actual		Estimated 2018	Budget 2019
	2016	2017		
<u>Series 2006 Refunding Issue</u>				
2001 Refunding: Convention Center	1,680,763	0	0	0
<u>Series 2007 Bond Issue</u>				
Parks & Recreation	191,899	95,949	0	0
Public Facilities	4,230	2,115	0	0
Streets & Thoroughfares	171,871	85,936	0	0
	<u>368,000</u>	<u>184,000</u>	<u>0</u>	<u>0</u>
<u>Series 2009 Bond Issue</u>				
Parks & Recreation	48,272	37,208	25,140	13,072
Streets & Thoroughfares	222,928	171,842	116,110	60,378
	<u>271,200</u>	<u>209,050</u>	<u>141,250</u>	<u>73,450</u>
<u>Series 2009 Refunding Issue</u>				
Parks & Recreation	155,050	155,050	0	0
Streets & Thoroughfares	64,895	64,895	0	0
	<u>219,945</u>	<u>219,945</u>	<u>0</u>	<u>0</u>
<u>Series 2010 Bond Issue</u>				
Storm Drainage	12,392	9,944	7,496	5,049
Streets & Thoroughfares	123,789	99,337	74,885	50,433
	<u>136,181</u>	<u>109,281</u>	<u>82,381</u>	<u>55,482</u>
<u>Series 2011 Bond Issue</u>				
Streets & Thoroughfares	254,368	223,518	186,268	148,018
	<u>254,368</u>	<u>223,518</u>	<u>186,268</u>	<u>148,018</u>

INTEREST SUMMARY BY SERIES, Cont.

DESCRIPTION	2016	2017	Estimated 2018	Budget 2019
<u>Series 2013 Bond Issue</u>				
Parks & Recreation	15,664	13,706	11,748	9,790
Storm Drainage	771	674	578	482
Street Lights	51,691	45,230	38,768	32,307
Streets & Thoroughfares	136,674	119,590	102,506	85,421
	<u>204,800</u>	<u>179,200</u>	<u>153,600</u>	<u>128,000</u>
<u>Series 2013 Refunding Issue</u>				
Parks & Recreation	297,988	282,906	243,542	228,780
Public Facilities	85,054	64,028	43,059	22,091
Storm Drainage	2,209	1,916	1,630	1,343
Streets & Thoroughfares	236,924	215,300	184,119	162,959
	<u>622,175</u>	<u>564,150</u>	<u>472,350</u>	<u>415,173</u>
<u>Series 2015 Bond Issue</u>				
Parks & Recreation	42,673	43,608	38,756	33,903
Public Facilities	166,220	178,669	168,721	158,623
Streets & Thoroughfares	224,660	229,585	204,036	178,487
	<u>433,553</u>	<u>451,862</u>	<u>411,513</u>	<u>371,013</u>
<u>Series 2015 Refunding Issue</u>				
Parks & Recreation	479,805	538,452	533,731	479,948
Public Facilities	97,521	84,750	58,000	29,750
Streets & Thoroughfares	23,344	26,198	25,969	23,352
	<u>600,670</u>	<u>649,400</u>	<u>617,700</u>	<u>533,050</u>
<u>Series 2016 Refunding Issue</u>				
Public Facilities	0	1,264,406	1,271,575	1,204,575
<u>Series 2017 Refunding Issue</u>				
Parks & Recreation	0	0	90,923	102,288
Streets & Thoroughfares	0	0	38,054	42,812
Various Projects	0	0	128,977	145,100
<u>Series 2018 Bond Issue</u>				
Various Projects	0	0	4,386	526,139
TOTAL INTEREST	<u>\$4,791,655</u>	<u>\$4,054,812</u>	<u>\$3,470,000</u>	<u>\$3,600,000</u>
TOTAL INTEREST - BOND & INTEREST FUND	<u>\$4,791,655</u>	<u>\$4,054,812</u>	<u>\$3,470,000</u>	<u>\$3,600,000</u>

**CITY OF OVERLAND PARK
BUSINESS IMPROVEMENT DISTRICT FUND**

The Business Improvement District Fund is utilized to account for the revenues received from a business improvement service fee levied annually to applicable businesses located within the City's Downtown Improvement District. The use of these revenues is restricted to the promotion of the City's Downtown Improvement District.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$0	\$0	\$0	\$0
<u>Current Revenue</u>				
<u>City Collected</u>				
Licenses, Fees, and Permits:				
Business Improvement Service Fee	\$100,079	\$96,358	\$97,400	\$105,000
Interest	3,004	3,058	2,600	5,000
	103,083	99,416	100,000	110,000
TOTAL REVENUE	\$103,083	\$99,416	\$100,000	\$110,000
 STATEMENT OF EXPENDITURES				
<u>Goal Area/Cost Center</u>				
<u>Community Development</u>				
Planning & Research				
Business Improvement District	\$103,083	\$99,416	\$100,000	\$110,000
TOTAL EXPENDITURES	\$103,083	\$99,416	\$100,000	\$110,000
 ENDING BALANCE	\$0	\$0	\$0	\$0

**CITY OF OVERLAND PARK
GOLF COURSE FUND**

The Golf Course Fund is utilized to account for revenues, including membership fees, green fees, cart rentals and pro-shop sales, received from the City's golf courses. Golf course revenues are used to fund the operation and maintenance of the City's golf courses, as well as used to finance capital improvements to the golf courses.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$1,567,684	\$1,828,940	\$1,914,355	\$660,000
Current Revenue				
<u>City Collected</u>				
Golf Course Revenue	\$5,133,118	\$5,411,137	\$4,804,500	\$5,960,000
Miscellaneous Revenue	5,651	98	0	0
Interest Earned on Investments	15,612	22,584	21,145	20,000
	<u>5,154,381</u>	<u>5,433,819</u>	<u>4,825,645</u>	<u>5,980,000</u>
<u>Transfers from Other Funds</u>				
Capital & Maintenance Projects	0	0	0	0
TOTAL REVENUE	<u>\$6,722,065</u>	<u>\$7,262,759</u>	<u>\$6,740,000</u>	<u>\$6,640,000</u>
STATEMENT OF EXPENDITURES				
Goal Area/Cost Center				
<u>Parks & Recreation</u>				
Golf Course Administration	\$0	\$0	\$0	\$0
St Andrew's Operations & Maint	2,219,166	2,309,550	2,247,364	2,362,976
Skyles/Lady Operations & Maint	2,320,959	2,484,266	2,355,386	2,872,024
	<u>4,540,125</u>	<u>4,793,816</u>	<u>4,602,750</u>	<u>5,235,000</u>
Non-Operating Expenses				
Debt Service	0	0	0	310,000
Scheduled Capital Improvements	0	300,988	1,000,000	0
Scheduled Maintenance Improvements	100,000	0	200,000	200,000
Contingency	0	0	27,250	150,000
	<u>100,000</u>	<u>300,988</u>	<u>1,227,250</u>	<u>660,000</u>
<u>Transfers to Other Funds</u>				
Transfer to General Fund	250,000	250,000	250,000	150,000
Transfer to Workmans Comp Fund	3,000	3,600	0	0
Transfer to Capital Projects Fund	0	0	0	595,000
	<u>253,000</u>	<u>253,600</u>	<u>250,000</u>	<u>745,000</u>
TOTAL EXPENDITURES	<u>\$4,893,125</u>	<u>\$5,348,404</u>	<u>\$6,080,000</u>	<u>\$6,640,000</u>
ENDING BALANCE	<u>\$1,828,940</u>	<u>\$1,914,355</u>	<u>\$660,000</u>	<u>\$0</u>

CITY OF OVERLAND PARK
1/8-CENT SALES TAX FOR STREET IMPROVEMENTS FUND

The 1/8-Cent Sales tax for Street Improvements Fund accounts for those revenues received from the City's 1/8-cent sales tax to be used for neighborhood streets, thoroughfare, traffic management systems improvements and related expenditures. This sales tax was originally approved by Overland Park voters in November of 1998 for a period of five years. In 2003, 2008 and 2014, voters approved extensions of the sales tax . The tax is currently set to expire in March of 2024.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$5,606,394	\$4,451,031	\$2,647,439	\$165,000
Current Revenue				
<u>State Collected and Distributed</u>				
Sales Tax-City	\$5,879,700	\$5,977,696	\$6,033,000	\$6,143,000
<u>City Collected</u>				
Interest Earned on Investments	31,154	19,388	20,561	22,000
<u>Transfers from Other Funds</u>				
Capital & Maintenance Projects	13,783	58,620	55,000	10,000
TOTAL REVENUE	\$11,531,031	\$10,506,735	\$8,756,000	\$6,340,000
STATEMENT OF EXPENDITURES				
Non-Operating Expenses				
<u>Capital Improvements</u>				
Residential Streets Reconstruction	\$3,270,000	\$2,523,000	\$3,570,000	\$2,550,000
Thoroughfare/Street/Bridge Improvements	2,140,000	3,731,290	3,535,000	2,360,000
Streetlighting	0	400,000	61,000	0
Stormdrainage	0	30,006	0	0
Sidewalk Reconstruction	50,000	25,000	275,000	0
	5,460,000	6,709,296	7,441,000	4,910,000
<u>Maintenance Improvements</u>				
Street Maintenance	1,000,000	500,000	500,000	500,000
Traffic Management Systems	470,000	500,000	500,000	500,000
	1,470,000	1,000,000	1,000,000	1,000,000
Transfer to General Fund	1517,000	150,000	150,000	150,000
Scheduled Future Capital Improvements	0	0	0	280,000
	150,000	150,000	150,000	430,000
TOTAL EXPENDITURES	\$7,080,000	\$7,859,296	\$8,591,000	\$6,340,000
ENDING BALANCE	\$4,451,031	\$2,647,439	\$165,000	\$0

**CITY OF OVERLAND PARK
SOCCER OPERATIONS FUND**

The Soccer Operations Fund is utilized to account for revenues, including field rental, tenant rental, sponsorships and concessions, received from the operation of the Overland Park Soccer Complex. Soccer revenues are used to fund the operation and maintenance of the City's Soccer Complex. Debt Service related to the soccer complex is funded and paid through the Bond and Interest Fund.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$372,159	\$669,968	\$601,709	\$550,000
Current Revenue				
<u>City Collected</u>				
Field Rental Revenue	\$1,058,119	\$1,048,576	\$970,000	\$1,065,000
Tenant Rental Revenue	84,807	86,370	85,000	83,000
Concession Revenue	336,416	290,099	300,000	315,000
Sponsorship Revenue	229,325	253,325	250,000	225,000
Miscellaneous Revenue	23,485	1,099	0	1,000
Interest Earned on Investments	7,154	10,543	8,291	11,000
	<u>1,739,306</u>	<u>1,690,012</u>	<u>1,613,291</u>	<u>1,700,000</u>
<u>Transfers from Other Funds</u>				
Capital & Maintenance Projects	0	0	0	0
TOTAL REVENUE	<u>\$2,111,465</u>	<u>\$2,359,980</u>	<u>\$2,215,000</u>	<u>\$2,250,000</u>
STATEMENT OF EXPENDITURES				
<u>Goal Area/Cost Center</u>				
<u>Parks & Recreation</u>				
Soccer Operations	\$1,118,379	\$1,151,371	\$1,168,500	\$1,285,000
Non-Operating Expenses				
Scheduled Capital Projects	0	250,000	425,000	0
Scheduled Major Maintenance	0	50,000	60,000	125,000
Transfer to Equipment Reserve Fund	300,000	300,000	0	300,000
Transfer to Workmans Comp Fund	4,000	6,900	0	0
Contingency	19,118	0	11,500	540,000
	<u>323,118</u>	<u>606,900</u>	<u>496,500</u>	<u>965,000</u>
TOTAL EXPENDITURES	<u>\$1,441,497</u>	<u>\$1,758,271</u>	<u>\$1,665,000</u>	<u>\$2,250,000</u>
ENDING BALANCE	<u>\$669,968</u>	<u>\$601,709</u>	<u>\$550,000</u>	<u>\$0</u>

**CITY OF OVERLAND PARK
SPECIAL ALCOHOL CONTROL FUND**

The Special Alcohol Control Fund is one of two special revenue funds budgeted by the City that is used to account for revenue received through the State of Kansas from a state tax on liquor. State law requires that all monies received by this fund be expended only for the purchase, establishment, maintenance or expansion of services, education and programs on alcoholism and drug prevention.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$2,393,670	\$2,929,244	\$3,386,406	\$3,590,000
Current Revenue				
<u>State Collected and Distributed</u>				
Liquor Tax	\$1,467,584	\$1,455,733	\$1,475,000	\$1,500,000
<u>City Collected</u>				
Interest Earned on Investments	28,669	21,766	18,594	10,000
TOTAL REVENUE	\$3,889,923	\$4,406,743	\$4,880,000	\$5,100,000

STATEMENT OF EXPENDITURES

Goal Area/Cost Center

Finance & Administration

Mayor & Council:

Drug/Alcoholism Council allocation	\$893,764	\$856,736	\$1,065,000	\$1,090,000
Municipal Court Services	0	0	0	109,000
Misc. and Contingency	0	0	64,920	3,540,000
	<u>893,764</u>	<u>856,736</u>	<u>\$1,129,920</u>	<u>4,739,000</u>

Public Safety

Police Administrative Services:

DARE Program	66,915	163,601	160,080	361,000
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TOTAL EXPENDITURES	\$960,679	\$1,020,337	\$1,290,000	\$5,100,000
ENDING BALANCE	\$2,929,244	\$3,386,406	\$3,590,000	\$0

**CITY OF OVERLAND PARK
SPECIAL PARK AND RECREATION FUND**

The Special Park and Recreation Fund is one of two special revenue funds budgeted by the City which is used to account for revenue received through the State of Kansas from a state tax on liquor. State law requires that all monies received by this fund be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$562,456	\$1,076,554	\$538,699	\$370,000
Current Revenue				
<u>State Collected and Distributed</u>				
Liquor Tax	\$1,467,584	\$1,455,733	\$1,475,000	\$1,500,000
<u>City Collected</u>				
Interest Earned on Investments	8,514	4,820	6,301	5,000
Transfer from Capital Projects	23,139	1,592	0	25,000
	<u>31,653</u>	<u>6,412</u>	<u>6,301</u>	<u>30,000</u>
TOTAL REVENUE	<u>\$2,061,693</u>	<u>\$2,538,699</u>	<u>\$2,020,000</u>	<u>\$1,900,000</u>
STATEMENT OF EXPENDITURES				
<u>Goal Area/Cost Center</u>				
<u>Community Development</u>				
Scheduled Capital Improvements	\$200,139	\$200,000	\$1,025,000	\$1,050,000
Scheduled Maintenance Improvements	585,000	1,650,000	625,000	575,000
Transfer to Bond & Interest Fund	200,000	150,000	0	0
Future Capital Projects/Contingency	0	0	0	275,000
	<u>985,139</u>	<u>2,000,000</u>	<u>1,650,000</u>	<u>1,900,000</u>
TOTAL EXPENDITURES	<u>\$985,139</u>	<u>\$2,000,000</u>	<u>\$1,650,000</u>	<u>\$1,900,000</u>
ENDING BALANCE	<u>\$1,076,554</u>	<u>\$538,699</u>	<u>\$370,000</u>	<u>\$0</u>

**CITY OF OVERLAND PARK
SPECIAL STREET AND HIGHWAY FUND**

The Special Street and Highway Fund is a fund of the City which is employed to account for those revenues received from the State of Kansas tax on gasoline and expenditures incurred in the repair and maintenance of City streets and highways. State law restricts the use of these funds to non-capital street and highway expenditures.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$660,391	\$1,036,183	\$1,474,288	\$1,720,000
<u>Current Revenue</u>				
<u>State Collected and Distributed</u>				
Gasoline Tax	\$4,969,143	\$5,036,302	\$5,040,000	\$5,100,000
<u>City Collected</u>				
Interest Earned on Investments	6,649	1,803	5,712	5,000
TOTAL REVENUE	\$5,636,183	\$6,074,288	\$6,520,000	\$6,825,000
 STATEMENT OF EXPENDITURES				
<u>Goal Area/Cost Center</u>				
<u>Public Works</u>				
Infrastructure Maintenance Expenditures	\$4,600,000	\$4,600,000	\$4,600,000	\$4,850,000
Transfer to General Fund	0	0	0	0
Contingency	0	0	200,000	1,975,000
TOTAL EXPENDITURES	\$4,600,000	\$4,600,000	\$4,800,000	\$6,825,000
ENDING BALANCE	\$1,036,183	\$1,474,288	\$1,720,000	\$0

**CITY OF OVERLAND PARK
STORMWATER UTILITY FUND**

The Stormwater Utility Fund is utilized to account for revenues, including property tax and user fees, relating to the City's stormwater management system. Revenues of this fund are used to fund the operations, maintenance, capital improvements and debt service of the City's stormwater management program.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$657,603	\$1,865,332	\$2,721,490	\$2,500,000
Current Revenue				
<u>County Collected and Distributed</u>				
Ad Valorem Property Tax	\$2,898,207	\$3,119,714	\$3,310,000	\$3,515,000
Delinquent Tax	115,536	60,896	30,000	70,000
Motor Vehicle Tax	317,009	327,697	333,000	352,000
Rental Car Excise Tax	5,003	5,385	5,000	6,000
	<u>3,335,755</u>	<u>3,513,692</u>	<u>3,678,000</u>	<u>3,943,000</u>
<u>City Collected</u>				
User Fees	3,496,620	4,423,165	4,450,000	4,960,000
Miscellaneous	146,650	389,575	325,000	325,000
Interest Earned on Investments	34,133	33,385	40,510	32,000
	<u>3,677,403</u>	<u>4,846,125</u>	<u>4,815,510</u>	<u>5,317,000</u>
<u>Transfers from Other Funds</u>				
Capital & Maintenance Projects	772,251	274,748	470,000	300,000
TOTAL REVENUE	<u>\$8,443,012</u>	<u>\$10,499,897</u>	<u>\$11,685,000</u>	<u>\$12,060,000</u>
STATEMENT OF EXPENDITURES				
<u>Operating</u>				
Public Works - Stormwater Engineering	\$909,599	\$1,192,069	\$1,357,970	\$1,467,564
Public Works - Stormwater Maintenance	2,271,823	1,954,074	2,553,150	2,972,844
Planning - Stormwater Management	200,617	125,014	131,130	144,592
Maintenance Projects	2,348,639	3,609,450	3,745,000	3,230,000
Scheduled Capital Improvements	439,000	480,000	965,000	1,400,000
	<u>6,169,678</u>	<u>7,360,607</u>	<u>8,752,250</u>	<u>9,215,000</u>
<u>Transfers to Other Funds</u>				
Transfers to Equipment Reserve	375,000	375,000	375,000	375,000
Transfers to Workmans Comp Fund	33,000	42,800	0	25,000
Transfer to Self Insurance Fund	0	0	32,750	0
	<u>408,000</u>	<u>417,800</u>	<u>407,750</u>	<u>400,000</u>
Non-Operating Expenses				
Contingency	2	0	25,000	2,445,000
TOTAL EXPENDITURES	<u>\$6,577,680</u>	<u>\$7,778,407</u>	<u>\$9,185,000</u>	<u>\$12,060,000</u>
ENDING BALANCE	<u>\$1,865,332</u>	<u>\$2,721,490</u>	<u>\$2,500,000</u>	<u>\$0</u>

**CITY OF OVERLAND PARK
TAX INCREMENT FINANCING FUND**

The Tax Increment Financing (TIF) fund accounts for public revenues and expenditures related to the City's adopted Tax Increment Fund districts. Tax Increment Financing is a tool which pledges future gains in taxes to finance the current improvements which will result in those gains. TIF is designed to channel funding toward improvements in areas where development/redevelopment may not otherwise occur. When an area is developed or redeveloped, there is an increase in the value of the property. The increased site value and investment creates more taxable property, which increases tax revenues. The increased tax revenues are the "tax increment." TIFs pledge the future increased revenue for repayment of eligible costs associated with the improvements. There are currently two active TIF districts in Overland Park: Cherokee South and Valley View shopping centers.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	(\$52,854)	(\$149,949)	(\$263,540)	\$0
Current Revenue				
<u>County Collected and Distributed</u>				
Ad Valorem Property Tax	\$358,248	\$560,138	\$947,000	\$1,250,000
	<u>358,248</u>	<u>560,138</u>	<u>947,000</u>	<u>1,250,000</u>
<u>State Collected and Distributed</u>				
Sales Tax-City	333,875	408,172	420,000	450,000
	<u>333,875</u>	<u>408,172</u>	<u>420,000</u>	<u>450,000</u>
<u>City Collected</u>				
Contributions	16,106	45,000	81,540	300,000
	<u>16,106</u>	<u>45,000</u>	<u>81,540</u>	<u>300,000</u>
TOTAL REVENUE	<u>\$655,375</u>	<u>\$863,361</u>	<u>\$1,185,000</u>	<u>\$2,000,000</u>
STATEMENT OF EXPENDITURES				
<u>Goal Area/Cost Center</u>				
<u>Finance, Administration & Economic Development</u>				
Administrative Costs	\$123,201	\$171,673	\$285,000	\$550,000
TIF Contractual Payment	682,123	955,228	900,000	1,450,000
	<u>805,324</u>	<u>1,126,901</u>	<u>1,185,000</u>	<u>2,000,000</u>
TOTAL EXPENDITURES	<u>\$805,324</u>	<u>\$1,126,901</u>	<u>\$1,185,000</u>	<u>\$2,000,000</u>
ENDING BALANCE	<u>(\$149,949)</u>	<u>(\$263,540)</u>	<u>\$0</u>	<u>\$0</u>

**CITY OF OVERLAND PARK
TRANSIENT GUEST TAX FUND**

The Transient Guest Tax Fund of the City is utilized to account for the revenues received from a 9% tax on transient guests occupying a room in a hotel or motel located within the City. All transient guest tax revenues are receipted into this fund before being transferred to the Transient Guest Tax Operating and Capital Improvement Funds for expenditure.

	Actual		Estimated 2018	Budget 2019
	2016	2017		
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$0	\$268,815	\$0	\$0
Current Revenue				
<u>State Collected and Distributed</u>				
Transient Guest Tax	\$10,620,456	\$10,291,899	\$10,450,000	\$10,700,000
<u>City Collected</u>				
Interest Earned on Investments	6,996	13,128	10,000	0
TOTAL REVENUE	\$10,627,452	\$10,573,842	\$10,460,000	\$10,700,000
 STATEMENT OF EXPENDITURES				
<u>Non-Operating Expenses</u>				
OPDC Hotel Appropriation	\$3,594,262	\$4,585,601	\$5,225,000	\$7,133,300
	3,594,262	4,585,601	5,235,000	7,134,200
<u>Transfers to Other Funds</u>				
Transfers to Transient Guest Tax - Operating	2,300,365	2,345,340	2,322,490	2,377,800
Transfers to Transient Guest Tax - Capital	4,464,010	3,642,901	2,902,510	1,188,000
	6,764,375	5,988,241	5,225,000	3,565,800
TOTAL EXPENDITURES	\$10,358,637	\$10,573,842	\$10,460,000	\$10,700,000
ENDING BALANCE	\$268,815	\$0	\$0	\$0

**CITY OF OVERLAND PARK
TRANSIENT GUEST TAX - CAPITAL IMPROVEMENT FUND**

The Transient Guest Tax - Capital Improvement Fund of the City expends a portion of the revenues received from a tax on transient guests occupying a room in a hotel or motel located within the City on capital project expenditures relating to tourism and convention activities.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$2,064,966	\$5,846,959	\$5,803,618	\$4,600,000
Current Revenue				
<u>Transfer from Other Funds</u>				
Transfer from TGT Fund	\$4,464,010	\$3,642,901	\$2,902,510	\$1,188,000
Transfer from General Fund	2,094,510	1,750,205	2,585,000	4,150,000
Transfer from Convention Center Reserves	3,217,522	0	0	0
Transfer from Convention Center Operations	858,108	757,955	800,000	900,000
	<u>10,634,150</u>	<u>6,151,061</u>	<u>6,287,510</u>	<u>6,238,000</u>
<u>City Collected</u>				
Interest Earned on Investments	20,132	10,907	8,872	12,000
Miscellaneous	1	0	0	0
	<u>20,133</u>	<u>10,907</u>	<u>8,872</u>	<u>12,000</u>
TOTAL REVENUE	<u>\$12,719,249</u>	<u>\$12,008,927</u>	<u>\$12,100,000</u>	<u>\$10,850,000</u>
STATEMENT OF EXPENDITURES				
Goal Area/Cost Center				
<u>Finance & Administration</u>				
Convention Center Administrative	\$69,158	\$66,099	\$75,000	\$75,000
Non-Operating Expenses				
Convention Center Capital: City	669,867	337,866	800,000	900,000
Convention Center Capital: Operators	121,830	18,170	346,709	0
Misc/Contingency	0	0	11,500	0
	<u>791,697</u>	<u>356,036</u>	<u>1,158,209</u>	<u>900,000</u>
<u>Transfers to Other Funds</u>				
Transfers to Bond & Interest	6,011,435	5,433,174	5,403,500	5,340,000
Transfer to Capital and Maintenance Projects	0	350,000	863,291	0
Reserve for Future Capital/Maintenance	0	0	0	4,535,000
	<u>6,011,435</u>	<u>5,783,174</u>	<u>6,266,791</u>	<u>9,875,000</u>
TOTAL EXPENDITURES	<u>\$6,872,290</u>	<u>\$6,205,309</u>	<u>\$7,500,000</u>	<u>\$10,850,000</u>
ENDING BALANCE	<u>\$5,846,959</u>	<u>\$5,803,618</u>	<u>\$4,600,000</u>	<u>\$0</u>

**CITY OF OVERLAND PARK
TRANSIENT GUEST TAX - OPERATING FUND**

The Transient Guest Tax - Operating Fund of the City expends a portion of the revenues received from a tax on transient guests occupying a room in a hotel or motel located within the City on the promotion of tourism within the City.

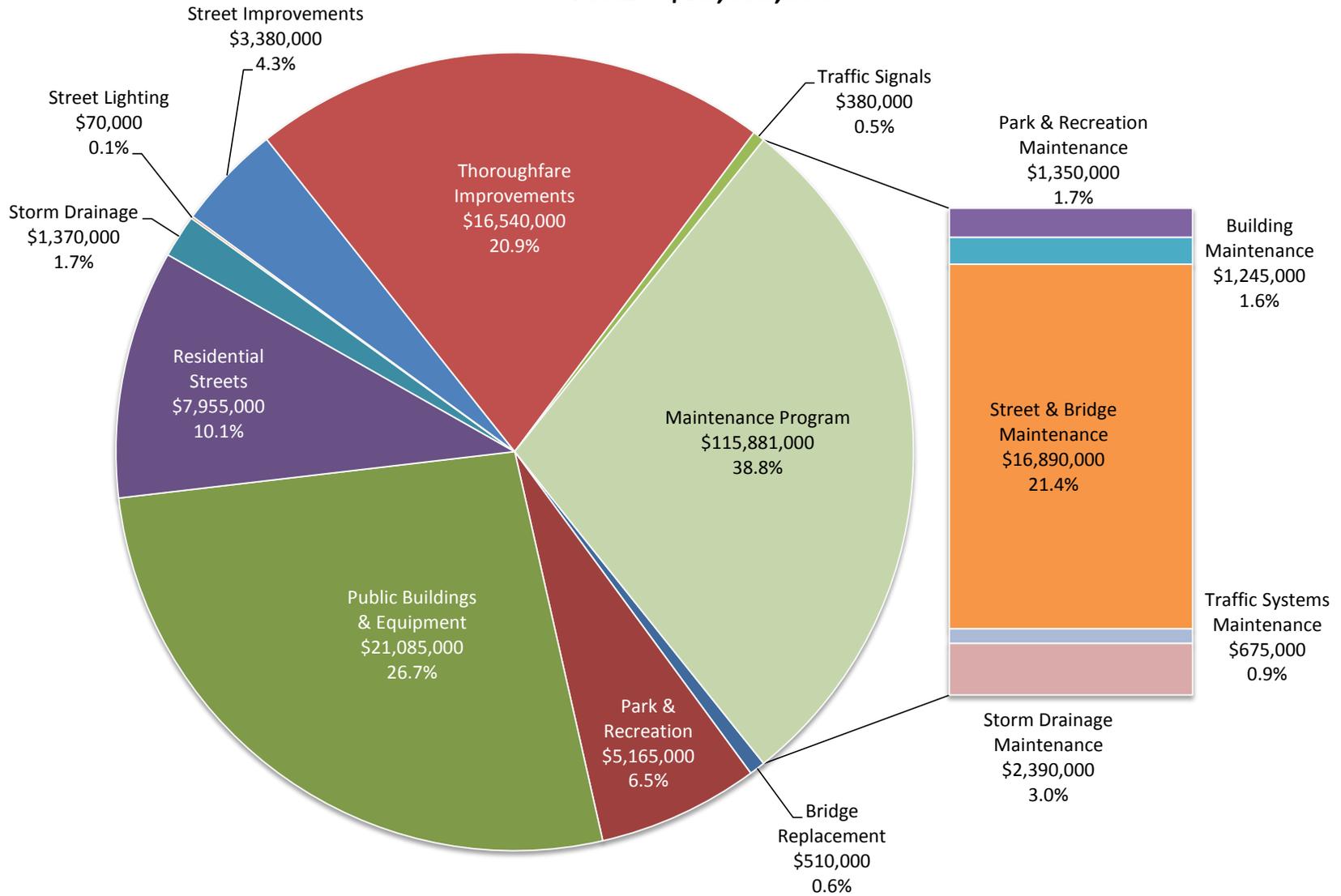
	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
BEGINNING BALANCE	\$0	\$0	\$0	\$0
<u>Current Revenue</u>				
<u>Transfer from Other Funds</u>				
Transient Guest Tax Fund	\$2,300,365	\$2,345,340	\$2,322,490	\$2,377,800
<u>City Collected</u>				
Interest	0	0	0	2,200
TOTAL REVENUE	\$2,300,365	\$2,345,340	\$2,322,490	\$2,380,000

STATEMENT OF EXPENDITURES

<u>Goal Area/Cost Center</u>				
<u>Finance & Administration</u>				
Convention and Tourism Contract	\$2,300,365	\$2,345,340	\$2,322,490	\$2,380,000
TOTAL EXPENDITURES	\$2,300,365	\$2,345,340	\$2,322,490	\$2,380,000
ENDING BALANCE	\$0	\$0	\$0	\$0

2019 Capital Improvement and Maintenance Programs

Total = \$79,005,000



2019 Capital Projects=\$56,455,000

2019 Maintenance Projects=\$22,550,000

CITY OF OVERLAND PARK
CAPITAL PROJECTS FUND (not budgeted)

The Capital Projects Fund is employed by the City to account for the financing and construction of capital improvement and major maintenance projects. This fund is not included in the group of funds which state law requires for the adoption of a formal budget; however, the City does, as part of its annual budget process, develop a capital improvements program which represents the City's goal for the current year's budget and the succeeding four-year period.

	Actual		Estimated	Budget
	2016	2017	2018	2019
STATEMENT OF REVENUE				
<u>County Collected and Distributed</u>				
Intergovernmental	\$12,452,541	\$6,537,869	\$11,525,000	\$4,105,000
<u>State Collected and Distributed</u>				
Intergovernmental	441,660	720,500	0	0
Sales Taxes	6,930,000	7,709,296	2,760,000	4,880,000
	7,371,660	8,429,797	2,760,000	4,880,000
<u>Federal Government</u>				
Intergovernmental	4,680,531	785,069	6,640,000	4,945,000
<u>City Collected</u>				
Bond Proceeds	3,224,000	2,870,000	7,930,000	17,730,000
Special Assessment Bond Proceeds	0	53,219	380,000	0
Miscellaneous	870,129	525,038	0	0
Escrow Funds	369,040	729,584	80,000	80,000
Excise Tax	0	0	6,355,000	2,090,000
Intergovernmental	275,677	442,504	189,000	505,000
Private Contributions/Other	446,280	223,922	3,416,500	2,000,000
	5,185,127	4,844,267	18,350,500	22,405,000
<u>Transfers and Miscellaneous</u>				
Transfers from other Funds:				
General Fund	8,440,000	10,524,206	10,612,000	10,060,000
Stormwater Utility Fund	2,787,639	4,089,450	4,710,000	4,880,000
Special Revenue Funds	5,385,139	6,800,000	14,691,000	12,385,000
Equipment Reserve Fund	1,155,000	3,345,539	300,000	2,110,000
Capital Improvement Fund	9,922,800	7,369,500	14,370,000	12,310,000
Golf Course Fund	100,000	300,988	1,200,000	200,000
Soccer Operations Fund	0	300,000	485,000	125,000
Intergovernmental	175,000	905,340	0	600,000
Capital Project Closeouts	12,639,475	14,965,898	0	0
	40,605,053	48,600,922	46,368,000	42,670,000
TOTAL REVENUE	\$70,294,912	\$69,197,924	\$85,643,500	\$79,005,000
STATEMENT OF EXPENDITURES				
<u>Capital Improvements and Major Maintenance Program</u>				
Public Buildings	\$5,088,044	\$1,001,148	2,520,000	14,150,000
Public Equipment	2,720,798	6,815,980	3,850,000	6,935,000
Parks & Recreation	2,129,052	4,110,530	12,641,500	5,165,000
Bridge Replacement	4,598	36,654	405,000	510,000
Residential Streets/Neighborhood Imp.	3,837,869	4,735,150	7,585,000	7,955,000
Sidewalk Construction	0	203,000	275,000	-
Street Lighting	223,990	19,687	440,000	70,000
Street Improvements	616,517	574,050	960,000	3,380,000
Thoroughfare Improvements	13,002,301	16,169,424	24,730,000	16,540,000
Traffic Signals	572,324	941,777	865,000	380,000
Storm Drainage	3,828,592	206,333	1,315,000	1,370,000
Building Maintenance	1,124,384	1,567,233	4,390,000	1,245,000
Street & Bridge Maintenance	25,394,563	27,604,636	16,575,000	16,890,000
Traffic Systems Maintenance	693,355	1,586,998	900,000	675,000
Storm Drainage Maintenance	3,022,351	2,520,019	6,070,000	2,390,000
Parks Maintenance	810,188	1,778,627	2,122,000	1,350,000
TOTAL EXPENDITURES	\$63,068,926	\$69,871,245	85,643,500	\$79,005,000

PROJECTED CAPITAL IMPROVEMENTS PROGRAM				2019-2023
2020	2021	2022	2023	Total
\$3,025,000	\$2,120,000	\$2,360,000	\$4,215,000	\$15,825,000
0	0	0	0	0
6,830,000	4,130,000	2,725,000	4,975,000	23,540,000
6,830,000	4,130,000	2,725,000	4,975,000	23,540,000
2,330,000	3,000,000	3,000,000	0	13,275,000
5,525,000	1,400,000	0	3,725,000	28,380,000
0	0	0	0	0
700,000	0	0	0	700,000
80,000	535,000	80,000	80,000	855,000
3,510,000	2,810,000	2,625,000	2,465,000	13,500,000
0	0	0	0	505,000
9,050,000	50,000	1,400,000	50,000	12,550,000
18,865,000	4,795,000	4,105,000	6,320,000	56,490,000
11,960,000	10,965,000	12,845,000	11,545,000	57,375,000
4,490,000	4,370,000	4,385,000	4,555,000	22,680,000
12,265,000	12,410,000	12,500,000	12,725,000	62,285,000
2,915,000	1,445,000	725,000	705,000	7,900,000
7,085,000	4,335,000	7,865,000	3,890,000	35,485,000
200,000	200,000	200,000	200,000	1,000,000
245,000	93,000	580,000	273,000	1,316,000
0	600,000	0	600,000	1,800,000
0	0	0	0	0
39,160,000	34,418,000	39,100,000	34,493,000	189,841,000
\$70,210,000	\$48,463,000	\$51,290,000	\$50,003,000	\$298,971,000
400,000	4,050,000	400,000	1,175,000	\$20,175,000
6,965,000	2,030,000	4,235,000	2,210,000	22,375,000
14,170,000	1,775,000	2,175,000	3,775,000	27,060,000
3,725,000	1,210,000	-	-	5,445,000
5,550,000	5,550,000	5,550,000	4,800,000	29,405,000
-	-	-	-	-
195,000	100,000	400,000	-	765,000
-	-	-	-	3,380,000
14,080,000	10,075,000	11,525,000	13,855,000	66,075,000
400,000	400,000	400,000	340,000	1,920,000
1,320,000	1,200,000	1,200,000	1,400,000	6,490,000
1,285,000	1,360,000	2,955,000	1,255,000	8,100,000
17,075,000	15,960,000	17,105,000	16,425,000	83,455,000
975,000	850,000	850,000	850,000	4,200,000
2,000,000	2,000,000	2,000,000	2,000,000	10,390,000
2,070,000	1,903,000	2,495,000	1,918,000	9,736,000
\$70,210,000	\$48,463,000	\$51,290,000	\$50,003,000	\$298,971,000

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OVERLAND PARK PROFILE



Overland Park is a vibrant and growing community within the Kansas City metropolitan area. Recognized for its high quality of life, Overland Park offers exceptional schools, outstanding housing and a dynamic business climate, all of which are driving factors in the continued long-term success of the City's economy. Based on the strength of its economy, strong financial position and leadership, Overland Park continues to receive a "AAA" bond-rating from the nation's top three bond rating agencies, a distinction shared with only a handful of communities in the nation.

Overland Park's durable economy and high standard of living continues to earn it national distinction as one of the best places to live. In 2018 Money magazine named Overland Park one of the *Best Places to Live*, based on great schools, low crime, shopping and restaurant options, healthcare access and a strong job market.



The population of the City continues to experience moderate growth. At over 195,000 residents, Overland Park is the second largest city in the state of Kansas and is the largest suburb in the Kansas City area. A commercial hub of the Kansas City metropolitan region, the City's daytime population is estimated at close to 235,000. With a diverse business community, Overland Park remains resilient to economic fluctuations, as evidenced by a lower than average unemployment rate.

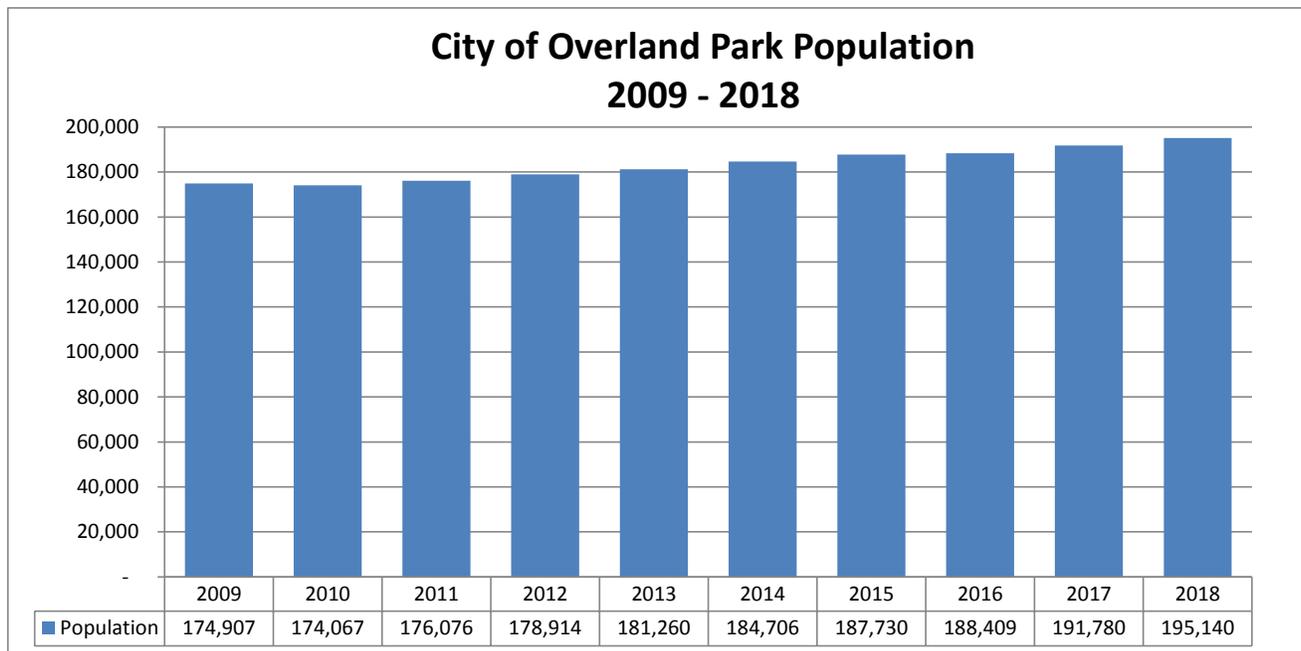
Located in the northeastern part of Johnson County, Kansas, Overland Park is the second largest city in the State of Kansas and one of 113 incorporated cities existing in the Kansas City metropolitan region. There are approximately 75 square miles within the corporate boundaries of the City.

The City of Overland Park was incorporated as a city of the first class on May 20, 1960, under the provisions of K.S.A. 12-1026h. In November of 1962, the City adopted the Mayor-Council-City Manager form of government. The Mayor is elected by the City-at-large, and two Councilmembers are elected from each of the six wards. All elected officials serve terms of four years with biennial elections to allow for Councilmembers to serve staggered terms. The City Manager is responsible for the implementation of Governing Body policy and the day-to-day operation of the City. While utility services are provided by regional districts and private companies, the City concentrates its efforts toward providing excellent service in the areas of public safety through its law enforcement and fire protection functions; community development through its building code enforcement, environmental health regulatory functions and parks and recreation programs and services; traffic control and maintenance through the City's public works operations; and financial stability and the coordination of the various areas of City responsibility through its administrative services functions.

POPULATION AND DEMOGRAPHICS

Overland Park is the second largest city in Kansas. Since the incorporation of Overland Park in 1960, the population has grown from 28,000 in 1960 to an estimated 195,140 in 2018. Currently, Overland Park represents approximately one-third of Johnson County’s total population. Johnson County has grown from a population of 144,000 in 1960 to an estimated 591,178 in 2017.

Overland Park’s population is affluent and highly educated. According to information from the 2017 American Community Survey from the US Census Bureau, over half the adult population has a college degree and the per capita income in the City is 41.0% higher than the national average. Fifty-four percent of the population is composed of working-age adults, while 31% are juveniles and 15% are seniors.



Sources: U.S. Census, County and City

Population Facts

2018 Population	195,140
2018 Land Area	75.7 sq. miles
2018 Population Density	2,578/sq. mile

Income

2017 Per Capita Income	\$45,679
2017 Median Family Income	\$79,070

Education (2017)

High School Graduate or higher	96.9%
Bachelor’s degree or higher	61.4%

Source: 2017 data: City of Overland Park; 2018 data: 2017 American Community Survey (US Census Bureau)

Population Characteristics (2017)

% Juvenile (<25)	30.8%
% Career Age (25-65)	53.8%
% Seniors(>65)	15.4%
Median Age	38.5

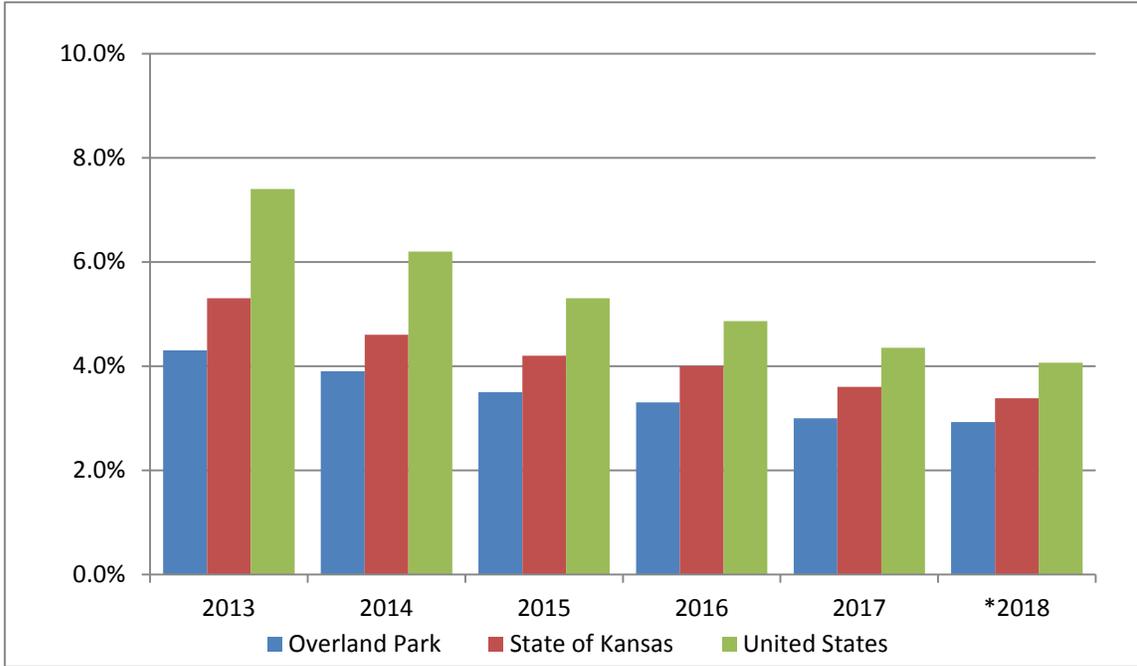
Households & Housing (2016)

Number of Housing Units	81,985
Average Household Size	2.71
Housing Vacancy Rate	4.2%
Average Sale Price of House	\$322,622

EMPLOYMENT INFORMATION

The resiliency of Overland Park’s economy is demonstrated by the continuation of an unemployment rate significantly lower than the national average. Overland Park’s unemployment rate for 2018 averages (thru August 2018) at 2.9%, compared to 3.4% statewide and 4.1% nationally.

**Rate of Unemployment
Annual Average 2013-2018**



Source: Kansas Labor Information Center & US Bureau of Labor Statistics
*2018 data thru August 2018

The table below lists the top five employers within the City of Overland Park.

Major Employers	Estimated Employees
Sprint/Nextel	6,000
Shawnee Mission School District	3,345
Blue Valley School District	3,226
Black & Veatch Engineering Consultants	3,000
Johnson County Community College	2,359

Source: Overland Park, 2017 Comprehensive Annual Financial Report

DEVELOPMENT ACTIVITY

Overland Park continues to grow residentially and develop commercially. The tables below highlight square feet and estimated construction values of new construction for single family and commercial development from 2012 through August 2018.

SQUARE FEET OF NEW CONSTRUCTION

Year	Single Family Permits	Commercial and Industrial Permits
2012	1,976,901	952,685
2013	2,341,957	1,371,973
2014	2,175,710	334,630
2015	2,134,299	1,661,770
2016	2,380,367	1,099,950
2017	2,505,010	1,545,151
2018*	1,468,264	1,492,190

*2018 thru August
 Source: City of Overland Park

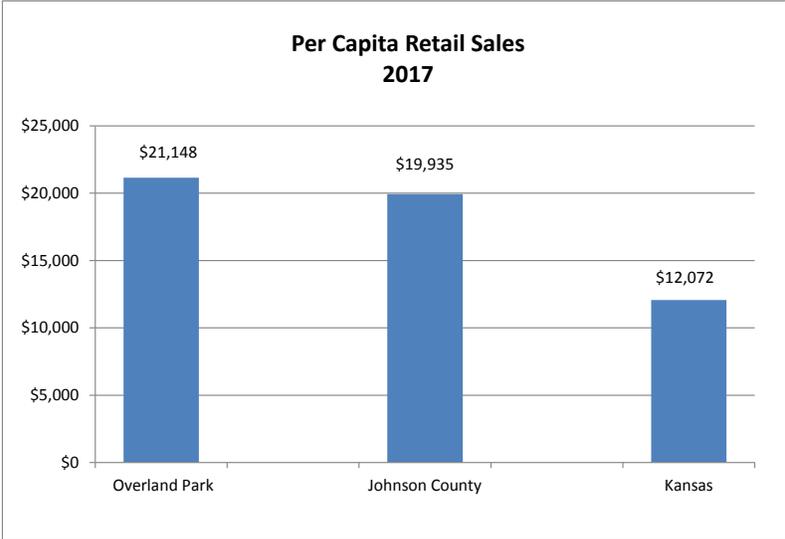
ESTIMATED CONSTRUCTION COST

Year	Single Family Permits	Commercial and Industrial Permits
2012	\$121,901,483	\$156,152,363
2013	\$137,508,269	\$162,932,894
2014	\$126,872,570	\$144,171,947
2015	\$123,378,834	\$214,366,835
2016	\$135,943,224	\$165,609,607
2017	\$144,705,430	\$147,111,715
2018*	\$83,918,843	\$129,920,092

*2018 thru August
 Source: City of Overland Park

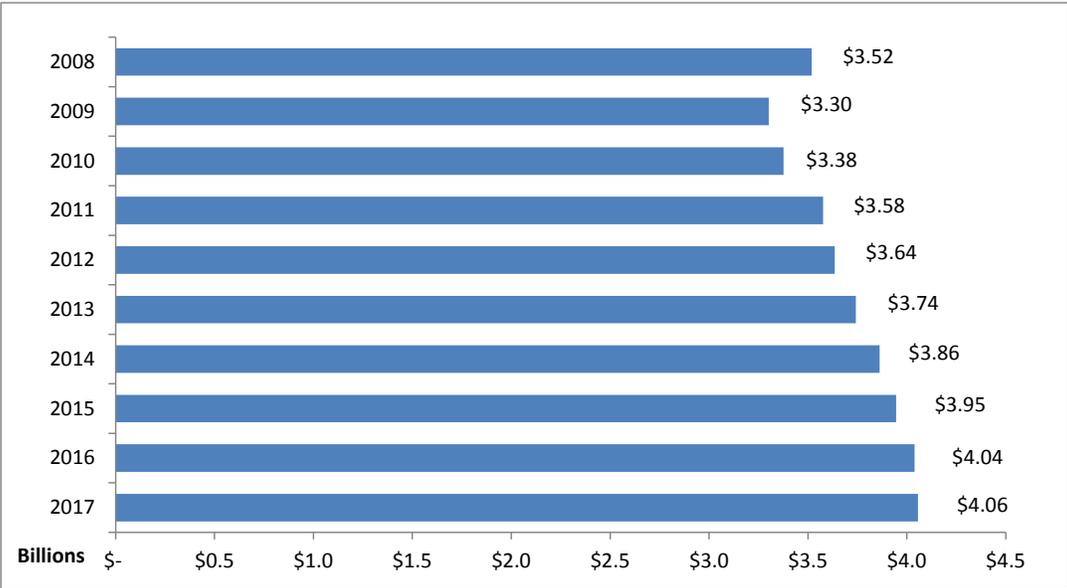
RETAIL SALES ACTIVITY

The City’s retail activity level continues to be one of the best in the Kansas City metropolitan area, as demonstrated in retail sales per capita.



Retail sales have exhibited traditionally strong growth, increasing from \$181 million in 1970 to \$3.52 billion by 2008, before declining during the Great Recession. Since 2009, sales tax has steadily climbed, reaching \$4.06 billion in 2017. The chart below depicts retail sales activity since 2008.

Total Retail Sales (Net of Use Tax)



PROPERTY TAXES

The City’s mill levy to support the 2019 Budget is 13.566 mills. Overland Park currently has the lowest property tax rate of any first class city in Kansas. The City levies a property tax to support general government services and stormwater management.

2019 Budget Mill Levy Comparison

Fund	2018 Budget Mill Levy Rate	2019 Budget Mill Levy Rate	Change
General /Fire Fund	12.603	12.604	0.001
Stormwater Utility Fund	0.962	0.962	0.000
TOTAL MILL RATE	13.565	13.566	0.001

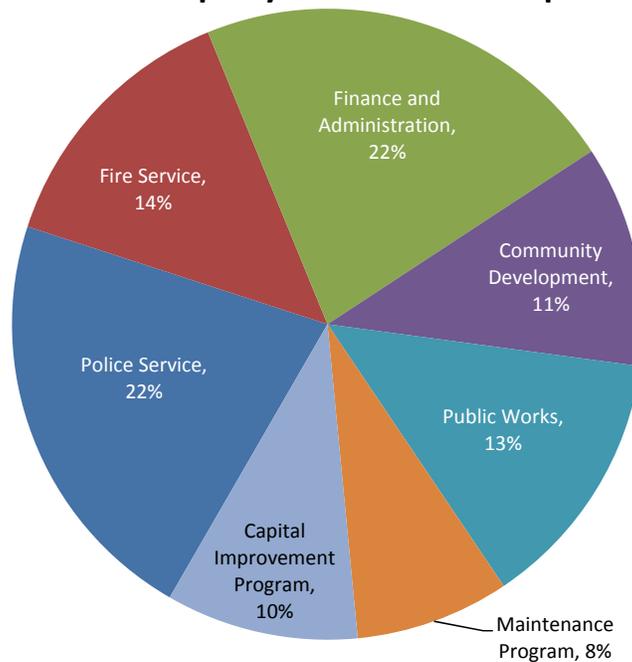
Based on this tax rate, the owner of various types of property will pay the following property taxes to the City in 2019:

**City of Overland Park
Representative Tax Payments**

Property Type	Market Value	2019 Budget Tax Amount
Home	\$300,000	\$468
Office Building	\$1,000,000	\$3,392
Shopping Center	\$10,000,000	\$33,915

Approximately one-third of the property tax collected is used to support Public Safety services, which includes Police and Fire services.

Where Property Tax Dollars are Spent



OVERLAND PARK

K A N S A S

ABOVE AND BEYOND. BY DESIGN.

Budget by Goal Area and Cost Center

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FINANCE & ADMINISTRATION

GOAL: To administer City government in an effective and efficient manner, which maintains and promotes confidence in public officials; to ensure economical government services financed by a fair and equitable tax system; to provide sound management planning; to promote effective participation with intergovernmental units; and to be responsive to service needs of citizens by providing channels of communication.

COST CENTERS:



- Mayor and Council
- Convention and Tourism
- Economic Development

- Emergency Management
- City Manager
- Communications
- Information Technology
- Facilities Management

- Municipal Court
- Court Services

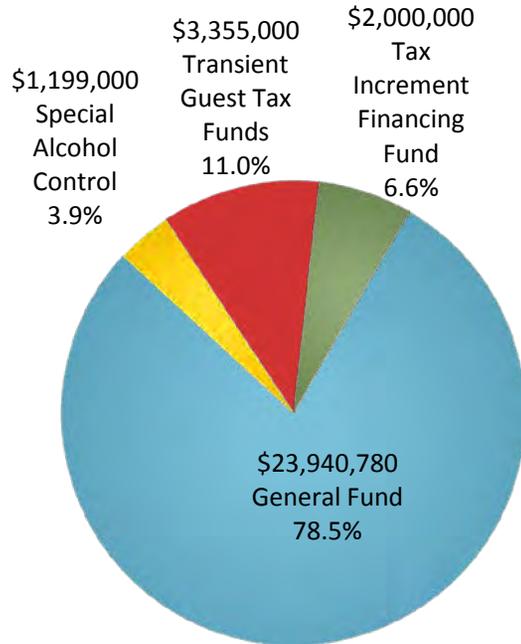
- Law

- Finance & Accounting
- City Clerk
- Citywide Contingency
- Transfer to Other Funds
- Bond and Interest

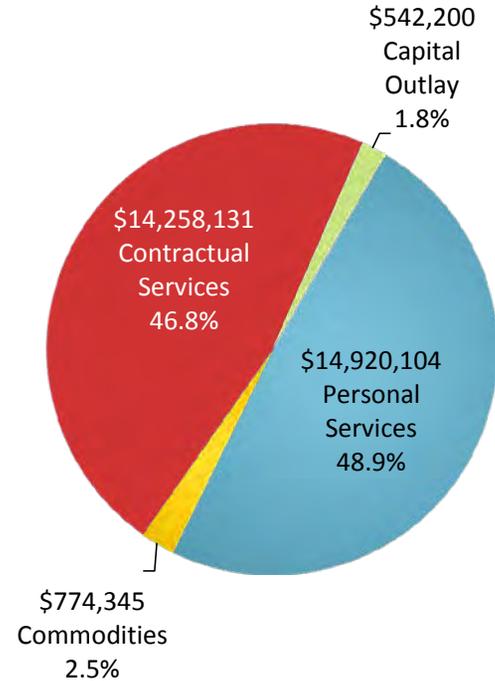
- Human Resources Services
- Payroll, HRIS & Administration

2019 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2019 Expenditures = \$30,494,780

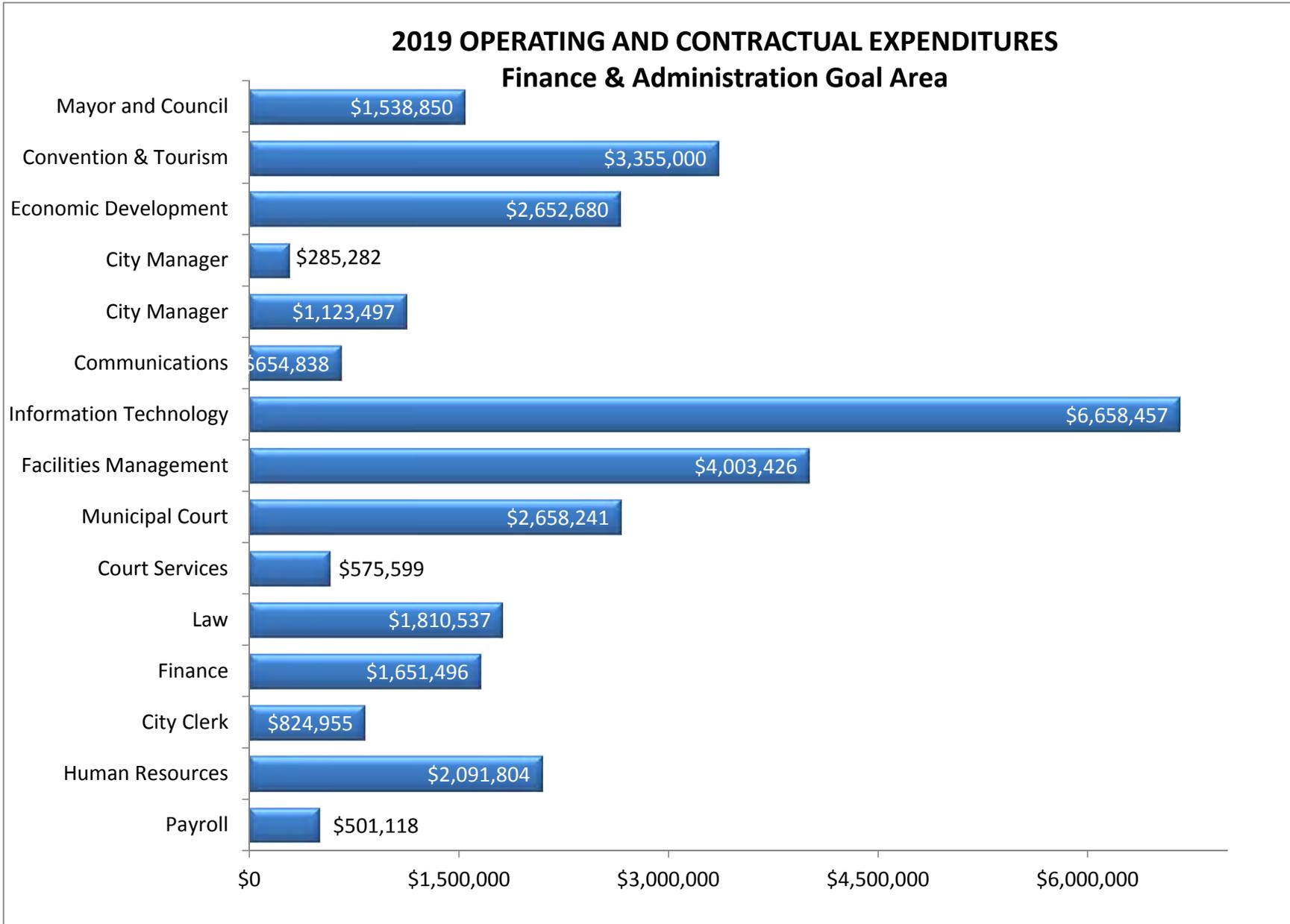


FUNDS



EXPENDITURE TYPE

Finance and Administration Goal Area



Mayor and Council

Department at a Glance

The City Council, consisting of the Mayor and twelve councilmembers, is the official legislative and policy-making body of the City of Overland Park.

The Mayor is elected at-large and serves a four-year term. Two councilmembers are elected from each of the City’s six wards and serve staggered four-year terms. All members are elected on a non-partisan basis.

The City Council is responsible for providing direction to staff in policy determination, citizen participation and intergovernmental relations. All official actions of the City Council are taken at public meetings. City Council holds regular meeting on the first and third Monday of each month. Each council member is also a member of two goal area committees. Goal area committee meetings are held most Wednesdays of each month.

Mayor and Council Mission Statement

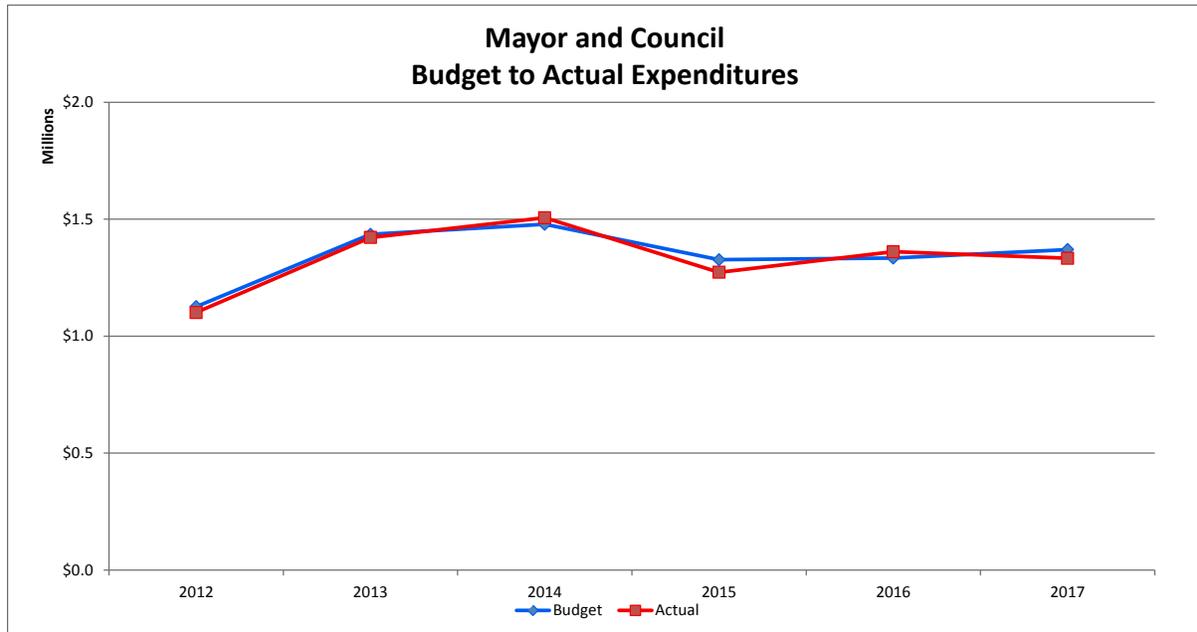
To effectively govern the City of Overland Park by:

- Encouraging and expanding citizen participation in the community,
- Providing city staff with policy direction, and
- Promoting cooperation and communication between the City and other government agencies.

Operations Appropriations and Expenditures

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$225,843	\$223,965	\$220,810	\$220,080
Commodities	15,378	21,692	13,975	15,800
Contractual Services	227,376	232,014	188,980	212,970
Capital Outlay	0	0	0	0
Grand Total	\$468,597	\$477,671	\$423,765	\$448,850

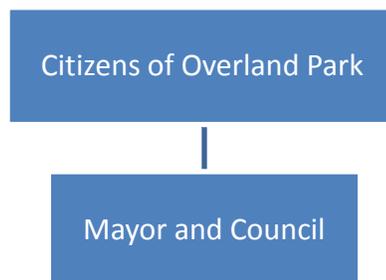
Special Alcohol Control Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	5,000
Contractual Services	892,514	855,486	916,500	1,085,000
Capital Outlay	0	0	0	0
Grand Total	\$892,514	\$855,486	\$916,500	\$1,085,000



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Council Member	11	11	11	11
Council President	1	1	1	1
Mayor	1	1	1	1
Full-Time Total	13	13	13	13
Grand Total	13	13	13	13

Department Organization Chart



2019 Mayor and Council Goals

The City of Overland Park's work plan contains several items that will direct the efforts of the Mayor and Council in 2019:

- Establish policy direction and community goals based on the recommendations of the 2018 Forward OP community-directed visioning process.
- Promote substantive front-end citizen participation and engagement in policy decisions by scheduling public hearings on the formulation of the annual budget, Capital Improvements Program and other program initiatives of the City.
- Adopt a 2020 National and State Legislative Program by December 2019 that clearly identifies issues of concern to the City and possible legislative action to address these concerns.
- Approve a 2020 Budget by August 2019 that provides the resources necessary to achieve City goals and objectives.
- Approve a 2020-2024 Capital Improvements Program, Maintenance Program and 5-year financial plan by April 2019 that provides the resources necessary to achieve the adopted goals and objectives of the City.



2017-2018 Departmental Accomplishments

Recent accomplishments of the Mayor and Council include:

- Citizen Participation- Promoted citizen participation through the Forward OP community visioning process, public hearings and filling vacancies on City boards and commissions.
- 2019 Budget – Approved the 2019 Budget by August 2018 that provided the resources necessary to achieve City goals and objectives.
- 2019-2023 Capital Improvements and Maintenance Programs – Approved a Capital Improvements Program and a Maintenance Program by April 2018 that provided the resources necessary to achieve the adopted goals and objectives of the City.
- Economic Development – Provided policy direction and support to activities designed to expand and develop a comprehensive economic development program. Approved a new policy regarding the use of tax increment financing (TIF) when applied to private redevelopment projects. The new policy provides procedures when considering a request for public investment to assist with a redevelopment proposal.
- Vision Metcalf –Continued with implementation plan to revitalize and regenerate vitality in the Metcalf Corridor.

Key Performance Measures

Measure	2016 Actual*	2018 Actual	2019 Estimate
EFFECTIVENESS MEASURES			
Percentage of residents rating overall quality of life in the City as good or very good	94%	94%	NA
Percentage of residents rating image of the City as good or very good	91%	91%	NA
Percentage of residents rating overall value that you receive for your City tax dollars and fees as good or very good	70%	72%	NA
Percentage of residents rating City as a place to live as good or very good	97%	98%	NA
Percentage of residents rating the quality of leadership provided by City's elected officials as good or very good	71%	67%	NA
Percentage of residents rating the overall responsiveness of City leaders as good or very good	58%	62%	NA
Percentage of residents rating the level of public engagement in decision making as good or very good	51%	51%	NA
WORKLOAD MEASURES			
Overland Park Population	188,409	195,140	198,000
Square Miles	75.6	75.7	75.7

**from City's 2016 biennial citizen's survey*

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing operations, including additional resources dedicated to supporting Overland Park's membership in and support of public sector groups, such as the Kansas League of Municipalities, the National League of Cities and the Mid-American Regional Council of Governments.

Economic Development

At a Glance

The City of Overland Park provides limited funding to promote economic development activities.

Through general city funding, the City contracts with the Overland Park Economic Development Council and the Downtown Overland Park Partnership to promote economic development within the city.

The City also promotes economic development through the limited use of economic development tools, including Tax Increment Financing (TIF). The Tax Increment Financing fund accounts for public revenues and expenditures related to the City's adopted Tax Increment Fund districts. Tax Increment Financing is a tool which pledges future gains in taxes to finance the current improvements which will result in those gains.



Transient Guest Tax, a 9% tax on guests occupying a room in a hotel or motel located within the City, is also used to finance Economic Development activities within the City, including Operations, Maintenance and Debt Service relating to the City's Convention Center, Soccer Complex and funding for the Overland Park Convention and Visitors Bureau. All transient guest tax revenues are receipted into the Transient Guest Tax Funds.



Appropriations and Expenditures

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	700,217	729,034	645,980	652,680
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$700,217	\$729,034	\$645,980	\$652,680

Tax Increment Financing Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	28	0	0	0
Contractual Services	805,295	1,126,901	1,260,000	2,000,000
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$805,323	\$1,126,901	\$1,260,000	\$2,000,000

Transient Guest Tax Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	10,358,637	10,573,843	11,000,000	10,700,000
Grand Total	\$10,358,637	\$10,573,843	\$11,000,000	\$10,700,000

Transient Guest Tax Capital Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	69,158	66,099	75,000	75,000
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	6,803,132	6,139,211	12,625,000	10,775,000
Grand Total	\$6,872,290	\$6,205,309	\$12,700,000	\$10,850,000

Transient Guest Tax Operating Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	2,300,365	2,345,340	2,445,000	2,380,000
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$2,300,365	\$2,345,340	\$2,445,000	\$2,380,000

City Manager's Office

Department at a Glance

The City Manager's Office is the executive administrative branch of the City that manages day-to-day operations and implements policies set by the City Council. The City Manager's Office is responsible for the general management of citywide goals, objectives and policies established by the City Council, as they are implemented into the City's daily operations.

In addition to city administration, Communications and Emergency Management are components of the City Manager's Office.

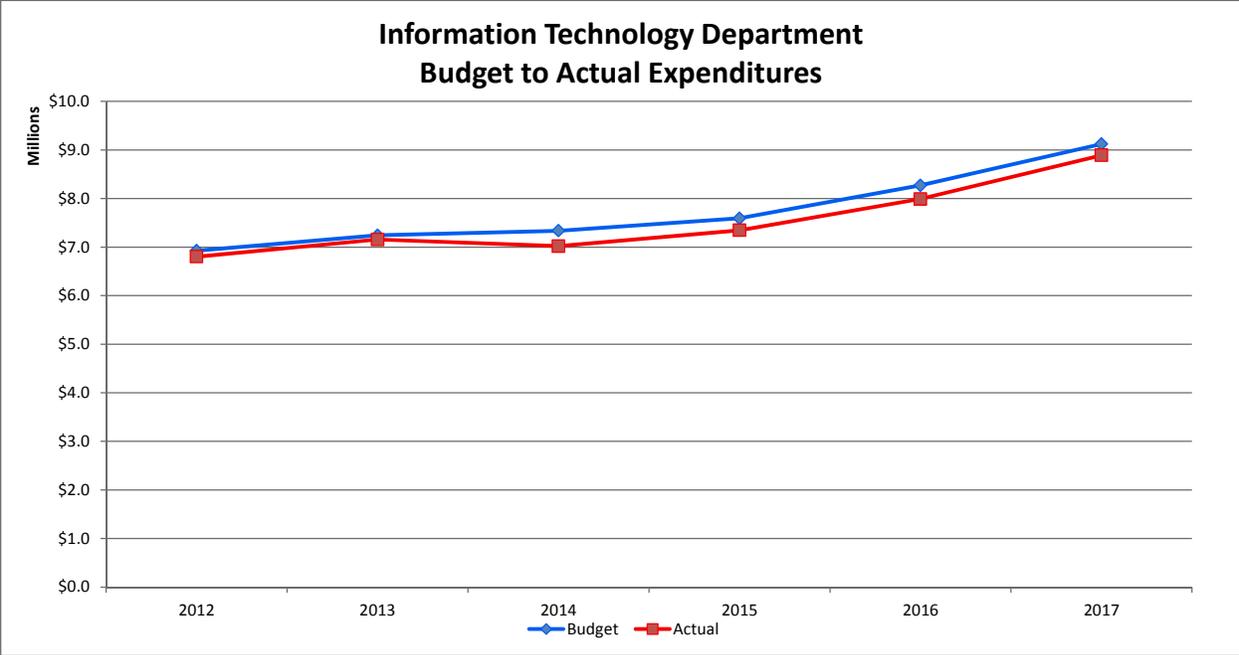
City Manager's Office Mission Statement

To administer, implement and ensure the delivery of customer-focused services to citizens, businesses, institutions, visitors and employees by:

- Coordinating and managing City government operations,
- Communicating and providing information about City services, events and programs to the community and media, and
- Maintaining a Citywide emergency operations response capability.

Operating Appropriations and Expenditures

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,262,947	\$1,333,623	\$1,346,612	\$1,502,696
Commodities	78,184	75,137	97,500	97,530
Contractual Services	604,877	516,045	421,992	421,191
Capital Outlay	503	686	0	42,200
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$1,946,512	\$1,925,491	\$1,866,104	\$2,063,617



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Assistant City Manager	1	1	1	1
City Manager	1	1	1	1
Communications Assistant	1	1	1	1
Deputy City Manager	1	1	1	1
Digital Communications Assistant	0	0	0	1
Emergency Mgmt Coordinator	1	1	1	1
Executive Assistant	1	1	1	1
Executive Assistant to CM & GB	1	1	1	1
Manager, Communications	1	1	1	1
SB Operator/Receptionist	1	1	1	1
Full-Time Total	9	9	9	10
Part-Time				
Coordinator, Switchboard Svcs	0.49	0.48	0.48	0.48
SB Operator/Receptionist	0.43	0.36	0.47	0.47
Part-Time Total	0.92	0.84	0.95	0.95
Grand Total	9.92	9.84	9.95	10.95

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's City Manager's Office work plan contains several items that will direct efforts in 2019, including:

- Establish action plan for community goals based on the recommendations of the 2018 Forward OP community-directed visioning process.
- Administer and implement the policies set forth by the Governing Body.
- Recommend to the City Council for adoption a 2020 Operating Budget, 2020-2024 Capital Improvements Program and Maintenance Program that provides a balanced program of services based on current financial limits.
- Recommend five-year financial plan which sets forth financially prudent and balanced strategic plans for the future.
- Coordinate the development of the State and National Legislative Programs.
- Coordinate Economic Development programs of the City.
- Actively maintain City's emergency preparedness, including monthly storm warning systems tests, semiannual emergency management exercises, and annual CERT classes.
- Complete redesign of the City's website, OPKansas.org.
- Develop and begin implementation of a strategic communications plan to map out communication efforts and processes for the next five to ten years.



City Manager Bill Ebel

2017-2018 Departmental Accomplishments

Recent accomplishments within the City Manager’s Office include:

- Coordinated and managed the Forward OP community-direct visioning process.
- Recommended to the City Council for adoption structurally balanced financial and operations plans, including the 2019 Budget, 2019-2023 Capital Improvement Program, Maintenance Program and Five-Year Financial Plan.
- Coordinated the development of national and state legislative programs for City Council consideration and approval. Coordinated legislative activities and worked to influence legislation affecting the City during the 2017 and 2018 legislative sessions.
- Coordinated implementation of economic development initiatives of the Governing Body including various incentive programs; such as Economic Development Revenue Bonds and tax abatements, Transportation Development Districts, Tax Increment Financing Districts and Community Improvement Districts.
- Managed FEMA reporting and reimbursement process related to July 2017 Storm Disaster.
- Completed two citywide emergency management functional exercises, monthly storm warning system testing, and CERT classes which trained over 100 residents for emergencies.
- Updated Overland Park’s Emergency Operations Plan.
- Increased use of social media tools such as Facebook, Twitter, Pinterest, NextDoor, and YouTube to distribute information about Overland Park.
- Assisted with implementation of live-streaming of City Council meetings and goal area committee meetings.

Key Performance Measures

Measure	2016 Actual*	2018 Actual	2019 Estimate
EFFECTIVENESS MEASURES			
Percentage of residents rating the effectiveness of the City Manager/Department directors as good or very good	70%	68%	NA
Percentage of residents rating the City’s efforts to keep citizens informed as good or very good	69%	70%	NA
Percentage of residents rating the availability of information about city programs/services as good or very good	76%	77%	NA

**from City's 2016 biennial citizen's survey*

City Manager’s Office Division (Cost Center) Descriptions

City Manager (CC121)

The City Manager is appointed by the City Council and serves as the Chief Administrative Officer of Overland Park. The City Manager provides leadership and management of City operations and works through a management team comprised of a Deputy City Manager, an Assistant City

Manager, department directors and other key staff to identify needs, establish priorities, administer programs, policies and manage operations. The City Manager also assists the City Council in its policy-making role by providing recommendations and background materials on policies, programs, trends and issues of concern to the City.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$833,125	\$871,654	\$872,300	\$925,827
Commodities	\$3,816	\$7,213	\$9,850	\$9,940
Contractual Services	\$374,936	\$225,388	\$190,890	\$187,730
Capital Outlay	\$0	\$0	\$0	\$0
Grand Total	\$1,211,878	\$1,104,255	\$1,073,040	\$1,123,497

Emergency Management (CC120)

Emergency Management Division is responsible for coordinating planning, preparation for and response to events such as natural disasters, crowd control issues, preparation and response to terrorism attacks, dignitary protection, private and public risk and threat assessments, private and public asset protection and special event planning and response plans. This Division also assists in the coordination of regional preparation and response to Homeland Security matters.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$104,930	\$107,427	\$125,605	\$130,395
Commodities	\$5,065	\$2,622	\$4,750	\$4,750
Contractual Services	\$104,707	\$203,522	\$107,737	\$107,937
Capital Outlay	\$0	\$0	\$0	\$42,200
Transfers/Other Non-Operating	\$0	\$0	\$0	\$0
Grand Total	\$214,702	\$313,571	\$238,092	\$285,282

Communications (CC122)

The Communications division of the City Manager’s office ensures the public at-large is provided with current and relevant information regarding City services, events, emergencies, issues and programs. Information is disseminated through the City’s website, print media, press releases, and social media.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$324,893	\$354,542	\$348,707	\$446,474
Commodities	\$69,303	\$65,302	\$82,900	\$82,840
Contractual Services	\$125,234	\$87,135	\$123,365	\$125,524
Capital Outlay	\$503	\$686	\$0	\$0
Grand Total	\$519,932	\$507,665	\$554,972	\$654,838

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing operations.

The City continues investment in the workforce through a 3% merit pool compensation package. In addition, personnel cost increases include a projected 9% increase in health insurance premiums.

In addition, the 2019 budget includes enhanced funding to expand existing services, as follows:

2019 Budget Modifications

- Addition of Emergency Management Vehicle
Cost Center: 120
Total Cost: \$42,200
Strategic Priority: Public Safety
Personnel: None
Additional Information/Justification: Tow-capable vehicle dedicated to emergency management preparedness functions.
- Addition of Digital Communications Assistant
Cost Center: 122
Total Cost: \$75,000
Strategic Priority: Governmental Transparency
Personnel: 1 full-time employee
Additional Information/Justification: The addition of one full-time employee in the Communications division will increase the City's proactive community outreach, better coordinate with other departments using social media, adopt the latest social media process and look to expand using other social media sites that maybe more beneficial than current outlets.

Information Technology Department

Department at a Glance

The City of Overland Park Information Technology Department includes both Information Technology and Facilities Management divisions. The Information Technology division provides a wide array of services which support all departments through end-user client support, network infrastructure, software applications, and championing the use of technology to meet the City's strategic goals. The Facilities Management division manages maintenance needs in City-owned buildings and property through a combination of preventative, corrective, and emergency maintenance.

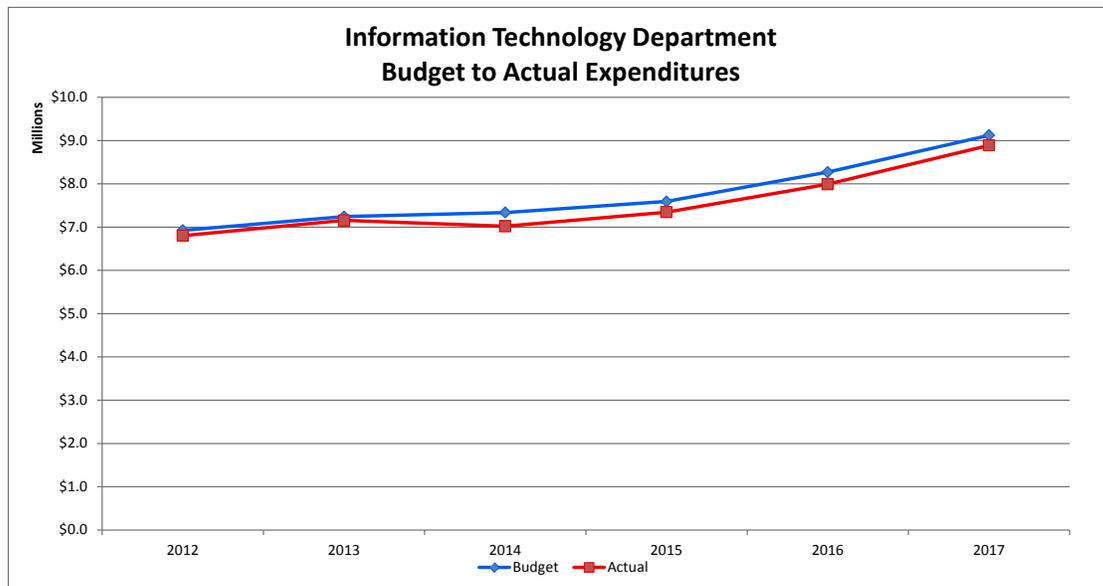
Information Technology Department Mission Statement

Providing high-quality technology and public facilities which enhance city staff's ability to serve citizens by:

- Effectively maintaining facilities while minimizing operating costs,
- Providing and maintaining hardware, software & network services supporting of City services and operations,
- Providing data redundancy & disaster recovery to assure optimal system availability,
- Replacing equipment and technology as appropriate, and
- Providing and maintaining Communication Systems & Service.

Operating Appropriations and Expenditures

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$3,869,860	\$3,797,127	\$4,188,897	\$4,759,599
Commodities	376,969	399,413	424,788	438,023
Contractual Services	3,334,827	4,237,411	4,509,740	4,965,861
Capital Outlay	408,586	455,373	359,400	498,400
Grand Total	\$7,990,241	\$8,889,324	\$9,482,825	\$10,661,883

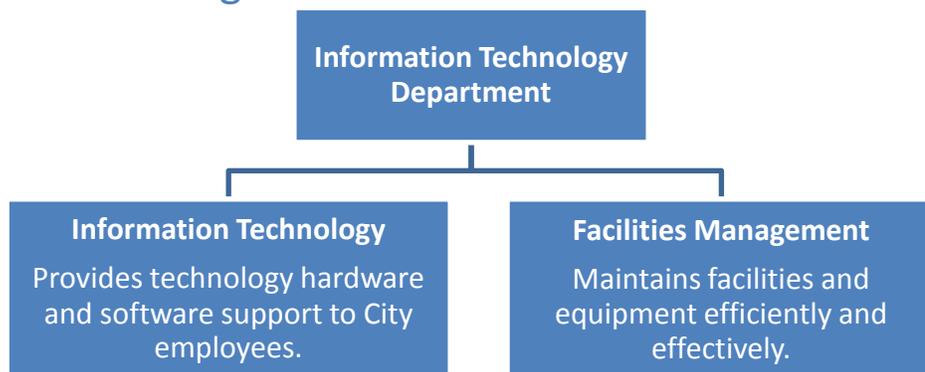


Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Building Maintenance Worker I	1	1	1	1
Building Maintenance Worker II	6	6	6	6
Chief Information Officer	1	1	1	1
Developer	1	0	1	0
Developer, Senior	0	1	0	0
Electronic & Comm Sys Spec	1	0	0	0
Help Desk Support Spec., Sr	2	2	2	2
IT Infrastructure Specialist	1	1	1	1
IT Systems Specialist	0	1	1	1
Mgr, Applications & Dev	2	2	1	1
Mgr, Facilities Management	1	1	1	1
Mgr, Technical Operations	1	1	1	1
Network Architect	4	4	4	4
PC Technician	2	2	2	2
PC Technician, Senior	1	1	0	0
Project Manager	0	0	1	2
Software Architect	1	1	1	2
Supervisor, Applications & Dev	0	0	1	1
Supervisor, Facilities Mgmt	2	2	2	2
Supervisor, Technical Support	0	0	1	1
Systems Analyst	2	4	2	4
Systems Analyst, Senior	4	3	5	6
Systems Architect	1	1	0	0
Full-Time Total	34	35	35	39

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Part-Time				
Administrative Assistant	0.40	0.45	0.45	0.34
Building Maintenance Attendant	0.00	0.00	0.00	0.16
Systems Architect	0.10	0.05	0.05	0.00
Part-Time Total	0.50	0.50	0.50	0.50
Grand Total	34.5	35.5	35.5	39.5

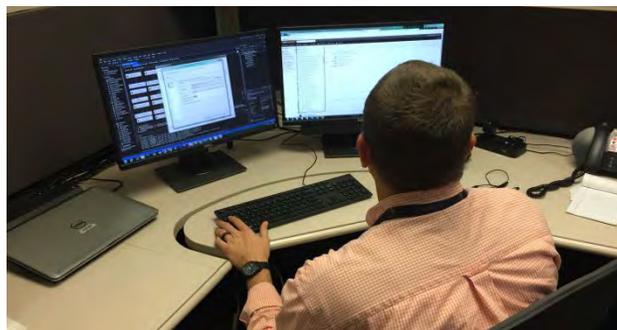
Department Organization Chart



2019 Departmental Goals

The Information Technology Department’s work plan contains several items that will direct efforts in 2019, including:

- Implementation of new Finance/Human Resources Enterprise System, Infor. Phase 1 is estimated to be complete in Spring 2019, with subsequent phases coming online later in 2019.
- Implementation of replacement for existing citizen request system “OPCares.”
- Citywide equipment replacement as needed, including workstations, monitors, printers, UPSs, card access components, CCTV components, small conference room AV, etc.
- Complete major remodel of City Hall Human Resources Department area.
- Implement energy conservation measures at City facilities based on recommendation of energy consultant.
- Complete Phase II and III implementation of the City’s Business Intelligence Software.
- Complete implementation of hardware and software integration with the new Police Department body camera program.
- Implement new Municipal Court enterprise system.



2017-2018 Departmental Accomplishments

Recent accomplishments within the Information Technology Department include:

- Citywide implementation and deployment of VOiP phones system.
- Completed implementation, deployment, and training of solution to replace current licensing, permitting, and code enforcement system used by multiple City departments.
- Assisted in design and implementation of new Overland Park website, OPKansas.org.
- Implemented cyber-security training program.
- Deployed field fingerprint identification for select Police Department operations, and completed the upgrade of the Police NICE 911 and radio recording system.
- Implementation of replacement Parks and Recreation point-of-sale and reservation software system.
- Upgrade of AV equipment at the Matt Ross Community Center.
- Completed major remodel of first floor of City Hall and City Hall exterior entrance.
- Completed migration to City’s enterprise asset and maintenance management platform, Lucity.
- Completed upgrade or replacement of 92 laptops, 135 desktops, 14 virtual desktops, 51 tablets, and 162 monitors.
- Replaced 6 wireless access points per equipment replacement plan.
- Replaced 50 network switches per equipment replacement plan.
- Complete remodel of Information Technology Department area.
- Finalize upgrade of the City’s Building Automation system to increase efficient use of lighting and HVAC systems.
- Worked with Police Department on replacement of dispatch equipment and remodeling of Emergency Command & Control Center.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
System availability, based on uptime of servers/network switches	99.8%	99.4%	99.9%
Percent of employees rating the following as good or very good:			
·Computer & Printer Hardware Services	69%	80%	85%
·Telephone Services	68%	70%	75%
·Satisfaction with Network Services	74%	80%	85%
·Satisfaction with Application Services	68%	70%	75%
·Satisfaction with Desktop Services	74%	75%	80%
·Overall Satisfaction with IT Services	81%	85%	90%
Percent of respondents rating the overall condition of the building and common areas as good or excellent	60%	80%	80%

Measure	2017 Actual	2018 Estimate	2019 Target
WORKLOAD MEASURES			
Number of PCs /Laptops supported	1,258	1,275	1,025
Number of help desk calls	8,738	7,500	8,000
Number of new PCs installed/replaced	261	300	300
Number of servers maintained	303	280	280
Number of employee telephones maintained	1,787	1,230	1,600
Number of square feet maintained	577,008	577,008	577,008
Cost per square foot maintained	\$6.27	\$6.44	\$6.44
Number of square feet maintained per FTE	64,112	64,112	64,112

Information Technology Division (Cost Center) Descriptions

Information Technology (CC123)

The Information Technology Division provides City employees with the services required to meet technical needs.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,959,959	\$2,859,324	\$3,154,134	\$3,606,481
Commodities	34,102	22,343	31,060	31,060
Contractual Services	973,716	1,870,978	2,142,510	2,584,516
Capital Outlay	344,175	390,416	315,200	436,400
Grand Total	\$4,311,951	\$5,143,061	\$5,642,904	\$6,658,457

Facilities Management (CC127)

The Facilities Management Division maintains the physical environment in which facility occupants work and conduct business with citizens and customers.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$909,901	\$937,803	\$1,034,763	\$1,153,118
Commodities	342,867	377,070	393,728	406,963
Contractual Services	2,361,111	2,366,433	2,367,230	2,381,345
Capital Outlay	64,411	64,957	44,200	62,000
Grand Total	\$3,678,290	\$3,746,263	\$3,839,921	\$4,003,426

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Information Technology Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost also include a projected 9% increase in health insurance premiums. Additional resources have been allocated toward rising software support and maintenance contracts for existing software, as well replacement of existing equipment.

In addition, the 2019 budget includes enhanced funding to expand existing services, as follows:

2019 Budget Modifications

- Systems Software and Hardware Maintenance and Support
Cost Center: 123
Total Cost: \$393,100
Strategic Priority: Operational Support
Personnel: None
Additional Information/Justification: Additional funding related to annual support and maintenance for major software systems and applications coming online in late 2018 or early 2019 for computer based applications and systems utilized by various City departments in the operation and delivery of City services.
- Systems Analysts
Cost Center: 123
Total Cost: \$280,500
Strategic Priority: Operational Support
Personnel: 3 full-time employees
Additional Information/Justification: The addition of two Systems Analysts and one Senior Systems Analyst in the Informational Technology Department's Enterprise Applications Team will allow for enhanced implementation and maintenance software which supports operational functions of the City, including systems in the Police, Fire, Public Works, Municipal Court, Finance and Human Resources departments.
- Live Streaming and Recording of Public Meetings
Cost Center: 123
Total Cost: \$31,000
Strategic Priority: Governmental Transparency
Personnel: None
Additional Information/Justification: In mid-2018, the City Council decided to implement the live streaming and recording of City Council, Goal Area Committee, Committee of the Whole and Planning Commission meetings. Additional funding in the 2019 budget has been allocated for on-site contractual support and in-house

personnel support to manage, monitor and troubleshoot the video streaming technology of this service.

Meeting Live Streams and Recordings

Live Streams

Live streams are available when City Council meetings are in session, generally the first and third Mondays of each month at 7:30 p.m.

The channel is not currently streaming live content. Please check back during the next meeting.

Visit the City's YouTube channel to see all meetings broadcast since April 2018.

Learn more about items up for consideration by reading the meeting's agenda.

If you need accommodations for meeting live streams, please call 913-895-6155 (Kansas Relay Service 1-800-895-6151.) Please give 48 hours' notice.

Archived City Council Meetings

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To view older City Council meetings, visit our YouTube channel.



Visit
[Overland Park's YouTube Channel](#)
to view Council, committee
and planning commission
meetings

- **Facility Project Construction Manager**
Cost Center: 127
Total Cost: \$107,000
Strategic Priority: Operational Support
Personnel: 1 full-time employee
Additional Information/Justification: The Facilities Management team maintains well over 500,000 square feet of city owned facilities, providing general repairs and maintenance, preventative maintenance of equipment and systems, and capital improvements to facilities. The amount of contracted Capital Improvement projects and new construction projects has increased tremendously over the last few years due to the aging infrastructure of these facilities. The 2019 Budget includes a new position to serve as a Construction Inspector Specialist on capital projects for new vertical construction and other capital projects overseen by the Facilities Division. Having this position on site daily during the project construction or improvement to a facility will insure that the plan specifications and design intent are met by the contractors.

Municipal Court Department

Department at a Glance

The Municipal Court is the judicial branch of the city, handling all traffic and city ordinance violations. There are no jury trials held in Overland Park. A judge conducts all trials under the Code of Criminal Procedure, the Code of Municipal Courts, the Kansas Rules of Evidence and Overland Park Municipal Code.



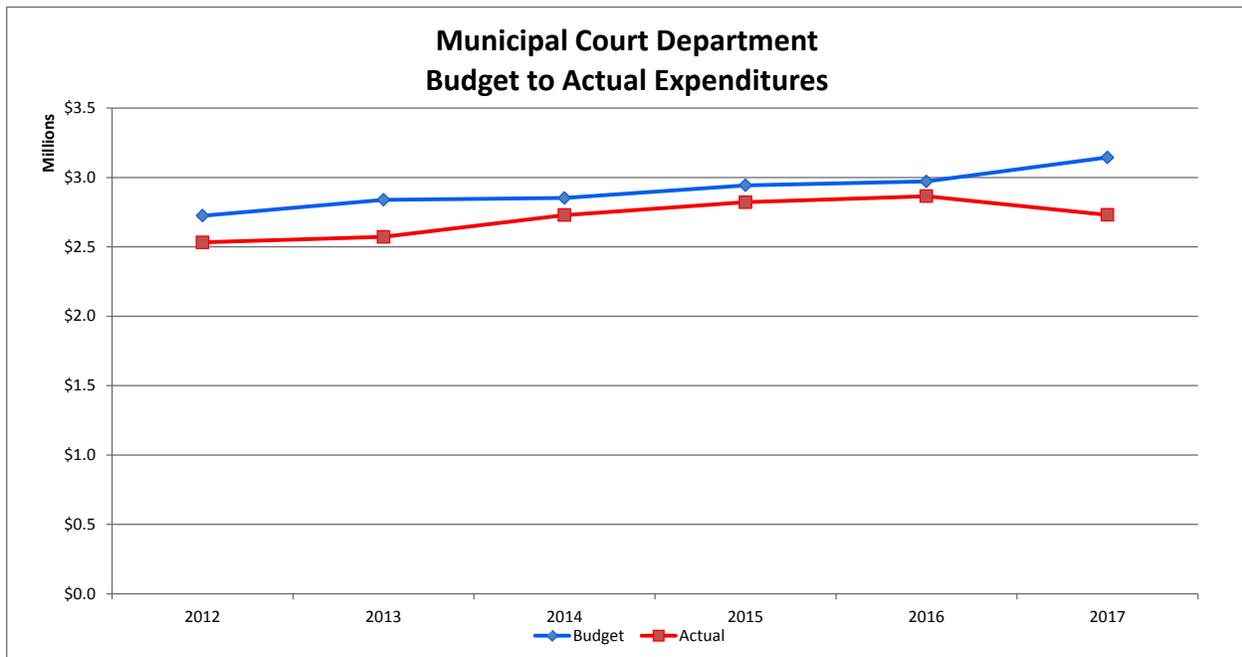
Municipal Court Department Mission Statement

To provide fair, accessible and timely resolution of alleged violations in the Overland Park Municipal Court by:

- Providing access to justice in an expeditious and timely manner,
- Ensuring equality, fairness and integrity,
- Ensuring court facilities are safe, accessible and convenient to use, and
- Instilling public trust and confidence.

Operating Appropriations and Expenditures

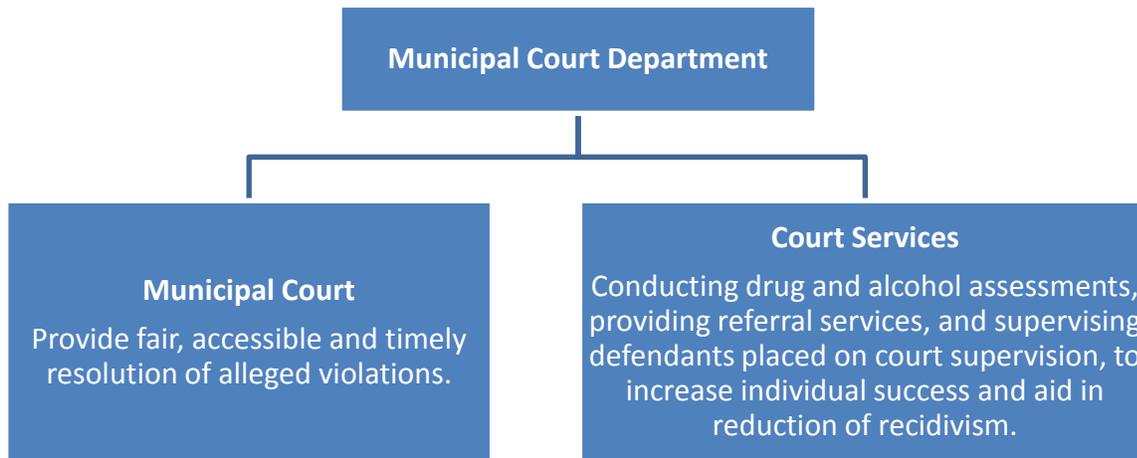
All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,180,667	\$2,078,010	\$2,411,646	\$2,535,944
Commodities	76,531	62,155	68,825	76,150
Contractual Services	595,860	526,051	698,670	729,146
Capital Outlay	12,171	63,720	0	1,600
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$2,865,229	\$2,729,935	\$3,179,141	\$3,342,840



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Court Administrator	1	1	1	1
Court Clerk	9	9	9	9
Court Clerk, Deputy	1	1	1	1
Court Clerk, Senior	3	3	3	3
Court Security Officer	3	4	4	4
Municipal Court Judge	1	1	1	1
Presiding Judge	1	1	1	1
Probation Officer	3	3	3	4
Substance Abuse Specialist	1	1	1	1
Supervisor, Court Security	1	1	1	1
Supervisor, Court Services	1	1	1	1
Full-Time Total	25	26	26	27
Part-Time				
Court Clerk	1.00	1.00	1.00	1.00
Court Security Officer	0.50	0.00	0.00	0.00
Judge Pro Tem	0.22	0.22	0.22	0.22
Part-Time Total	1.72	1.22	1.22	1.22
Grand Total	26.72	27.22	27.22	28.22

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Municipal Court Department work plan contains several items that will direct efforts in 2019, including:

- Maintain a fine collection rate at or above 85%.
- Maintain the average number of days to disposition for A & B misdemeanors at less than 180 days.
- Maintain the average number days to disposition for non A & B misdemeanors at less than 90 days.
- Collaborate with IT regarding CIP for Municipal Court software. It is estimated this project could extend from 2018 into 2019.
- Complete process development to allow for migration to Paper on Demand status in conjunction with Municipal Court software update.
- Court Supervision:
 - Maintain a recidivism rate less than 25% for those on Court Supervision
 - Maintain a percentage of cases in active compliance that is greater than 75%.
 - Maintain the percentage of diversion/probation program participants reporting that they are treated with courtesy and respect by probation officers at greater than 95%.



2017-2018 Departmental Accomplishments

Recent accomplishments within the Municipal Court Department include:

- In 2018 Municipal Court is collaborating with the IT department to upgrade the Court's Case Management System. The software allows for and facilitates Paper on Demand status. This should increase efficiency by streamlining processes, procedures, and dockets, and by allowing Clerks to utilize scanners to import many court documents into current active case database.
- In 2017, the fine collection rate was 92% (target = 85% or greater).
- 93% of A & B misdemeanors reached resolution within 180 days (average number of days = 51).
- 92% of non A & B misdemeanors reached resolution within 90 days (average number of days = 29).
- Court Supervision:
 - Achieved a 17% recidivism rate (target = 25% or less) for those on Court Supervision.
 - Achieved 83% of cases in active compliance (target = 75% or greater).
 - The percentage of diversion/probation program participants who felt they were treated with courtesy and respect by probation officers was 100% (target = greater than 95%).

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of survey respondents reporting they were treated with courtesy, respect and concern by:			
·Court Clerk	99%	95%	100%
·Municipal Judge	96%	95%	100%
Percent of fines assessed that are collected in same year	92%	85%	85%
Percent of diversion/probation program participants that are involved with the court system again within two years			
	17%	25%	25%
Percent of survey respondents reporting they were treated with courtesy, respect and concern by probation officer			
	100%	100%	100%
EFFICIENCY / WORKLOAD MEASURES			
Number of cases filed	34,506	37,000	38,000
Number of cases closed	23,891	25,000	26,000
Clearance rate	69%	75%	75%
Total revenues collected	\$4,125,269	\$4,300,000	\$4,500,000
Caseload per clerk FTE	3,114	3,100	3,300
Number of assessments conducted	565	600	650
Number of people monitored on diversion or probation	1,370	1,400	1,500
Number of individuals monitored per FTE	476	500	525

Municipal Court Division (Cost Center) Descriptions

Municipal Court (CC131)

The Municipal Court division is the judicial branch of the City. Traffic violations and violations of Overland Park City ordinances are handled in this court.

In the Municipal Court there are no jury trials. A judge, under the Code of Criminal Procedure, the Code of Municipal Courts, the Kansas Rules of Evidence, and the Overland Park Municipal Code, conducts all trials.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,661,999	\$1,591,354	\$1,842,587	\$1,918,815
Commodities	75,648	60,215	65,000	71,000
Contractual Services	588,001	510,330	667,195	668,426
Capital Outlay	11,435	59,178	0	0
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$2,337,082	\$2,221,077	\$2,574,782	\$2,658,241

Court Services (CC132)

The Court Services Division of the Municipal Court provides drug and alcohol assessments, referral services, and supervises defendants placed on court supervision, as directed by the Court, to ensure compliance with court orders.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$518,668	\$486,656	\$569,059	\$539,929
Commodities	883	1,940	3,825	5,150
Contractual Services	7,860	15,721	31,475	30,520
Capital Outlay	736	4,542	0	0
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$528,147	\$508,858	\$604,359	\$575,599

Special Alcohol Control Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$77,200
Commodities	0	0	0	0
Contractual Services	0	0	0	30,200
Capital Outlay	0	0	0	1,600
Grand Total	\$0	\$0	\$0	\$109,000

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Municipal Court Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, enhanced resources have been allocated towards operating supplies in the commodities portion of the department's budget to meet rising demands of increased costs.

Law Department

Department at a Glance

The Law Department provides legal advice and counsel to the Governing Body, City Manager, City departments and City boards and commissions; attends all City Council Meetings and meetings of various committees, boards and commissions; drafts ordinances, resolutions, contracts, deeds, leases, advisory opinions and other legal instruments; processes claims; represents the City and its officers and employees before state and federal judicial and administrative agencies in civil litigation proceedings; and prosecutes violations of the Municipal Code.

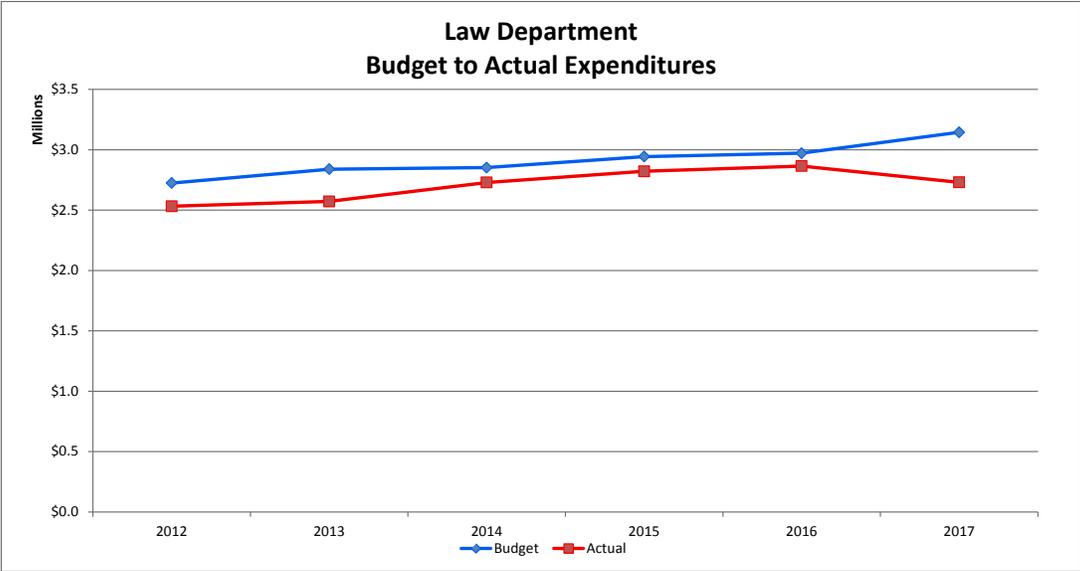
Law Department Mission Statement

To protect and defend the City’s legal interests and to represent the City in the enforcement of the Overland Park Municipal Code by:

- Preparing appropriate legislative documents, contracts and opinions, and representing the City in civil litigation;
- Providing legal expertise and assisting in the development of policy; and
- Prosecuting violations of the Municipal Code and managing the diversion and victim assistance programs.

Operations Appropriations and Expenditures

All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,527,083	\$1,411,416	\$1,562,169	\$1,621,309
Commodities	23,230	20,291	21,525	22,310
Contractual Services	219,595	351,556	165,595	166,918
Capital Outlay	578	0	0	0
Grand Total	\$1,770,486	\$1,783,263	\$1,749,289	\$1,810,537



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Administrative Clerk	1	1	1	1
Administrative Prosecutor	1	1	1	1
Assistant City Attorney II	1	1	2	3
Assistant City Attorney, Sr	2	2	2	1
Deputy City Attorney	1	1	0	0
Director, Law/City Attorney	1	1	1	1
Executive Legal Assistant	2	2	1	1
Legal Support Administrator	0	0	1	1
Prosecutor	2	2	2	2
Secretary, Legal	2	2	2	2
Full-Time Total	13	13	13	13
Part-Time				
Prosecutor (Contract)	0.47	0.47	0.47	0.50
Prosecutor Pro Tem	0.05	0.05	0.05	0.00
Victim Assistance Program Coord	0.50	0.50	0.50	0.50
Part-Time Total	1.02	1.02	1.02	1.00
Grand Total	14.02	14.02	14.02	14.00

Department Organization Chart

Law Department

The **Civil Program** protects and defends the City's legal interest.

The **Criminal Program** represents the City in enforcement of the Overland Park Municipal Code.

2019 Departmental Goals

The City of Overland Park's Law Department work plan contains several initiatives that will direct efforts in 2019, including:

- Providing legal support to protect, preserve and promote the City's interests in 2019 to include interests related to economic development activity.
- Monitoring all proposed state and federal legislation impacting municipalities during the 2019 legislative session; and, as necessary, provide written or oral legislative testimony.
- Updating Public Forum Resolution
- Providing legal support for 2018 building code series adoption.

- Assisting City staff and Governing Body members with issues related to the Kansas Open Records Act and Kansas Open Meetings Act.
- Generating a bi-monthly Overland Park Police Department legal bulletin to keep commissioned officers abreast of changes in the law.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Law Department include:

- Provided legal support for economic development projects to include: 115th and Nall, Avenue 80, Avenue 81, Avenue 82, BluHawk, Brookridge, City Place, Corbin Park, Edison OP, InterUrban Lofts, Jack’s Stack, Mariner, Market Lofts, Metcalf Crossing, Mission Farms West, Nall Hills, Overland One, Prairiefire, Promontory, Regency Park, Shamrock and The Vue. Such assistance included, but was not limited to, drafting and/or reviewing ordinances, resolutions, staff comments, development or redevelopment agreements, funding agreements, and the review and processing of certificates of expenditures.
- Provided assistance including policy development, interpretation, and training related to various City policies to include COP 243 Workplace Violence, COP 211 Bid Procedures, COP 222 Risk Management Reserve Fund, COP 245 USERRA, COP 252 Change Funds, COP 255 Unmanned Aircraft Systems (Drones), AP 107 Sexual and Other Harassment, AP 121 Fraud, and AP 122 Volunteer Policy.
- Developed new Kansas Open Records Act (“KORA”) for PW. Trained City staff on compliance with KORA.
- Trained Police Officers and Police Academy attendees in various legal matters.
- Provided legal support and drafting for the creation of a comprehensive ordinance regarding the creation of common consumption areas.
- Drafted Charter Ordinance expanding permissible uses of Special Alcohol Funds.
- Facilitated resolution to sales tax issue with local car dealership.
- Negotiated complex asset management agreement.
- Led response to State performance audit on public lobbying expenses.
- Provided legal support for the City’s attempts to acquire and to sell real property.
- Provided prompt legal opinion service to the City Council and city staff.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of non-DUI charges disposed by:			
·Bench trial	8.7%	9.2%	9.4%
·Plea/Sentencing	67.7%	68.0%	68.2%
·Dismissal	11.0%	11.5%	11.5%
·Diversion	12.2%	9.9%	10.9%

Measure	2017 Actual	2018 Estimate	2019 Target
Percent of DUI charges disposed by:			
·Bench trial	7.2%	8.0%	8.2%
·Diversion	45.3%	45.0%	45.6%
·Plea/Sentencing	45.8%	45.3%	45.1%
·Dismissal	1.8%	1.0%	1.1%
Percent of charges dismissed due to speedy trial	0.0%	0.0%	0.0%

WORKLOAD MEASURES			
Legal opinions given	302	400	425
Number of charges filed:			
·DUI	619	750	800
·Non-DUI:			
·Hazardous traffic (moving)	15,635	23,000	24,000
·Non-hazardous traffic (non-moving)	13,311	15,000	16,000
·Parking	707	600	700
·Theft	533	600	650
·Animal Control	667	600	650
·Drug related	571	350	400
·Codes	303	400	450
·Other	1,080	1,200	1,400
Total	33,426	42,500	45,050

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Law Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, a slight enhancement in resources has been allocated toward the commodities and contractual services portions of the department's budget to meet rising costs for services and supplies.

Finance, Budget and Administration

Department at a Glance

The Finance, Budget and Administration Department includes financial management, budgeting and City Clerk functions.

Finance administers the City's financial management, planning and budgeting systems, providing information to the City Council and city management in making policy and operational decisions relating to public funds and providing services in the most efficient and effective manner possible.

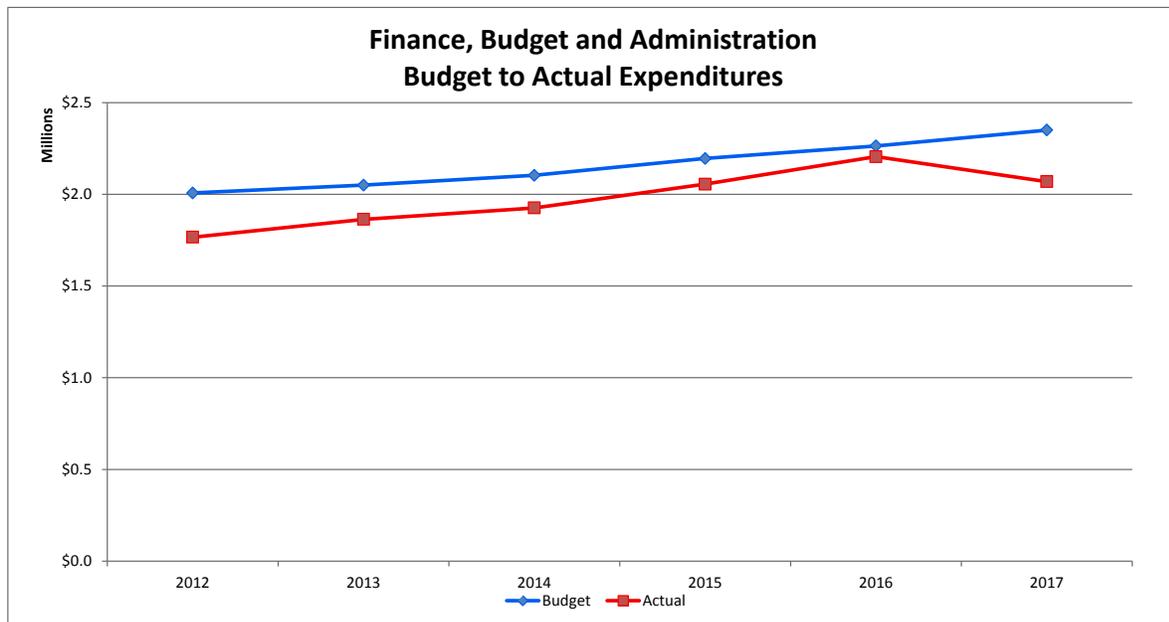
The City Clerk acts as the official record keeper for the City, performing records management, contract administration, license and permitting, risk management facilitation and handling customer service requests are all services provided by the City Clerk division. City Clerk staff also attends and records the proceedings of all Council, Committee and Planning Commission meetings certifies ordinances and resolutions adopted by the City Council, preserves the deeds and contractual records of the City, provides for the official notification of special meetings and public hearings, maintains a record of all City boards and commissions, and provides a quarterly report to the Governing Body and staff.

Finance, Budget and Administration Department Mission Statement

We create the foundation that supports the work of all City departments, by providing timely, accurate information and assisting in financial management.

Operations Appropriations and Expenditures

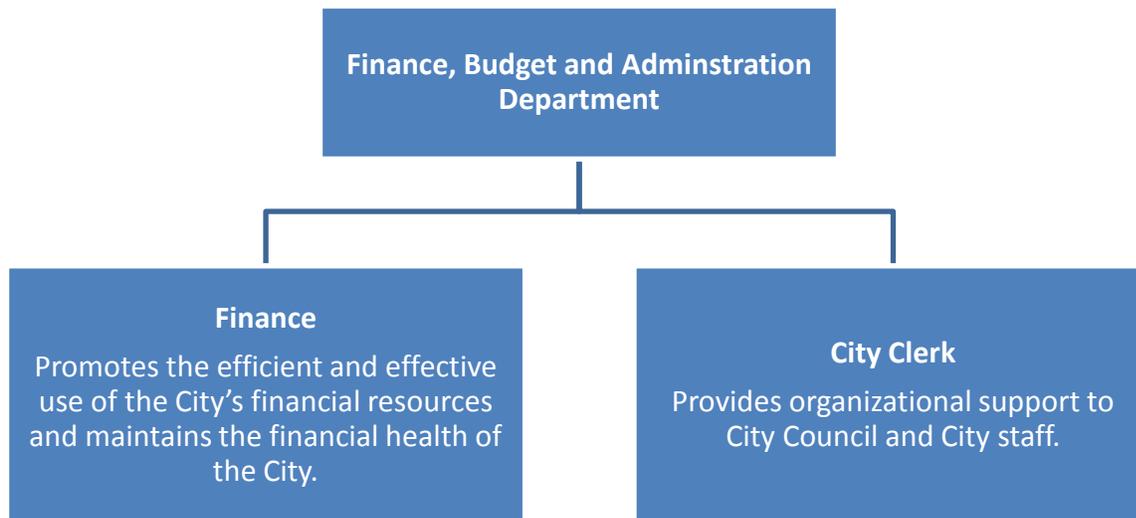
All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,887,851	\$1,758,588	\$2,000,610	\$2,087,391
Commodities	78,961	81,611	95,039	97,730
Contractual Services	235,729	226,614	290,255	291,330
Capital Outlay	2,798	2,412	0	0
Grand Total	\$2,205,339	\$2,069,225	\$2,385,904	\$2,476,451



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Accountant I	1	1	1	1
Accountant II	2	2	2	2
Accountant, Senior	2	2	2	2
Accounting Clerk	1	1	1	2
Accounting Clerk, Senior	2	2	2	1
Assistant City Clerk	1	1	1	1
Asst Chief Financial Officer	1	1	1	1
Chief Financial Officer	1	1	1	1
City Clerk	1	1	1	1
Customer Service Rep	1	1	1	1
Customer Service Rep., Sr.	2	2	2	2
Internal Auditor	1	1	1	1
Recording Secretary	3	3	3	3
Supv, Accounting & Finance	1	1	1	1
Full-Time Total	20	20	20	20
Part-Time				
Accounting Clerk	0.00	0.72	0.68	0.68
Administrative Assistant	0.72	0.00	0.00	0.00
Audit Assistant	0.88	0.88	0.92	0.92
Customer Service Rep	0.00	0.00	0.00	0.00
Imaging Clerk	0.00	0.00	0.00	0.00
Part-Time Total	1.60	1.60	1.60	1.60
Grand Total	21.6	21.6	21.6	21.60

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Finance, Budget and Administration Department work plan contains several items that will direct efforts in 2019, including:

- Complete Phase I implementation of the City's new Enterprise Financial (ERP) System, Infor, and begin implementation of Infor budget module.
- Implement a new automated accounts payable system that electronically routes invoices to departments for processing within the ERP system.
- Review and update City's Purchasing Policy focusing on streamlining operations.
- Earn the Government Finance Officers Association (GFOA) Certificate of Excellence for Financial Reporting for the 2018 Financial Statements and the GFOA Award for the 2019 Operating Budget document.
- Monitor the 2019 Budget, develop a 2020 Budget, and create the 2020-2024 Capital Improvements Program, Maintenance Program, and financial forecast.
- Enhance the City's financial transparency by increasing the amount of financial information available on the City's website.
- Increase the number of City vendors electronically paid via ACH by 20% with the implementation of the ERP system.
- Increase the dollar amount of City vendors paid by City purchasing cards by 20%.
- Respond to records requests in a timely manner, completing all requests within three days of receipt 100 percent of the time.
- Work with Information Technology to bring archival data from current imaging system into new records preservation software system, DocuWare.
- Work with Information Technology to expanded agenda management system (Novus Agenda) with term tracking and board portal modules.
- Work with Johnson County Election Office to coordinate candidate filings for 2019 council elections.

- Provide excellent customer service and follow ordinance timelines, issue animal licenses within 10 days of receipt; special animal permits within 15 days of receipt; drinking establishments, caterers, and private clubs within 21 days of receipt; cereal malt beverage licenses within 15 days of receipt; retail liquor licenses within 5 days of receipt; and massage licenses within 21 days of receipt.
- Implement application and approval process for licensing Common Consumption Areas.
- Develop additional Crystal reports for permit tracking (EnerGov) for alcohol applications, massage applications and animal applications.
- Work with Information Technology to implement new OPCares program for City Clerk division.
- Update and expand City Clerk, Finance and Budget information available through the City's website as part of the OP website redesign project.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Finance, Budget and Administration Department include:

- Received the GFOA Certificate of Achievement for the 2017 and 2018 Financial Statements and GFOA Award for the 2017 and 2018 Operating Budget documents.
- Coordinated development of the 2018 and 2019 Budgets and the 2019-2023 Capital Improvements Program, Maintenance Program, and financial forecast.
- Issued and evaluated a Request for Qualifications (RFQ) for professional auditing services of the City's financial statements.
- Updated the 2017 Financial and Economic Trend Report and the 2017 Cost Recovery Study.
- Prepared reports on the City's interim financial statements and reviewed these reports semi-annually with the Finance, Administration, and Economic Development Committee.
- Developed automated monthly financial reports to provide management additional information to monitor the City's financial operations.
- Prepared reports on the City's investment portfolio and reviewed these reports semi-annually with the Finance, Administration, and Economic Development Committee.
- Issued a current refunding of the 2009B General Obligation bond in 2017 which generated savings from lower interest payments.
- Issued +\$25 million General Obligation bond issue, rated AAA, in late 2018.
- Realized a weighted average yield on the City's overall investment portfolio of 75% on the 2 year T-Bill yield during a rising interest rate environment.
- Implemented process to make Planning Commission Action Sheet (Recap) and vote counts available to the public on the City website.
- Responded to records requests within three days 100% of the time.
- Created a fillable form for Request for Records inspection for City website to provide electronic access for citizen requests.
- Processed 96 resolutions, 45 ordinances, 45 bid openings, 408 contracts and 282 legal advertisements during 2017.

- Implemented new permit tracking system, EnerGov, in April 2017, and updated standard operating processes as part of implementation of new system.
- Implemented fee changes for invoicing parade personnel fees in conjunction with the Police and Public Works Departments for 2018.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of actual to budgeted:			
·General fund revenues	104%	99%	98%
·Expenditures	92%	97%	95%
Accuracy rate in forecasting annual city revenue estimates:			
·Sales tax	101%	99%	98%
·All other non-sales tax revenues	106%	99%	98%
Debt Service as a Percent of Operating Expenditures:	13%	9%	---
Investment interest rate earned as a % of:			
· 2-year T-bill rate	82%	68%	100%
· Kansas Municipal Investment Pool Benchmark Rate	82%	68%	100%
Percent of vendors paid within 30 days from date of invoice:	60%	61%	70%
Percent of customers rating the following as good or excellent:			
·Quality of customer service	99%	100%	100%
·Courtesy/friendliness of staff	99%	100%	100%
·Timeliness/speed of service	100%	100%	100%
·Meeting of expectations	100%	100%	100%
Average number of days to transcribe and distribute minutes for review:			
·City Council	38	30	30
·Committee	36	30	30
·Planning Commission	17	15	15
·Other	39	20	20
Average number of days to issue licenses and permits from time of receipt of application to mailing:			
·Animal license	6	10	10
·Special animal permits	16	15	15
·Dangerous animal permits	10	7	7
·Drinking establishments, caterers, & private clubs	16	21	21
·Cereal Malt Beverage (CMB) license	14	14	14
·Retail liquor license	6	5	5
·Massage therapy permits	17	21	21

Measure	2017 Actual	2018 Estimate	2019 Target
EFFICIENCY/WORKLOAD MEASURES			
Operating Expenditures Per Capita	\$568	\$592	---
Revenues per capita	\$826	\$809	---
Debt Per Capita	\$522	\$583	\$1,000
Number of checks, ACH & Wire payments	10,100	4,620	8,500
Average value of funds invested	145.9M	171.7M	160 M
Number of Internal Audits Prepared	110	91	200
Number of permits and licenses processed per FTE	4,972	5,200	5,200
Number of licenses and permits issued:			
·Animal license	13,386	14,500	14,500
·Special animal permits	238	300	300
·Dangerous animal permits	2	1	1
·Drinking establishments, caterers, and private clubs	152	140	140
·Cereal Malt Beverage (CMB) license	96	95	95
·Retail liquor license	21	20	20
·Massage therapist permits	437	350	350
Hours of meetings for which minutes were transcribed:	182:20	180	180

Finance, Budget and Administration Division (Cost Center) Descriptions

Finance (CC152)

The Finance Department focuses on the City's financial services, including budgeting, financial forecasting, debt service management, cash investments, payables, billing, collections and purchasing.

Overland Park has a long-standing record of fiscal responsibility based upon sound financial planning and budgeting. These factors have helped the City earn a triple-A bond rating from Standard and Poor's and Moody's Investors Service continuously since 1987.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,187,211	\$1,221,995	\$1,344,035	\$1,402,182
Commodities	62,677	69,697	70,314	72,684
Contractual Services	160,310	150,739	176,390	176,630
Capital Outlay	2,598	2,412	0	0
Grand Total	\$1,412,795	\$1,444,843	\$1,590,739	\$1,651,496

City Clerk (CC153)

The City Clerk's division prepares City Council agendas; records and maintains all Council records, proceedings and ordinances; provides information concerning Council proceedings and ordinances to the general public and other City departments; and issues various licenses and permits including animal, cereal malt beverage, drinking establishment, retail liquor, private club, caterer and massage therapy.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$700,641	\$536,592	\$656,575	\$685,209
Commodities	16,284	11,914	24,725	25,046
Contractual Services	75,420	75,875	113,865	114,700
Capital Outlay	200	0	0	0
Grand Total	\$792,544	\$624,381	\$795,165	\$824,955

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing the Finance, Budget and Administration Department operations.

The City continues investment in the workforce though a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, a slight enhancement in resources has been allocated toward the commodities and contractual services portions of the department's budget to meet rising costs for services and supplies.

Contingency

At a Glance

The City of Overland Park budgets contingency funds to be used for unexpected expenditures throughout the year. At the end of the budget year, expenditures charged to the contingency account are then transferred to the appropriate accounts from which the expenditures should have occurred. Following are contingency allocations for the City's primary operating funds.

Appropriations and Expenditures

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	0	0	3,380,000	4,000,000
Grand Total	\$0	\$0	\$3,380,000	\$4,000,000

Golf Course Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	0	0	150,000	150,000
Grand Total	\$0	\$0	\$150,000	\$150,000

Special Alcohol Control Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	0	0	3,885,000	3,540,000
Grand Total	\$0	\$0	\$3,885,000	\$3,540,000

Special Street & Highway Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	0	0	1,620,000	1,975,000
Grand Total	\$0	\$0	\$1,620,000	\$1,975,000

Stormwater Utility Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	0	0	2,645,000	2,445,000
Grand Total	\$0	\$0	\$2,645,000	\$2,445,000

Soccer Complex Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	0	0	595,000	540,000
Grand Total	\$19,118	\$0	\$595,000	\$540,000

Transfers to Other Funds

At a Glance

Kansas State Law requires that interfund transfers be budgeted. Funding is transferred from the General Fund to other funds, such as the Bond and Interest Fund, special revenues funds and the Capital Projects Fund, from where the money is then expended. Following are transfer allocations for the City’s primary operating funds.

Appropriations and Expenditures

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	41,595,566	47,258,971	82,920,000	82,335,000
Grand Total	\$41,595,566	\$47,258,971	\$82,920,000	\$82,335,000

Golf Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	353,000	554,588	1,665,000	945,000
Grand Total	\$353,000	\$554,588	\$1,665,000	\$945,000

Soccer Operations Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	304,000	606,900	485,000	425,000
Grand Total	\$304,000	\$606,900	\$485,000	\$425,000

Stormwater Utility Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Transfers/Other Non-Operating	3,195,639	4,507,250	4,090,000	5,030,000
Grand Total	\$3,195,639	\$4,507,250	\$4,090,000	\$5,030,000

Debt Service

At a Glance

The City of Overland Park budgets the vast majority of the City’s bond and interest payments out of the Bond and Interest Fund. This fund is used to account for the payment of debt service costs associated with the City’s general long-term debt. Revenue is transferred into this fund from the City’s General Fund.

The Golf Course Fund, as an enterprise fund, is responsible for debt service of its bond issuances. Principal and interest payments for golf course related issuances are paid out of the Golf Course Fund.

Appropriations and Expenditures

Bond & Interest Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	0	0	0	0
Capital Outlay	-4,870	0	0	0
Transfers/Other Non-Operating	57,919,627	24,319,322	17,375,000	17,450,000
Grand Total	\$57,914,757	\$24,319,322	\$17,375,000	\$17,450,000

Golf Course Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	0	0	425,000	310,000
Grand Total	\$0	\$0	\$425,000	\$310,000

Human Resources Department

Department at a Glance

The Human Resources department provides comprehensive services which support effective management of the workforce to all City departments. Functional areas include recruitment, employment classification, compensation and benefits administration, personnel records management, payroll, health and wellness, safety and risk management, employee relations and training and development.

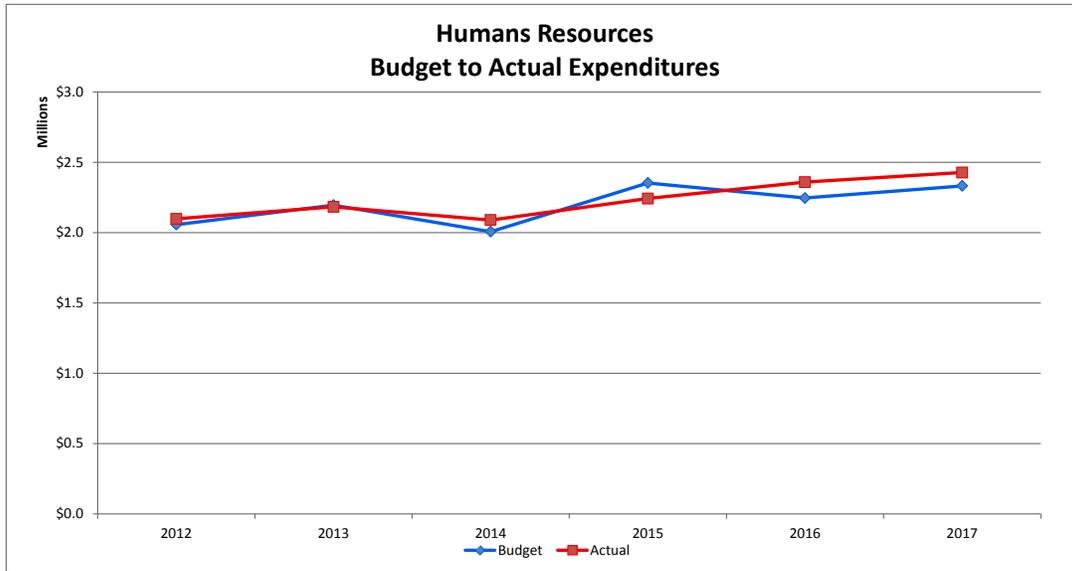
Human Resources Department Mission Statement

To provide comprehensive human resources programs and services that enable the City to attract, engage and retain the best possible workforce through:

- Effective and inclusive recruitment, selection and orientation
- Competitive, financially responsible, and legally compliant compensation and benefits programs
- Positive reward and recognition programs
- Confidential employee relations and conflict resolution support
- Focused safety and loss prevention training and enforcement
- Ongoing training and development of City leadership and staff

Operating Appropriations and Expenditures

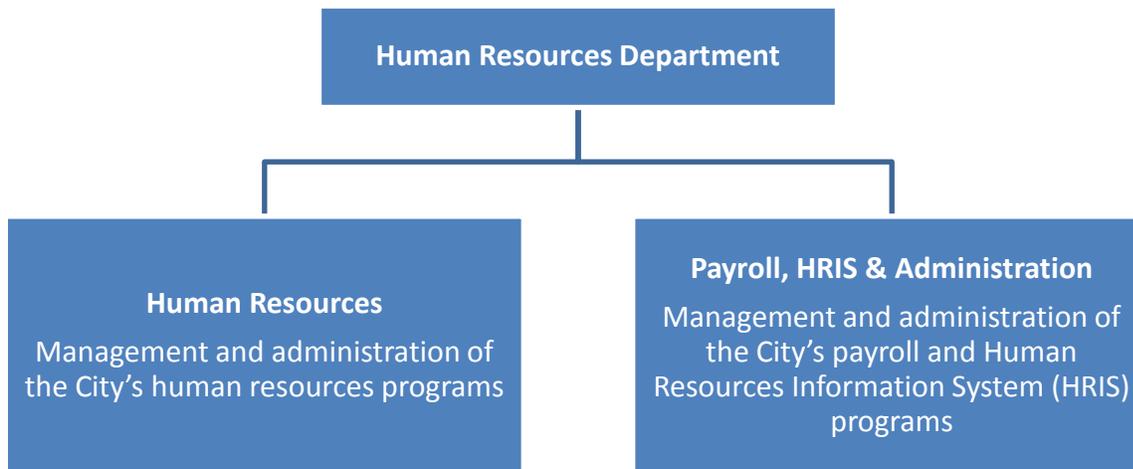
All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,779,246	\$1,891,278	\$2,063,753	\$2,193,085
Commodities	20,191	22,109	27,030	26,802
Contractual Services	559,376	498,703	367,884	373,035
Capital Outlay	441	15,440	1,000	0
Grand Total	\$2,359,254	\$2,427,530	\$2,459,667	\$2,592,922



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Admin, Sfty & Loss Prevention	1	1	1	1
Benefits Coordinator	1	1	1	1
Chief Human Resources Officer	1	1	1	1
Employee Relations Specialist	0	0	1	1
HRIS/Payroll Specialist	1	1	1	1
Human Resources Assistant	2	1	1	0
Human Resources Assistant, Sr	1	1	1	2
Human Resources Representative	1	2	2	2
Human Resources Specialist	1	1	1	1
Manager, Human Resources	2	1	1	1
Mgr Benefits/Retirement Plans	0	0	1	1
Mgr, Benefit & Retirement Plan	0	1	0	0
Mgr, Payroll, HRIS & Admin	1	1	1	1
Payroll Coordinator	1	1	1	1
Records Technician	1	1	1	1
Trng & Dev Specialist Sr	1	1	1	1
Full-Time Total	15	15	16	16
Part-Time				
Benefits Assistant	0.00	0.60	0.60	0.60
Human Resources Representative	0.60	0.00	0.00	0.00
Part-Time Total	0.60	0.60	0.60	0.60
Grand Total	15.6	15.6	16.6	16.60

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Human Resources Department work plan contains several items that will direct efforts in 2019, including:

- Implement a new human resource information system and payroll system in conjunction with the City's new enterprise resource system, Infor.
- Partner with a third party consultant to conduct the 2019 Compensation Study for thorough analysis and evaluation of the City's current jobs.
- Conduct annual market surveys and perform in-depth analysis of wage rates for employees to ensure the City continues to remain competitive and responsive in today's market.
- Report accurate tax information to federal, state, and local taxing authorities.
- Report group health insurance coverage in accordance with the Patient Protection and Affordable Care Act.
- Facilitate the selection process for a testing vendor for the City's Bilingual Compensation Program.
- Attract highly qualified applicants using innovative approaches to recruiting.
- Review and implement additional cost-saving strategies to provide quality health care while reducing health care costs.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Human Resource Department include:

- Coordinated and facilitated the City's 2017/2018 and 2018/2019 Leadership Forum programs.
- Provided Uniformed Services Employment and Reemployment Rights Act of 1994 (USERRA) and state military leave training to key members of the organization to ensure compliance with federal and state laws.

- Provided third party cultural diversity training with the Executive Leadership Team, Recreational Services Department, and Leadership Forum.
- Coordinated and provided staff support for a dependent eligibility verification process for the City’s Group Health Plan.
- Successfully transitioned the administration of the City’s group vision plan from Aetna to Davis Vision.
- Coordinated and provided staff support for the City’s various retirement plans and programs. Assets total over \$270 million.
- Enhanced employee self-service by modifying the online open enrollment eBenefits module to accommodate changes in the City’s benefit plans.
- Updated and streamlined payroll processing functions through the creation of audit reports and system processing flags.
- Coordinated a competitive selection process to select a vendor for the City’s Service Recognition Award Program.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Employee turnover rate	5.60%	5.00%	5.00%
Employees rating benefit package satisfactory or above	NA	60%	65%
Workforce that represents diverse populations	11.3%	14.0%	14.0%
Personnel issues resolved without a formal filing	81.8%	100%	100%
Average number of days from recruitment until hiring:			
·Management	74	90	90
·Commissioned	85	120	120
·Firefighters/Paramedics	88	90	90
·Non-commissioned	80	60	60
Injury/Illness severity rate	\$0.13	\$0.09	\$0.08
Workers’ compensation cost per \$100 of payroll	\$1.00	\$1.25	\$1.00
Eligible workforce participating in development activities	95%	95%	95%
Eligible employees participating in health insurance	88%	90%	92%
Eligible employees participating in wellness program	41%	45%	48%
Percent of employees who rate their overall Satisfaction with the payroll services as good or very good	NA	92%	95%

Measure	2017 Actual	2018 Estimate	2019 Target
EFFICIENCY/WORKLOAD MEASURES			
Average benefit cost per employee (per payroll dollar):			
·Commissioned Employees	\$0.43	\$0.49	\$0.49
·Fire Safety Employees	\$0.48	\$0.43	\$0.43
·All other	\$0.45	\$0.45	\$0.45
Full-time employees receiving benefits:	876	882	896
·Commissioned Police Employees	248	250	255
·Fire Safety Employees	174	175	179
·All other	454	457	462
Number of vacancies filled:			
·Management	10	10	5
·Commissioned	25	25	25
·Firefighters/Paramedics	21	15	15
·Non-commissioned	60	60	60
·Part-time/temporary	489	495	495
Total number of payroll disbursements issued	33,218	33,250	33,300
Total amount of all disbursements	\$63,226,999	\$63,375,565	\$65,276,832

Human Resource Division (Cost Center) Descriptions

Human Resources (CC191)

The Human Resources division manages the human resources management programs for the City including: employment, employer-employee relations, compensation administration, benefits administration, safety loss and prevention, workers' compensation, and employee training and development.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,363,711	\$1,462,777	\$1,615,424	\$1,728,235
Commodities	13,558	14,247	15,065	14,985
Contractual Services	547,396	482,713	344,019	348,584
Capital Outlay	304	15,440	1,000	0
Grand Total	\$1,924,969	\$1,975,177	\$1,975,508	\$2,091,804

Payroll (CC192)

The Payroll, Human Resources Information Systems (HRIS) & Administration Division administers the City's payroll and human resources information system programs.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$415,534	\$428,501	\$448,329	\$464,850
Commodities	6,633	7,862	11,965	11,817
Contractual Services	11,981	15,990	23,865	24,451
Capital Outlay	137	0	0	0
Grand Total	\$434,285	\$452,353	\$484,159	\$501,118

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Human Resources Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, a slight enhancement in resources has been allocated toward the contractual services portions of the department's budget to meet rising costs of services.



PUBLIC SAFETY

GOAL: Provide protection and security for life and property that allow for freedom of movement, tranquility in the community and peace of mind for the continuance of a high quality of life.

COST CENTERS:



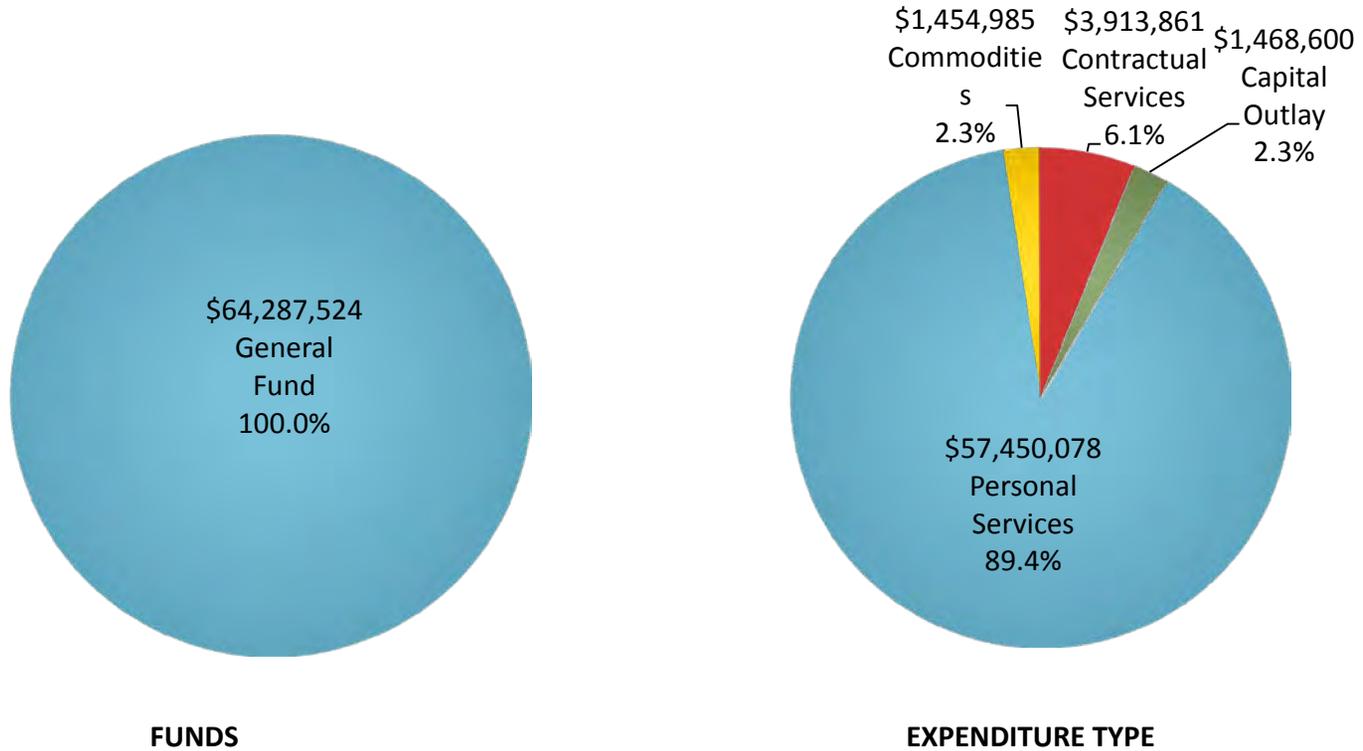
- Police Administration
- Tactical Operations Bureau
- Special Services Bureau

- Fire Administration
- Fire Operations

- Fire Support Services
- Fire Training
- Fire Training Center
- Merriam Fire Contract

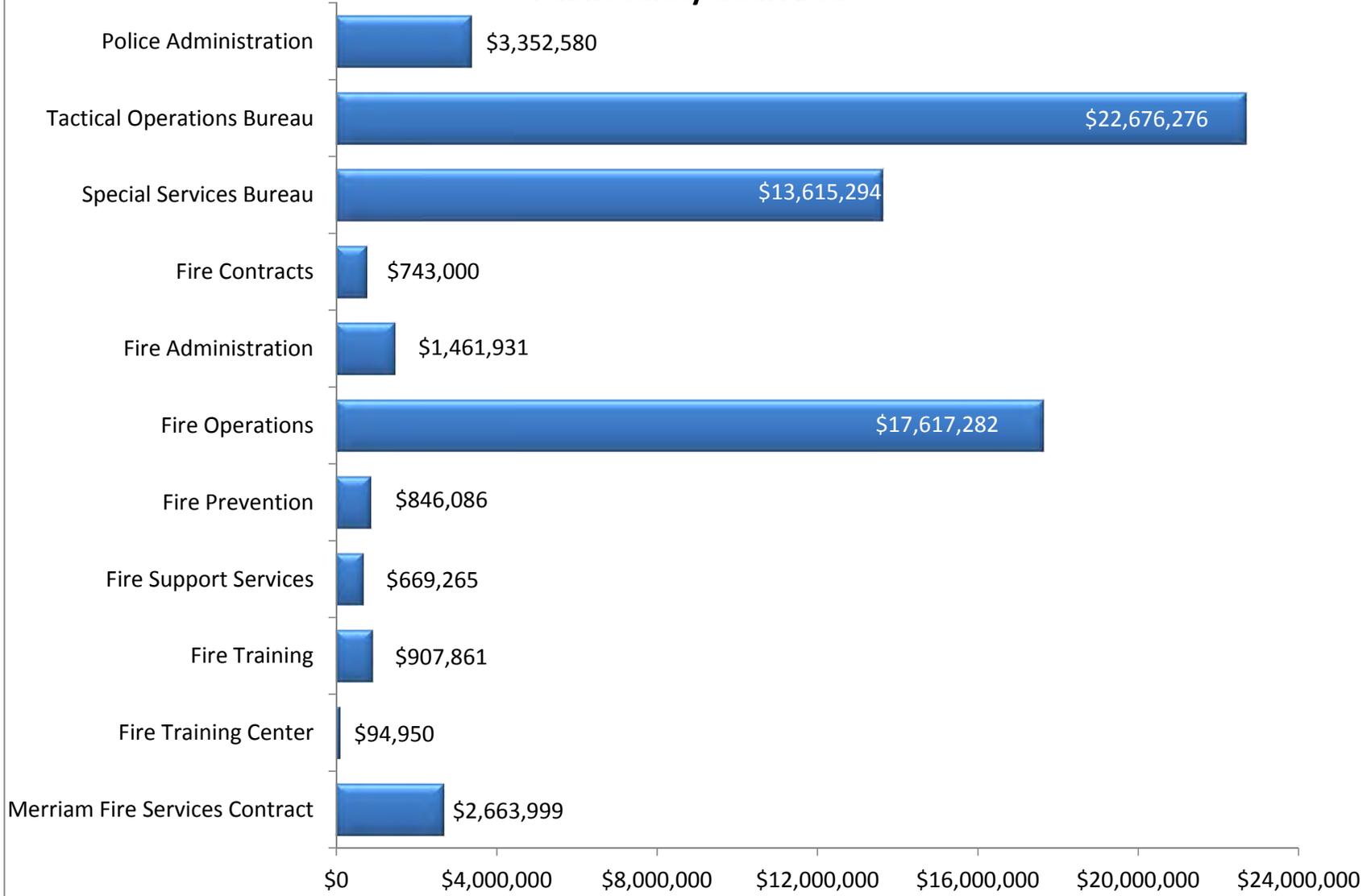
2019 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2019 Expenditures = \$64,287,524



Public Safety Goal Area

2019 OPERATING AND CONTRACTUAL EXPENDITURES Public Safety Goal Area



Police Department

Department at a Glance

Overland Park Police Department (OPPD) provides a wide array of services aimed at protecting Overland Park residents and visitors through the prevention and reduction of crime, the enforcement of laws and the promotion of community safety and wellbeing.

Overland Park PD is accredited through the Commission on Accreditation for Law Enforcement Agencies (CALEA), and is nationally recognized as a premier law enforcement organization with high ethical standards and a record of excellence. The department's success is directly tied to citizen involvement. By establishing key partnerships with residents, OPPD can better understand our citizens and neighbors, identify problems in the community and provide solutions for them.

Overland Park Police Officers operate from five police stations spread across the City, while serving over 195,000 residents, a daytime population of over 250,000 employees and a response area of 75 square miles. On average, OPPD responds to more than 60,000 calls for service each year.

OPPD participates in a Benchmark Cities Survey and Chiefs of Police Conference. The Benchmark Survey compiles information from the responding cities on categories and issues dealing with providing law enforcement and police services. The Benchmark Chief's Conference allows Chiefs of Police from these cities to come together to discuss current issues, programs and accomplishments and to exchange management strategies.



Google It!
Overland Park Police Lip Sync Challenge

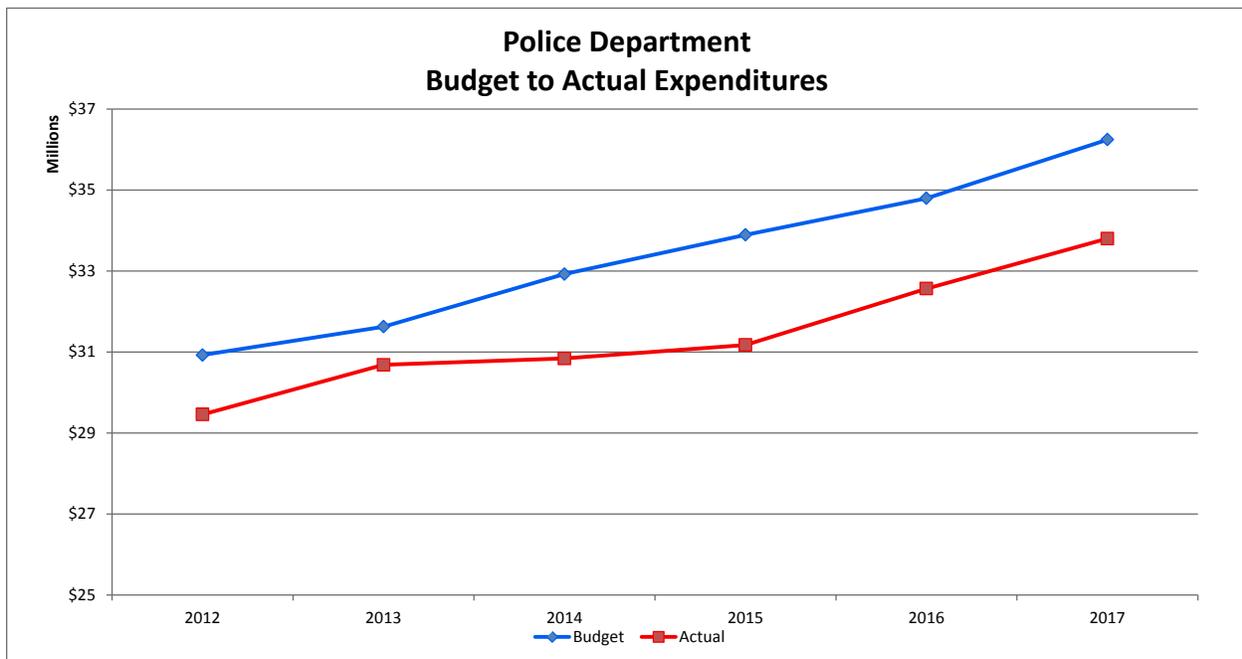
Thanks in large part to the Police Department's ongoing commitment to service and safety, Overland Park is consistently recognized as one of the safest communities in the nation. In 2017, Niche named Overland Park to its list of the 2017 Safest Cities in America.

Overland Park Police Department Mission Statement

Our first and highest priority is the safety and welfare of the citizens of Overland Park and the men and women who protect them and instill our Core Values of Integrity, Service Commitment, Respect, Stewardship, Relationship Building and the Pursuit of Excellence.

Appropriations and Expenditures

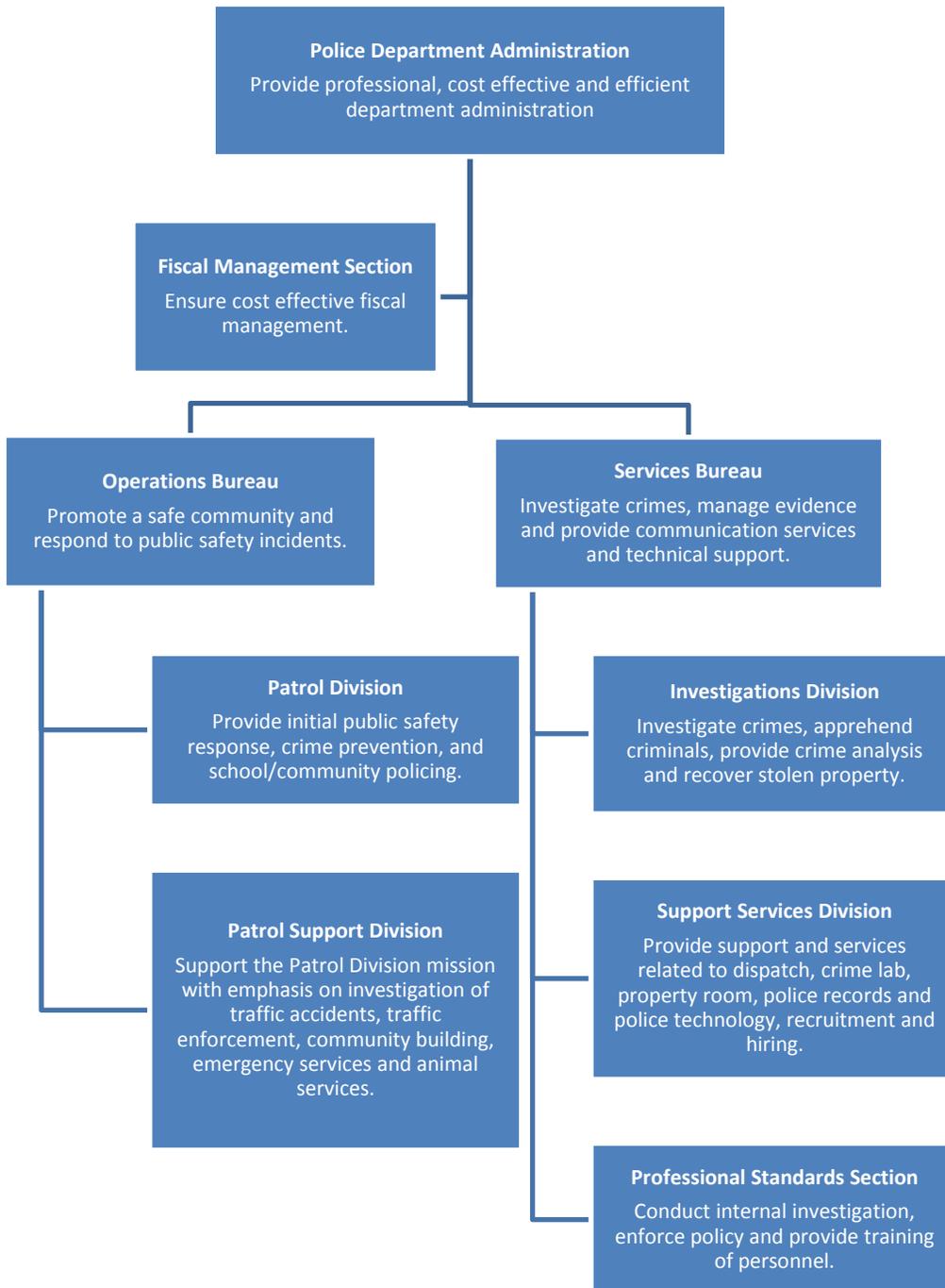
All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$29,284,019	\$30,043,750	\$33,999,618	\$35,178,820
Commodities	\$760,416	\$804,224	\$813,356	\$819,381
Contractual Services	\$1,708,649	\$1,880,424	\$2,006,306	\$2,498,849
Capital Outlay	\$811,616	\$1,072,951	\$1,033,950	\$1,147,100
Grand Total	\$32,564,700	\$33,801,349	\$37,853,230	\$39,644,150



Police Department Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Admin, Police Fiscal Mgmt	1	1	1	1
Administrative Assistant	5	5	5	5
Animal Control Officer I	2	2	2	1
Animal Control Officer II	2	2	2	3
Chief of Police	1	1	1	1
Crime Analyst	3	1	0	0
Crime Analyst, Senior	3	5	6	6
Inventory Control Clerk	1	1	1	1
Investigations Technician	0	0	0	1
PO Emergency Services Tech	0	0	1	1
PO Traffic Safety Section Tech	0	0	1	1
Police Captain	15	15	15	15
Police Dispatcher	15	18	16	16
Police Dispatcher, Senior	5	5	7	8
Police Lieutenant Colonel	2	2	2	2
Police Major	4	4	4	4
Police Officer	200	204	204	207
Police Property Control Tech	0	0	0	4
Police Records Technician	5	6	6	6
Police Report Technician	1	3	3	3
Police Sergeant	29	29	29	29
Property Control Technician	3	3	4	0
Supervisor, Animal Control	1	1	1	1
Supervisor, Crime Analysis	1	1	1	1
Supervisor, Fleet Operations	1	1	1	1
Supervisor, Police Records	1	1	1	1
Supervisor, Property Unit	1	1	1	1
Supv, Police Administration	1	1	1	1
Supv, Police Dispatch	5	5	5	5
Full-Time Total	308	318	321	326
Part-Time				
Fleet Svcs Technician-Police	2.09	1.91	1.91	1.92
Mail Clerk-Police	0.71	0.71	0.71	0.71
Police Intern	0.00	0.00	0.53	0.53
Prkg Enf/Motorist Assist Off	1.83	2.00	2.00	1.92
Property Control Clerk	0.14	0.14	0.14	0.21
School Crossing Guard	10.58	10.77	10.77	0.00
School Crossing Guard Coord	0.71	0.71	0.71	0.00
Part-Time Total	16.06	16.24	16.77	5.29
Grand Total	324.06	334.24	337.77	331.29

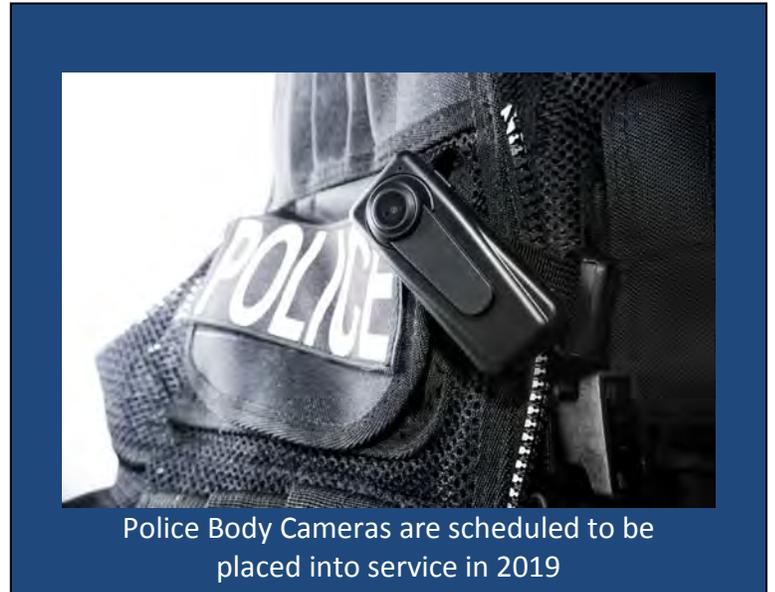
Police Department Organization Chart



2019 Departmental Goals

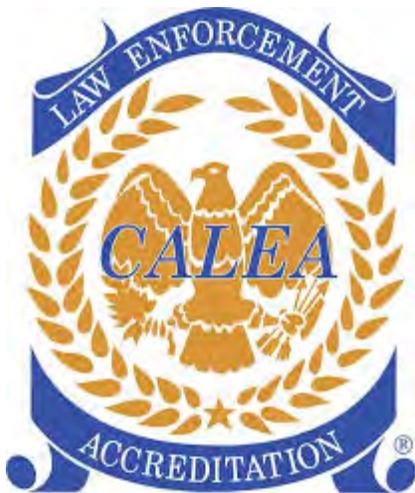
The City of Overland Park's Police Department work plan contains several items that will direct efforts in 2019, including:

- Implementation of the first phase of body-worn cameras. Approximately 100 cameras will be placed with the front-line officers.
- Complete deployment of Police Department drone program.
- Enhance leadership skills of senior staff, and focus on leadership development and a succession plan.
- Maintain a clearance rate for violent and property crimes of at least the average of the last three years.
- Maintain a clearance rate of at least the average of the last three years for economic related crimes to include fraud, embezzlement, and identity theft.
- Work with the Information Technology Department and the Law Department to complete a review of all video sharing MOU's.
- Expand the forensic support of computer and cellular phone examinations within the Technology Unit.
- Bring new Mobile Command Post into service.

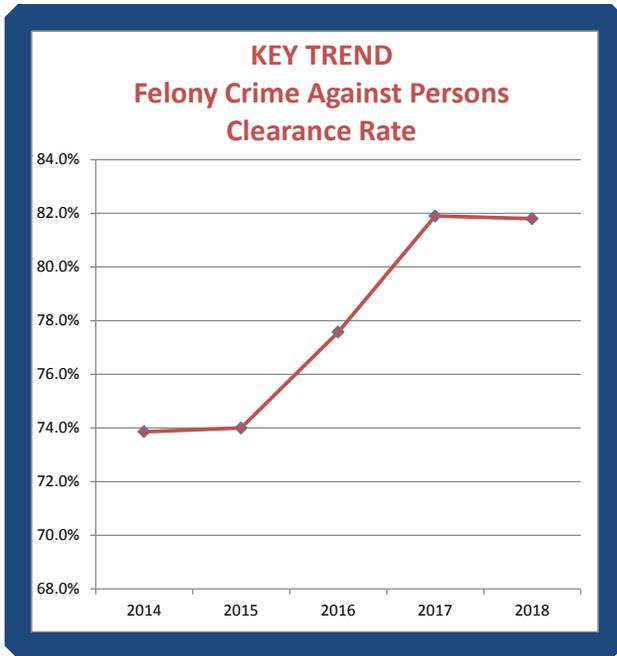


2017-2018 Departmental Accomplishments

Recent accomplishments within the Police Department include:



- Received departmental accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA).
 - Established geographic districts for deployment of patrol resources.
 - Implemented the OPPD Peer Support program.
 - The Chief was appointed to the International Association of Chiefs of Police (IACP) Professional Standards, Ethics, and Image Committee.
 - The Chief was elected Secretary/Treasurer for the IACP Midsize Agencies Division.
 - Privatization of school crossing guard duties was implemented in January 2018.



- The Police Department handled 153,788 police events in 2017 of which the Patrol Division handled 120,036 or 78% of all police events. Of the 92,707 calls for service, patrol handled approximately 75,445 or 81% of all calls for service. The Patrol Division made 4,392 arrests in 2017 which is 70% of all arrests made. In addition, the division wrote 20,844 reports.

- The 2017 clearance rate of person's crimes department-wide was 82%. Detectives cleared 87.5% of all persons crimes assigned in 2017. The 2017 property crimes clearance rate department-wide is 28.6%. Detectives cleared 12.5% of all property crimes cases

assigned. The dollar value of recovered stolen property in 2017 was \$3,418,777. That dollar amount equates to 42% recovery rate.

- In 2017, the Communications Section answered 97,513 phone calls via 911 lines, 150,725 phone calls via administrative lines, made 57,275 outgoing phone calls, entered and dispatched 65,287 calls for service, and processed 131,465 police events.
- All police officers received at least the minimum 40 hours of required training in compliance with Federal, State, and City requirements, with Overland Park Police Officers averaging 53 hours of in-house training for 2017.
- Selected and replaced Mobile Data Terminals in all police vehicles. The mounting system was upgraded to better allow access for the officers and the laptops were replaced with a rugged tablet computer to provide enhanced efficiency.



Key Department Performance Measures

PERFORMANCE MEASURE	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percentage of residents satisfied with quality of police protection	91%	100%	100%
Response Times (in minutes):			
·Priority 1	6:08	6:10	6:10
·Priority 2	9:55	9:40	9:40
Substantiated citizen complaints	9	9	0
Percent of crimes cleared:			
·Group A – Crimes against Persons	81.9%	78.0%	79.0%
·Group A – Crimes against Property	28.3%	29.0%	30.0%
·Group A – Crimes against Society	90.7%	91.0%	92.0%
·Group B – All	87.3%	90.0%	90.0%
Percent of stolen property value recovered	41.9%	36.0%	39.0%
EFFICIENCY / WORKLOAD MEASURES			
Calls for Service	66,872	66,683	62,500
Crime and Clearance Data:			
·Group A – Crimes against Persons	1,984	2,055	2,000
·Group A – Crimes against Property	5,201	5,121	5,200
·Group A – Crimes against Society	666	602	600
·Group B – All	1,174	1,206	1,200
Stolen property value recovered	\$ 8.1M	\$ 7.6M	\$ 6.6M
Warrant arrests	1,675	2,217	1,800
Accidents:			
·Fatality	7	5	5
·Injury	978	900	800
·Non-injury	3,874	3,700	3,500
·Alcohol-related	190	190	160
DUI Arrests	682	700	700
Animal Control Activity:			
·Calls handled by Animal Control Officers	4,125	3,468	3,100
·Calls handled by other officers	736	765	900
Number of Special Events	98	90	60
Percent of Cost Recovery for Special Events	42.4%	21.0%	25.0%

Police Divisions (Cost Centers) Descriptions

Police Administration (CC 201)

Police Administration is responsible for overseeing the operations of the Overland Park Police Department and the Police Fiscal Management Section.

The Police Fiscal Management Section manages Police Department budgeting, financial and grants management, fixed asset inventory maintenance, uniform and equipment issuance, invoice tracking, and administration of the alarm program.

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,691,996	\$2,739,864	\$2,808,231	\$2,921,400
Commodities	\$151,399	\$187,465	\$149,725	\$165,170
Contractual Services	\$230,239	\$272,551	\$256,400	\$266,010
Capital Outlay	\$200	\$430	\$0	\$0
Transfers/Other	\$0	\$0	\$0	\$0
Grand Total	\$3,073,834	\$3,200,310	\$3,214,356	\$3,352,580

Police Operations Bureau (CC 211)

The Operations Bureau consists of two divisions; the Patrol Division /Patrol Support Division, and the Fleet Operations/Civilian Support Section.

The Patrol Division represents 46% of all commissioned personnel and is comprised of three patrol shifts; Day Shift, Evening Shift, and Midnight Shift. The division's resources are divided in half and members of the division operate out of both the Sanders and Scafe police buildings. The Patrol Division is divided into four quadrants, which are made up of districts. In addition, Patrol has the responsibility for the canine unit.

The Patrol Support Division consists of three sections; Emergency Services, Traffic, and Community Policing. The division mission emphasizes investigation of traffic accidents, traffic enforcement, community building, emergency services, and animal services.

The Emergency Services Section provides support to the Patrol Division by answering calls for service and directing resources to address city-wide public safety concerns. The Emergency Services Section includes special units that maintain a high level of readiness to facilitate a quick and effective police response to a wide range of situations, including; Canine, Explosive Ordinance Disposal (EOD), Special Weapons and Tactics (SWAT), Dive, and Critical Incident Negotiations.

The Traffic Section includes the Traffic Safety Unit, Animal Control Unit, Motorist Assist Unit, and school crossing guards.

The Community Policing Section Officers are assigned to Community Oriented Policing and Problem Solving (COPPS), School Resource (SRO), Gangs, and Crime Prevention. A portion of the SRO program is funded through the Special Alcohol Control Fund.

The Fleet Operations Section is responsible for the management of the fleet vehicles.

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$17,221,031	\$17,612,659	\$19,362,604	\$19,996,482
Commodities	\$335,238	\$371,569	\$373,681	\$377,921
Contractual Services	\$810,701	\$893,831	\$852,950	\$1,280,773
Capital Outlay	\$603,451	\$683,393	\$788,250	\$989,600
Transfers/Other	\$0	\$0	\$0	\$0
Grand Total	\$18,970,421	\$19,561,452	\$21,377,485	\$22,644,776

Special Alcohol Control Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$6,481	\$28,793	\$20,000	\$197,800
Commodities	\$33,598	\$42,260	\$41,350	\$38,000
Contractual Services	\$26,836	\$77,348	\$104,100	\$125,200
Capital Outlay	\$0	\$15,200	\$3,050	\$0
Transfers/Other	\$0	\$0	\$0	\$0
Grand Total	\$66,915	\$163,601	\$168,500	\$361,000

Police Services Bureau (CC 221)

The Services Bureau consists of the Investigations Division, the Support Services Division, and the Professional Standards Section.

The Investigations Division is comprised of the Violent Crimes Unit, Family Investigations Unit, Crime Analysis Unit, Special Investigations Unit, Property Crimes Unit, and the Economic Crimes Unit. The Investigation Division investigates crimes not cleared by the Patrol or Patrol Support Divisions. The Violent Crimes Unit investigates Homicide, Robbery, Assault and Battery, criminal gang violence, and Missing Persons reports. The Property Crimes Unit investigates Burglaries, Thefts, Vandalisms, and Automobile related crimes. The Economic Crimes Unit investigates Forgery, Identity Theft, Elder Financial Abuse, Embezzlements, Credit Card Fraud, Cyber related Financial Crimes, and Scams. The Family Crimes Unit investigates Domestic Violence, Child Sex Crimes, Child Pornography found on seized media devices, online cyber crimes, Human Trafficking, and Runaway reports. The Special Investigations Unit investigates the unlawful production, distribution, and use of drugs, participates in vice stings and vice-related criminal investigations, and organized retail crime investigations. The Crime Analysis Unit provides the Department with crime analysis that is operational, strategic, and tactical.

The Support Services Division is comprised of the Property/Crime Lab/Records, Communications, , Technology, and Personnel sections. The Property Unit ensures a proper chain of custody is maintained for items submitted to, stored in, and checked out of the

Property Room. The Crime Lab Unit responds to major crime scenes and provides videography and related technical support. The Records Unit coordinates storage and dissemination of police reports. The Communications Section answers administrative and 911 telephone lines and dispatches appropriate resources. The Technology Section oversees general CAD, RMS, video, and special technology projects and provides electronic surveillance support. The Personnel Section is responsible for the recruiting/hiring process, promotional process, and oversight for Police Department personnel actions.

The Professional Standards Section is responsible for conducting internal investigations, inspections of Police sections, maintenance and oversight for all policies, and the CALEA Accreditation Program. The Training Section oversees the training of personnel and coordination of the police academy.

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$9,364,512	\$9,662,434	\$11,808,783	\$12,063,138
Commodities	\$240,180	\$202,930	\$248,600	\$238,290
Contractual Services	\$640,873	\$636,694	\$792,856	\$826,866
Capital Outlay	\$207,965	\$373,929	\$242,650	\$157,500
Transfers/Other	\$0	\$0	\$0	\$0
Grand Total	\$10,453,531	\$10,875,986	\$13,092,889	\$13,285,794

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Police Department operations.

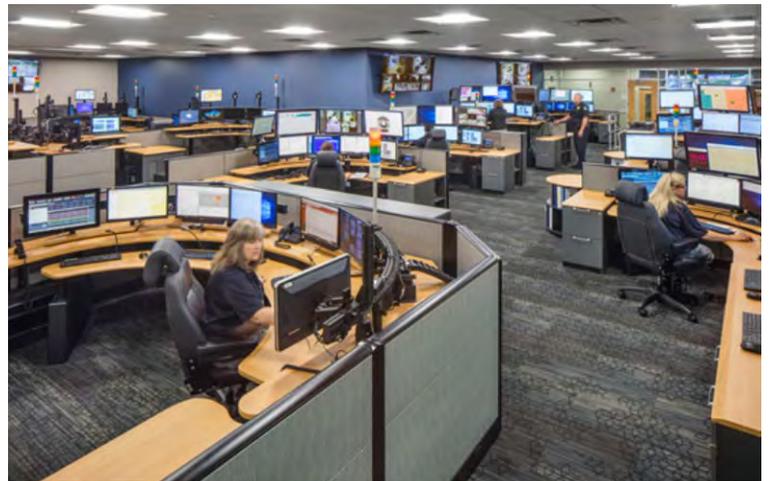
The City continues investment in the workforce by through a 3% merit pool compensation package, which will fund step increases for commissioned police officers, as well as salary adjustments for non-commissioned police employees. In addition, personnel cost increases include a projected 9% increase in health insurance premiums.

Adjustments in 2019 also include supporting the transition of school crossing guards from city employees to a contracted service, resulting in the shifting of resources from personnel to contractual services. In addition, resources have been allocated to rising contracts costs related to technology, as well as increased emphasis on training, a prudent investment especially given the ever-increasing society interest on police operations and public interactions.

In addition, the 2019 budget includes enhanced funding to expand existing services, as follows:

2019 Budget Modifications

- **Additional School Resource Officers**
Cost Center: Police Operations Bureau, CC211
Total Cost: \$345,900
Strategic Priority: Public Safety
Personnel: 3 Full-Time Positions
Additional Information/Justification: Three additional full-time school resource officers will allow the expansion of the SRO program within the middle schools in the city. Beginning with the 2019 Budget, 10% of funding for the SRO program is funded through the Special Alcohol Control Fund.
- **Addition of Investigations Technician**
Cost Center: Police Services Bureau, CC2221
Total Cost: \$72,700
Strategic Priority: Public Safety
Personnel: 1 Full-Time Employee
Additional Information/Justification: This new position will provide administrative support to the 45 Commissioned Officers in the Police's Criminal Investigations Division, allowing these officers to focus on their primary public safety mission. The primary duties of the Investigations Technician include performing general clerical duties, preparing legal documents, logging case assignments, transcribing interviews, preparing annual reports, and compiling investigative case material.
- **Additional Police Dispatcher**
Cost Center: Police Services Bureau, CC2221
Total Cost: \$70,000
Strategic Priority: Public Safety
Personnel: 1 Full-Time Employee
Additional Information/Justification: The City is experiencing increasing call load and increased activity within the City's communication system. To effectively manage communications and provide the necessary level of safety and support to the public and our police officer, an additional dispatcher is needed.



Fire Department

Department at a Glance

The Overland Park Fire Department (OPFD) provides a multitude of services dedicated to the life and property safety of residents and visitors by providing education and protection from fires and other related emergencies. OPFD has progressive philosophies on safety and education and is recognized by the Commission on Fire Accreditation International.



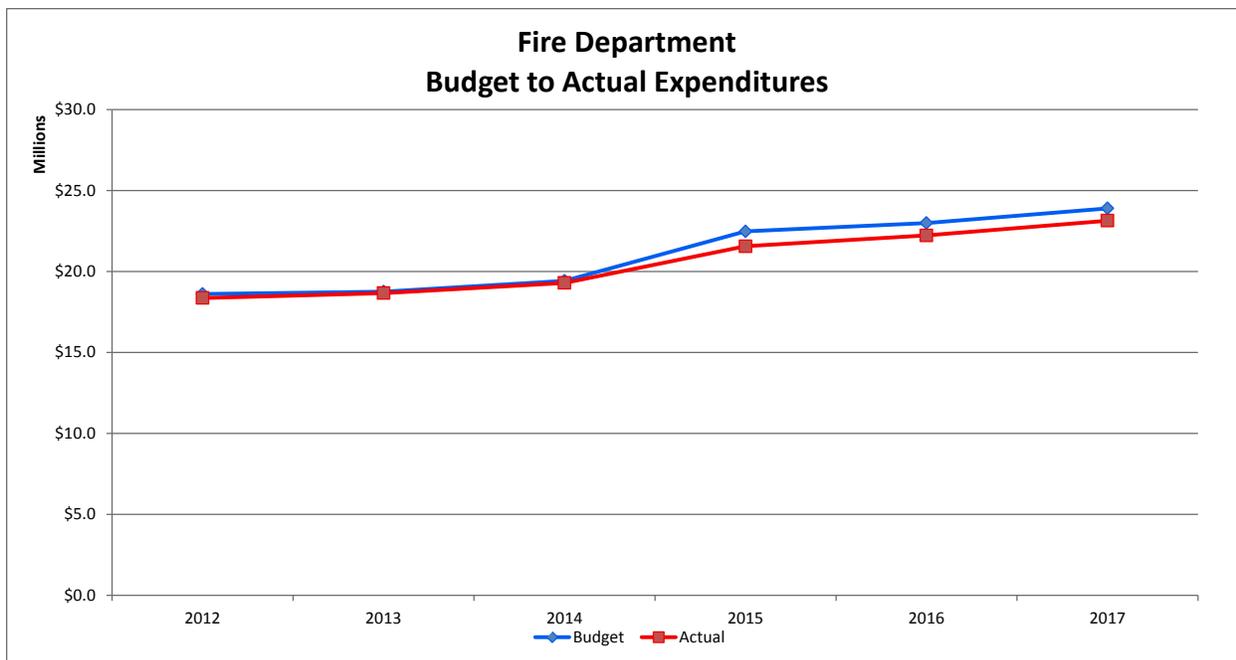
OPFD has provided fire protection and safety services to the Overland Park area for more than 90 years, longer than the City has been in existence. In 2015, Overland Park created a partnership with the Merriam, Kan. fire department to respond to and investigate fires, train employees and provide code enforcement in both northern Overland Park and Merriam. OPFD also partners with Johnson County Medical Action (Med-Act) to provide advanced lifesaving emergency medical services.

Fire Department Mission Statement

The Overland Park Fire Department is a value-driven team of dedicated professionals committed to providing emergency, educational and specialized services for the purpose of saving lives and reducing property loss for the community we serve.

Operating Appropriations and Expenditures

All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$19,678,606	\$20,445,740	\$22,195,257	\$22,469,058
Commodities	436,525	563,113	674,700	673,604
Contractual Services	1,830,253	1,759,765	1,475,988	1,540,212
Capital Outlay	284,564	373,362	489,900	321,500
Grand Total	\$22,229,947	\$23,141,980	\$24,835,845	\$25,004,374

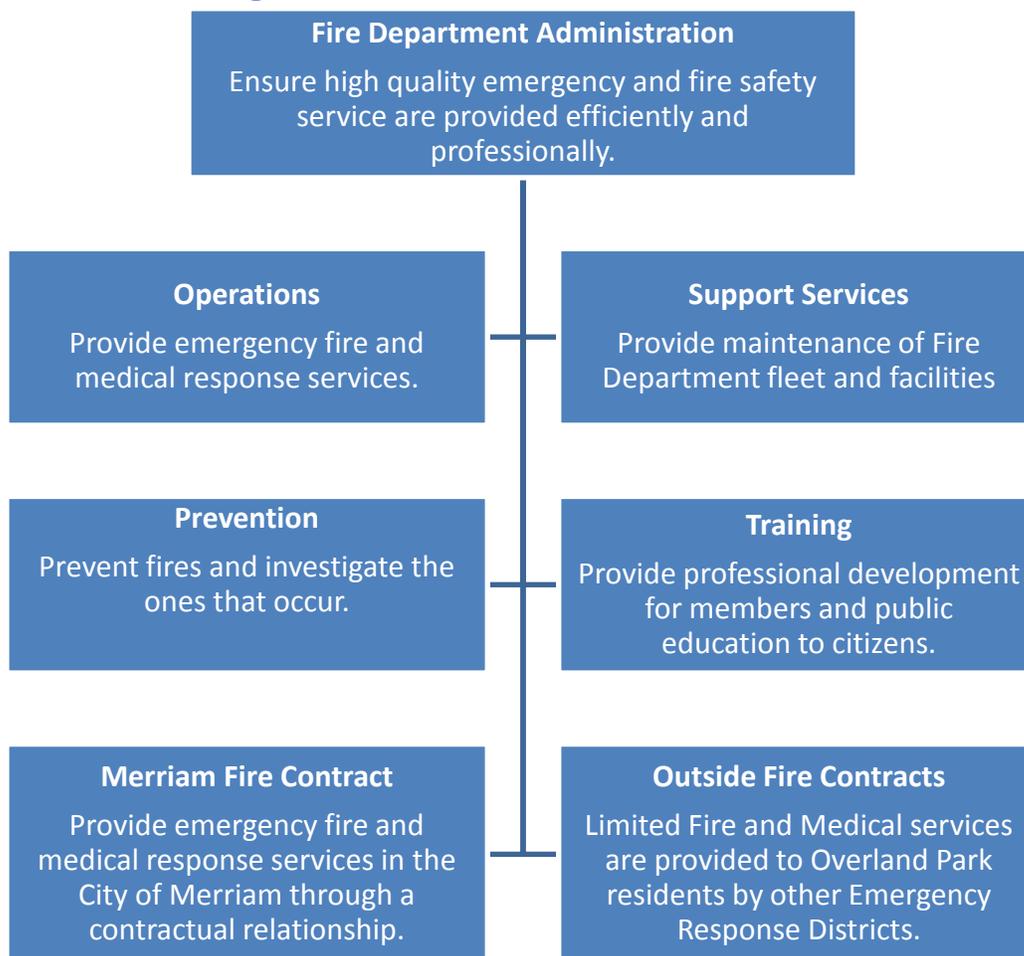


Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Administrative Assistant	3	3	3	3
Administrative Clerk	1	1	1	1
ALS Training Officer	1	0	0	0
Assistant Fire Marshal	0	0	1	1
Data Analyst	0	0	0	1
Deputy Chief of Admin Services	1	1	0	0
Deputy Fire Chief	1	1	2	2
EMS Chief	1	1	1	1
Fire Battalion Chief	6	6	6	6
Fire Captain/EMT	17	16	16	15
Fire Captain/Paramedic	1	2	2	3
Fire Chief	1	1	1	1
Fire Inspector	3	3	2	3
Fire Inspector, Senior	2	2	2	2
Fire Lieutenant/EMT	11	11	11	11
Fire Lieutenant/Paramedic	4	4	4	4
Fire Marshal	1	1	1	1
Fire Medic	29	29	29	29
Firefighter	70	70	73	73
Lieutenant/EMS	7	7	7	7
Manager, Media	1	1	1	1

Paramedic	14	14	11	11
Public Education Specialist	1	1	1	1
Risk Management Officer	1	1	1	1
Support Services Technician	0	1	1	1
Training Chief	1	1	1	1
Training Officer	2	3	3	3
Full-Time Total	180	181	181	183
Part-Time				
Support Services Technician	0.75	0.00	0.75	0.75
Part-Time Total	0.75	0.00	0.75	0.75
Grand Total	180.75	181	181.75	183.75

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Fire Department work plan contains several initiatives that will direct efforts in 2019, including:

- Monitor and adjust response at the new Westgate squad station, based on effectiveness and efficiency metrics post-transition. Westgate was placed into service as a fire squad station in 2018.
- Utilize new Fire Data Analyst position to improve data analysis for measuring compliance with our established Standards of Cover as an Internationally Accredited Agency by the Commission on Fire Accreditation International (CFAI).
- Develop performance evaluations based on job performance requirements from NFPA 1072 and NFPA 1006 for the SORT teams to evaluate performance outcomes annually in the future.
- Implement enhanced employee protection and safety strategies aimed at lowering exposure to carcinogens, through isolation of bunker gear, expansion of personal protective equipment, and additional decontamination procedures.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Fire Department include:

- The Department maintained operations through extensive Fire Training Center remodel and construction projects with no effect on service delivery.
- Began development of EMS simulation lab, with phase 1 completed in 2018.
- Ten OPFD members completed dry chemical/foam training at Texas A&M Engineering Extension Service.
- Alignment of Merriam's ISO with Overland Park's public protection classification (PPC) of 1 completed in February 2018.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of fees bills that were collected:			
·EMS	60%	78%	65%
·Contract training	129%	56%	100%
·Facility rental	98%	100%	100%
·Miscellaneous	64%	43%	95%
Average response time within Overland Park (minutes):			
·Emergency (Code 1)	3:27	3:40	<4:00
·Non-emergency (Code 2)	4:53	5:00	<5:00
Emergency responses of 5 minutes or less within the City	82.6%	85%	>80%
Number of Civilian fire injuries	10	1	<5
Number of Civilian fire deaths	3	1	0

Measure	2017 Actual	2018 Estimate	2019 Target
Average number of inspections per business	1.25	1.3	1.3
Percent of businesses requiring reinspectio:	19%	25%	25%
Average operational readiness of fleet:			
·Fire apparatus	*	95%	95%
·Ambulances	*	95%	95%
·Staff vehicles	*	95%	95%
Percent of firefighters qualified or certified to NFPA 1001 (Firefighter competencies):			
·Firefighter 1	100%	100%	100%
·Firefighter 2	100%	100%	100%
Academy recruits graduating from the academy:	100%	95%	100%
Academy recruits completing probation:	100%	100%	100%
Fire incidents/1,000 Residents	37	38	38
Fire Code Violations Corrected	100%	100%	100%
\$ Loss to assessed value ratio - Residential	.003/1	.002/1	.002/1
\$ Loss to assessed valuation ratio - Commercial	.00096/1	.0000508/1	.0000508/1

WORKLOAD MEASURES

Number of runs:			
·Structure fires	150	180	160
·Total fire incidents	4,355	4,200	4,200
·EMS	19,719	19,000	18,630
·HAZMAT	241	300	270
Number of inspections completed	3,727	4,200	4,200
Number of reinspections	938	1,100	1,100
Number maintained:	56	54	52
·Fire apparatus	20	20	22
·Ambulances	5	5	0
·Staff vehicles	22	21	22
Number of training courses:			
·Overland Park Fire Department	548	375	450
·All other	71	80	90
Number of instructional hours:			
·Overland Park Fire Department	62,848	63,000	65,000
Average number of participants per course	8	8	8
Fire Inspections Performed	488	500	500
Public Education Attendance	4,686	5,000	5,000
Firefighter Training Hours	7,484	6,500	6,500
% Firefighters with 20 hours of ISO in-service training	100%	100%	100%
% Officers with 16 hours of ISO officer training	100%	100%	100%

Fire Division (Cost Center) Descriptions

Fire Administration (CC281)

Fire Administration is responsible for ensuring that the Overland Park Fire Department (OPFD) is fulfilling its mission to the citizens and patrons of Overland Park. This division constantly evaluates the effectiveness of service delivery and the costs associated with delivering fire protection and emergency medical services.

Fire Administration communicates the philosophies and mission of the Fire Department to employees to empower employees to use their skills and abilities to their maximum potential. Fire Administration also administers outside contracts (CC280) with Johnson County Rural Fire District #2 and Johnson County Med-Act. These agencies provide limited emergency services within Overland Park.

Fire Administration (CC281)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,072,268	\$987,566	\$1,076,797	\$1,178,115
Commodities	105,701	111,321	128,825	125,316
Contractual Services	154,930	145,527	155,221	157,000
Capital Outlay	41,048	0	0	1,500
Grand Total	\$1,373,948	\$1,244,415	\$1,360,843	\$1,461,931

Fire Outside Contracts (CC280)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	915,313	974,072	659,000	743,000
Capital Outlay	0	0	0	0
Grand Total	\$915,313	\$974,072	\$659,000	\$743,000

Fire Operations (CC282)

The Fire Operations Division provides emergency fire and medical response services to the citizens and patrons of Overland Park. In addition, non-emergency calls for service are provided when the request falls within the scope of the Overland Park Fire Department's (OPFD) mission. Special operation services are provided in the areas of hazardous materials, water rescues and high-angle rescue.



Budget Summary:

Fire Operations (CC282)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$15,136,008	\$15,775,885	\$17,114,216	\$17,061,407
Commodities	138,195	195,585	142,185	144,955
Contractual Services	264,547	202,126	213,030	179,420
Capital Outlay	201,037	272,871	417,400	231,500
Grand Total	\$15,739,786	\$16,446,468	\$17,886,831	\$17,617,282

Fire Prevention (CC283)

The Fire Department Prevention Division conducts fire and life safety inspections on all existing occupancies within the Department's first response area. The Prevention Division also issues permits for the following: Tents, Blasting, Fireworks, and Open Burning and handles complaints regarding life safety issues called in by the citizen or business owner. The Prevention Division, in conjunction with the Planning and Development Services Department's Building Safety Division, also assists with limited plan reviews and performs acceptance testing on new buildings under construction, focusing on tactical response issues.

The Prevention Division also conducts fire investigations to determine the origin and cause of all fires and to learn better ways to prevent accidental fires through public education and safer building construction.

Budget Summary:

Fire Prevention (CC283)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$676,799	\$682,737	\$735,438	\$811,198
Commodities	5,518	10,936	9,790	9,888
Contractual Services	2,150	1,900	2,040	5,500
Capital Outlay	17,100	0	0	19,500
Grand Total	\$701,567	\$695,573	\$747,268	\$846,086

Fire Support Services (CC284)

The Fire Support Services Division of the Fire Department provides for the upkeep of the fleet, facilities, and equipment. Responsibilities include writing the specifications for equipment and vehicles and purchasing station supplies, equipment, vehicles and trucks.

Budget Summary:

Fire Support Services (CC284)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$31,965	\$48,086	\$92,430	\$78,324
Commodities	111,473	133,135	244,500	242,441
Contractual Services	343,980	304,599	283,374	288,500
Capital Outlay	5,354	47,270	46,500	60,000
Grand Total	\$492,772	\$533,091	\$666,804	\$669,265

Fire Training (CC285)

The Fire Training Division is responsible for providing professional development for Overland Park Fire Department employees and public education to citizens.

Budget Summary:

Fire Training (CC285)		2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services		\$691,662	\$733,692	\$770,165	\$769,497
Commodities	16,965	26,343	28,000	28,000	
Contractual Services	110,637	94,493	108,815	110,364	
Capital Outlay	20,024	21,957	26,000	0	
Grand Total	\$839,287	\$876,485	\$932,980	\$907,861	

Fire Training Center (CC286)

The Fire Training Center Division is responsible for the operation of the Overland Park Fire Training Center and provides external training for industrial clients by the Overland Park Fire Department.



The Fire Training center is also home to the City's 9-11 Memorial.

Budget Summary:

Fire Training Center (CC286)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	43,087	60,905	74,000	74,780
Contractual Services	19,070	13,808	18,250	20,170
Capital Outlay	0	0	0	0
Grand Total	\$62,156	\$74,713	\$92,250	\$94,950

Merriam Fire Contract (CC287)

The City of Merriam contracts with Overland Park to provide Fire and Emergency Medical Services. Expenses incurred by Overland Park for the provision of these services are reimbursed by the City of Merriam.

The Merriam Fire Station provides Fire and Emergency Medical Services to all of the City of Merriam, as well as portions of far northern Overland Park.

Overland Park commenced providing services for Merriam in 2015, with 2016 being the first year of full integrated operations. Reimbursement from the City of Merriam for the Merriam Fire Contract is received as revenue in the City's General Fund.

Budget Summary:

Merriam Fire Contract (CC287)	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,069,906	\$2,217,774	\$2,406,211	\$2,570,517
Commodities	15,586	24,887	47,400	48,224
Contractual Services	19,626	23,239	36,258	36,258
Capital Outlay	0	31,264	0	9,000
Grand Total	\$2,105,118	\$2,297,164	\$2,489,869	\$2,663,999

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Fire Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package, which will fund step increases for commissioned fire personnel, as well as salary adjustments for non-commissioned police employees. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, an enhancement in resources has been allocated toward the contractual services portions of the department's budget to meet rising costs of services.

In addition, the 2019 budget includes enhanced funding to expand existing services, as follows:

2019 Budget Modifications

- **Addition of Fire Department Data Analyst**

Cost Center: 281

Total Cost: \$79,100

Strategic Priority: Public Safety

Personnel: 1 Full-Time

Additional Information/Justification: This new position will improve the department's data analysis, allowing for more robust information available to make adjustment to programs and services to increase effectiveness and efficiency.

- **Addition of Fire Inspector**

Cost Center: 283

Total Cost: \$86,500

Strategic Priority: Public Safety

Personnel: 1 Full-Time

Additional Information/Justification: The current average time between fire inspections of required structures is around 27 months. The addition of another full-time employee, increases the fire prevention staff to six full-time employees. With this additional resource, OPFD hopes to decrease the inspection cycle to closer to an 18 month timeframe.

- **Convert Three Firefighter Position to Fire Medic Positions**

Cost Center: 101282

Total Cost: \$29,500

Strategic Priority: Public Safety

Personnel: None

Additional Information/Justification: Conversion of three full-time firefighter positions to fire medics will increase the effectiveness and versatility of these positions, allowing them to operate in either firefighter or paramedic capabilities.

- **Additional Overtime Funding**

Cost Center: 101282

Total Cost: \$50,000

Strategic Priority: Public Safety

Personnel: None

Additional Information/Justification: Despite efforts to address overtime usage, the Fire Department has exceeded its budgeted overtime amount for several years. Unscheduled overtime is the result of below minimum staffing due to training, numerous long-term absences, employee use of sick and vacation benefits, an unprecedented number of open positions due to retirements and other unanticipated turnover. The additional funding, while still below historical levels, will provide a more realistic funding level based on trends.

- **Employee Safety Enhancements**

Cost Center: 101282

Total Cost: \$51,500

Strategic Priority: Operational Support

Personnel: None

Additional Information/Justification: The additional funding will allow for implementation of enhanced employee protection and safety strategies aimed at lowering employee expose to carcinogens. Strategies include isolation of bunker gear, expansion of personal protective equipment, and additional decontamination procedures.



PUBLIC WORKS

GOAL: Construct, manage and operate a stormwater, street and highway system, which is cost effective, safe, efficient, well maintained, and compatible with the environment and visually pleasing.

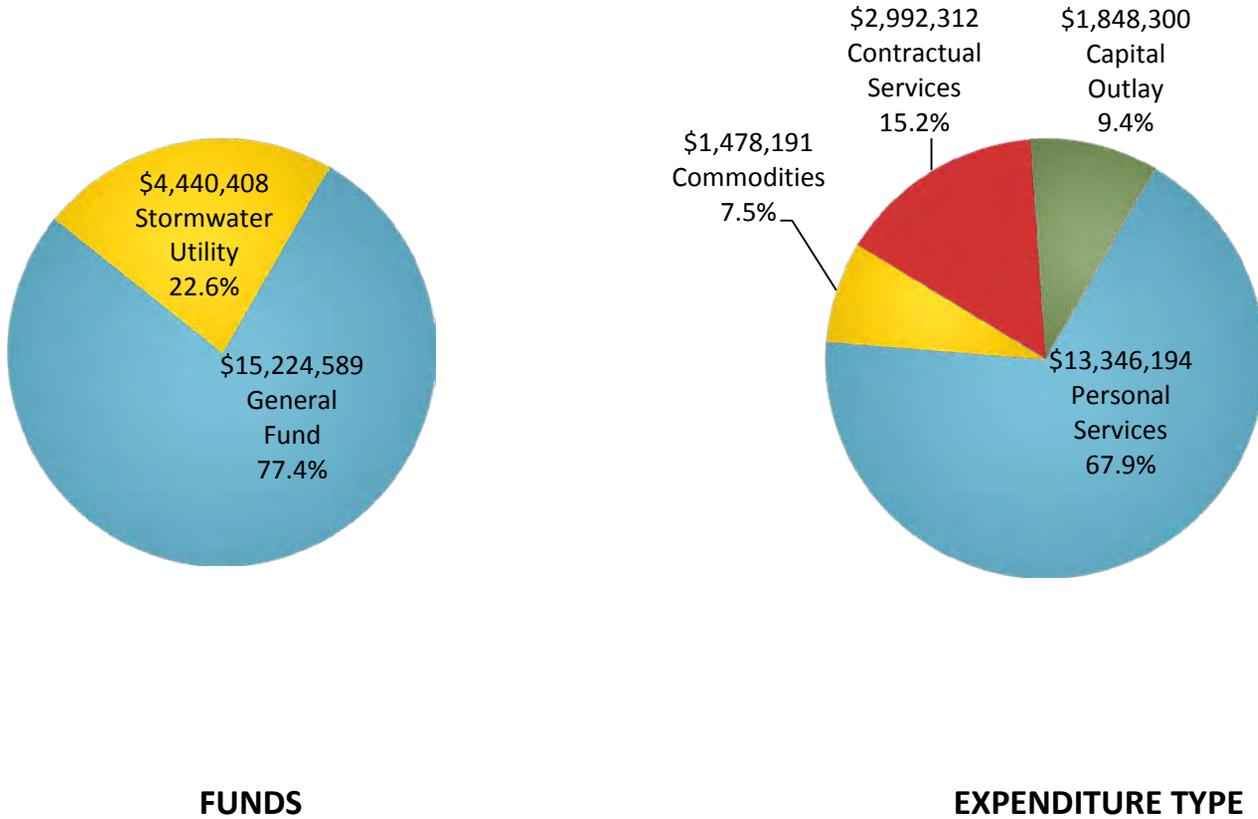
COST CENTERS:



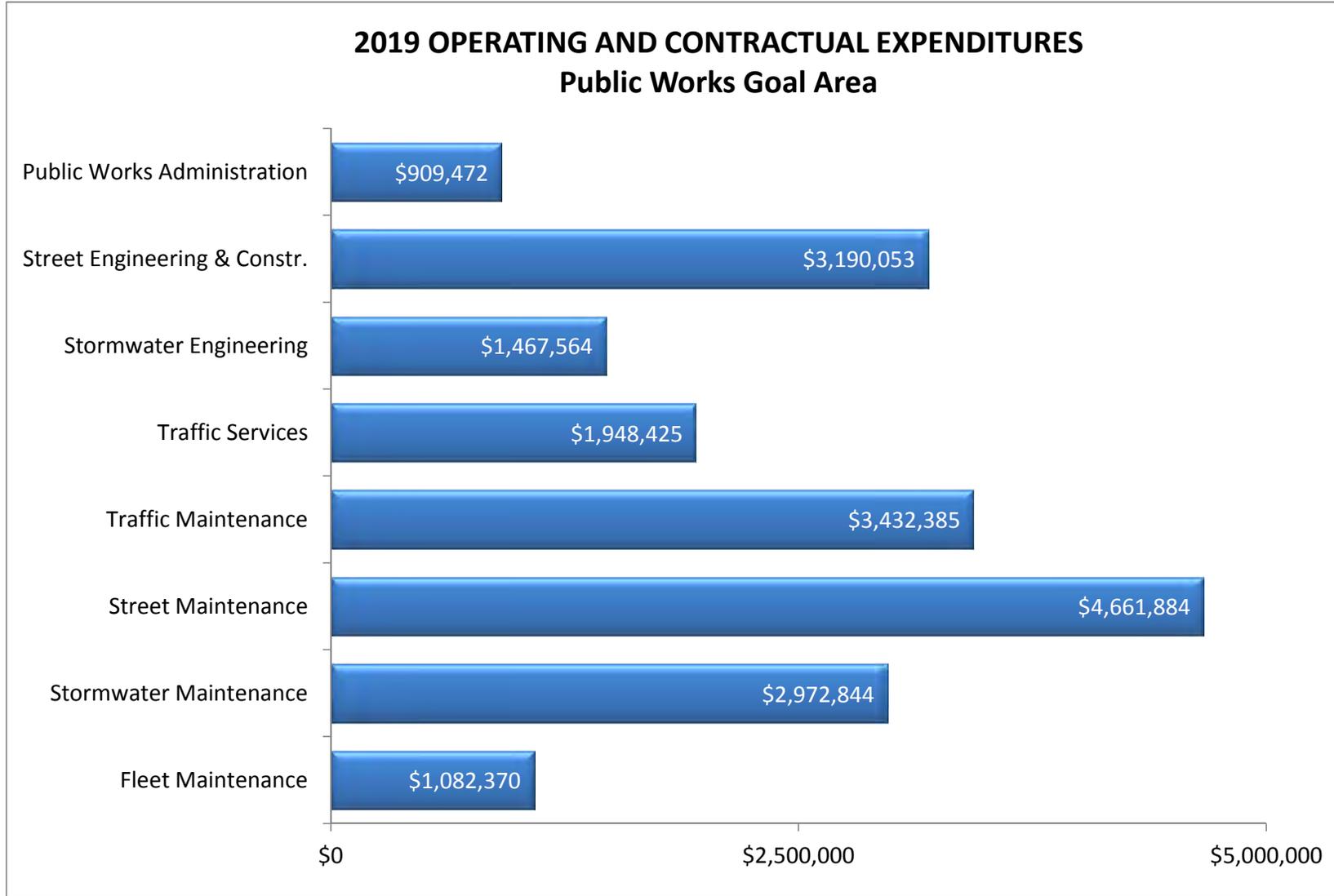
- Public Works Administration
- Street Engineering and Construction
- Stormwater Engineering
- Traffic Services
- Traffic Maintenance
- Street Maintenance
- Stormwater Maintenance
- Fleet Maintenance

2019 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2019 Expenditures = \$19,664,997



Public Works Goal Area



Public Works Department

Department at a Glance

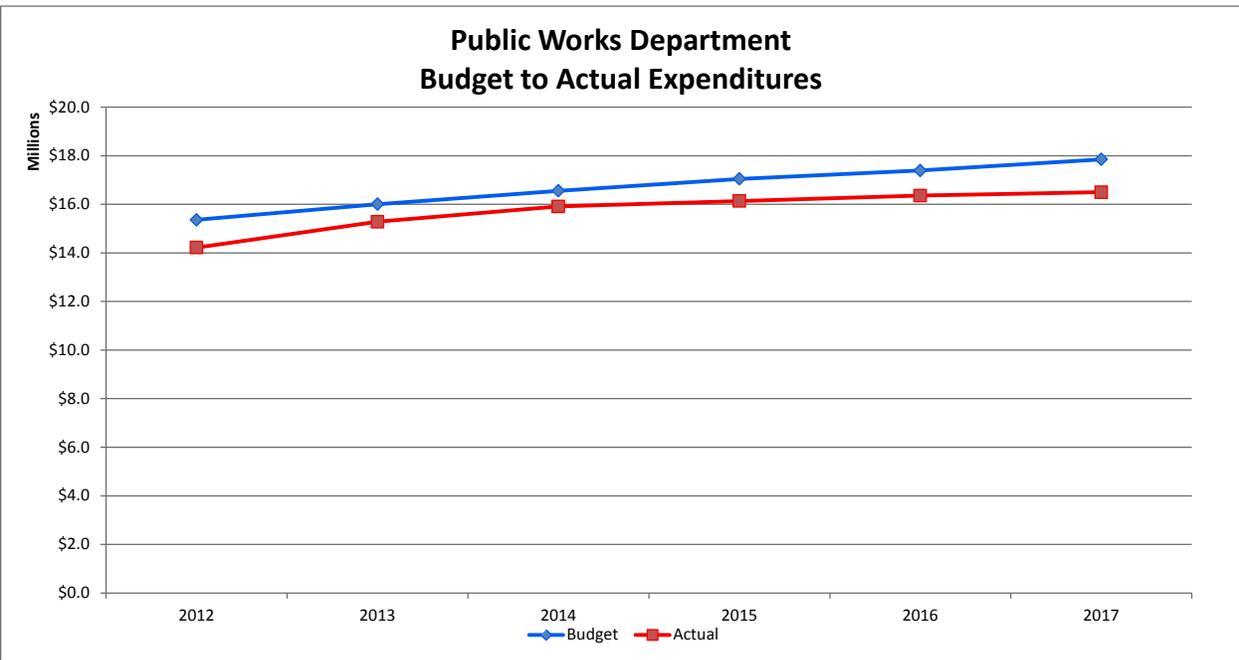
The Public Works Department is responsible for the design, construction, renovation and operation of public projects ranging from bridges to buildings; snow removal and storm preparedness; and maintenance of streets, sidewalks, sewers, and streetlights. The Department is accredited through the American Public Works Association, and is committed to delivering projects and programs that enhance quality of life, public health, safety, community vitality and the environment.

Public Works Department Mission Statement

To provide exceptional public infrastructure and services that supports the safety, mobility, and quality of life in Overland Park.

Appropriations and Expenditures

All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$10,446,508	\$10,826,670	\$12,707,420	\$13,346,194
Commodities	1,281,875	1,854,338	1,466,253	1,478,191
Contractual Services	3,182,161	2,418,939	2,950,302	2,992,312
Capital Outlay	1,447,423	1,397,259	1,455,350	1,848,300
Grand Total	\$16,357,967	\$16,497,207	\$18,579,325	\$19,664,997



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Administrative Assistant	5	5	5	5
Assistant City Engineer	1	1	1	1
Assistant to the Director	1	1	0	0
Asst City Traffic Engineer	1	1	1	1
Asst Supv, PW Fleet Maint	1	1	1	1
City Engineer	1	1	1	1
City Traffic Engineer	1	1	1	1
Civil Engineer I	0	0	0	1
Civil Engineer II	4	3	2	1
Civil Engineer, Senior	6	7	8	10
Construction Inspector I	2	3	4	4
Construction Inspector II	1	1	1	1
Construction Inspector, Senior	4	4	3	3
Construction Specialist	4	4	3	4
Contract Specialist	2	2	2	2
Director, Public Works	1	1	1	1
Engineering Systems Specialist	1	1	1	0
Engineering Technician	0	0	1	0
Engineering Technician I	1	0	0	0
Engineering Technician II	0	1	1	2
Engineering Technician, Senior	7	7	7	6
Equipment Mechanic	3	3	2	2
Equipment Mechanic, Senior	2	2	3	3
Equipment Operator	10	10	11	12
Erosion & Sediment Cntrl Coord	0	1	1	1
Fleet Analyst	1	1	1	1
Inventory Control Clerk	1	1	1	0
Inventory Control Clerk	0	0	0	0
Inventory Control Specialist	1	1	1	2
Maint Utility Locator Tech	1	2	1	1
Maintenance Crew Leader	3	3	3	3
Maintenance Worker	21	22	23	23
Maintenance Worker, Senior	9	9	9	9
Mgr, Maintenance Operations	1	1	1	1
Mgr, Technical & Admin Svcs	1	0	0	0
Right-of-Way Coordinator	1	1	1	1
Right-of-Way Inspector	0	0	1	2
Senior Assistant to Director	0	0	1	1
Staff Assistant	1	1	1	1

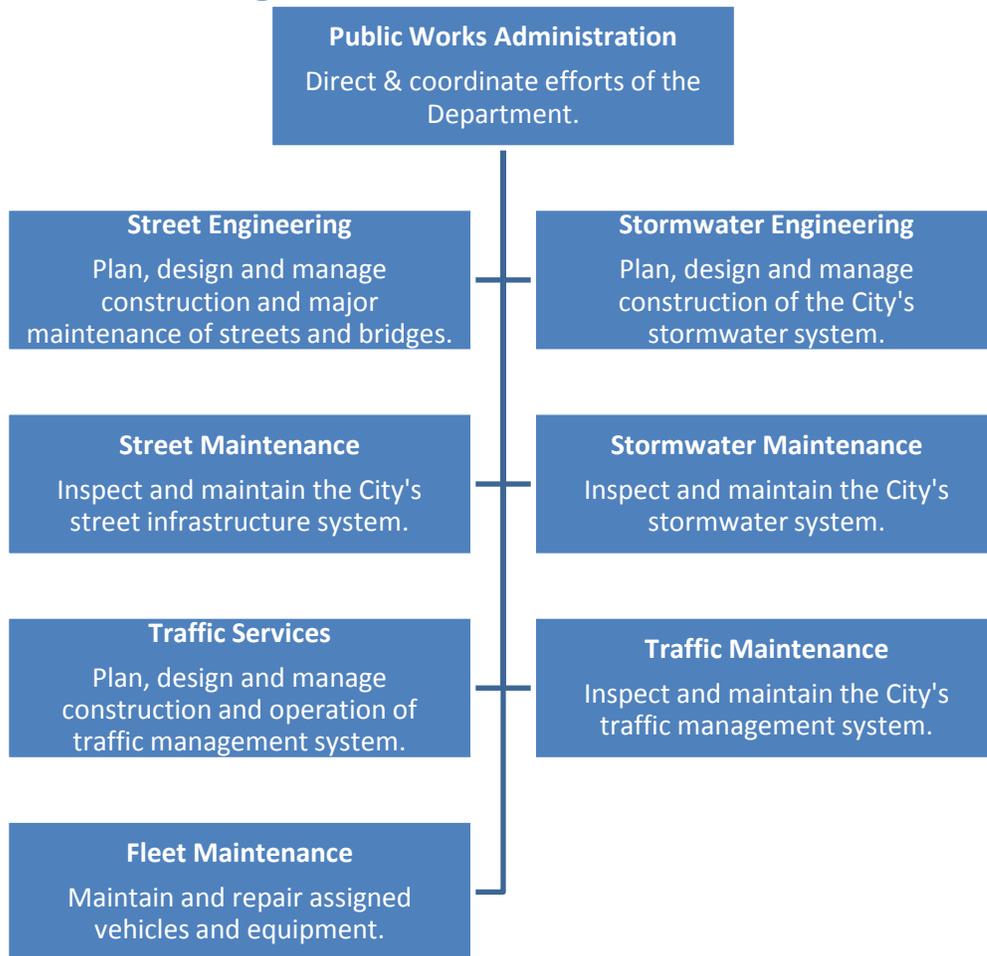
	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Street Lighting Technician	4	4	4	4
Supervisory Civil Engineer	3	3	3	3
Supt, Public Works	1	1	1	1
Supv, Public Works Maintenance	5	5	5	5
Supv, PW Fleet Maintenance	1	1	1	1
Supv., Construction Insp-PW	1	1	1	1
Traffic Control Technician	3	3	3	3
Traffic Engineering Tech, Sr	4	4	4	4
Traffic Engineering Technician	1	1	1	1
Traffic Signal Specialist	4	4	4	4
Traffic Signal Technician	0	0	1	1
Trans. Project Inspector I	2	2	2	2
Trans. Project Inspector Sr	1	1	1	1
Video Inspection Technician	1	1	1	1
Water Quality Specialist	1	1	1	1
Work Mgmt Systems Admin	1	1	1	1
Full-Time Total	133	136	139	142
Part-Time				
Engineering Aide	0.46	0.46	0.46	2.35
Parts Room Clerk	0.48	0.48	0.48	0.48
Pavement Condition Evaluator	1.89	1.89	1.89	0.00
Right-of-Way Inspector	0.50	0.49	0.49	0.00
Part-Time Total	3.33	3.32	3.32	2.83
Grand Total	136.33	139.32	142.32	144.83



*Before and After:
159th Street
Metcalf Avenue to
Nall Avenue*



Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Public Works Department work plan contains several initiatives that will direct efforts in 2019, including:

- Begin construction of the combined Fleet Maintenance Facility near Antioch and 124th Street.
- Coordinate with the Kansas Department of Transportation (KDOT) to plan future US-69 Highway corridor improvements.
- Manage construction of 2019 Capital Improvements, including:
 - 159th Street widening between Quivira and Pflumm.
 - Quivira Road widening from 159th to 179th.
 - Metcalf Avenue widening between 159th and 167th Street.
 - 137th and Lamar roundabout construction.



- Lamar Avenue, from 92nd to 95th Street storm sewer replacement
- Complete 2019 Street, Traffic and Stormwater Maintenance Program.
- Install approximately five additional closed-circuit television cameras to increase the monitoring capabilities of the Overland Park Traffic Control System (OPTCS).
- Design project to replace KCPL leased streetlights purchased in 2013 with a major capital project in 2020 using LED lights. Work with Maintenance Division on program to finish residential streetlight conversion to LED bulbs and plan for start of thoroughfare conversion program in 2020.
- Install new barcodes on signs and tracking system with scanner to input into work management system.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Public Works Department include:

- Worked with IT and GIS to execute steps in the transition plan for migrating or updating in-house operational software.
- Completed 2017 and 2018 Street, Traffic and Stormwater Maintenance programs.
- Manage construction of 2017 and 2018 Capital Improvements, including:
 - 143rd Street between Quivira and Pflumm.
 - Quivira Road from 151st Street to 159th Street.
 - 159th Street from Metcalf to Nall.
 - 159th Street from Nall to Mission.
 - 87th Street & Metcalf Avenue storm sewer replacement.
- Replaced traffic signals at 87th and Grant and at 87th and Farley. New signals were installed at 135th and Grandview, 159th and Foster, and at 143rd and Pflumm. Work is underway to replace the traffic signal at 83rd and Metcalf.
- LED streetlights were added along 159th Street from Metcalf to Mission.
- Maintained a 97% reliability rating on thoroughfare street light operations.
- Installed new left turn yellow flashing arrow indicators at 17 signal locations.
- Completed repairs to damaged asphalt streets as a result of two major flooding events in 2017.
- Inspected road culvert crossings and identified a two year replacement plan to be executed in 2018 and 2019.
- Maintained an overall fleet reliability of at least 94% for Public Works vehicles.



Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of CIP project contracts completed by original contract date:			
·CIP	0.0%	100.0%	100.0%
·Major Maintenance	16.7%	100.0%	100.0%
Average cost change of projects during construction:			
·CIP	-3.9%	2.0%	2.0%
·Major Maintenance	-2.0%	2.0%	2.0%
Stormwater system condition rating (1 = critical 5 = excellent)			
· Box culverts	4.0	4.5	4.5
· Enclosed pipe	4.15	4.5	4.5
Number of traffic accidents:			
·Fatality	7	2	0
·Accident with injuries	955	900	900
·Accident with no injuries	3,845	3,500	3,500
Percent of street light maintenance requests completed within three working days			
	87%	80%	80%
Percent of collector, residential street and parking lot pavements with a pavement condition index (PCI) rating of 55 or higher			
	88%	87%	100%
Average PCI of collector and residential streets			
	79	70	80
Average days to complete pothole repair from time of report:			
	7	5	3
Average operational readiness of fleet:			
·Public Works vehicles	97%	94%	95%
·Fire Department	95%	95%	95%
EFFICIENCY/WORKLOAD MEASURES			
Number of CIP/MIP projects inspected per project inspector			
	2	2	2
Number of right-of-way permits issued			
	2,187	1,950	2,200
Dollar value of fees collected for right-of-way permits			
	\$771,792	\$425,000	\$630,000
Number of street projects managed for:			
·CIP	31	25	25
·Maintenance	17	25	25
Number of engineering plans prepared:			
·In House	21	15	15
·Contract	48	30	30
Number of projects managed:			
·CIP	16	12	12
·Major Maintenance	7	10	10
Number of citizen requests:			

·Assigned for investigation	154	200	200
· Investigation completed	116	130	130
Number of travel time runs conducted	516	700	700
Number of speed surveys conducted	20	50	50
Number of street light repairs	2,848	2,850	2,850
Number of traffic signal repairs	1,740	2,000	2,000
Number of pothole repairs made	2,086	2,500	5,500
Number of lane miles of street overlay			
·Residential/Collector	3	30	30
·Thoroughfare	28	15	15
Street sweeping debris collected (cu. yds.)	6,315	6,700	7,000

Public Works Division (Cost Center) Descriptions

Public Works Administration (CC301)

Public Works Administration directs and coordinates the Department's work areas. It is responsible for providing the leadership and vision necessary to fulfill the objectives of the Department's mission statement as it is appropriate to the role played by each area.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$672,460	\$689,509	\$754,194	\$796,538
Commodities	23,887	15,002	21,400	21,100
Contractual Services	81,090	49,703	90,824	91,834
Capital Outlay	21,790	1,282	0	0
Grand Total	\$799,227	\$755,496	\$866,418	\$909,472

Street Engineering (CC310)

Street Engineering and Construction is responsible for planning, designing and managing infrastructure construction and for the major maintenance of streets, bridges and storm sewer systems.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,410,533	\$2,516,256	\$2,793,552	\$2,923,143
Commodities	31,228	54,288	38,500	40,550
Contractual Services	48,685	58,684	86,103	85,060
Capital Outlay	32,870	49,731	42,900	141,300
Grand Total	\$2,523,316	\$2,678,959	\$2,961,055	\$3,190,053

1/8-Cent Sales Tax Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	7,080,000	7,859,296	8,320,000	6,340,000
Grand Total	\$7,080,000	\$7,859,296	\$8,320,000	\$6,340,000

Stormwater Engineering (CC311)

Stormwater Engineering is responsible for managing the conveyance of stormwater throughout the City. This task involves the planning, designing, construction and major maintenance management of infrastructure and stream improvements. Stormwater Engineering is also responsible for the environmental impact of stormwater runoff as it flows into area rivers and streams. These tasks are accomplished through evaluating and conducting stormwater studies and implementing programs to protect and enhance water quality. In addition, the operation and maintenance of the City's ALERT flood warning system falls under the Stormwater Engineering Division's responsibilities.

Budget Summary:

Stormwater Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$769,839	\$934,210	\$1,109,851	\$1,117,974
Commodities	8,474	9,804	8,615	8,865
Contractual Services	128,648	175,612	310,725	311,725
Capital Outlay	2,638	72,443	250	29,000
Grand Total	\$909,599	\$1,192,069	\$1,429,441	\$1,467,564

Traffic Services (CC320)

The Traffic Services Division is responsible for planning, designing and managing the City's traffic flow. These tasks are accomplished through the installation and operation of traffic control devices on public streets throughout the City.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,395,177	\$1,446,717	\$1,684,857	\$1,731,194
Commodities	31,485	23,126	15,600	19,180
Contractual Services	132,146	57,327	134,690	132,051
Capital Outlay	56,839	2,124	0	66,000
Grand Total	\$1,615,648	\$1,529,295	\$1,835,147	\$1,948,425

Traffic Maintenance (CC321)

Traffic Maintenance is responsible for keeping the City's traffic control and traffic management devices in operational condition. These devices include approximately 270 traffic control signals, electronic video monitoring devices, over 31,000 traffic signs, pavement delineation markings and roughly 18,000 streetlights. The Traffic Maintenance Division is guided in its work by the Manual on Uniform Traffic Control Devices or (MUTCD).

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,113,404	\$1,192,382	\$1,392,894	\$1,459,356
Commodities	319,186	615,184	368,495	365,289
Contractual Services	1,773,064	1,524,132	1,468,500	1,492,740
Capital Outlay	513	194,354	243,500	115,000
Grand Total	\$3,206,167	\$3,526,051	\$3,473,389	\$3,432,385

Street Maintenance (CC330)

Street Maintenance is the lead section within the Maintenance Division which is responsible for performing minor maintenance on the City's streets and bridge infrastructure. It additionally oversees the planning and execution of the City's Snow and Ice Control Program.

Street Maintenance annually inspects and performs minor maintenance on streets and bridges within the City's transportation system. This includes City owned parking lots. Where applicable, Street Maintenance supplements private property owner responsibilities for sidewalk maintenance by making minor surface repairs.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,248,199	\$2,270,033	\$2,801,708	\$2,941,918
Commodities	419,647	564,438	556,973	555,630
Contractual Services	465,501	166,072	293,200	309,336
Capital Outlay	882,431	838,712	698,700	855,000
Grand Total	\$4,015,778	\$3,839,255	\$4,350,581	\$4,661,884

Special Street and Highway Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	4,600,000	4,600,000	6,220,000	6,825,000
Grand Total	\$4,600,000	\$4,600,000	\$6,220,000	\$6,825,000

Stormwater Maintenance (CC331)

Stormwater Maintenance is responsible for maintaining the City's storm drainage system.

Elements of the system include; street curb, curbside and area inlets, junction boxes, conveyance piping, open flow channels, and roadway ditches. Maintenance activities are conducted to comply with the Federal Clean Water Act, specifically the City's MS4 permit under the National Pollutant Discharge Elimination System (NPDES). Stormwater Maintenance additionally manages a roadway barricade system as part of the City's overall flood management program.



Budget Summary:

Stormwater Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,380,635	\$1,378,661	\$1,632,424	\$1,761,369
Commodities	235,143	221,724	263,445	267,799
Contractual Services	205,704	152,063	321,660	326,676
Capital Outlay	450,342	201,626	470,000	617,000
Grand Total	\$2,271,823	\$1,954,074	\$2,687,529	\$2,972,844

Fleet Maintenance (CC341)

Public Works, Fleet Maintenance is responsible for managing all vehicles and equipment assigned to the Public Works Department. It also provides vehicle maintenance services to the Fire Department. The scope of work performed is guided by a general service agreement between the two Departments.

Fleet Maintenance manages the purchase and disposal of all Public Works vehicles and equipment. It conducts regular inspection of the fleet's condition, performing preventive maintenance and repairs. Fleet Maintenance is also responsible for managing the City's fueling stations and its car washing facilities. Overall, the Fleet Section maintains a rolling stock of 257 units. This includes 201 Public Works units and 56 units from the Fire Department.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$456,261	\$398,902	\$537,940	\$614,702
Commodities	212,824	350,772	193,225	199,778
Contractual Services	347,323	235,346	244,600	242,890
Capital Outlay	0	36,988	0	25,000
Grand Total	\$1,016,408	\$1,022,008	\$975,765	\$1,082,370

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Public Works Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, an enhancement in resources has been allocated toward the contractual services portion of the department's budget meet rising service costs.

The 2019 budget also includes enhanced funding to expand existing services, as follows:

2019 Budget Modifications

- Convert Part-Time Right-of-Way Inspector to Full-Time
Cost Center: 310
Total Cost: \$76,400
Strategic Priority: Traffic and Infrastructure Management
Personnel: Converts .49 FTE Part-Time to 1 Full-Time Employee
Additional Information/Justification: Due to increased private infrastructure in the City's Right of Way (ROW), it is no longer feasible for the current total ROW staffing of 1.49 FTEs to inspect the work being performed within the ROW. With the conversion of the part-time .49 FTE to a full-time employee, this will allow the ROW section to better manage utility permits, assist with utility relocation inspection for CIP projects, speed up ROW permit application approval, decrease customer complaints related to utility work, as well as providing an employee to assist in the City's snow removal program.
- Additional Construction Specialists (CC331)
Cost Center: 331
Total Cost: \$200,000
Strategic Priority: Traffic and Infrastructure Management
Personnel: 2 Full-Time Employees
Additional Information/Justification: In 2017, the City implemented a program to begin systematic maintenance and replacement of curbs, which are an integral component of the City's Stormwater Management System. The addition of two full-time construction specialists will provide resources to support the City's curb maintenance and repair program.



COMMUNITY DEVELOPMENT

GOAL: To provide and promote the highest quality of life for the citizens of Overland Park by seeking the proper and most effective use of land, natural resources and human resources; by effectively administering public services that enhance health, safety and welfare; and by facilitating desirable living, working, economic and leisure opportunities for all citizens.

COST CENTERS:



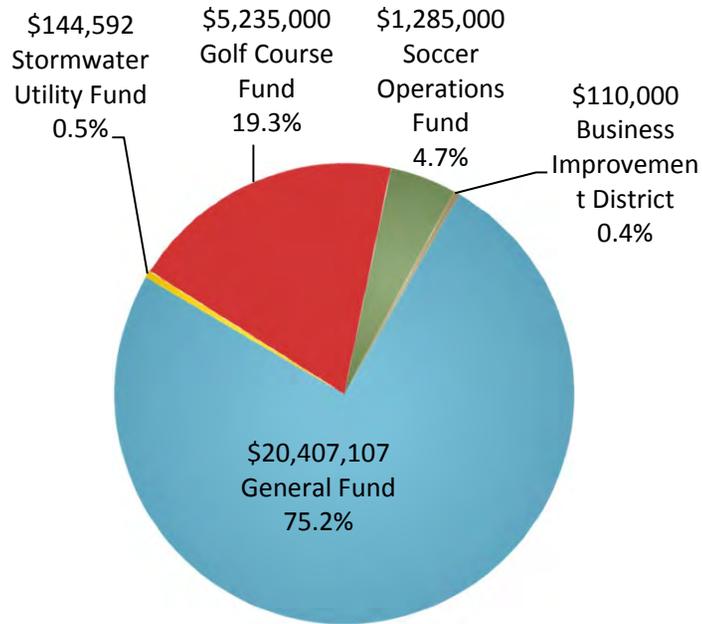
Parks and Forestry
Arboretum/Botanical Garden

Leisure Services
Community Centers
Farmstead
Golf Courses
Aquatics
Soccer Complex

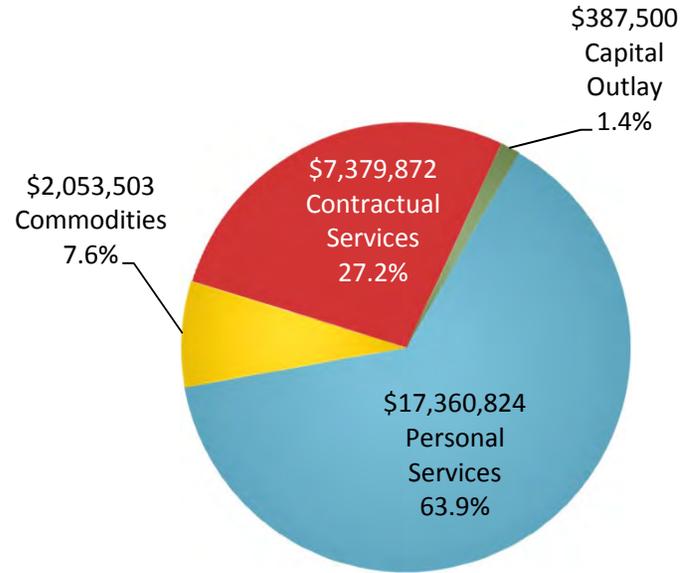
Planning and Development Services
Community Planning
Building Safety
Engineering Services

2019 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2019 Expenditures = \$27,181,699



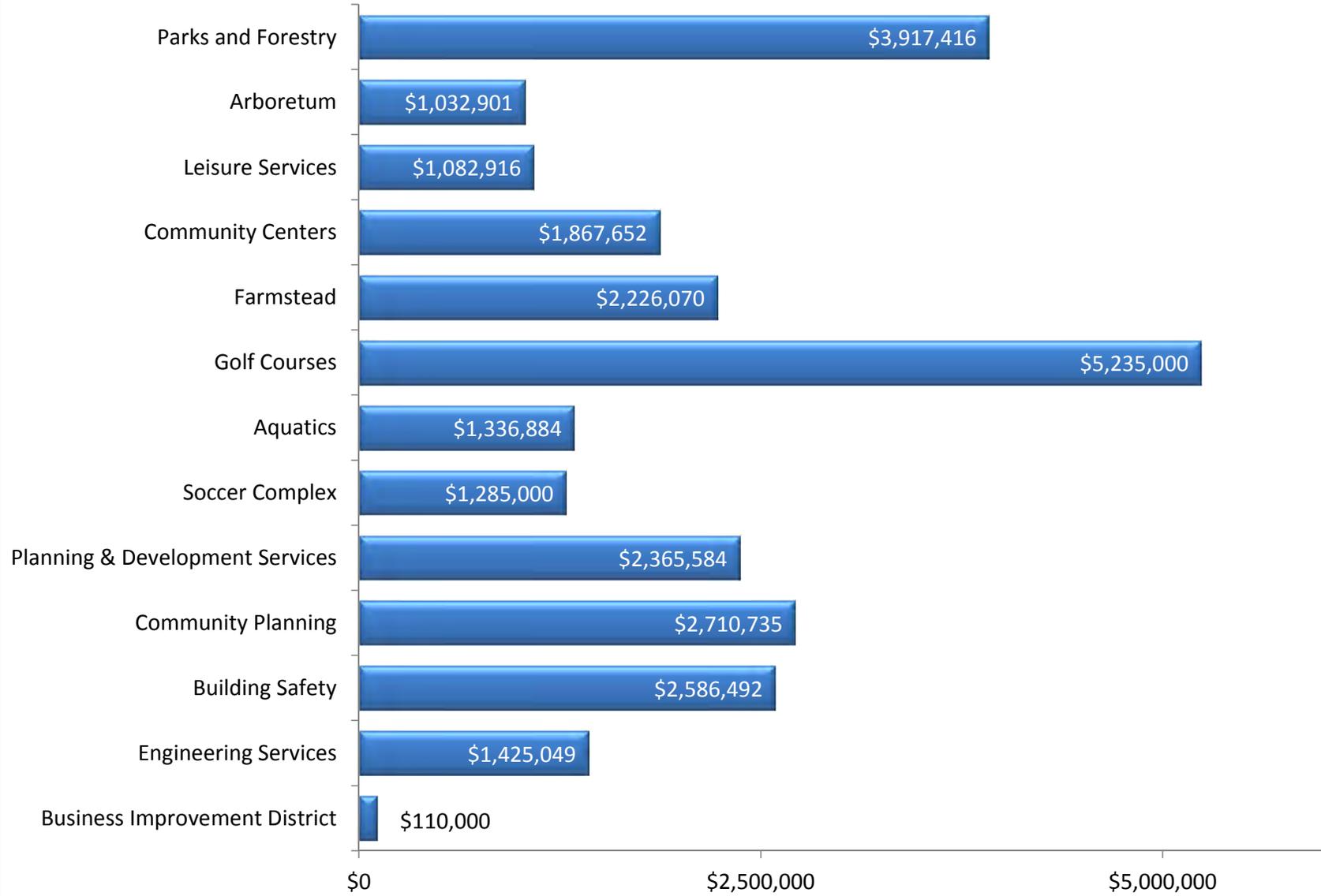
FUNDS



EXPENDITURE TYPE

Community Development Goal Area

2019 OPERATING AND CONTRACTUAL EXPENDITURES Community Development Goal Area



Parks Department

Department at a Glance

The City of Overland Park’s Parks Department maintains outdoor public spaces and land, including the City’s 300-acre Arboretum and Botanical Gardens, hundreds of miles street right of way, and over 80 parks, 50 playgrounds, 80 miles of bike trails, and 70 sports fields/courts.

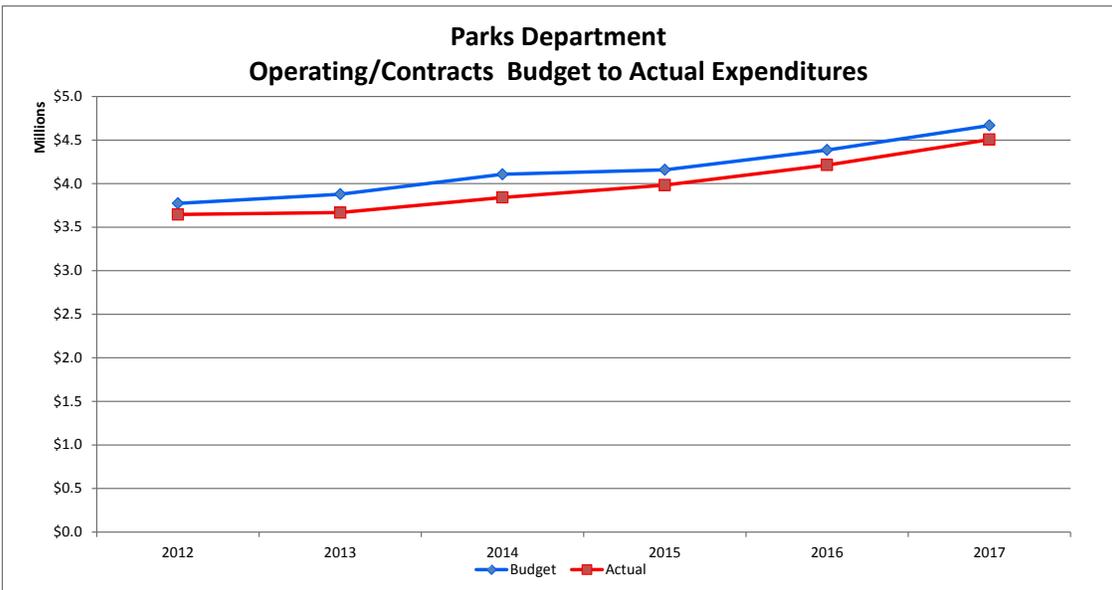
Parks Department Mission Statement

To provide recreational opportunities, enhance the quality of life and offer greater enjoyment and appreciation of nature by:

- Maintaining and improving parks, recreation areas, public grounds, islands, easements and all facilities located on these sites,
- Preserving and developing flora and fauna,
- Presenting environmental education programs, nature studies and plant displays,
- Developing cultural and educational facilities, and
- Providing passive experiences and open green spaces.

Operating Appropriations and Expenditures

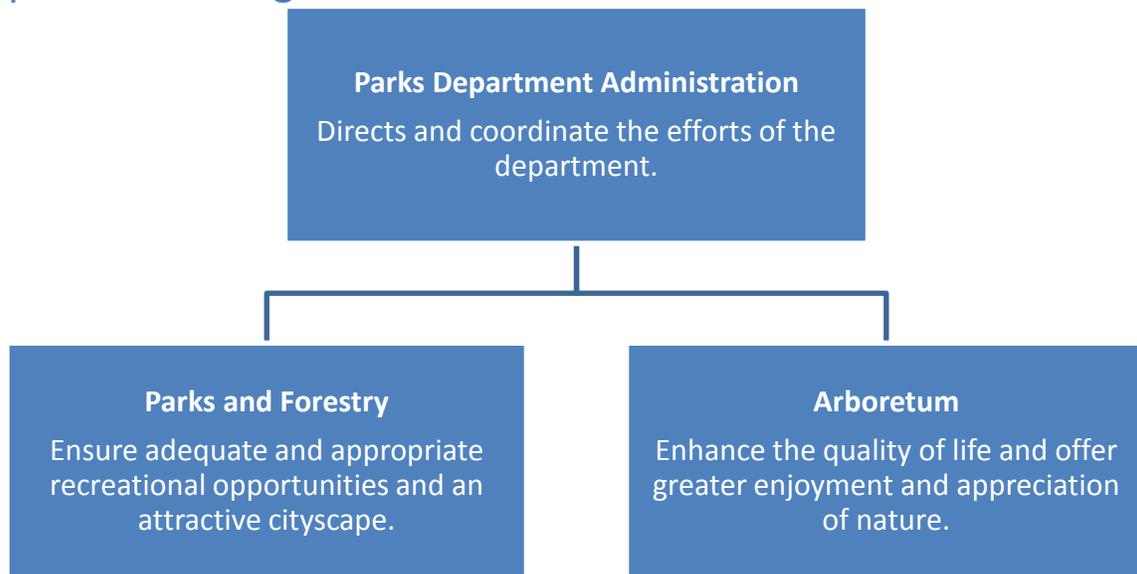
All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,538,494	\$2,636,817	\$2,977,661	\$3,124,574
Commodities	419,283	429,554	427,051	415,946
Contractual Services	1,177,590	1,222,463	1,142,340	1,226,797
Capital Outlay	78,086	217,241	127,300	183,000
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$4,213,453	\$4,506,074	\$4,674,352	\$4,950,317



Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Asst Supv, Arboretum/Botanical Gard	0	0	0	1
Director, Parks Services	1	1	1	1
Drop-Off Recycling Cntr Attend	1	1	1	1
Equipment Mechanic	0	1	1	1
Equipment Mechanic, Senior	1	0	0	0
Forester	1	1	1	1
Horticulturist	1	1	1	1
Manager, Parks & Forestry	0	0	1	1
Park Attendant I	7	3	6	6
Park Attendant II	8	12	9	9
Park Attendant, Senior	4	4	4	4
Park Project Coordinator	1	1	1	1
Parks Facilities Tech, Sr	1	1	1	1
Parks Facilities Technician	4	4	4	4
Supervisor, Parks Maintenance	2	2	2	2
Supv, Arboretum/Botanical Gard	1	1	1	1
Full-Time Total	33	33	34	35
Part-Time				
Administrative Clerk	0.87	0.87	0.87	0.87
Asst Supv, Arboretum/BG	0.67	0.67	0.72	0.00
Asst Supv, Concession Oprs	0.72	0.72	0.67	0.67
Gardener I	0.72	0.72	0.82	0.82
Gardener II	0.88	0.87	0.77	0.77
Laborer Helper	0.63	0.60	0.60	0.60
Laborer I	4.94	5.16	5.16	4.68
Laborer II	2.17	1.35	1.35	1.35
Point-of-Sale Attendant	2.25	2.88	2.88	3.37
Special Events & Educ Coord	1.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Part-Time Total	15.85	15.84	15.84	15.13
Grand Total	48.85	48.84	49.84	50.13

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Parks Department work plan contains several initiatives that will direct efforts in 2019, including:

- Achieve a 90% or greater satisfaction rating on park surveys of residents and patrons.
- Replace playgrounds at Amesbury, Lexington and Summercrest parks.
- Replace parking lots at Foxhill North and Foxhill South parks.
- Design Strang Park for 2020 construction.
- Develop Santa Fe Commons Park design per consultant's recommendation.
- Design Kingston Lake restroom for 2020 construction.
- Create spatial layers for park amenities, landscape beds and mowed spaces using Geographic Information Systems (GIS).
- Rejuvenate landscaping at Tomahawk Aquatic Center, Molamphy Park, College Boulevard, and Convention Center roundabout.
- Develop a challenge trail at the Arboretum that is tailored to persons with vision challenges, or who operate on the autism spectrum. This includes designing the trail and applying for grants for the construction of the trail. Completion of the trail would also provide a space that is ADA accessible for bird watching.
- Complete the inventory and labeling of current plants in the Botanical Gardens and significant wildflowers and trees along the Arboretum trails. In addition, implement protocol developed to track additions to the gardens. Complete Plant Collection policy.
- Provide staff support and assistance for the 2019 Annual Stems: A Garden Soiree fundraising event benefiting Friends of the Arts, Friends of the Farmstead, and Friends of the Arboretum.
- Collaborate with the Friends of the Arts to bring temporary exhibits to the Botanical Garden. Exhibits are currently scheduled through 2019. Plans for 2020 are underway.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Parks Department include:

- Acquired additional park land at 159th St. & Quivira Road, to be developed into park in 2020.
- Installed new playgrounds at Overland Park Soccer Complex and Sapling Grove.
- Upgraded lighting at Santa Fe Commons, Farmers Market, Quivira Park and Osage Park.
- Installed new bike/hike trail along 137th Street between Quivira Road and Rosehill Street.
- Completed construction of second greenhouse the Botanical Gardens.
- Completed Botanical Garden art master plan for the existing gardens, with assistance from the City Arts Supervisor and the Public Art Master Plan Committee.
- Opened Botanical Garden temporary art exhibit “Whirlwind: Art in Motion,” which will run through September 2019.



- Planted over 30,000 annual flowers at the Botanical Gardens. The annuals were produced and planted with the help of volunteers. Garden and greenhouse volunteer hours totaled 7,800. In addition, nearly 20,000 spring bulbs were planted.

- The fourth and final phase of the Train Garden was constructed. This newest area includes trains running over the sidewalk, behind a waterfall, and up a rack track to a “resort” destination. The addition of these 6 tracks results in a final total of 10 tracks running in the Train Garden.

- Remodeling of the Cohen Overlook occurred.

The updated structure, overlooking the Legacy Garden, features heavy timber construction and a butterfly roof that will direct rain down an attached rain chain.

- The Arboretum and Botanical Gardens hosted the 9th Annual Sunset Paint and 10th Annual Stems: A Garden Soiree events. Nearly 2,000 people attended these events.
- Achieved Tree City USA designation for the 39th consecutive year and Growth Award for the 27th consecutive year.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of adjacent property owners rating maintenance of parks as good or very good:			
·City crews	86%	90%	90%
·Contract crews	92%	90%	90%
Percent of residents rating the following as good or very good:			
·Quality of turf	86%	90%	90%
·Turf height (frequency of mowing)	82%	90%	90%
·Trash pick-up (amount of ground litter)	92%	90%	90%
·Condition of amenities	82%	90%	90%
·Signage	87%	90%	90%
·Response to damage reports and vandalism	93%	90%	90%
·Security of park area, use of lighting, patrol	92%	90%	90%
·Overall quality	88%	90%	90%
Percent of Botanical Gardens/Arboretum visitors indicating they are satisfied with the following:			
·Appearance of entrance, walkways, and buildings	96%	95%	95%
·Cleanliness of facilities and restrooms	93%	95%	95%
·Staff friendliness and assistance	89%	95%	95%
·Grounds and gardens	91%	95%	95%
·Trail System	91%	95%	95%
·Identification and directional signage	84%	95%	95%
·Overall arboretum and botanical gardens	100%	95%	95%
EFFICIENCY/WORKLOAD MEASURES			
Number of acres of park area maintained	1,464	1,494	1,494
Number of acres maintained per FTE	58	54	54
Number of acres of island and easements maintained	341	341	341
Number of flower beds maintained	30	30	30
Number inspected and maintained:			
·Restrooms/Park Shelters	13	13	13
·Playground units and fitness courses	53	53	54
·Miles of park and stream way bike/hike trails	39	39	39
·Miles of Greenway Linkage bike/hike trails	37	37	37
·Irrigation systems	45	45	45
·Soccer Fields	9	9	9
·Basketball Courts	10	10	10
·Baseball/Softball Fields	12	12	12
Miles of nature trails maintained and monitored	6	6	6
Estimated number of visitors	171,912	120,000	130,000
Number of volunteer hours worked	26,112	25,000	25,000

Parks Department Division (Cost Center) Descriptions

Parks and Forestry (CC512)

The Parks and Forestry Division is responsible for maintaining and improving parks, recreational areas, public grounds, islands, easements and all facilities located on these sites. High levels of maintenance and constant improvements insure adequate and appropriate recreational opportunities and an attractive cityscape for the well-being, enjoyment and pleasure of the citizens of Overland Park, thereby providing a higher quality of life.



Budget Summary:

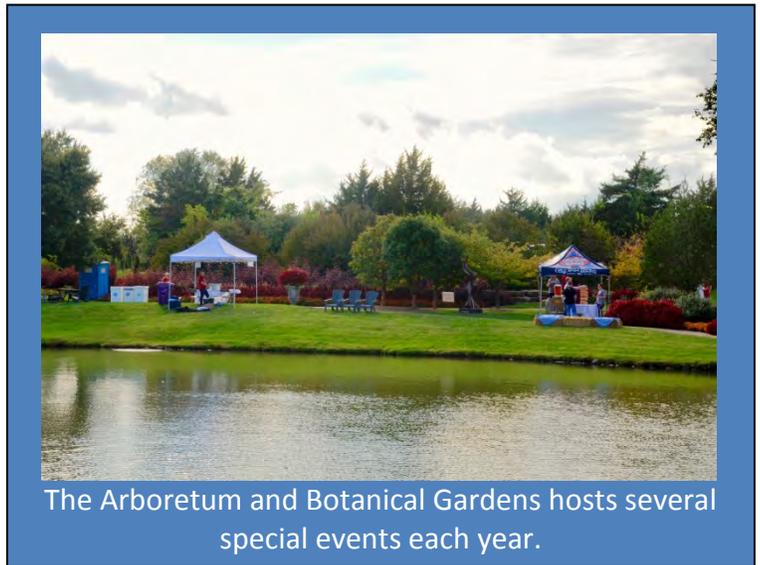
General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,538,494	\$2,636,817	\$2,977,661	\$3,124,574
Commodities	419,283	429,554	427,051	415,946
Contractual Services	1,177,590	1,222,463	1,142,340	1,226,797
Capital Outlay	78,086	217,241	127,300	183,000
Grand Total	\$4,213,453	\$4,506,074	\$4,674,352	\$4,950,317

Special Parks and Recreation	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	985,139	2,000,000	2,215,000	1,900,000
Grand Total	\$985,139	\$2,000,000	\$2,215,000	\$1,900,000

Overland Park Arboretum and Botanical Gardens (CC515)

The Arboretum and Botanical Gardens were founded to keep Overland Park at the forefront of environmental and ecological issues. As a leader of environmentally sound community development, the City's goal for the Arboretum is for it to become an educational, recreational and cultural resource for the entire Kansas City region.

The Arboretum is located on 300 ecologically diverse acres in south Overland Park. Eight different ecosystems have been identified on the site, ranging from limestone bluffs to riparian corridors. Rare plant species may be observed along the hiking trails that wind their way through the Arboretum.



About 85 percent of the property is dedicated for the preservation and restoration of natural ecosystems. The remaining portion includes traditional botanical gardens, the Environmental Education Visitors Center (EEVC), maintenance facilities and space for a future conservatory and visitors center.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$659,849	\$685,348	\$700,849	\$783,800
Commodities	160,002	153,552	124,928	130,204
Contractual Services	135,888	109,389	121,550	118,897
Capital Outlay	24	8	0	0
Grand Total	\$955,763	\$948,297	\$947,327	\$1,032,901

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Parks Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition, an enhancement in resources has been allocated toward the contractual services portion of the department's budget meet rising service costs.

The 2019 budget also includes enhanced funding to expand existing services, as follows

2019 Budget Modifications

- **Conversion Part-Time Assistant Arboretum/Botanical Gardens Supervisor to Full-Time**

Cost Center: 515

Total Cost: \$46,700

Strategic Priority: Quality of Life

Personnel: Converts .72 FTE Part-Time to 1 Full-Time Employee

Additional Information/Justification: In recent years, the variety of operations and event types have increased at the Arboretum and Botanical Gardens, placing increased demand on the facilities' Assistant Supervisor. This position is the lead for all customer service activities, including oversight of point of sale attendants, creating weekly work schedules, supervising regular weekend operations, as well as partial responsibility of coordinating rentals, weddings and other revenue generating activities. The conversion of the position to full-time will provide additional resources to provide a high level of service to daily patrons and members of the public renting the facilities.

- **Emerald Ash Borer Mitigation, Ash Tree Removal and Replacement**

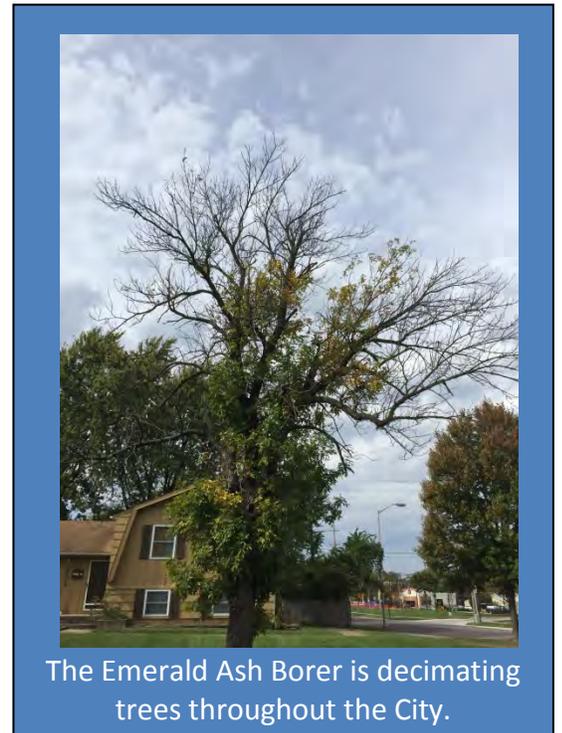
Cost Center: 512

Total Cost: \$55,000

Strategic Priority: Quality of Life and Public Safety

Personnel: None

Additional Information/Justification: Additional funding has allocated to enhance the City's program to combat the Emerald Ash Borer by treating or removing infected Ash trees. With this additional \$55,000 of funding, a total of \$175,000 is dedicated annually to the treatment, removal and replacement of Ash trees in public spaces which are affected by the Emerald Ash Borer. Not only are the affected trees unsightly, but when affected severely, these trees become dangerous due to the possibility of falling limbs. It is estimated the \$175,000 of funding will address approximately 350 trees, while there are over 11,000 Ash trees on public land in the City.



The Emerald Ash Borer is decimating trees throughout the City.

Recreation Department

Department at a Glance

The City of Overland Park is committed to providing recreational opportunities and facilities that increase quality of life, health and wellness. The Recreation Department offers high quality, affordable and convenient facilities and recreational and leisure activities for members of all community of all ages.

Overland Park’s Recreation Department operates six swimming pools, two community centers, a soccer complex, two golf complexes, and the Deanna Rose Children’s Farmstead. The department also sponsors a senior center, a fall festival, art shows, youth activities and several special events throughout the year. These facilities and activities provide outlets for social interaction, physical activity, environmental awareness, and support community integration, making a positive impact towards our community’s quality of life.



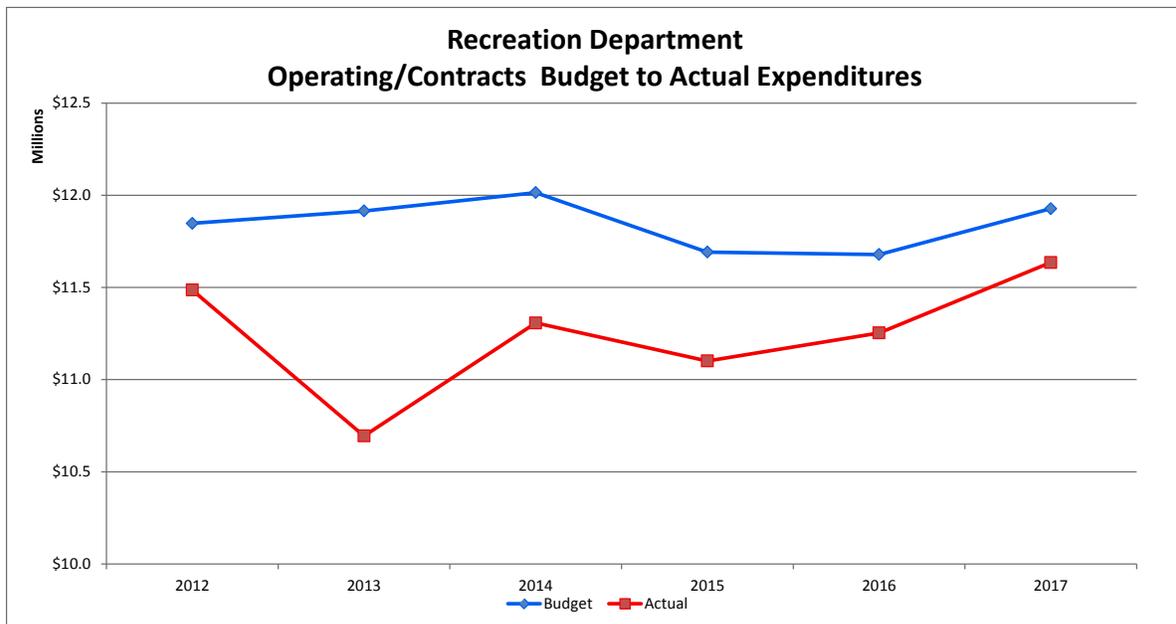
Recreation Department Mission Statement

To enrich the quality of life through a program of year-round community recreational services by:

- Providing physical, cultural, educational, social and personal enrichment activities and events for citizens through recreational facilities and amenities, leagues, classes, and special events, and
- Initiating, promoting, and supporting development of the Arts in the City.

Operating Appropriations and Expenditures

All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$6,677,185	\$6,914,616	\$6,029,365	\$6,358,820
Commodities	2,085,988	2,240,850	1,429,483	1,451,814
Contractual Services	2,368,453	2,368,542	4,660,508	5,048,388
Capital Outlay	121,572	111,723	199,400	174,500
Grand Total	\$11,253,198	\$11,635,731	\$12,318,756	\$13,033,522



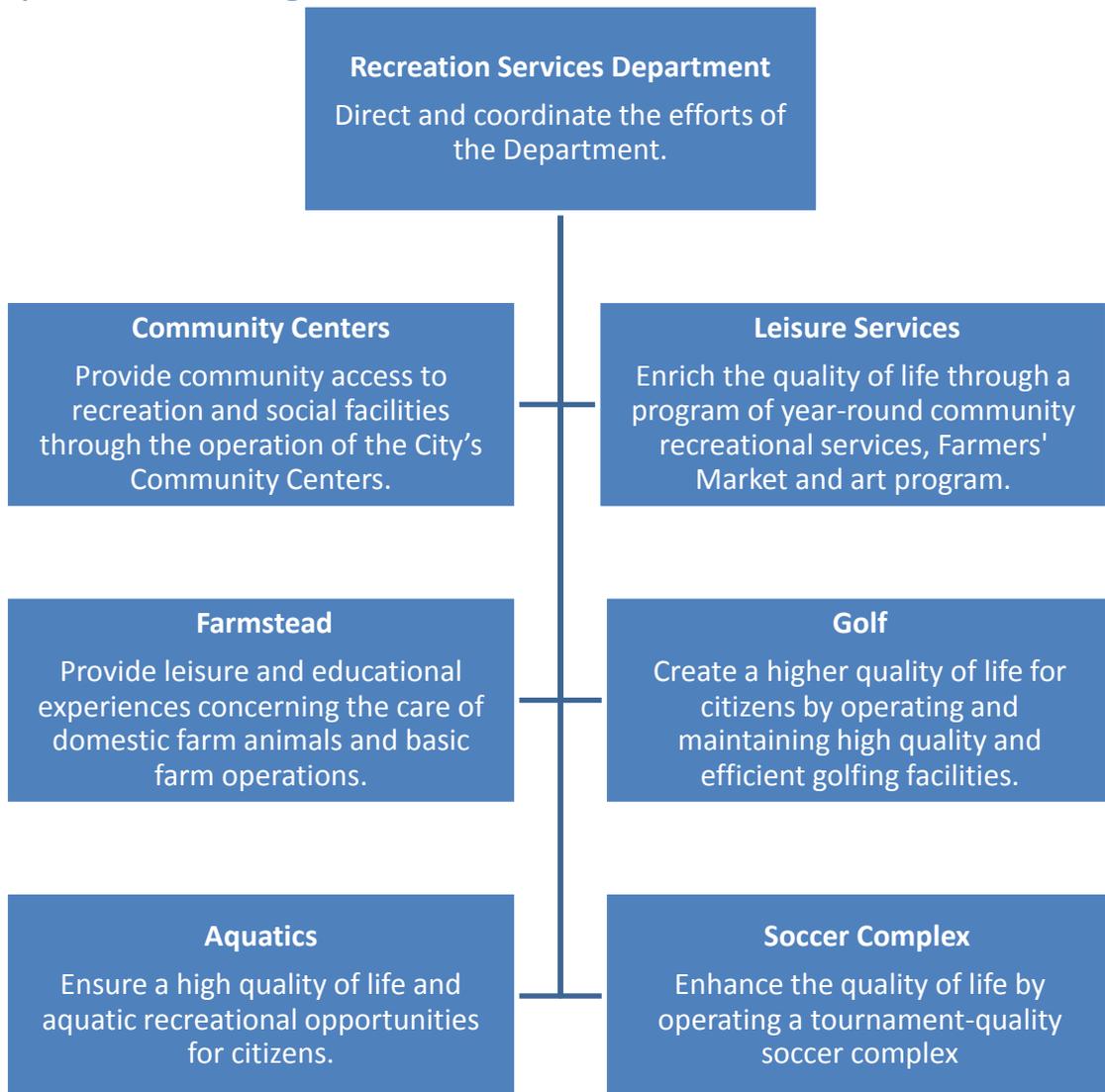
Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Administrative Assistant	2	2	2	2
Aquatics Coordinator	1	1	1	1
Asst Director, Recreation Svcs	1	1	1	1
Asst Supint, Farmstead	0	0	0	1
Asst Supv Concession Opers	1	1	1	1
Asst Supv, Animal Care	0	0	0	1
Asst. Supt., Golf Course	3	3	3	3
Asst. Supv., Field Operations	1	1	1	1
Customer Service Rep	1	1	1	1
Customer Service Rep., Sr.	1	1	1	1
Director, Recreation Services	1	1	1	1
Fitness Coordinator	1	1	1	1
Golf Course Attendant I	1	1	2	2
Golf Course Attendant II	1	1	0	0
Golf Course Attendant, Senior	2	2	2	2
Maintenance Attd / Blacksmith	0	0	1	1
Manager, Community Center	1	1	1	1
Manager, Golf & Grounds	0	1	1	1
Mgr, Soccer Complex Operations	1	1	1	1
Superintendent, Farmstead	1	1	1	1
Superintendent, Golf Course	2	1	1	1

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Supervisor, Animal Care	1	1	1	1
Supervisor, Aquatics	1	1	1	1
Supervisor, Public Programs	0	0	0	1
Supervisor, Recreation	3	3	3	3
Supv, Educational Programs	0	0	0	1
Supv, Maintenance & Const	1	1	1	1
Supv, Soccer Complex Opers	1	1	1	1
Supv., Concession Operations	2	2	2	2
Volunteer Program Supervisor	0	0	0	1
Full-Time Total	31	31	32	37
Part-Time				
Animal Care Assistant	0.82	0.82	0.82	0.82
Animal Care Attendant	3.37	3.61	4.03	4.57
Assistant Dive Coach (Outdoor)	0.05	0.00	0.00	0.00
Assistant Supervisor, Fitness	0.34	0.32	0.32	0.00
Assistant Swim Coach (Outdoor)	0.10	0.10	0.10	0.10
Asst Diving Coach (Outdoor)	0.00	0.05	0.05	0.05
Asst Supv, Community Center	6.01	6.01	5.76	7.70
Asst Supv, Concession Oprs	1.32	1.32	1.06	1.06
Asst Supv, Soccer Complex Oprs	1.99	2.00	1.85	1.85
Blacksmith	0.87	0.67	0.13	0.19
Community Center Attendant	19.64	18.89	18.89	16.97
Concession Attendant	3.11	3.10	2.98	2.98
Concession Attendant II	0.00	0.00	0.36	0.36
Customer Service Rep	0.87	0.87	0.87	0.87
Educational Programs Attendant	3.85	3.85	3.85	4.09
Farmers Market Attendant	0.18	0.18	0.23	0.54
Farmers Market Manager	0.48	0.48	0.48	0.48
Fitness Equipment Service Tech	0.24	0.24	0.24	0.24
Gardener II	0.82	0.58	0.58	0.58
General Store Assistant	0.38	0.38	0.48	0.48
General Store Coordinator	0.79	0.76	0.76	0.76
Group Exercise Instructor	3.46	3.13	3.20	3.20
Guest Services Coordinator	0.82	0.85	0.87	0.91
Head Diving Coach (Outdoor)	0.05	0.05	0.05	0.05
Head Swim Coach (Outdoor)	0.05	0.05	0.05	0.05
Laborer Helper	0.00	0.14	0.14	0.14
Laborer I	8.62	8.38	8.04	8.16
Laborer II	0.00	0.50	0.84	0.84
League Coordinator	0.63	0.72	0.72	0.00
Lifeguard I	3.46	3.46	1.92	3.20
Lifeguard I (Outdoor)	6.20	7.69	7.21	7.21

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Lifeguard II	2.36	2.40	2.88	2.88
Lifeguard II (Outdoor)	5.77	5.05	5.29	5.07
Lifeguard III	3.85	3.85	3.85	3.85
Lifeguard III (Outdoor)	7.21	6.49	6.61	6.61
Lifeguard Manager (Outdoor)	0.62	0.62	0.77	0.77
Lifeguard, Senior	1.20	1.20	2.16	2.16
Lifeguard, Senior (Outdoor)	3.49	3.48	3.61	3.61
Personal Trainer	0.14	1.11	1.44	1.44
Point-of-Sale Attendant	7.93	9.07	8.65	8.17
Pool Cashier I (Outdoor)	2.32	2.69	2.16	1.92
Pool Cashier II (Outdoor)	1.35	1.15	1.68	1.44
Pool Cashier III (Outdoor)	0.84	0.67	0.58	1.06
Pool Manager	5.00	2.40	2.40	2.72
Pool Manager (Outdoor)	0.83	2.02	1.92	1.68
Recreation Leader II	0.34	0.67	0.48	0.00
Senior Pool Manager (Outdoor)	0.00	1.01	1.05	1.05
Soccer Complex Oprs Attendant	1.37	1.37	1.54	1.54
Supervisor, Public Programs	1.00	1.00	1.00	0.00
Supv, Educational Programs	1.00	1.00	1.00	0.00
Swim Lesson Manager	0.31	0.00	0.00	0.00
Swim Lesson Prog Mgr (Outdoor)	0.00	0.31	0.31	0.31
Volunteer Coordinator Assist	0.54	0.42	0.42	0.29
Volunteer Program Supervisor	1.00	1.00	1.00	0.00
Part-Time Total	116.99	118.18	117.68	115.02
Grand Total	147.99	149.18	149.68	152.02

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Recreation Department work plan contains several items that will direct efforts in 2019, including:

- Create a Master Plan to determine the City's long-term goals of the Farmers' Market.
- Implement new recreation software, Civic Rec, at remaining locations, including the Farmstead and the Soccer Complex.
- Increase the number of bookings and registrations completed through the online reservation system by 5% over 2018 numbers.



- Increase Community Center revenue by 2% over 2018 amounts.
- Develop a membership loyalty program at the Community Centers.
- At the Deanna Rose Children’s Farmstead, achieve a program of maintenance and operation, which will accommodate heavy visitor load from April to October 2019, with a visitor satisfaction rating of at least 95%.
- Manage operations during the 2019 season to result in the Farmstead covering 100% of its direct operating cost for 2019.
- Complete construction of new clubhouse at the Sykes/Lady Golf Course.
- Achieve a Golf Fees and Changes Program that will provide sufficient revenue to offset 100% of the budgeted operating cost, capital improvements, and overhead administrative costs at the City’s golf courses.
- Complete master planning process for Young’s and Tomahawk Ridge aquatic centers.
- Host the U S Youth Soccer National Championships in 2019 at the Scheel’s Overland Park Soccer Complex.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Recreation Department include:

- Took over management of the community 4th of July Celebration in Corporate Woods.
- At the community centers, increased participation in the personal training program by 12%, revamped the private swimming lesson program, replaced cardio fitness equipment, and increased Child Watch participation by 15%.
- At the Farmer’s Market, increased the number of vendors, increased revenue by 5% and increased attendance by 5%.
- Worked with the Downtown Overland Park Partnership to create a Farmer’s Market advertising and promotions campaign.
- Completed construction of the Farmstead’s new Ben Craig Administration Building, workshop, and windmill.
- Appropriated new water rights with the Kansas Department of Water Resources, increasing the potential amount of water available for use at the golf courses while complying with State regulations and guidelines.
- Relocated and reconstructed putting green and Par 3 golf course features in preparation of construction of the new clubhouse at Sykes/Lady Golf Course.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFECTIVENESS MEASURES			
Percent of fitness program participants rating the following as good or very good (overall program rating)	97%	98%	98%
Percent of Community Center rental patrons rating the following as good or very good (overall program rating)	100%	99%	99%
Percent of Golfers Satisfied/ Very Satisfied with Golf Operations	91%	90%	90%
Percent of visitor rating Farmstead staff friendliness and assistance as good or very good	94%	97%	95%
Percent of pool customers rating the cleanliness and condition as good or very good of pool facility	98%	98%	98%
Percent of Soccer Complex participants rating the following as good or very good (overall complex rating)	95%	95%	95%
Rate of Farmstead operating cost recovery	116%	100%	100%
Rate of fitness program cost recovery	127%	130%	132%
Rate of golf program cost recovery	108.0%	105.8%	106.0%
Rate of Aquatics operating cost recovery	58%	55%	60%
EFFICIENCY / WORKLOAD MEASURES			
Number of adult athletic league participants	2,738	2,700	3,200
Number of event rentals of city recreation facilities	4,000	18,020	18,920
Number of visitations at Community Centers:			
·Matt Ross Community Center	326,389	321,416	331,058
·Tomahawk Ridge Community Center	152,254	146,965	157,500
Total number of Farmstead visitors:	440,831	375,000	400,000
Number of program participants – recreational swimmers	142,101	130,000	140,000
Number of visitations at Soccer Complex:			
·Practice	141,000	140,000	125,000
·Camps	3,780	4,000	4,000
·Leagues	740,968	600,000	600,000
·Tournament	389,810	315,000	315,000

Recreation Division (Cost Center) Descriptions

Leisure Services (CC520)

The Leisure Services Division is responsible for providing and promoting a year-round program of community recreational services to enrich citizens' quality of life.

The City directly sponsors programs desired by the citizens when services can best be offered by the City. When services can best be offered by other organizations with city resources or facilities, the City co-sponsors programs.

Leisure Services also manages the Overland Park Farmer's Market, in downtown Overland Park.



Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$671,762	\$696,266	\$728,067	\$837,306
Commodities	12,433	11,042	19,950	18,350
Contractual Services	194,507	189,345	243,660	227,260
Capital Outlay	0	21,300	0	0
Grand Total	\$878,701	\$917,954	\$991,677	\$1,082,916

Community Centers (CC521)

The Community Centers Division is responsible for providing and promoting a year-round program of community recreational services to enrich citizens' quality of life through the operation of the City's two community centers, the Matt Ross Community Center and Tomahawk Ridge Community Center.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,527,645	\$1,424,847	\$1,644,011	\$1,590,384
Commodities	129,717	163,095	169,390	177,288
Contractual Services	63,537	60,028	95,970	92,480
Capital Outlay	73,374	61,937	86,400	7,500
Grand Total	\$1,794,273	\$1,709,907	\$1,995,771	\$1,867,652

Deanna Rose Children's Farmstead (CC531)

The Farmstead Division is responsible for operating and maintaining the 12-acre reproduction of a 1900's Kansas farm and main street, which provides appropriate leisure and educational experiences concerning the care of domestic farm animals and basic farm operations, thereby enriching the quality of life for participants of all ages.

The Deanna Rose Children’s Farmstead includes farm animals, live dairy cow milking demonstrations, birds-of-prey, vegetable and flower gardens, nature trails, a one-room country schoolhouse, a dairy barn, a circa 1893 bank, a general store, an ice cream parlor, an old-time fishing pond, horse-drawn wagon rides, pony rides, a pedal tractor track, bottle fed goats, a Native American Indian encampment, Barber Shop, Blacksmith shop, the Prairie Playground and gem mining for children.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,025,496	\$1,047,290	\$1,142,016	\$1,388,174
Commodities	312,299	341,142	352,880	350,463
Contractual Services	402,766	431,547	408,636	419,433
Capital Outlay	0	406	58,000	68,000
Grand Total	\$1,740,562	\$1,820,386	\$1,961,532	\$2,226,070

St. Andrew’s Golf Course (CC532)

The St. Andrews Golf Course division is responsible for operating and maintaining 18 golf holes of a high-quality, efficient golfing facility, in order to ensure golfing opportunities for the residents of Overland Park and a higher quality of life for the citizens.

The St. Andrews Golf Course is self-supporting, generating revenue to pay all budgeted operating costs, capital improvements and administrative overhead each year, while remaining fee-competitive with other public golf courses within the Kansas City Metropolitan Area.

Budget Summary:

Golf Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$438,857	\$487,352	\$489,486	\$465,361
Commodities	200,452	182,355	220,438	214,284
Contractual Services	335,918	315,345	306,031	317,789
Capital Outlay	25,217	8,249	4,600	7,000
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$1,000,444	\$993,301	\$1,020,555	\$1,004,434

Sykes/Lady/Westlinks Golf Courses (CC533)

The Sykes/Lady/Westlinks Golf Courses division is responsible for operating and maintaining 36 holes of high-quality and efficient golfing facilities that ensure golfing opportunities for the residents of Overland Park, thereby offering a higher quality of life for the citizens.

The Sykes/Lady/Westlinks Overland Park Golf Courses are self-supporting, generating revenue to pay all budgeted operating costs, capital improvements, and administrative overhead each year while remaining fee-competitive with other public golf courses within the Kansas City Metropolitan Area.

The golf course complex consists of the original 18-hole layout established in 1970. A nine-hole Par-3 course, which encompasses the 1st Tee Program of Greater Kansas City, was constructed in 1971 and a nearby nine-hole addition was added in 1992, known as the Westlinks Golf Course.

Budget Summary:

Golf Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$468,409	\$573,901	\$585,514	\$604,639
Commodities	288,947	273,143	301,133	304,718
Contractual Services	479,303	479,123	440,101	497,109
Capital Outlay	3,100	10,633	7,400	10,000
Grand Total	\$1,239,758	\$1,336,801	\$1,334,148	\$1,416,466

Aquatics (CC540)

The Aquatics Division is responsible for operating and maintaining the City's six swimming complexes. Young's, Bluejacket, Stonegate, Marty, and Tomahawk Ridge outdoor aquatic centers and the indoor aquatic center at Matt Ross Community Center are all operated and maintained in a manner which ensures high-quality aquatic recreational opportunities and contributes to a high quality of life for the citizens of Overland Park. The

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$746,266	\$778,607	\$855,271	\$882,956
Commodities	150,175	167,753	154,567	155,050
Contractual Services	284,717	295,769	259,938	273,878
Capital Outlay	0	167	25,000	25,000
Grand Total	\$1,181,158	\$1,242,297	\$1,294,776	\$1,336,884

Scheels Overland Park Soccer Complex Operations

The Overland Park Soccer Complex, located at 135th and Switzer, serves local soccer teams and hosts local, regional and national tournaments. The facility includes:

- Twelve tournament quality fields;
- Lighted fields for night use;
- A multi-purpose building, complete with staff, tournament and first-aid offices, locker rooms, and a 100-person meeting room;
- Three concession areas;
- Two playgrounds;
- Tennis courts, basketball courts, skate park, and
- Parking facilities for soccer and the Deanna Rose Children's Farmstead.

An enterprise operation, the Soccer Complex generates revenue to support all budgeted operations and maintenance expenditures.

Budget Summary:

Soccer Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$486,445	\$514,567	\$585,000	\$590,000
Commodities	207,309	245,640	211,125	231,661
Contractual Services	404,744	382,133	415,875	406,339
Capital Outlay	19,881	9,031	18,000	57,000
Grand Total	\$1,118,379	\$1,151,371	\$1,230,000	\$1,285,000

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Recreation Department operations.

The City continues investment in the workforce though a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition and enhancement in resources has been allocated toward commodities and contractual series to meet rising costs of providing services and amenities.

In addition, the 2019 budget includes enhanced funding to expand existing services, as follows:

2019 Budget Modifications

- **City Sponsorship of July 4th Celebration**
Cost Center: 520, Leisure Services
Total Cost: \$45,000
Strategic Priority: Quality of Life
Personnel: None
Additional Information/Justification: Previously the community July 4th Celebration in Corporate Woods was sponsored by a not-for-profit service organization. The service organization is no longer able to provide the resources required to manage such a large event, therefore beginning in 2018, the City is sponsoring event amenities, such as a stage and entertainment, restrooms, marketing and personnel. Additional funding in the 2019 budget will provide ongoing resources to support this event. This cost does not include the cost of fireworks, as the City has managed the firework display for several years.



- **Farmers Market Attendant**
Cost Center: 520, Leisure Services
Total Cost: \$5,400
Strategic Priority: Quality of Life
Personnel: Part-Time .25 FTE
Additional Information/Justification: The continued growth and success of the Overland Park Farmer's Market has maxed out the ability of the current staffing. Additional staff support is needed to maintain the quality and vitality of the Farmer's Market, including setting up and tearing down the different aspects of the area, staffing the Overland Park booth, circulating through the market to clean, answer questions and remove trash.
- **Fine Arts Maintenance**
Cost Center: 520, Leisure Services
Total Cost: \$5,000
Strategic Priority: Quality of Life
Personnel: None
Additional Information/Justification: Dedicated funding for preservation and conservation of the existing and growing fine arts collection. With the addition of an art collection at City Hall, the collection city wide stands at 274 pieces and continues to grow as additional pieces are donated to Overland Park International Sculpture Garden.
- **Matt Ross Community Center Personnel**
Cost Center: 521
Total Cost: \$28,000
Strategic Priority: Quality of Life
Personnel: Part-Time 1.28 FTE
Additional Information/Justification: Due to recent changes in state laws, additional lifeguards are required to operate the water slide at the Matt Ross Community Center.
- **Deanna Rose Children's Farmstead Personnel**
Cost Center: 531
Total Cost: \$130,500
Strategic Priority: Quality of Life
Personnel: 2 Full-Time
Additional Information/Justification: An Assistant Supervisor of Animal Care and an Assistant Farmstead Superintendent are included in the 2019 Budget, providing additional resources to the ever-popular family attraction. Both positions are supported from revenue generated to from Farmstead operations.

- **Aquatics Operational Funding**

Cost Center: 540

Total Cost: \$10,000

Strategic Priority: Operational Support

Personnel: None

Additional Information/Justification: Based on increased costs, additional resources are included in the Aquatics cost center for wastewater and storm water charges.

- **Golf Course Operational Funding**

Cost Center: 533

Total Cost: \$349,500

Strategic Priority: Quality of Life

Personnel: None

Additional Information/Justification: The new clubhouse at the Sykes/Lady/Westlinks Golf Complex will open in early 2019. Addition resources are included in the 2019 Budget related to expanding operating and management costs required from the expanded operation and size of the clubhouse and pro shop, both of which are anticipated to bring in increased revenues. Golf Course operations are self-supporting.

- **Scheels Overland Park Soccer Complex Technology Enhancement**

Cost Center: 550

Total Cost: \$38,000

Strategic Priority: Quality of Life

Personnel: None

Additional Information/Justification: Enhanced Wi-Fi service and coverage will provide game officials and soccer complex patrons a better visitor experience. Soccer complex operations are self-supporting.

Planning and Development Department

Department at a Glance

The Planning and Development Services Department is committed to helping the community plan for the future while assuring resident's safety and supporting neighborhoods. Staff uses the Comprehensive Plan, a policy guide that identifies the city's development goals to evaluate development proposals, ensuring a well-designed and quality community.

The department assures resident's safety by conducting thorough reviews of all construction plans for compliance with the latest building codes, engineering standards and environmental requirements. Further, staff conducts detailed, on-site inspections of construction activity throughout the building process.

The department supports our neighborhoods through a strong code compliance program that includes rental licensing, residential property maintenance, restaurant inspections, pool inspections, and environmental violations. Other programs include a Neighborhood Services Program to maintain and enhance quality of life, a comprehensive recycling program, and several housing assistance programs.

Planning and Development Services Department

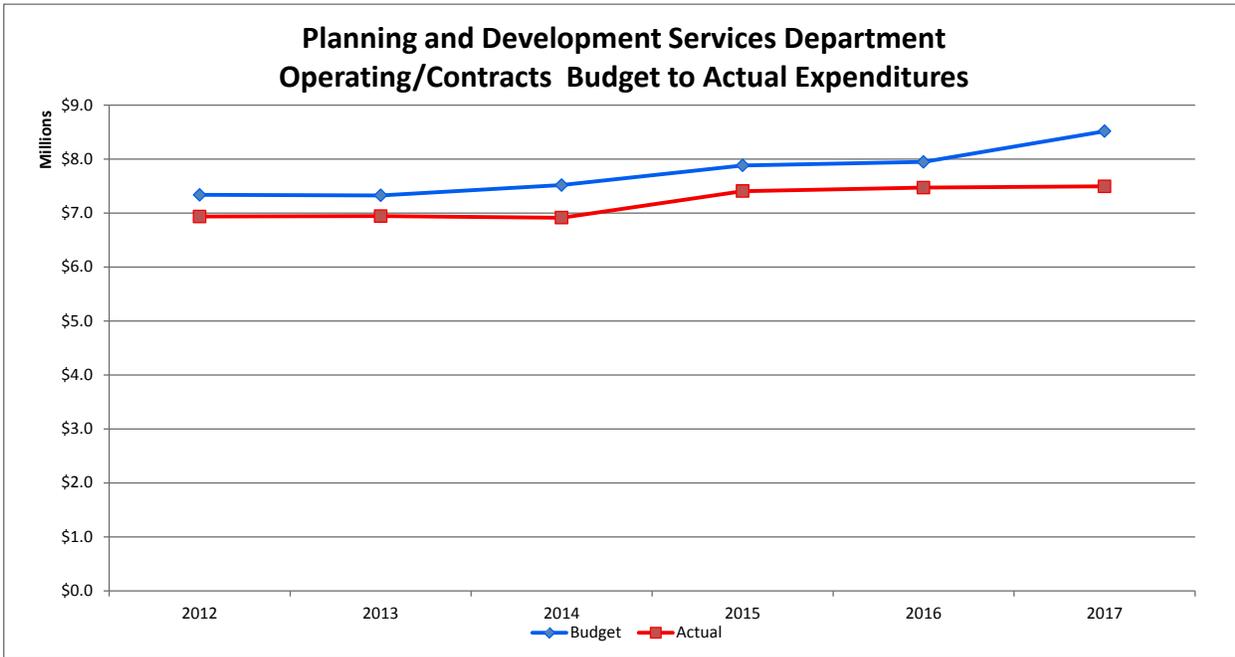
Mission Statement

To maintain an attractive, safe and functional built environment, maintain quality neighborhoods, ensure development meets the standards set by policy makers, protect and enhance health and environment by:

- Providing administrative support to all aspects of the development process,
- Promoting community building activities and support to neighborhoods,
- Reviewing development proposals for compliance in a fair and consistent manner,
- Ensure public safety with fair and consistent application of codes, ordinances and construction standards
- Educating and enforcing zoning and property maintenance ordinances, and
- Providing Geographic Information System (GIS) support to citizens and city employees to improve information access.

Operating Appropriations and Expenditures

All Funds	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$6,390,799	\$6,529,292	\$7,672,182	\$7,877,430
Commodities	95,391	109,645	190,647	185,743
Contractual Services	979,089	912,434	1,085,488	1,104,687
Capital Outlay	110,034	42,755	56,000	30,000
Grand Total	\$7,575,312	\$7,594,126	\$9,004,317	\$9,197,860

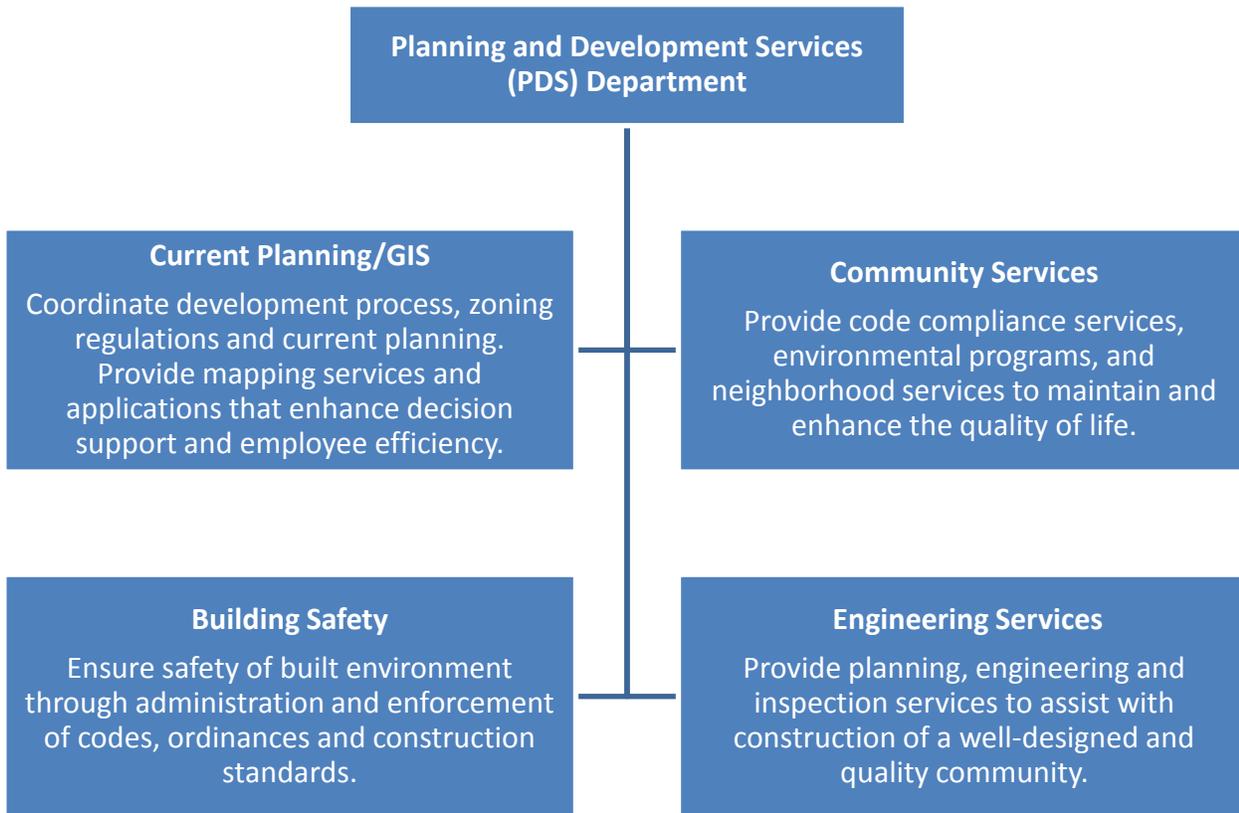


Personnel Resources

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
Full-Time				
Administrative Assistant	3	3	3	3
Assistant Code Administrator	1	1	1	1
Civil Engineer I	1	0	0	1
Civil Engineer II	0	1	0	0
Civil Engineer, Senior	1	1	2	1
Code Administrator	1	1	1	1
Code Compliance Officer I	5	10	9	9
Code Compliance Officer II	1	0	1	1
Code Compliance Officer, Sr	3	3	3	3
Construction Inspector II	1	2	2	1
Construction Inspector, Senior	3	2	2	3
Coordinator, Neighborhood Prog	1	1	1	1
Customer Service Rep	2	4	3	3
Customer Service Rep., Sr.	7	5	6	6
Development Coordinator	1	1	1	1
Dir., Planning & Dev. Services	1	1	1	1
Engineering Technician I	1	1	1	1
Engineering Technician II	0	0	2	2
Engineering Technician, Senior	1	1	0	0
Environmental Programs Coord	1	1	1	1
Erosion & Sediment Cntrl Coord	1	0	0	0

	2016 Budget	2017 Budget	2018 Budget	2019 Budget
GIS Analyst	3	3	3	3
GIS, Associate	1	1	1	1
Grants Program Coordinator	1	1	1	1
Management Assistant	1	1	1	1
Manager, Community Services	1	1	1	1
Manager, Current Planning	1	1	1	1
Manager, Engineering Svcs	1	1	1	1
Mgr, GIS & Support Services	1	1	1	1
Multidisciplined Code Off I	3	3	4	3
Multidisciplined Code Off II	2	2	2	3
Multidisciplined Code Off Sr	5	5	5	5
Planner I	3	3	3	2
Planner II	0	0	0	1
Planner, Senior	2	2	2	2
Staff Assistant	1	1	1	1
Stormwater Treatment Engr, Sr	1	1	1	1
Supervisor, Code Compliance	1	1	1	1
Supervisory Civil Engineer	1	1	1	1
Supv, Administrative Support	1	1	1	1
Supv, Neighborhood Services	1	1	1	1
Supv., Permit Svcs. & Support	1	1	1	1
Team Supv., Building Safety	2	2	2	2
Full-Time Total	70	73	75	75
Part-Time				
Administrative Clerk	1.00	1.00	1.00	1.00
Construction Inspector I (Seasonal)	0.00	0.00	0.50	0.50
Engineering Technician I (PT)	0.50	0.50	0.00	0.00
GIS Analyst	0.65	0.65	0.65	0.65
Multidisc. Code Official I (S)	0.46	0.46	0.23	0.23
Records Technician	0.60	0.60	0.60	0.60
Seasonal Code Compliance Off	0.23	0.23	0.23	0.23
Part-Time Total	3.44	3.44	3.21	3.21
Grand Total	73.44	76.44	78.21	78.21

Department Organization Chart



2019 Departmental Goals

The City of Overland Park's Planning and Development Services Department work plan contains several items that will direct efforts in 2019, including:

- Incorporate GIS capabilities into the new EnerGov permitting system to improve staff decision-making by providing a broad range of geographic information in conjunction with each permit, development request, license, or complaint.
- Manage the Infrastructure Assessment for Timberland Creek neighborhood.
- Update the Comprehensive Plan including the incorporation of the recommendations from the Farmer's Market Study, College and Metcalf Corridor Study, and Forward OP as directed.
- Manage the 2019 Community Development Block Grant Program (CDBG), Neighborhood Conservation Program and other housing programs.
- Complete implementation of the residential rental licensing program.
- Initiate submittal of design drawings for permitting purposes electronically.
- Develop procedures utilizing contemporary technology that will allow for electronic submittals of construction documents and plans that can be reviewed in a paperless environment.

2017-2018 Departmental Accomplishments

Recent accomplishments within the Planning and Development Services Department include:

- Implemented the EnerGov system, including a new interface for citizens to use for permitting and licensing processes.
- Provided a 10 year update on the status of the Vision Metcalf Plan.
- Prepared the Community Assessment report for the Forward OP plan.
- Implementation of the new residential rental licensing program. Rental property included in the first cycle of the two year implementation cycle has been completed.
- Developed and updated the City's 2016-2020 Non-Housing Consolidated Plan with the 2018 Annual Plans for the use of CDBG Program funding.
- Provided support via the Neighborhood Conservation Program, to residents in more than 40 neighborhoods throughout the city, including 30 older neighborhoods set up and run as exclusively voluntary neighborhood organizations.
- Increased use of technology to allow for electronic submittal and review of residential plans by obtaining updated hardware and initiating electronic submittals for small projects.

Key Department Performance Measures

Measure	2017 Actual	2018 Estimate	2019 Target
EFFICIENCY / WORKLOAD MEASURES			
Total Number of Plans Reviewed per FTE	NA	60.0	60.0
Number of Planning applications filed	499	450	450
Number of reviews conducted	586	505	505
Number of NCP households served by groups	14,035	14,000	15,000
Total number of food service related inspections performed	1,030	1,000	1,000
Number of code enforcement inspections performed	11,695	12,000	12,000
Number of building permits issued per building safety FTE	209	150	120
Number of construction plans reviewed	3,131	3,400	3,000
Number of construction permits issued	4,952	4,300	3,500
Number of Public Imp. Plans/Engineering Studies Reviewed	89	221	100
Number of Public Improvement Permits Issued	25	25	22
Total Construction Value of Public Improvement Permits Issued	\$11.2M	\$12.9M	\$10.0M

Planning and Development Services Department Division (Cost Center) Descriptions

Current Planning/GIS (CC601)

The Current Planning Division coordinates the planning and development process, zoning regulation and compliance, and current planning. This division also provides Geographic Information System (GIS) mapping services and applications that enhance decision support and employee efficiency.

Zoning regulation and compliance helps maintain a high quality of life and high property values for the citizens of Overland Park by ensuring compliance with all development and zoning regulations. Current planning is responsible for expeditiously reviewing and responding to all inquiries, applications and studies dealing with current planning, zoning, and land development to achieve a well-designed, quality community in accordance with adopted codes, ordinances, resolutions and policies. GIS provides support to citizens and city employees with mapping services and applications to improve information access.



These programs strive to ensure that all resources of the community are preserved, developed and managed consistently in accordance with city policies to promote the highest quality of life for present and future citizens

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,851,945	\$1,808,324	\$1,997,027	\$2,136,415
Commodities	18,961	19,076	18,600	17,550
Contractual Services	338,002	257,664	208,254	211,619
Capital Outlay	2,000	-20,864	0	0
Grand Total	\$2,210,908	\$2,064,200	\$2,223,881	\$2,365,584

Business Improvement District Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$0	\$0	\$0	\$0
Commodities	0	0	0	0
Contractual Services	103,084	99,416	110,000	110,000
Capital Outlay	0	0	0	0
Grand Total	\$103,084	\$99,416	\$110,000	\$110,000

Community Services (CC605)

Community Services Division is part of the Planning and Development Services Department, and has the responsibility for code compliance programs, environmental programs, neighborhood support programs, the Community Development Block Grant (CDBG) Program and housing support programs. The Community Services Division has three sections: Code Compliance, Neighborhood Services, and Support Services. The Support Services Section provides administrative support services to the other two sections.

The Code Compliance Section provides extensive code compliance services in several areas, including property maintenance, rental licensing, zoning compliance, nuisance abatement, food service inspection and licensing, pool and spa permitting, as well as follow-up on health-related complaints, solid waste collection truck inspection and permitting, and rental property registration.



Signs removed from City's Right of Way

The Neighborhood Services Section supports the following programs and services: Neighborhood Conservation Program providing activities and support to neighborhoods, the CDBG Program and other housing-related programs. This section also supports various environmental programs including electronic and other recycling events, citizen education on environmental matters, coordination of an annual citywide cleanup of streamways, and regulation oversight of solid waste haulers. .

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,294,465	\$1,521,443	\$1,913,766	\$2,069,076
Commodities	34,381	40,549	74,375	70,525
Contractual Services	448,103	479,902	557,109	571,134
Capital Outlay	36,240	66,794	0	0
Grand Total	\$1,813,189	\$2,108,687	\$2,545,250	\$2,710,735

Building Safety (CC608)

The Building Safety Division of the Planning and Development Services Department ensures public safety, welfare and trust relating to the built environment within the City of Overland Park through the administration and regulation of construction safety codes, related ordinances and construction standards.

Primary functions of this division include plan review, inspections and permit services for new construction, existing building alterations, and additions. Additional support programs: emergency response including damage assessment, plan development for timely recovery and mitigation

efforts. Code development, which involves participation in national events dealing with the creation of regulatory codes for adoption, research and development of new requirements, training and certification of technical staff, research of alternative methods and materials, the creation of a City task force as needed which includes stake holders in our processes to evaluate proposed codes, and providing staff support to elected and appointed officials.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$2,003,367	\$2,077,668	\$2,473,298	\$2,389,356
Commodities	21,921	29,720	59,672	58,927
Contractual Services	52,056	45,519	135,910	138,209
Capital Outlay	25,300	3,322	26,500	0
Grand Total	\$2,102,644	\$2,156,229	\$2,695,380	\$2,586,492

Engineering Services (CC615)

The Engineering Services Division of the Planning and Development Services Department provides engineering and inspection services to assist developers and property owners in constructing a well-designed and quality community by complying with the Municipal Code, the City's standards and policies, good engineering practices, maintenance of safe conditions and protection of private and public property.

Services include response to citizen inquiries; review of engineering plans for private development projects; review of site plans and plot plans; inspection for compliance with approved plans; engineering support to City Planning Commission, City Council Committees and other boards; floodplain management; enforcement of storm water treatment facility standards; maintenance of City records; and processing of easements, deeds, variances, bonds and certain permits.

Budget Summary:

General Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$1,044,532	\$997,811	\$1,154,366	\$1,141,926
Commodities	20,117	20,200	37,000	37,741
Contractual Services	33,727	29,065	70,910	70,790
Capital Outlay	46,494	-6,496	29,500	30,000
Grand Total	\$1,144,871	\$1,040,580	\$1,291,776	\$1,280,457

Stormwater Utility Fund	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Personal Services	\$196,490	\$124,047	\$133,725	\$140,657
Commodities	11	100	1,000	1,000
Contractual Services	4,117	867	3,305	2,935
Capital Outlay	0	0	0	0
Transfers/Other Non-Operating	0	0	0	0
Grand Total	\$200,617	\$125,014	\$138,030	\$144,592

2019 Budget Overview

Adjustments have been made in the 2019 budget to support existing Planning and Development Services Department operations.

The City continues investment in the workforce through a 3% merit pool compensation package. Personnel cost increases also include a projected 9% increase in health insurance premiums. In addition an enhancement in resources has been allocated toward contractual series to meet rising costs of providing services.



The Overland Park Planning Department is spearheading the “Forward OP” visioning process. Forward OP is a process to develop a community vision and strategic plan that outlines a path of continued community success for the next 20-25 years.

For more information, visit: [Forward OP](#)

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**2019-2023
CAPITAL IMPROVEMENTS
PROGRAM**

**ADOPTED
August 2018**

OVERLAND PARK
K A N S A S

ABOVE AND BEYOND. BY DESIGN.

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Adopted August 13, 2018

GOVERNING BODY

MAYOR

Carl Gerlach

COUNCIL PRESIDENT

Jim Kite

CITY COUNCIL

Gina Burke

Richard Collins

Faris Farassati

Terry Happer Scheier

Logan Heley

Paul Lyons

Chirs Newlin

Curt Skoog

Fred Spears

John Thompson

David White

PLANNING COMMISSION

CHAIRMAN

Thomas Robinett

VICE CHAIRMAN

Rob Krewson

COMMISSION

Mike Flanagan

Bob Gadd

David M. Hill

Tom Lance

George Lund

Edward "Ned" Reitzes

Kim Sorensen

Janie Thacker

Steve Troester

CITY MANAGER

Bill Ebel

DEPUTY CITY MANAGER

Kristy Stallings

DIRECTOR OF PUBLIC WORKS

Tony Hofmann

DIRECTOR OF RECREATION SERVICES

Tony Cosby

FIRE CHIEF

Bryan Dehner

COURT ADMINISTRATOR

Mary Moss

ACTING DIRECTOR OF INFORMATION TECHNOLOGY

Jennifer Wiese

CHIEF FINANCIAL OFFICER

Dave Scott

DIRECTOR OF PARK SERVICES

Greg Ruether

CHIEF OF POLICE

Frank Donchez, Jr.

CITY ATTORNEY

Tammy Williams

DIRECTOR OF PLANNING AND DEVELOPMENT SERVICES

Jack Messer

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CAPITAL IMPROVEMENTS PROGRAM

Overland Park Resolution 4215 establishes definitions and policies related to the City's long-term fiscal planning, including the City's multi-year Capital Improvements Program.

CAPITAL IMPROVEMENTS DEFINED

A Capital Improvement is the construction or acquisition of a public facility or infrastructure needed to carry out the adopted goals and objectives of the City. Capital expenditures are long-term in nature and have a long-term life.

Generally, equipment, infrastructure or facilities with less than a five-year usable life and with a current value of under \$200,000 will be acquired through the City's operating budget.

PLANNING POLICY - CAPITAL IMPROVEMENTS PROGRAM

It is the policy of the City to identify and set priorities among the capital improvement needs of the community and in accordance with the objectives of the Comprehensive (Master) Plan. The Capital Improvements Program shall program projects over the ensuing five years, taking into account the City's fiscal capacity to finance such construction, operations and maintenance of projects.

- **Review** - The City Manager shall annually provide to the Governing Body an updated five-year Capital Improvements Program for budget planning purposes.
- **Contents** - The Capital Improvements program shall include:
 - A clear summary of its contents.
 - A list of all Capital Improvements proposed for the ensuing five-year period along with appropriate supporting material for each project, prepared in accordance with a process approved by the Governing Body.
 - Cost estimates, methods of financing and recommended time schedules for each improvement.
 - The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.
 - A statement on the fiscal capacity of the City to undertake these improvements and the impact the five-year program will have on the City's goals and objectives, operating budget and fiscal policy.
- **Administration** - The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Capital Improvements program and its implementation.
- **Capital Expenditures Budgeted** - Current year Capital expenditures (first year of the updated five-year Capital Improvements program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.
- **Self-Supporting Activities** - A clear distinction shall be made between general purpose government Capital Improvements and the enterprise activities intended to be self-supporting. All projects proposed to be self-supported must demonstrate their ability to develop sufficient revenue to meet the expected expenditures.

POLICY FOR MAKING CHANGES IN THE CIP

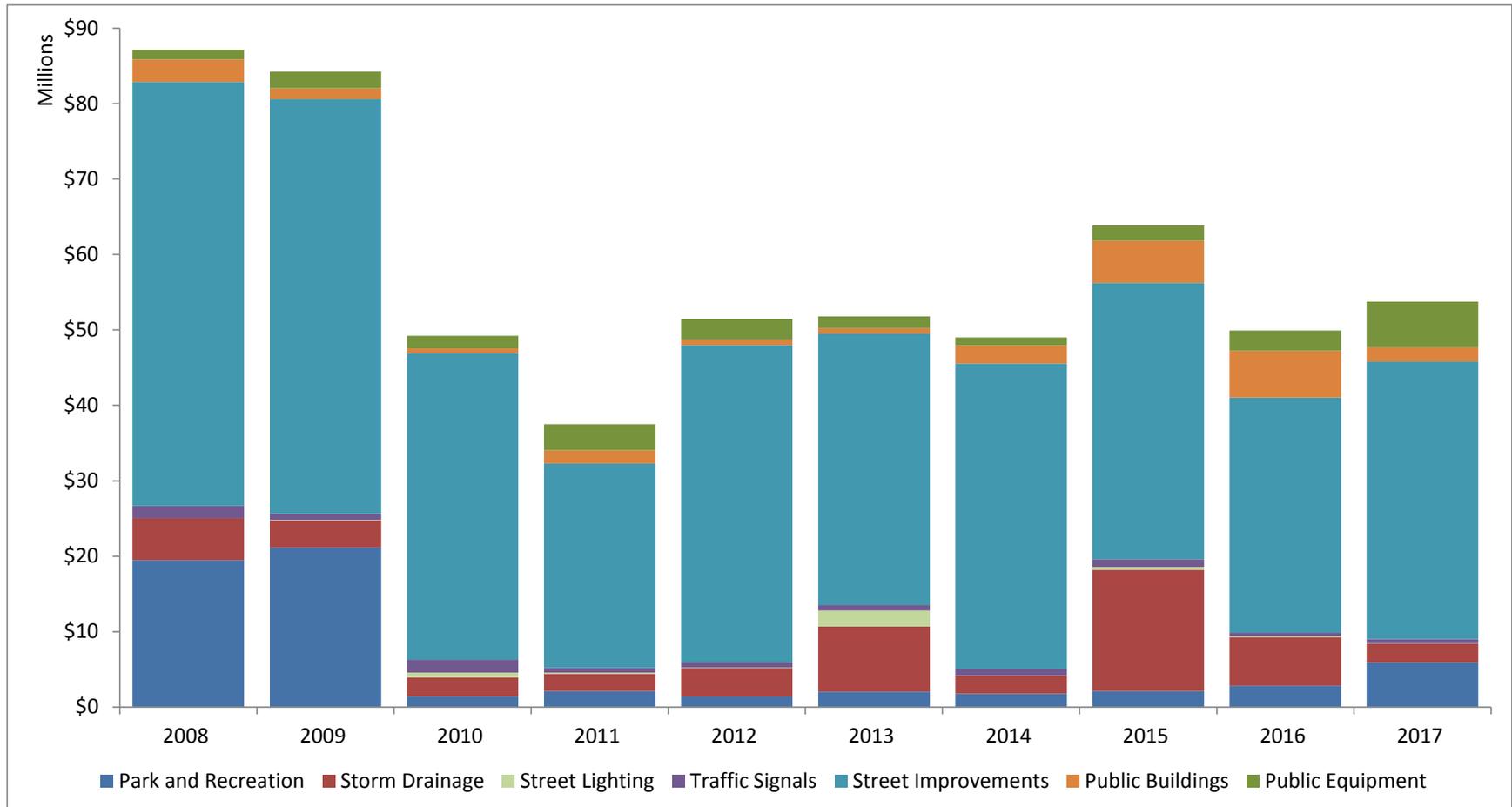
Any substantial capital project added after adoption of the CIP will require an amendment and will affect cash flows, future CIP capability and mill levy projections.

1. If the capital improvement request is less than \$75,000, the amendment process is as follows:
 - a. Upon receipt of a capital improvement request, the request shall be forwarded to the appropriate goal area committee for consideration.
 - b. If the goal area committee decides to fund the request, the goal area committee will identify possible funding sources and/or possible project(s) to be substituted for the requested project.
 - c. The staff will incorporate the project amendment into the current CIP as directed by the goal area committee and inform the Governing Body of the goal area committee's action.

2. If the capital improvement request is \$75,000 or more, the amendment process is as follows:
 - a. Upon receipt of a capital improvement request, the request shall be forwarded to the appropriate goal area committee for consideration.
 - b. The goal area committee shall review the proposed project and determine whether or not to recommend the requested amendment. If recommended, the goal area committee will also identify a funding source (or sources) and/or projects to be substituted or rescheduled to accommodate the requested project. The goal area committee will report its recommendation to the Governing Body. Prior to consideration of this recommendation by the Governing Body, the goal area committee's recommendation will be forwarded to the Finance, Administration and Economic Development (FAED) Committee for review.
 - c. The FAED Committee will review the recommendation of the goal area committee and evaluate the impact the recommended project's inclusion in the CIP will have on the overall financial plan and established financial standards. FAED Committee will report this information and any comments regarding the goal area committee's recommendation to the Governing Body for final consideration.
 - d. The Governing Body will consider information regarding the proposed amendment and the recommendations from the goal area and FAED committees. If the requested amendment is approved by the Governing Body, the staff will incorporate the proposed changes into the current CIP.

CAPITAL PROJECT EXPENDITURES BY CATEGORY 2008 - 2017

	Total 2008	Total 2009	Total 2010	Total 2011	Total 2012	Total 2013	Total 2014	Total 2015	Total 2016	Total 2017	Total All Years	Combined Total
Park and Recreation	\$ 19,487,430	\$ 21,140,271	\$ 1,410,869	\$ 2,097,532	\$ 1,354,664	\$ 2,029,110	\$ 1,770,059	\$ 2,111,365	\$ 2,821,252	\$ 5,899,723	\$ 60,122,275	10.4%
Storm Drainage	5,559,511	3,607,431	2,494,382	2,323,486	3,787,646	8,674,638	2,415,385	16,091,049	6,447,216	2,485,421	53,886,165	9.3%
Street Lighting	605	64,039	672,308	132,169	86,660	2,100,861	21,509	354,403	137,070	19,686	3,589,310	0.6%
Traffic Signals	1,615,436	799,827	1,712,872	635,853	705,912	731,228	845,895	1,038,021	450,648	598,029	9,133,721	1.6%
Street Improvements	56,245,603	55,008,444	40,638,560	27,103,961	42,056,820	35,990,412	40,503,757	36,661,302	31,159,094	36,822,614	402,190,567	69.6%
Public Buildings	2,967,664	1,428,170	615,217	1,768,713	731,623	686,730	2,381,912	5,577,664	6,212,429	1,860,342	24,230,464	4.2%
Public Equipment	1,278,031	2,229,769	1,690,434	3,449,852	2,742,883	1,604,667	1,074,086	2,011,902	2,697,816	6,047,781	24,827,221	4.3%
	<u>\$ 87,154,280</u>	<u>\$ 84,277,951</u>	<u>\$ 49,234,642</u>	<u>\$ 37,511,566</u>	<u>\$ 51,466,208</u>	<u>\$ 51,817,646</u>	<u>\$ 49,012,603</u>	<u>\$ 63,845,706</u>	<u>\$ 49,925,525</u>	<u>\$ 53,733,596</u>	<u>\$ 577,979,723</u>	<u>100.0%</u>



2019-2023 CIP By Project, Year and Funding Sources

City: at Large Funding General Obligation Debt, and Pay-as-You-Go (cash), and Equipment Reserve funding
City: Dedicated Funding City 1/8-cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility funding, Golf and Soccer Complex Re
Intergovernmental Funding Special Parks and Rec, Other Cities, County, State and Federal
Developer and Private Excise Tax, Escrow Funds, Special Assessments and Private contributions

2019 Funded Projects

	City: At Large	City: Dedicated	Intergovern- mental	Developer & Private	Total	Projected Operating Costs
Public Buildings						
PB-1576: Centralized Fleet Facility	\$13,850,000	\$0	\$0	\$0	\$13,850,000	\$195,000
PB-1688: Fire Station #8	-	300,000	-	-	300,000	189,000
Public Buildings Total	13,850,000	300,000	-	-	14,150,000	384,000
Public Equipment						
PE-1779: Asphalt Miller Machine	450,000	-	-	-	450,000	NA
PE-1872: Police Body Worn Cameras	-	150,000	-	-	150,000	20,000
PE-1594: 2019 IT Network Technology	300,000	-	-	-	300,000	NA
PE-1618: Citywide IT Backup System Replacement - 2019	475,000	-	-	-	475,000	NA
PE-1592: 2019 Police Technology	100,000	-	-	-	100,000	NA
PE-1606: 2019 Fire Truck Replacement	895,000	-	-	-	895,000	NA
PE-1694: Matt Ross Community Center Audio/Visual Systems Replacement and Upgrade	140,000	-	-	-	140,000	NA
PE-1873: Public Safety Mobile Command Post	-	800,000	-	-	800,000	1,000
PE-1938: Cellular Repeater Replacement	160,000	-	-	-	160,000	NA
PE-1789: City Two-Way Radio Replacement	2,700,000	-	-	-	2,700,000	10,000
PE-1781: Cardiac Monitor Replacement	765,000	-	-	-	765,000	NA
Public Equipment Total	5,985,000	950,000	-	-	6,935,000	31,000
Parks & Recreation						
PR-1622: 2019 Public Art	50,000	-	-	50,000	100,000	NA
PR-1891: Arboretum and Botanical Gardens Visitor Center	-	-	375,000	950,000	1,325,000	240,000
PR-1595: 2019 Park Improvements	75,000	-	675,000	-	750,000	NA
PR-1949: Santa Fe Commons Park Improvements	1,000,000	750,000	-	1,000,000	2,750,000	NA
PR-1797: Strang Park Redevelopment	100,000	100,000	-	-	200,000	NA
PR-1696: Kingston Lake Park Restroom Construction	40,000	-	-	-	40,000	1,500
Parks & Recreation Total	1,265,000	850,000	1,050,000	2,000,000	5,165,000	241,500
Bridge Replacement						
BR-1664: 167th Street Bridges over Coffee Creek	-	360,000	-	-	360,000	5,000
BR-1902: Pflumm Road Bridges over Coffee Creek, south of 159th Street	150,000	-	-	-	150,000	NA
Bridge Replacement Total	150,000	360,000	-	-	510,000	5,000
Residential Street Program						
SR-1585: 2019 Neighborhood Streets Reconstruction Program	2,480,000	1,245,000	-	-	3,725,000	NA
SR-1901: 2019 Neighborhood Streets Reconstruction Program, Pt 2	2,175,000	635,000	600,000	-	3,410,000	NA
SR-1655: 2020 Neighborhood Streets Reconstruction Program	-	120,000	-	-	120,000	NA
SR-1718: 2021 Neighborhood Streets Reconstruction Program	-	700,000	-	-	700,000	NA
Residential Street Program Total	4,655,000	2,700,000	600,000	-	7,955,000	0
Streetlighting						
SL-1649: 2020 Street Lighting	-	70,000	-	-	70,000	-10,000
Streetlighting Total	-	70,000	-	-	70,000	0
Street Improvements						
ST-1666: 80th and Broadmoor Street Improvements	295,000	-	-	-	295,000	NA
ST-1837: 2019 Bike Lane Striping	100,000	-	400,000	-	500,000	NA
ST-1916: 119th Street and Pflumm Road Intersection Improvements	1,135,000	-	-	-	1,135,000	3,000
ST-1928: Mini-Roundabouts near 132nd St & US 69 Highway	-	300,000	-	-	300,000	NA
ST-1839: 137th and Lamar Roundabout	-	150,000	1,000,000	-	1,150,000	NA
Street Improvements Total	1,530,000	450,000	1,400,000	-	3,380,000	3,000
Thoroughfares						
TH-1083: 159th Street, Quivira to Pflumm	1,865,000	-	2,440,000	-	4,305,000	15,000
TH-1853: 2019 Preliminary Engineering Studies	200,000	-	-	-	200,000	NA
TH-1665: Quivira Road, 159th to 175th	1,865,000	1,000,000	5,595,000	1,040,000	9,500,000	20,000
TH-1799: 179th Street, Metcalf Avenue to U.S. 69 Highway	485,000	-	-	450,000	935,000	5,000
TH-1026: 167th Street, Antioch to Metcalf	-	1,000,000	-	600,000	1,600,000	5,000
Thoroughfares Total	4,415,000	2,000,000	8,035,000	2,090,000	16,540,000	45,000
Traffic Signals						
TS-1591: 2019 Traffic Signal Installation	240,000	-	-	80,000	320,000	8,000
TS-1650: 2020 Traffic Signal Installation	60,000	-	-	-	60,000	8,000
Traffic Signals Total	300,000	-	-	80,000	380,000	16,000
Storm Drainage						
SD-1536: 2019 Storm Drainage Improvements	-	750,000	-	-	750,000	NA
SD-1584: 2019 Preliminary Stormwater	-	300,000	120,000	-	420,000	NA
SD-1588: 2020 Storm Drainage Improvement	-	200,000	-	-	200,000	NA
Storm Drainage Total	-	1,250,000	120,000	-	1,370,000	0
Grand Total	\$32,150,000	\$8,930,000	\$11,205,000	\$4,170,000	\$56,455,000	\$725,500

2019-2023 CIP
Plan by Year and Funding Sources
8/13/2018

Funding Source	2019	2020	2021	2022	2023	Total 2019/2023	Total 2018/2022	Increase/ (Decrease)
GO Bonds	4,730,000	5,525,000	-	-	3,725,000	13,980,000	22,595,000	(8,615,000)
20 yr GO Bonds	13,000,000	-	1,400,000	-	-	14,400,000	-	14,400,000
PAYG	12,310,000	7,085,000	4,335,000	7,865,000	3,890,000	35,485,000	39,640,000	(4,155,000)
Excise Tax	2,090,000	3,510,000	2,810,000	2,625,000	2,465,000	13,500,000	13,215,000	285,000
1/8th Sales Tax	4,910,000	5,165,000	5,310,000	5,400,000	5,575,000	26,360,000	27,020,000	(660,000)
Escrow Funds	80,000	80,000	535,000	80,000	80,000	855,000	400,000	455,000
Storm Water Utility	1,400,000	1,350,000	1,230,000	1,230,000	1,400,000	6,610,000	5,395,000	1,215,000
Johnson County Funds	4,105,000	3,025,000	2,120,000	2,360,000	4,215,000	15,825,000	13,860,000	1,965,000
Funds from Other Cities	505,000	-	-	-	-	505,000	-	505,000
Federal Transportation Funding	4,945,000	2,330,000	3,000,000	3,000,000	-	13,275,000	19,915,000	(6,640,000)
Community Dev Block Grant	600,000	-	600,000	-	600,000	1,800,000	1,500,000	300,000
Equipment Reserve Fund	2,110,000	2,915,000	1,445,000	725,000	705,000	7,900,000	6,745,000	1,155,000
Golf Revenue	-	-	-	-	-	-	4,975,000	(4,975,000)
Special Parks & Rec	1,050,000	675,000	675,000	675,000	675,000	3,750,000	4,100,000	(350,000)
Private Contributions	2,000,000	9,050,000	50,000	-	50,000	11,150,000	10,185,000	965,000
Other Financing Sources	-	700,000	-	-	-	700,000	850,000	(150,000)
Soccer Revenue	-	-	-	-	-	-	425,000	(425,000)
County Courthouse Sales Tax	2,620,000	5,395,000	2,880,000	1,925,000	4,175,000	16,995,000	13,835,000	3,160,000
Grand Total	56,455,000	46,805,000	26,390,000	25,885,000	27,555,000	183,090,000	184,655,000	(1,565,000)

General Fund - Debt

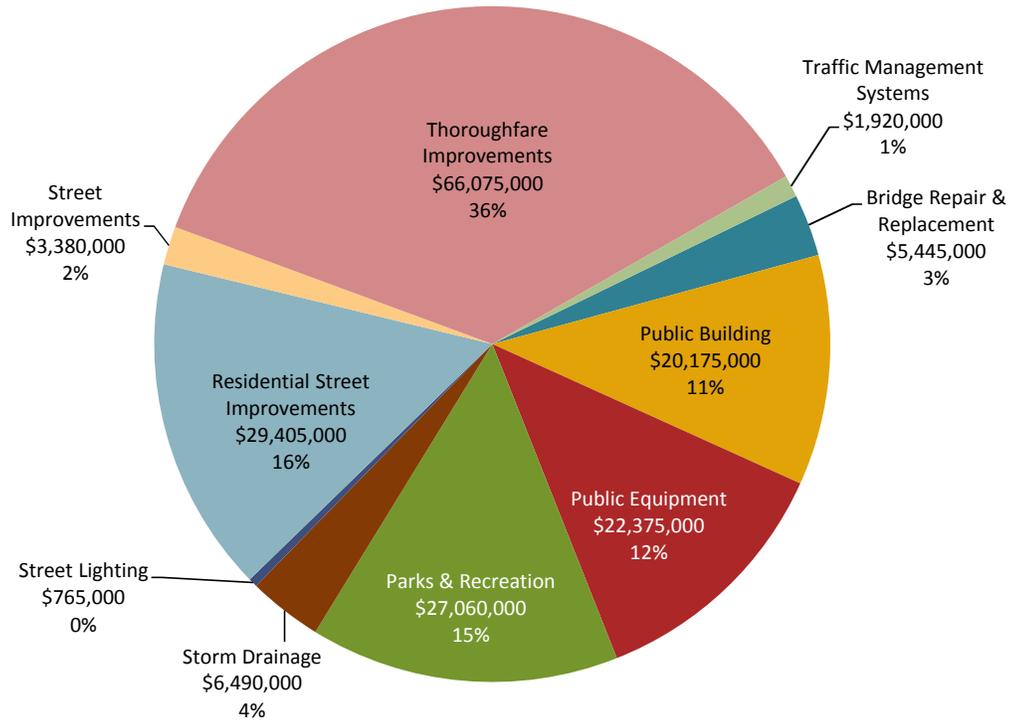
Proposed Debt Issue	17,730,000	5,525,000	1,400,000	-	3,725,000	28,380,000	23,445,000	4,935,000
General Obligation:								
Eight Yr. Maturities	-	-	-	-	-	-	850,000	(850,000)
Ten Yr. Maturities	4,730,000	5,525,000	-	-	3,725,000	13,980,000	22,595,000	(8,615,000)
Twenty Yr. Maturities	13,000,000	-	1,400,000	-	-	14,400,000	-	14,400,000
Special Assessment:								
Ten/Twenty Yr. Maturities	-	-	-	-	-	-	-	-

Total Debt Issue	17,730,000	5,525,000	1,400,000	-	3,725,000	28,380,000	23,445,000	4,935,000
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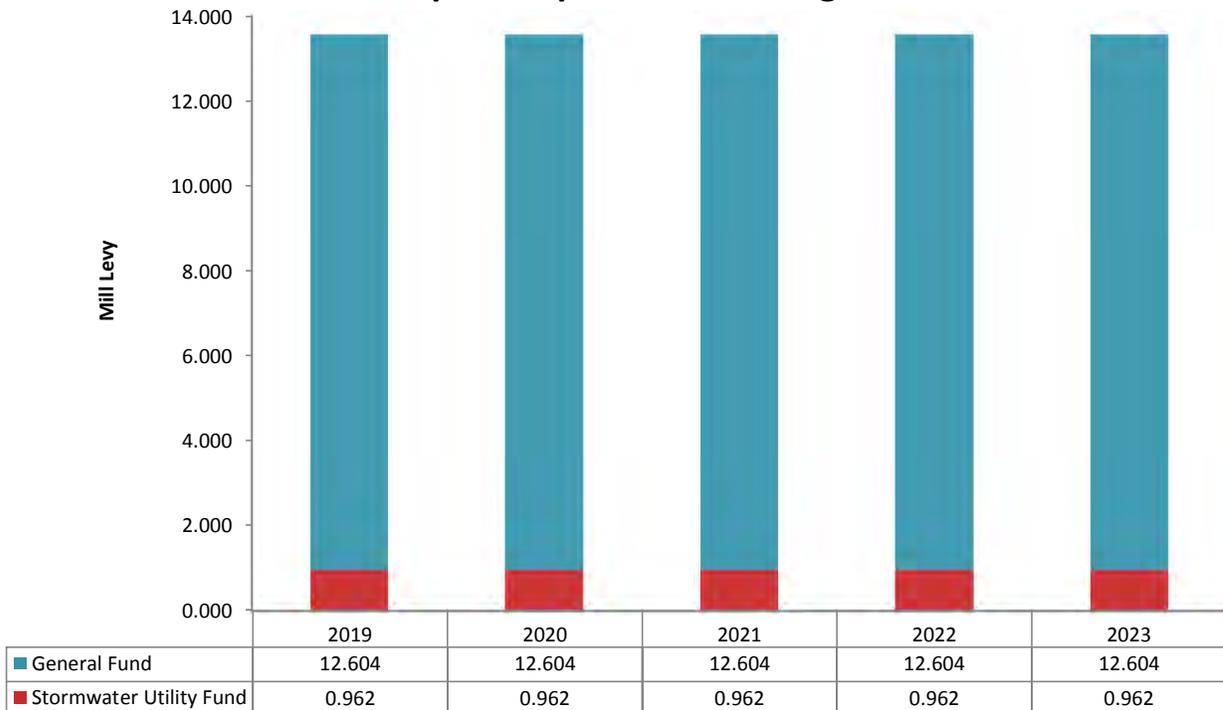
2019-2023 CIP
Projects by Category
August 13, 2018

Projects by Category & Funding Source	2019	2020	2021	2022	2023	Total 2019/2023	Total 2018/2022	Increase/ (Decrease)
Public Buildings								
20 yr GO Bonds	\$ 13,000,000	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 14,400,000	\$ -	\$ 14,400,000
PAYG	850,000	200,000	-	-	-	1,050,000	200,000	850,000
Equipment Reserve Fund	-	-	720,000	-	-	720,000	720,000	-
County Courthouse Sales Tax	300,000	200,000	1,930,000	400,000	1,175,000	4,005,000	4,985,000	(980,000)
Public Buildings Total	\$ 14,150,000	\$ 400,000	\$ 4,050,000	\$ 400,000	\$ 1,175,000	\$ 20,175,000	\$ 5,905,000	\$ 14,270,000
Public Equipment								
PAYG	\$ 3,875,000	\$ 2,300,000	\$ 1,305,000	\$ 3,510,000	\$ 1,505,000	\$ 12,495,000	\$ 10,980,000	\$ 1,515,000
Equipment Reserve Fund	2,110,000	2,915,000	725,000	725,000	705,000	7,180,000	6,025,000	1,155,000
Other Financing Sources	-	700,000	-	-	-	700,000	850,000	(150,000)
County Courthouse Sales Tax	950,000	1,050,000	-	-	-	2,000,000	750,000	1,250,000
Public Equipment Total	\$ 6,935,000	\$ 6,965,000	\$ 2,030,000	\$ 4,235,000	\$ 2,210,000	\$ 22,375,000	\$ 18,605,000	\$ 3,770,000
Parks & Recreation								
GO Bonds	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 2,275,000	\$ (1,275,000)
PAYG	265,000	495,000	200,000	375,000	50,000	1,385,000	2,330,000	(945,000)
Golf Revenue	-	-	-	-	-	-	4,975,000	(4,975,000)
Special Parks & Rec	1,050,000	675,000	675,000	675,000	675,000	3,750,000	4,100,000	(350,000)
Private Contributions	2,000,000	9,050,000	50,000	-	50,000	11,150,000	10,185,000	965,000
Soccer Revenue	-	-	-	-	-	-	425,000	(425,000)
County Courthouse Sales Tax	850,000	3,950,000	850,000	1,125,000	3,000,000	9,775,000	6,100,000	3,675,000
Parks & Recreation Total	\$ 5,165,000	\$ 14,170,000	\$ 1,775,000	\$ 2,175,000	\$ 3,775,000	\$ 27,060,000	\$ 30,390,000	\$ (3,330,000)
Bridge Replacement								
GO Bonds	\$ -	\$ 3,725,000	\$ -	\$ -	\$ -	\$ 3,725,000	\$ 1,000,000	\$ 2,725,000
PAYG	150,000	-	-	-	-	150,000	380,000	(230,000)
1/8th Sales Tax	360,000	-	1,210,000	-	-	1,570,000	3,470,000	(1,900,000)
Bridge Replacement Total	\$ 510,000	\$ 3,725,000	\$ 1,210,000	\$ -	\$ -	\$ 5,445,000	\$ 4,850,000	\$ 595,000
Residential Street Program								
PAYG	\$ 4,655,000	\$ 2,850,000	\$ 2,250,000	\$ 2,850,000	\$ 1,500,000	\$ 14,105,000	\$ 15,700,000	\$ (1,595,000)
1/8th Sales Tax	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	12,750,000	13,700,000	(950,000)
Storm Water Utility	150,000	150,000	150,000	150,000	150,000	750,000	750,000	-
Community Dev Block Grant	600,000	-	600,000	-	600,000	1,800,000	1,500,000	300,000
Residential Street Program Total	\$ 7,955,000	\$ 5,550,000	\$ 5,550,000	\$ 5,550,000	\$ 4,800,000	\$ 29,405,000	\$ 31,650,000	\$ (2,245,000)
Sidewalk Construction & Maintenance								
1/8th Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ (250,000)
Sidewalk Construction & Maintenance Total	\$ -	\$ 250,000	\$ (250,000)					
Streetlighting								
County Courthouse Sales Tax	\$ 70,000	\$ 195,000	\$ 100,000	\$ 400,000	\$ -	\$ 765,000	\$ 1,000,000	\$ (235,000)
Streetlighting Total	\$ 70,000	\$ 195,000	\$ 100,000	\$ 400,000	\$ -	\$ 765,000	\$ 1,000,000	\$ (235,000)
Street Improvements								
PAYG	\$ 1,530,000	\$ -	\$ -	\$ -	\$ -	\$ 1,530,000	\$ 920,000	\$ 610,000
Federal Transportation Funding	1,400,000	-	-	-	-	1,400,000	1,400,000	-
County Courthouse Sales Tax	450,000	-	-	-	-	450,000	1,000,000	(550,000)
Street Improvements Total	\$ 3,380,000	\$ -	\$ -	\$ -	\$ -	\$ 3,380,000	\$ 3,320,000	\$ 60,000
Thoroughfares								
GO Bonds	\$ 3,730,000	\$ 1,800,000	\$ -	\$ -	\$ 3,725,000	\$ 9,255,000	\$ 19,320,000	\$ (10,065,000)
PAYG	685,000	920,000	260,000	810,000	575,000	3,250,000	7,675,000	(4,425,000)
Excise Tax	2,090,000	3,510,000	2,810,000	2,625,000	2,465,000	13,500,000	13,215,000	285,000
1/8th Sales Tax	2,000,000	2,615,000	1,550,000	2,850,000	3,025,000	12,040,000	9,600,000	2,440,000
Escrow Funds	-	-	455,000	-	-	455,000	-	455,000
Johnson County Funds	3,985,000	2,905,000	2,000,000	2,240,000	4,065,000	15,195,000	13,260,000	1,935,000
Funds from Other Cities	505,000	-	-	-	-	505,000	-	505,000
Federal Transportation Funding	3,545,000	2,330,000	3,000,000	3,000,000	-	11,875,000	18,515,000	(6,640,000)
Thoroughfare Total	\$ 16,540,000	\$ 14,080,000	\$ 10,075,000	\$ 11,525,000	\$ 13,855,000	\$ 66,075,000	\$ 81,585,000	\$ (15,510,000)
Traffic Mgt. Systems								
PAYG	\$ 300,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 260,000	\$ 1,520,000	\$ 1,455,000	\$ 65,000
Escrow Funds	80,000	80,000	80,000	80,000	80,000	400,000	400,000	-
Traffic Mgt. Systems Total	\$ 380,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 340,000	\$ 1,920,000	\$ 1,855,000	\$ 65,000
Storm Drainage								
Storm Water Utility	\$ 1,250,000	\$ 1,200,000	\$ 1,080,000	\$ 1,080,000	\$ 1,250,000	\$ 5,860,000	\$ 4,645,000	\$ 1,215,000
Johnson County Funds	120,000	120,000	120,000	120,000	150,000	630,000	600,000	30,000
Storm Drainage Total	\$ 1,370,000	\$ 1,320,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 6,490,000	\$ 5,245,000	\$ 1,245,000
Grand Total	\$56,455,000	\$46,805,000	\$26,390,000	\$25,885,000	\$27,555,000	\$183,090,000	\$184,655,000	(\$1,565,000)

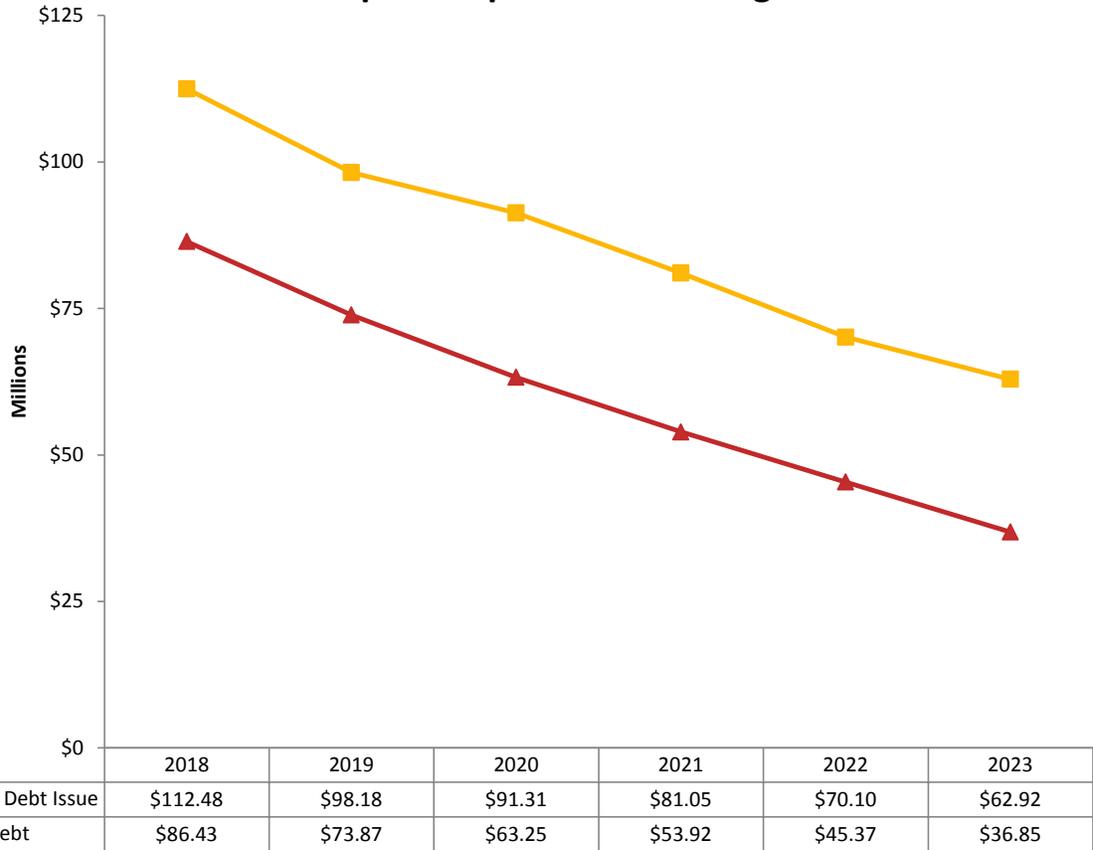
PROJECT COSTS BY CATEGORY 2019-2023 Capital Improvements Program



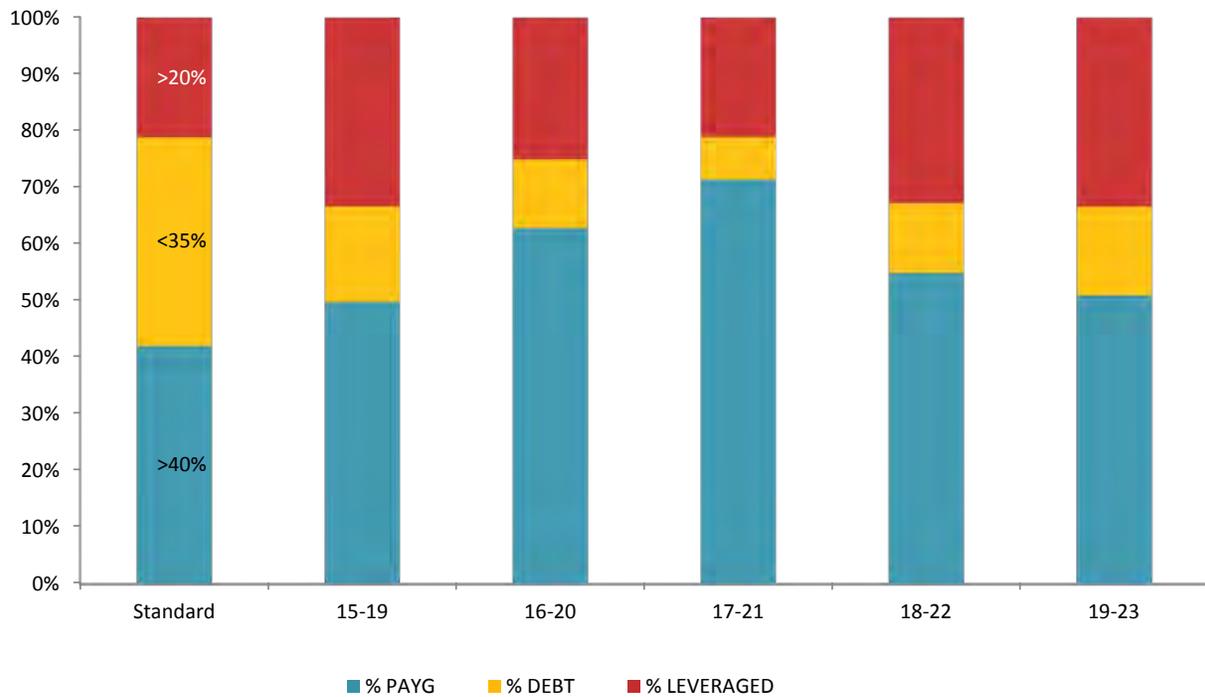
PROJECTED MILL LEVY 2019-2023 Capital Improvements Program



ANNUAL OUTSTANDING DEBT 2019-2023 Capital Improvements Program



PERCENT OF DEBT, P.A.Y.G. TO TOTAL PROGRAM for each Capital Improvements Program



CAPITAL IMPROVEMENTS PROGRAM

Overland Park Resolution 4215 establishes definitions and policies related to the City's long-term fiscal planning, including the City's multi-year Capital Improvements Program.

CAPITAL IMPROVEMENTS DEFINED

A Capital Improvement is the construction or acquisition of a public facility or infrastructure needed to carry out the adopted goals and objectives of the City. Capital expenditures are long-term in nature and have a long-term life.

Generally, equipment, infrastructure or facilities with less than a five-year usable life and with a current value of under \$200,000 will be acquired through the City's operating budget.

PLANNING POLICY - CAPITAL IMPROVEMENTS PROGRAM

It is the policy of the City to identify and set priorities among the capital improvement needs of the community and in accordance with the objectives of the Comprehensive (Master) Plan. The Capital Improvements Program shall program projects over the ensuing five years, taking into account the City's fiscal capacity to finance such construction, operations and maintenance of projects.

- **Review** - The City Manager shall annually provide to the Governing Body an updated five-year Capital Improvements Program for budget planning purposes.
- **Contents** - The Capital Improvements Program shall include:
 - A clear summary of its contents.
 - A list of all capital improvements proposed for the ensuing five-year period along with appropriate supporting material for each project, prepared in accordance with a process approved by the Governing Body.
 - Cost estimates, methods of financing and recommended time schedules for each Improvement.
 - The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.
 - A statement on the fiscal capacity of the City to undertake these improvements and the impact the five-year program will have on the City's goals and objectives, operating budget and fiscal policy.
- **Administration** - The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Capital Improvements Program and its implementation.
- **Capital Expenditures Budgeted** - Current year capital expenditures (first year of the updated five-year Capital Improvements Program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.
- **Self-Supporting Activities** - A clear distinction shall be made between general purpose government capital improvements and the enterprise activities intended to be self-supporting. All projects proposed to be self-supported must demonstrate their ability to develop sufficient revenue to meet the expected expenditures.

Key to Project Categories

PUBLIC BUILDINGS - The public building category accounts for major remodeling, upgrading and/or new construction of public facilities.

PUBLIC EQUIPMENT - This public equipment category accounts for acquisition of major equipment and technology.

PARKS AND RECREATION – This category includes the acquisition and development of various parks, construction and renovation of recreational facilities (e.g., pools, community centers and the arboretum), construction of greenway linkages, golf course improvements, soccer complex improvements and park improvements based on recommendations of Citizens Advisory Committee on Parks and Recreation.

BRIDGE IMPROVEMENTS - This category accounts for bridge construction, replacement and repair projects on streets throughout the City.

STREET LIGHTING - This category accounts for street lighting improvements made in areas without streetlights, where the lighting level is not sufficient or where outdated lights need to be replaced. The Public Works staff identifies projects each year based on an assessment of needs and benefits.

RESIDENTIAL STREET PROGRAM - Each year the Public Works Committee identifies residential streets to be improved during the construction season. The 2018-2022 CIP includes a neighborhood street reconstruction program to reconstruct residential streets which have outlived their useful life.

STREET IMPROVEMENT - The street improvement category includes improvements to streets, intersections, highways and other types of non-thoroughfare street improvements.

SIDEWALK CONSTRUCTION AND MAINTENANCE - Sidewalk construction or reconstruction of sidewalks based on citizen petition or staff recommendation.

THOROUGHFARE IMPROVEMENTS - This category includes new construction, improvements and widening of designated thoroughfares throughout the City.

TRAFFIC MANAGEMENT SYSTEMS - The traffic management systems category includes installation of new traffic control systems at unsignalized intersections, replacement and upgrade of existing systems and interim improvements to signalization in anticipation of future construction, which will require installation of a more permanent signal and signalization of newly constructed thoroughfare street improvements. Maintenance costs for the traffic signal program are included as part of a targeted maintenance program.

STORM DRAINAGE - This category addresses stormwater management infrastructure improvements within the City. Infrastructure improvements are made based on the City's compliance with the National Pollutant Discharge Elimination System (NPDES) requirements, prioritized infrastructure improvement needs and petitions from property owners to correct storm drainage problems.

Key to Funding Sources

GO - GENERAL OBLIGATION: General obligation refers to the process of using long-term debt to finance the cost of a capital improvement. Prior to project planning and design, statutory authority must be established, and the Governing Body must adopt a resolution authorizing the improvement. Ten year GO debt is usually issued for design and/or construction of street infrastructure projects.

20GO – 20- YEAR GENERAL OBLIGATION: Twenty general obligation refers to the process of using 20-year debt to finance the cost of a capital improvement. 20-year debt is typically used for land acquisition or facility construction. Prior to project planning and design, statutory authority must be established, and the Governing Body must adopt a resolution authorizing the improvement.

PAYG - PAY AS YOU GO: Funding budgeted each year in order to pay cash for the capital improvement. This fund is used in lieu of issuing general obligation bonds.

EXCIS - EXCISE TAX: Represents excise tax payments.

1/8STX - 1/8-CENT SALES TAX: Revenues from the voter-approved dedicated 1/8-cent sales tax for street improvements finance a program targeted at improving and maintaining the City's street and traffic management infrastructure. The tax was originally approved in November of 1998 and went into effect in April of 1999. In 2003, 2008 and 2013, voters approved extensions of this tax. The tax is currently scheduled to sunset in March of 2024.

CCSTX – COUNTY COURTHOUSE SALES TAX: The City's portion of revenues from a countywide 1/4-cent sales tax to support construction of a new county courthouse. Passed in November 2016, sales tax collections begin on April 1, 2017. The tax is scheduled to sunset on March 31, 2027.

ESC - ESCROW FUNDS: Escrow funding paid by private developers or property owners to pay their portion of the project. This money is paid prior to the start of the project.

SA - SPECIAL ASSESSMENT: Property owners benefited by improvements are charged all or a portion of the cost of the improvement, based on the type of project. In the case of a bank stabilization project, property owners are required to pay up to one-third of total project costs. In the case of a storm drainage improvement project, property owners are assessed a minimum 4.5% of the total property and improvement valuation, provided that the sum of the assessments equal at least 5% of the total project cost.

SWU - STORMWATER UTILITY FUNDS: Stormwater utility funding includes revenue generated from an ad valorem property tax dedicated to stormwater management and from a stormwater user fee paid by all property owners within the City. The user fee is based on the amount of impervious surface existing on each property.

JOCO – JOHNSON COUNTY FUNDS: County funding includes both the County Assistance Road System (CARS) program and the Johnson County Storm Water Drainage (SMAC) program. The funding source for the drainage program is the County's 1/10 cent stormwater sales tax.

KEY TO FUNDING SOURCES – continued

OCITY - OTHER CITY: Funding from other cities. The cost of a capital improvement project which is constructed in conjunction with another city is shared with that city.

KDOT - KANSAS DEPARTMENT OF TRANSPORTATION: Represents state funding of system enhancements in accordance with the State’s comprehensive transportation plan.

TFED – FEDERAL TRANSPORTATION FUNDS: Congress allocates federal transportation funds to each state, which distributes the funding. Prioritization of projects and funds in the Kansas City metropolitan area is done by the Mid-America Regional Council (MARC). This category also includes federal demonstration project funds.

CDBG - COMMUNITY DEVELOPMENT BLOCK GRANT: Funds from the City's CDBG entitlement appropriation are used to fund residential street improvement projects recommended by the CDBG Advisory Committee. Federal guidelines require that a minimum of 70% of these funds be spent on projects and programs that benefit low and moderate income persons within the community.

OFED - OTHER FEDERAL FUNDING: Funding from other federal sources, such as the Congestion Management/Air Quality Program (CMAQ) funding.

ERF - EQUIPMENT RESERVE FUND: Represents funding available from the Equipment Reserve Fund. This fund provides flexibility in meeting operational needs by providing a resource to stabilize Citywide equipment replacement in lieu of issuing short-term debt.

GCR - GOLF COURSE REVENUE: Golf Course revenues that exceed operating expenses (which include a computation for overhead) are used to fund golf course improvements.

SPR - SPECIAL PARKS AND RECREATION: Revenue to this fund is provided by the liquor tax imposed on gross receipts of liquor sales by clubs, caterers and drinking establishments. One-third of the City's total revenue from this tax is required by state statute to be "expended only for the purchase, establishment, maintenance or expansion of park and recreational services, programs and facilities." Projects are recommended by the Citizens Advisory Committee for Parks and Recreation.

SOC - SOCCER REVENUE: Soccer Complex revenues that exceed operating expenses, may be used to fund improvements at the Complex.

PRIV - PRIVATE FUNDS: These funds will be provided by private individuals, organizations and corporations to support specific projects.

ODF - OTHER DEBT FINANCING: Other debt financing refers to short-term debt financing of less than ten years.

OFIN - OTHER FINANCING: Other financing refers to sources of funding that are not normally used in the context of the City's CIP planning

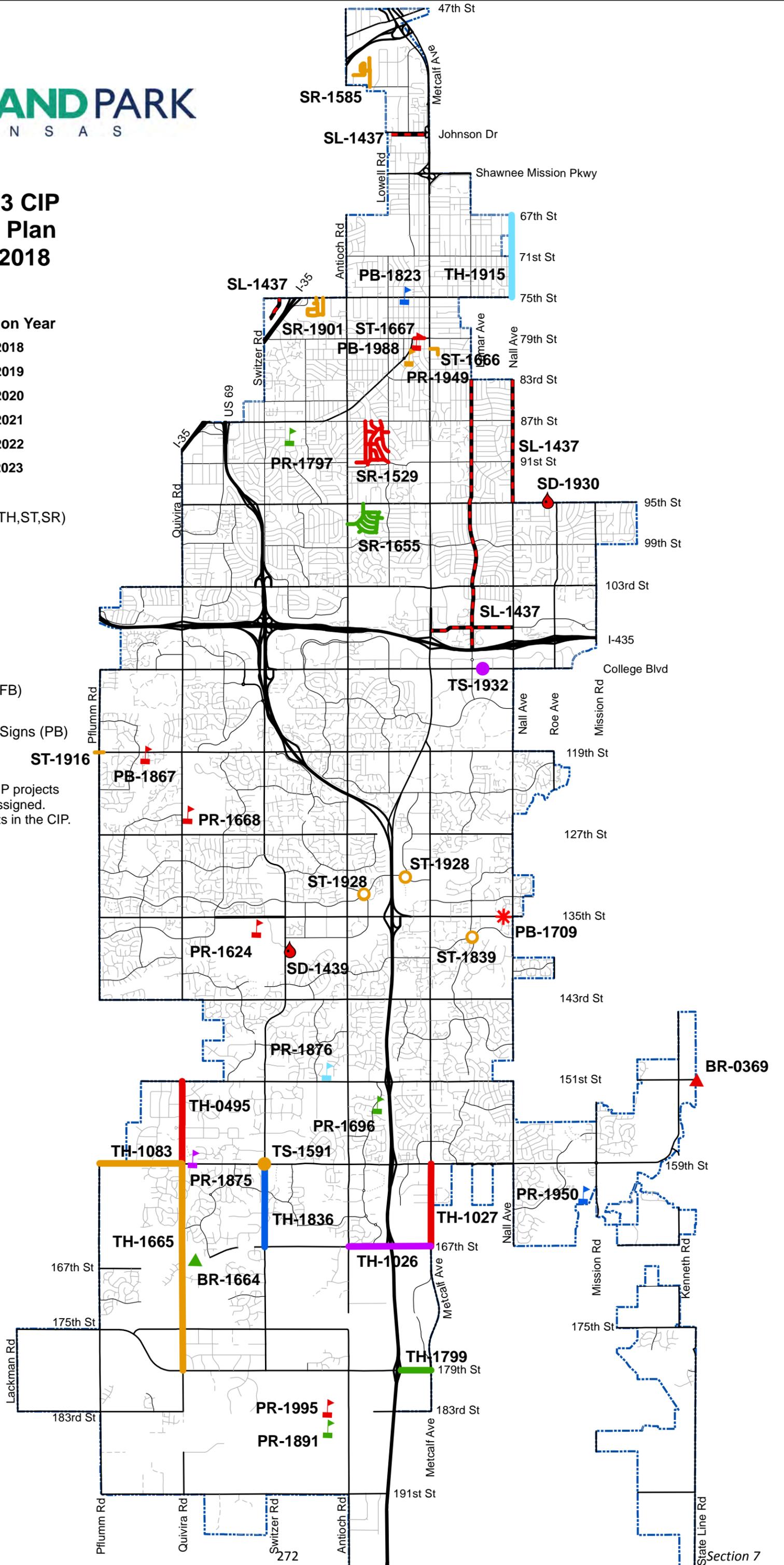
2019-2023 CIP Adopted Plan August 2018

Construction Year



- Street Improvement (TH,ST,SR)
- Street Lighting (SL)
- Bridge (BR)
- Traffic Signal (TS)
- Roundabout (ST)
- Storm Drainage (SD)
- Public Buildings (PB, FB)
Parks and Rec. (PR)
- City Entry Monument Signs (PB)

Note:
This map reflects only those CIP projects that have a physical location assigned.
It does not represent all projects in the CIP.



		2019-2023 CAPITAL IMPROVEMENTS PROGRAM					
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018	
PUBLIC BUILDINGS							
PB-1253	Construction of Public Safety Facility 159th and US69 Highway	Revised Cost	2014	2015	2013	50,000 *PAYG	
	Construction of a fire station and police offices in the vicinity of 159st and US69 Highway. The fire component replaces the existing Fire Station #5, while the police component provides satellite offices in southern Overland Park. Land has been dedicated by developer as part of the development of the 159th and US 69 highway. Project budget includes funding for design, construction and furniture, fixtures and equipment (FFE). Revised cost based on project actuals. Project still open for warranty period.				2014	0 *GO 580,000 *PAYG	
					2015	0 *GO 5,530,000 *20GO 800,000 *PAYG	
					2016	1,545,000 *PAYG 345,000 *JOCO 350,000 *PRIV	
					2017	-360,000 *PAYG	
		Project Total					<u>8,840,000</u>
PB-1576		Centralized Fleet Facility Study, Design and Construction	Revised Scope	2017	TBD	2015	0 *PAYG
	Study to determine need, scope and possible locations for Centralized Fleet Facility. Facility would co-locate fleet maintenance from Public Works, Fire and Parks into one location, improving efficiency and allow resources to be shared. Land acquisition and facility construction dates are TBD. Scope includes facility design. Revised scope to include 2019					80,000 *PAYG	
					2017	420,000 *PAYG	
					2018	950,000 *PAYG	
					2019	13,000,000 20GO 850,000 PAYG	
		Project Total					<u>15,300,000</u>
PB-1688	Fire Station #8 - Land Acquisition, Construction and Apparatus	Revised Funding	2016	2021	2016	0 *20GO 400,000 *PAYG	
	Land acquisition and construction of Fire Station #8 in the southwest quadrant of the City. This station will serve southern Overland Park. Scope includes land acquisition (\$400K in 2016), design, construction and equipment/apparatus (\$720K in 2021). Revised funding based on county courthouse sales tax availability.				2019	300,000 CCSTX	
					2020	200,000 PAYG 200,000 CCSTX	
					2021	1,400,000 20GO 720,000 ERF 1,830,000 CCSTX	
		Project Total					<u>5,050,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC BUILDINGS						
PB-1778	Emergency Operation Center Remodel, Expansion and Upgrade Remodel the City's Emergency Operations Center, including expansion and upgrade of the Dispatch Center. Revised project scope includes \$1.25M of technology/ equipment, and \$580K of construction. Project is done in conjunction with Johnson County, who will utilize OP location as a backup dispatch site.	No Change	2017	2017	2017	0 *GO 150,000 *PAYG 250,000 *CCSTX 125,000 *ERF 570,000 *JOCO 750,000 *OFIN 40,000 *OFIN
	Project Total					1,885,000
PB-1709	City Entry Monument Signs Design and construction of two City Entry Monument Signs, in the vicinity of 135th Street, west of Nall Avenue and Metcalf Avenue, north of Shawnee Mission Parkway. Revised construction year based on need for project redesign. Bids were opened in 2017, however bids exceeded project budget.	Revised Timing	2015	2018	2015 2017	0 *GO 20,000 *PAYG 0 *GO 380,000 *PAYG 0 *CDBG 0 *OFIN
	Project Total					400,000
PB-1867	Remodel Westgate Facility Reconfigure Westgate Facility for joint use by Police Department and Fire Department. The Fire Department will house an emergency medical unit at this location, providing enhanced EMS response.	No Change	2018	2018	2018	0 *GO 0 *PAYG 455,000 *CCSTX 0 *OFIN
	Project Total					455,000
PB-1988	Downtown OP Property Acquisition and Improvements, 7910 Marty Improvements to area adjacent to Downtown Overland Park Farmer's Market. Project include land acquisition, property demolition and repairs to parking lot.	New	2018	2018	2018	0 *GO 790,000 *PAYG 0 *CCSTX 0 *OFIN
	Project Total					790,000

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC BUILDINGS						
PB-1868	Firing Range and Explosive Ordnance Disposal	Project Removed	2018	2018-2019	2018	0 *GO 0 *PAYG 0 *CCSTX 0 *OCITY
	Construction of a firing range and explosive ordnance disposal range on land owned by Overland Park located in the City of Shawnee. There is a possibility the City of Shawnee may participate in this project. Phase One of the project in 2018 includes construction of range including berms, a bullet trap, water filtration system, access road, parking and site security. Possible subsequent phases include addition of shade structure, storage building, range office, classroom and control tower. Project removed due to site in Shawnee being unworkable. PD is reevaluating options for a future range.				2019	0 GO 0 PAYG 0 CCSTX 0 OCITY
	Project Total					0
PB-1823	Fire Station #1 Reconstruction Study, Design and Construction	Revised Scope Revised Funding	2018	2023-2024	2017	50,000 *CCSTX
	Study regarding demolition and reconstruction of Fire Station #1 near 75th and Conser. Revised Scope to include land purchase, design and construction. Revised funding based on county courthouse sales tax availability.				2018	325,000 *CCSTX
					2021	0 PAYG 100,000 CCSTX
					2022	400,000 CCSTX
					2023	1,175,000 CCSTX
					2024	2,875,000 *20GO 1,925,000 *CCSTX
	Project Total					6,850,000

*indicates project costs not included in plan totals

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC BUILDINGS						
						0 GO
	SUBTOTAL -					14,400,000 20GO
	PUBLIC BUILDINGS					1,050,000 PAYG
						0 EXCIS
						0 1/8STX
						4,005,000 CCSTX
						0 ESC
						0 SA
						0 SWU
						0 JOCO
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						720,000 ERF
						0 GCR
						0 SPR
						0 SOC
						0 PRIV
						0 ODF
						0 OFIN
						<u>20,175,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1330	Public Safety CAD/RMS Upgrade Upgrade of the City's Computer-Aided Dispatch and Records Management Software. Software upgrade is on a three or four year replacement cycle. Project is on-going.	No Change	2015	2015	2015	0 *GO 520,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN
	Project Total					<u>520,000</u>
PE-1549	Permitting & Code Enforcement (Tidemark) Software Replacement Replacement of permitting software, originally purchased in the 1990's, which is used to track planning applications, building permits, site development work, code violations, pet licenses, liquor licenses, right-of-way work permits and many other types of applications, permits and licenses. It is used in daily business operations in multiple departments. Software has been upgraded several times, however vendor support has been discontinued. Project is on-going.	No Change	2014	2015	2015	0 *GO 0 *PAYG 0 *JOCO 775,000 *ERF 0 *OFIN
	Project Total					<u>775,000</u>
PE-1620	City Council Chamber Audio-Visual Upgrade Replacement of presentation and display systems, installed in 2006, in the City Council Chamber and Conference Room 1, including the large projection screens and smartboard, monitors, overhead/large format projectors, computer and other inputs/related components, and system controls. New/advanced technologies will be incorporated to address the broad range of presentation formats required to support the various meetings hosted in the Council Chamber and Conference Room One.	No Change	2015	2017	2015	0 *GO 0 *PAYG 0 *OFED 220,000 *ERF 0 *OFIN
	Project Total					<u>220,000</u>
PE-1451	Police Mobile Digital Video (MDV) Camera Replacement Replacement of MDV cameras and server purchased in 2011. PD plans to replace all at once, due to technology and training issues. Project is on-going. Revised scope to include updated video package including increased number of cameras per vehicle, additional storage. Revised funding to include transfer from other projects. Approved by City Council, April 2017.	Revised Cost Revised Scope	2016	2016	2016	0 *GO 560,000 *PAYG 0 *OFED 0 *ERF 457,000 *OFIN
	Project Total					<u>1,017,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC EQUIPMENT						
PE-1398	2016 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and software. Project is on-going.	No Change	2016	2016	2016	0 *GO 0 *PAYG 0 *OFED 300,000 *ERF 0 *OFIN
Project Total						<u>300,000</u>
PE-1417	2016 Public Safety Technology Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. \$435K of fund has been reallocated to project PE-1451. Remaining funds to be used for camera replacement.	Revised Cost Revised Scope	2016	2016	2016	0 *GO 335,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN
Project Total						<u>-170,000 *PAYG</u> <u>165,000</u>
PE-0975	Telephone System Replacement - Phase 1 Phase 1 of 2 to replace existing PBS telephone system, originally installed in 1996 and no longer supported by the manufacturer. Phase 1 will provide the core system components for all phases and will also include installation at primary city facilities. Project is on-going.	No Change	2016	2016	2016	0 *GO 1,300,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN
Project Total						<u>1,300,000</u>
PE-1621	Fire Department Records Management System (RMS) Replacement Replacement of the Firehouse RMS, which was originally installed in 1995. Project is on-going.	No Change	2016	2016	2016	0 *GO 175,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN
Project Total						<u>175,000</u>
PE-1458	Fire Mobile Data Terminal Replacement Replacement of MDTs in all fire vehicles. Purchased in 2012, this equipment will need be replaced in 2016 to maintain reliability. Project is on-going.	No Change	2016	2016	2016	0 *GO 0 *PAYG 0 *OFED 235,000 *ERF 0 *OFIN
Project Total						<u>235,000</u>
PE-1563	Financial and Human Resources Enterprise Software Replacement Replacement of E1 Financial System and PeopleSoft Human Resource Management System. Project includes software acquisition costs and consulting necessary for replacing two Tier 1 systems with one Tier 2 system. Project is on-going.	No Change	2016	2016	2016	0 *GO 1,500,000 *PAYG 0 *OFED 0 *ERF [OFIN = Contingency/CIP Reallocation] 400,000 *OFIN
Project Total						<u>1,900,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC EQUIPMENT						
PE-1726	Fiber Switch Upgrade Phases 1 and 2 Replacement and upgrade of fiber optic switches used in the City's traffic signal system. Upgraded switches will provide increased security within the City's traffic control network.	No Change	2016	2016-2017	2016	0 *GO 180,000 *PAYG 0 *OFED 0 *ERF 0 *GO 180,000 *PAYG
Project Total						<u>360,000</u>
PE-1393	2017 Ambulance Replacement Replacement of 2012 Ambulance, due to age, mileage and maintenance. Unit M1144, Fixed Asset #40127. Project removed; JoCo Med-Act will be taking over this area's ambulance services in 3/18.	Project Removed	2017	2017	2017	0 *GO 0 *PAYG 0 *JOCO 0 *ERF 0 *OFIN
Project Total						<u>0</u>
PE-1394	2017 Fire Truck Replacement- Ladder Truck Replacement of 2006 Quint Ladder Truck (Q41) due to age, mileage and maintenance. Fixed asset #28653.	No Change	2017	2017	2017	0 *GO 0 *PAYG 0 *JOCO 900,000 *ERF 0 *OFIN
Project Total						<u>900,000</u>
PE-0976	Telephone System Replacement - Phase 2 Phase 2 of 2 to replace existing PBS telephone system, originally installed in 1996 and no longer supported by the manufacturer. Phase 2 will include installation at remaining city locations. Revised year from 2017 to 2018.	Revised Year	2018	2018	2018	0 *GO 900,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN
Project Total						<u>900,000</u>
PE-1452	2017 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.	No Change	2017	2017	2017	0 *GO 0 *PAYG 0 *JOCO 300,000 *ERF 0 *OFIN
Project Total						<u>300,000</u>
PE-1615	VM Server Hardware Replacement - 2017 Replacement of Virtual Machine (VM) server hardware to accommodate expansion and growth. Servers support critical services and provide redundancy. Equipment is on a four-year replacement schedule.	No Change	2017	2017	2017	0 *GO 0 *PAYG 0 *JOCO 200,000 *ERF 0 *OFIN
Project Total						<u>200,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC EQUIPMENT						
PE-1454	2017 Public Safety Technology	No Change	2017	2017	2017	0 *GO
	Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.					100,000 *PAYG
						0 *JOCO
						0 *ERF
						0 *OFIN
	Project Total					<u>100,000</u>
PE-1455	Storage Area Network Replacement	No Change	2017	2017	2017	0 *GO
	Replacement and upgrade of storage area networks. This hardware is on a 5-year replacement cycle.					850,000 *PAYG
						0 *JOCO
						0 *ERF
						0 *OFIN
	Project Total					<u>850,000</u>
PE-1689	Police Records Management System Replacement	Revised Timing	2017	2018	2018	0 *GO
	Replace current Intergraph Records Management System (RMS). The current version of the software is no longer supported by vendor. Revised based on decision to utilize Records Management System hosted by Johnson County. Project scope includes purchase of software licenses and related costs. Annual operating costs= \$35,000. Revised project timing from 2017 to 2018.					500,000 *PAYG
						0 *JOCO
						0 *ERF
						0 *OFIN
	Project Total					<u>500,000</u>
PE-1782	Parks & Recreation Point of Sale Software Replacement	No Change	2017	2017	2017	0 *GO
	Replacement of point-of-sale/reservation system software used at the Soccer Complex, Farmstead and Arboretum. Software was purchased in 2009.					140,000 *PAYG
						0 *JOCO
						0 *ERF
						0 *OFIN
	Project Total					<u>140,000</u>
PE-1783	Business Intelligence Software, Phase 2 of 3	No Change	2017	2017	2017	0 *GO
	Purchase and implementation of business intelligence and data analytics system to provide on-demand reporting and real time analytics to select departments.					150,000 *PAYG
						0 *JOCO
						0 *ERF
						0 *OFIN
	Project Total					<u>150,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC EQUIPMENT						
PE-1790	Parks Department Grapple Truck Replacement of grapple truck purchased in 2001. Truck is used on a daily basis by both the Parks Department and the Public Works Department for removal of trees and storm debris.	No Change	2017	2017	2017	0 *GO 0 *PAYG 0 *JOCO 220,000 *ERF 0 *OFIN
Project Total						<u>220,000</u>
PE-1538	2018 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.	No Change	2018	2018	2018	0 *GO 0 *PAYG 0 *OFED 300,000 *ERF 0 *OFIN
Project Total						<u>300,000</u>
PE-1539	2018 Public Safety Technology Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.	No Change	2018	2018	2018	0 *GO 100,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN
Project Total						<u>100,000</u>
PE-1541	2020 Fire Truck Replacement- Aerial Ladder Truck Replacement of 2007 Aerial Ladder Truck (T44) due to age, mileage and maintenance. Fixed Asset #32742. Revised cost based on updated manufacture prices estimates. Revised Timing from 2018 to 2020 based on condition of the apparatus.	Revised Cost Revised Timing	2020	2020	2020	0 GO 0 PAYG 0 JOCO 1,260,000 ERF 0 OFIN
Project Total						<u>1,260,000</u>
PE-1556	2018 E-Ticketing Replacement Replacement and upgrade of electronic traffic ticketing user hardware purchased in 2012, including printers and scanners. The implementation of this project may be delayed to 2019.	No Change	2018	2018	2018	0 *GO 300,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN
Project Total						<u>300,000</u>
PE-1564	IT Core Switch Replacement Replacement of core network equipment, based on a seven year replacement cycle. Last install of equipment was in 2011. The core switches provide the basic backbone for the routing of data on the City's network.	No Change	2018	2018	2018	0 *GO 500,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN
Project Total						<u>500,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC EQUIPMENT						
PE-1616	Email/Productivity Software Replacement	No Change	2018	2018	2018	0 *GO
	Replacement of email and productivity (Google Docs) applications to incorporate new and changing technology in support of productivity and service delivery.					250,000 *PAYG
						0 *OFED
						0 *ERF
						0 *OFIN
	Project Total					<u>250,000</u>
PE-1617	Police License Plate Reader Replacement	No Change	2018	2018	2018	0 *GO
	Replace six license plate readers and related equipment/software purchased in 2012.					300,000 *PAYG
						0 *OFED
						0 *ERF
						0 *OFIN
	Project Total					<u>300,000</u>
PE-1693	Municipal Court Case Management System Replacement - 2018	No Change	2018	2018	2018	0 *GO
	Replacement or upgrade of Municipal Court's case management, scheduling and fee management system (Full-Court).					400,000 *PAYG
						0 *OFED
						0 *ERF
						0 *OFIN
	Project Total					<u>400,000</u>
PE-1779	Asphalt Miller Machine	Revised Scope Revised Timing	2018	2019	2019	0 GO
	Replacement of miller machine used in the street maintenance operations.					0 PAYG
						450,000 ERF
	Project Total					<u>450,000</u>
PE-1784	Business Intelligence Software, Phase 3 of 3	No Change	2018	2018	2018	0 *GO
	Purchase and implementation of business intelligence and data analytics system to provide on-demand reporting and real time analytics for use citywide.					300,000 *PAYG
						0 *OFED
						0 *ERF
						0 *OFIN
	Project Total					<u>300,000</u>
PE-1872	Police Body Worn Cameras	Revised Scope Revised Timing	2019	2019	2019	0 GO
	Purchase of 100 body worn cameras for use by Police Officers in the field. Will be integrated with Mobile Digital Video. Revised scope to include 150 additional cameras and associated data storage servers. Increased cost based on additional Body Worn Cameras (\$150,000), in-house storage for 0-90 days (\$200,000), and Cloud storage/maintenance after 90 days (\$250,000). Revised purchase year to 2019 and 2020.					0 PAYG
						150,000 CCSTX
				2020		0 GO
						0 PAYG
						600,000 CCSTX
	Project Total					<u>750,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1594	2019 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.	No Change	2019	2019	2019	0 GO 300,000 PAYG 0 OFED 0 ERF 0 OFIN
Project Total						<u>300,000</u>
PE-1618	Citywide Information Technology Backup System Replacement - 2019 Funding for replacement of data backup hardware and software to accommodate expansion and growth and to avoid using equipment that is beyond its useful life to support critical services. Growth trends indicate backup needs increase at a rate of about 40% per year.	No Change	2019	2019	2019	0 GO 475,000 PAYG 0 OFED 0 ERF 0 OFIN
Project Total						<u>475,000</u>
PE-1592	2019 Public Safety Technology Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.	No Change	2019	2019	2019	0 GO 100,000 PAYG 0 OFED 0 ERF 0 OFIN
Project Total						<u>100,000</u>
PE-1606	2019 Fire Truck Replacement - Ladder Truck Replacement of 2009 Quint 75' Ladder Truck (Q43) due to age, mileage and maintenance. Fixed Asset #37330. Revised cost based on updated manufacture price estimate.	Revised Cost	2019	2019	2019	0 GO 0 PAYG 0 JOCO 895,000 ERF 0 OFIN
Project Total						<u>895,000</u>
PE-1694	Matt Ross Community Center Audio/Visual Systems Replacement and Upgrade Replace and upgrade audio-visual systems at the Matt Ross Community Center. The A/V system will be 12 years old in 2019.	No Change	2019	2019	2019	0 GO 140,000 PAYG 0 OFED 0 ERF 0 OFIN
Project Total						<u>140,000</u>
PE-1873	Public Safety Mobile Command Post Replacement of 20-year old Mobile Command Post used for incident command in the field. The Mobile Command Post is used several times per year during special events, as well as during critical events. Revised cost based on updated estimate of cost from Police Department.	Revised Scope	202	2019	2019	0 GO 0 PAYG 800,000 CCSTX 0 ERF 0 OFIN
Project Total						<u>800,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PUBLIC EQUIPMENT						
PE-1938	Cellular Repeater Replacement	New	2019	2019	2019	0 GO
	Replace aging cellular repeaters with updated technology.					160,000 PAYG
						0 ERF
						0 OFIN
	Project Total					<u>160,000</u>
PE-1789	City Two-Way Radio Replacement	Revised Cost	2019	2019	2019	0 GO
	Replace the two-way radio equipment hardware. This hardware will not be supported by the manufacturer beginning in 2019. Public Safety hardware will be replaced in 2019, then other departments in 2020. Revised cost based on updated PD estimate based on conversation with vendor.				2020	2,700,000 PAYG
						0 GO
						900,000 PAYG
	Project Total					<u>3,600,000</u>
PE-1464	Police Mobile Digital Voice Recorder and Logging System	No Change	2020	2020	2020	0 GO
	Replacement of system used to record 911 calls and police radio traffic.					0 PAYG
						0 OFED
						0 ERF
					[OFIN = E911 funds]	250,000 OFIN
	Project Total					<u>250,000</u>
PE-1669	2020 IT Network Technology and Software	No Change	2020	2020	2020	0 GO
	Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.					300,000 PAYG
						0 OFED
						0 ERF
						0 OFIN
	Project Total					<u>300,000</u>
PE-1670	2020 Public Safety Technology	Revised Funding	2020	2020	2020	0 GO
	Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. Revised funding based on anticipated availability of E911 funds.					300,000 PAYG
						0 OFED
						0 ERF
					[OFIN= E911 funds]	450,000 OFIN
	Project Total					<u>750,000</u>
PE-1671	2020 Fire Truck Replacement - Ladder Truck	Revised Cost	2020	2020	2020	0 GO
	Replacement of 2010 Pierce Impel 75' Quint due to age, mileage and maintenance. Fixed Asset #37329. Revised cost based on updated manufacture price estimate.					0 PAYG
						0 JOCO
						895,000 ERF
						0 OFIN
	Project Total					<u>895,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1690	Fire Self-Contained Breathing Apparatus (SCBA) Replacement	Revised Cost	2020	2020	2020	0 GO 0 PAYG 0 OFED 760,000 ERF 0 OFIN
	Replacement of SCBA equipment, purchased in 2009. Scope includes platform changes for compliance with current standards. Revised cost based on updated manufacture price estimate.					
	Project Total					<u>760,000</u>
PE-1691	Police Computer-Aided Dispatch (CAD) and Mobile Public Safety (MPS) Upgrade	No Change	2020	2020	2020	0 GO 550,000 PAYG 0 OFED 0 ERF 0 OFIN
	Upgrade CAD and MPS components of Police Department's Intergraph software.					
	Project Total					<u>550,000</u>
PE-1695	2020 Fire Mobile Data Terminal (MDT) Replacement	No Change	2020	2020	2020	0 GO 250,000 PAYG 0 OFED 0 ERF 0 OFIN
	Replace MDT system in Fire Department vehicles and apparatus. Equipment is on a four-year replacement cycle.					
	Project Total					<u>250,000</u>
PE-1939	2020 Bomb Truck Replacement	New	2020	2020	2020	0 GO 0 PAYG 450,000 CCSTX 0 OFIN
	Replace 15-year old bomb truck.					
	Project Total					<u>450,000</u>
PE-1743	2021 IT Network Technology and Software	No Change	2021	2021	2021	0 GO 300,000 PAYG 0 OFED 0 ERF 0 OFIN
	Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.					
	Project Total					<u>300,000</u>
PE-1747	2021 Public Safety Technology	No Change	2021	2021	2021	0 GO 125,000 PAYG 0 OFED 0 ERF 0 OFIN
	Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.					
	Project Total					<u>125,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1780	2021 Fire Truck Replacement - Engine Replacement of 2012 Pierce Pumper due to age, mileage and maintenance. Fixed Asset #39958. Revised cost based on updated manufacture price estimates and reduced trade in value of existing apparatus.	Revised Cost	2021	2021	2021	0 GO 0 PAYG 0 OFED 725,000 ERF 0 OFIN
	Project Total					<u>725,000</u>
PE-1781	Cardiac Monitor Replacement Replacement of seventeen cardiac monitors purchased in 2013. Revised cost and timing to reflect discontinuation of devices/support from current manufacturer, who provided monitors at a significant discount. Based on need to transition to new manufacturer, revised cost does not assume a discount.	Revised Cost Revised Timing	2019	2019	2019	0 GO 0 PAYG 0 OFED 765,000 ERF 0 OFIN
	Project Total					<u>765,000</u>
PE-1785	2021 Server Hardware Refresh Replacement of physical server hardware to ensure up-to-date redundancy features, security technology and minimize system downtime due to hardware issues. Servers are on a four-year replacement cycle.	No Change	2021	2021	2021	0 GO 360,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>360,000</u>
PE-1786	2021 VOIP Hardware/Application Refresh Replacement of physical server hardware to ensure up-to-date redundancy features, security technology and minimize system downtime due to hardware issues. Servers are on a five-year replacement cycle.	No Change	2021	2021	2021	0 GO 400,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>400,000</u>
PE-1787	2021 Soccer Complex A/V Upgrade Replace and upgrade the existing Audio-Visual systems at the Soccer Complex, including upgrades in the meeting room, display/sign boards, TV Monitors and related technology.	No Change	2021	2021	2021	0 GO 120,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>120,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1746	Police Mobile Digital Video Camera Replacement and Upgrade Replace cameras and system components of the Police Department's Mobile Digital Video Cameras in all vehicles, the booking room and the interview room, purchased in 2016. Revised scope to include expanded system replacement and replacement with more advanced technology. Revised timing from 2021 to 2022.	Revised Scope Revised Timing	2022	2022	2022	0 GO 1,500,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>1,500,000</u>
PE-1940	2022 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.	New	2022	2022	2022	0 GO 350,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>350,000</u>
PE-1848	2022 Public Safety Technology Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.	No Change	2022	2022	2022	0 GO 125,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>125,000</u>
PE-1871	Storage Area Network Replacement Replacement and upgrade of storage area networks. This hardware is on a 5-year replacement cycle.	No Change	2022	2022	2022	0 GO 1,000,000 PAYG 0 OFED 0 ERF 0 OFIN
	Project Total					<u>1,000,000</u>
PE-1874	2022 Fire Apparatus Replacement Replacement of 2012 Pierce Pumper (E45) due to age, mileage and maintenance. Fixed Asset #40846. Revised cost based on updated manufacture price estimates and reduced trade in value of existing apparatus.	Revised Cost	2022	2022	2022	0 GO 0 PAYG 0 OFED 725,000 ERF 0 OFIN
	Project Total					<u>725,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1941	2022 Core Switch Redundancy and Internet Services Load Balancer Replacement	New	2022	2022	2022	0 GO 355,000 PAYG
	Addition of redundant network switches to reduce network outages due to hardware failure and service disruptions during network upgrades, and upgrade of application to balance internet traffic between service locations, allowing for additional bandwidth. Equipment on a seven year replacement cycle.					
	Project Total					<u>355,000</u>
PE-1942	2022/2023 Fiber Switch Upgrade	New	2022	2022-2023	2022	0 GO 180,000 PAYG
	Replacement and upgrade of fiber optic switches used in the City's traffic signal system. Upgraded switches will provide increased security within the City's traffic control network. Five year-replacement cycle.				2023	0 GO 180,000 PAYG
	Project Total					<u>360,000</u>
PE-1943	2023 IT Network Technology and Software	New	2023	2023	2023	0 GO 350,000 PAYG
	Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.					0 OFED 0 ERF 0 OFIN
	Project Total					<u>350,000</u>
PE-1944	2023 Public Safety Technology	New	2023	2023	2023	0 GO 125,000 PAYG
	Continuation of annual program. Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.					0 OFED 0 ERF 0 OFIN
	Project Total					<u>125,000</u>
PE-1945	2023 Fire Apparatus Replacement	New	2023	2023	2023	0 GO 0 PAYG
	Replacement of 2014 Pierce Pumper (E42) due to age, mileage and maintenance. Fixed Asset #44151.					0 OFED 705,000 ERF 0 OFIN
	Project Total					<u>705,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PUBLIC EQUIPMENT						
PE-1946	Citywide Information Technology Backup System Replacement - 2023	New	2023	2023	2023	0 GO 500,000 PAYG 0 OFED 0 ERF 0 OFIN
	Funding for replacement of data backup hardware and software to accommodate expansion and growth and to avoid using equipment that is beyond its useful life to support critical services. Equipment on a four-year replacement cycle.					
	Project Total					<u>500,000</u>
PE-1947	PD License Plate Readers	New	2023	2023	2023	0 GO 350,000 PAYG 0 OFED 0 ERF 0 OFIN
	Replace six license plate readers and related equipment/software purchased in 2018.					
	Project Total					<u>350,000</u>
SUBTOTAL PUBLIC EQUIPMENT						0 GO 0 20GO 12,495,000 PAYG 0 EXCIS 0 1/8STX 2,000,000 CCSTX 0 ESC 0 SA 0 SWU 0 JOCO 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 7,180,000 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF <u>700,000 OFIN</u> <u>22,375,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Public Art						
PR-1459	2017 Public Art Funding for permanent art acquisitions. Scope includes a \$50,000 city match of private funds. Scope includes purchase of art for City Hall, with FOA providing matching funds.	No Change	2017	2017	2017	50,000 *PAYG 50,000 *PRIV 0 *OFIN
Project Total						<u>100,000</u>
PR-1622	2019 Public Art Funding for permanent art acquisitions. Scope includes a \$50,000 city match of private funds.	No Change	2019	2019	2019	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						<u>100,000</u>
PR-1795	2021 Public Art Funding for permanent art acquisitions. Scope includes a \$50,000 city match of private funds.	No Change	2021	2021	2021	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						<u>100,000</u>
PR-1948	2023 Public Art Funding for permanent art acquisitions. Scope includes a \$50,000 city match of private funds.	New	2023	2023	2023	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						<u>100,000</u>
SUBTOTAL						0 GO
PARKS & RECREATION: Public Art						0 20GO
						150,000 PAYG
						0 EXCIS
						0 1/8STX
						0 CCSTX
						0 SA
						0 SWU
						0 JOCO
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 GCR
						0 SPR
						0 SOC
						150,000 PRIV
						0 ODF
						0 OFIN
						<u>300,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
PARKS & RECREATION: Arboretum & Kemper Farm						
PR-1251	Train Garden Construction of 20,000 sq. ft. garden area includes walkways, arbor, full size box car and caboose on rails, a water feature, landscape areas, and five or six G-Scale model trains running through the garden. Project is ongoing.	No Change	2009	2011-2017	2009	0 *GO 0 *PAYG 0 *SPR 760,000 *PRIV 0 *OFIN
Project Total						<u>760,000</u>
PR-1796	Arboretum Greenhouse Construction of second greenhouse at the Arboretum to increase growing capacity by 1,000 plants. Friends of the Arboretum is providing funding for this project. Project near completion.	No Change	2016	2016	2016	0 *GO 0 *PAYG 0 *SPR 160,000 *PRIV
Project Total						<u>160,000</u>
PR-1995	Arboretum "Retreat" Construction of contemplative space within the Legacy Garden at the Arboretum. Funded entirely with private donations, construction will occur summer 2018. New project approved by the City Council, April 2018.	New	2018	2018	2018	0 *GO 0 *PAYG 0 *SPR 106,500 *PRIV
Project Total						<u>106,500</u>
PR-1891	Arboretum and Botanical Gardens Visitor Center Construction of 22,000 square foot visitor center in conjunction with the Arts and Recreation Foundation of Overland Park (ARFOP). The building will consist of class rooms, a multi-purpose room, an executive conference room, a café, library, gift shop, offices and a central corridor for gathering and display purposes. The scope also includes construction of a parking lot, expansion and enhancement of the gardens around the visitor center building, the "great lawn", an outdoor space to hold special events such as weddings, the first phase of the outdoor sculpture garden. This building and associated improvements is in accordance with the Arboretum and Botanical Gardens masterplan. Approximately 80% of project funding will come from private donations through ARFOP. The City's share will include contributions from the Special Parks and Recreation Fund (\$375K) and county sales tax (\$2M).	No Change	2019	2020	2019	0 CCSTX 375,000 SPR 950,000 PRIV
Project Total						<u>12,375,000</u>

*indicates project costs not included in plan totals

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Arboretum & Kemper Farm						
SUBTOTAL						
PARKS & RECREATION: Arboretum & Kemper Farm						
						0 GO
						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						2,000,000 CCSTX
						0 ESC
						0 SA
						0 SWU
						0 JOCO
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 GCR
						375,000 SPR
						0 SOC
						10,000,000 PRIV
						0 ODF
						0 OFIN
						<u>12,375,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Park Improvements						
PR-1334	2015 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R. Project is ongoing.	No Change	2015	2015	2015	335,000 *SPR
	Project Total					<u>335,000</u>
PR-1395	2016 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R. Project is on-going.	No Change	2016	2016	2016	200,000 *SPR
	Project Total					<u>200,000</u>
PR-1461	2017 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2017	2017	2017	200,000 *SPR
	Project Total					<u>200,000</u>
PR-1543	2018 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2018	2018	2018	875,000 *SPR
	Project Total					<u>875,000</u>
PR-1595	2019 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R. Revised scope to include additional \$75,000 for ammenities at Tomahawk Ridge Aquatic Center to replace diving boards.\$75,000 for ammenities at Tomahawk Ridge Aquatic Center to replace diving boards.	Revised Scope	2019	2019	2019	75,000 PAYG 675,000 SPR
	Project Total					<u>750,000</u>
PR-1949	Santa Fe Commons Park Improvements Refurbishment of Santa Fe Commons in Downtown Overland Park, includes improvements to the bandstand, parking lot and carriage house. New amenities would include restrooms, shelters, a play feature, plaza area with fountain and game play area.	New	2018	2019	2018 2019	0 *GO 275,000 *PAYG 1,000,000 GO 0 PAYG 750,000 CCSTX 1,000,000 PRIV
	Project Total					<u>3,025,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Park Improvements						
PR-1875	159th and Quivira Neighborhood Park Development of small park at City owned land near 159th and Quivira. Scope includes small parking lot, restrooms, picnic shelter, playground, walking path and plaza area. Revised design and construction costs based on updated estimates. Revised construction year from 2019 to 2021.	Revised Cost Revised Timing	2020	2021	2020	25,000 PAYG 50,000 CCSTX
					2021	150,000 PAYG 750,000 CCSTX
	Project Total					<u>975,000</u>
PR-1672	2020 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2020	2020	2020	675,000 SPR
	Project Total					<u>675,000</u>
PR-1797	Strang Park Redevelopment Redevelopment of Strang Park at 89th and Farley, located behind the Johnson County Central Library. Revised design and construction costs based on updated estimates.	Revised Cost	2019	2020	2018	75,000 *PAYG
					2019	100,000 PAYG 100,000 CCSTX
					2020	100,000 PAYG <u>1,900,000 CCSTX</u>
	Project Total					<u>2,275,000</u>
PR-1748	2021 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2021	2021	2021	675,000 SPR
	Project Total					<u>675,000</u>
PR-1876	Highland View Literary Park 151st and England Development of park adjacent to the Johnson County Blue Valley Library on City owned land near 151st and England. Features would include a restroom building, literary-themed playground, walking path, small amphitheater, interactive stations and a gathering spot. Revised design and construction costs based on updated estimates. Construction year is estimated in 2022.	Revised Cost	2021	2022	2021	0 PAYG 100,000 CCSTX
					2022	75,000 PAYG 1,125,000 CCSTX
	Project Total					<u>1,300,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Park Improvements						
PR-1849	2022 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2022	2022	2022	675,000 SPR
Project Total						<u>675,000</u>
PR-1950	161St and Mission Road Neighborhood Park Development of park at City owned land near 161st and Mission Road. Scope includes parking lot, restrooms, picnic shelters, playground, and playgrounds, walking path, plaza area and open field area to be utilized by organized sports. Revised funding based on available county courthouse sales tax.	New	2022	2023	2022	0 GO 300,000 PAYG 0 CCSTX
Project Total						<u>3,300,000</u>
PR-1951	2023 Park Improvements Continuation of annual program. Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.	New	2023	2023	2023	675,000 SPR
Project Total						<u>675,000</u>
SUBTOTAL						1,000,000 GO
PARKS & RECREATION: Park Improvements						0 20GO 825,000 PAYG 0 EXCIS 0 1/8STX 7,775,000 CCSTX 0 ESC 0 SA 0 SWU 0 JOCO 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 0 ERF 0 GCR 3,375,000 SPR 0 SOC 1,000,000 PRIV 0 ODF 0 OFIN
						<u><u>13,975,000</u></u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Park Facility Improvements						
PR-1623	Roe Park Enhancements Decommission Roe Pool and redevelop Roe Park to enhance the appearance and functional use of park. Improvements include parking lot reconstruction and expansion, restrooms, enhanced playground features, picnic shelters, landscaping and other recreational amenities. Project constructed in 2016, and is in wrap up stages.	No Change	2014-2015	2016	2014 2015 2016	45,000 *SPR 1,700,000 *GO 155,000 *SPR 0 *GO 500,000 *PAYG 0 *SPR 0 *ERF 0 *ODF
Project Total						<u>2,400,000</u>
PR-1553	Deanna Rose Farmstead Ben Craig Administrative Building (East Entry and Shop) Replace the current east entry complex built in 1978 with new entry complex, including restrooms, concessions, staff offices, maintenance shop and storage area. Project costs updated based on council approval of bid in summer 2017.	No Change	2017	2017	2014 2016 2017 2018	20,000 *PAYG 20,000 *PRIV 43,000 *PRIV 0 *GO 225,000 *PAYG 172,000 *PRIV 1,000,000 *GO 150,000 *PAYG 235,000 *PRIV
Project Total						<u>1,865,000</u>
PR-1554	Overland Park Soccer Complex Turf Replacement: Phase I Replacement of synthetic turf on six of the 12 soccer fields at the Overland Park Soccer Complex. Maintaining current usage levels of over 1,500 games a year, it is anticipated fibers will be thoroughly worn down and seams starting to fray. Replacement includes disposal of existing turf, fixing sub-surface as needed, re-laying turf and rubber, and refurbishing areas (fence, plants areas, grass, etc.) destroyed during construction.	No Change	2017	2017	2017	0 *GO 525,000 *PAYG 0 *SPR 1,600,000 *ERF 250,000 *SOC 0 *ODF
Project Total						<u>2,375,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Park Facility Improvements						
PR-1792	Community Centers Electrical and Data Upgrade Increase electrical and data capacity for equipment on the fitness floor, in order to utilize more advanced models of fitness equipment.	No Change	2017	2017	2017	0 *GO 185,000 *PAYG 0 *SPR 0 *PRIV 0 *ODF
Project Total						<u>185,000</u>
PR-1668	Sykes/Lady Overland Park Golf Course Clubhouse and Parking Lot Replacement The club house at the Sykes/Lady Golf Course is approximately 40 years old, and has experienced significant deterioration. The current facility does not meet current operational needs. The project includes demolishing the existing clubhouse and replacing with a new clubhouse, parking lot and practice greens. Funding for club house and greens (\$6.9M) will be primarily from Golf Course Fund. Parking lot design and construction (\$1.4M) will be funded from the General Fund. Revised cost based on project bid.	Revised Cost	2017	2018	2017	0 *GO 0 *20GO 250,000 *PAYG 0 *SPR 300,000 *GCR 2018 1,275,000 *GO 4,460,000 *20GO 1,015,000 *PAYG 0 *SPR 1,000,000 *GCR
Project Total						<u>8,300,000</u>
PR-1624	Overland Park Soccer Complex Turf Replacement: Phase 2 Replacement of synthetic turf on six of the 12 soccer fields at the Overland Park Soccer Complex. Maintaining current usage levels of over 1,500 games a year, it is anticipated fibers will be thoroughly worn down and seams starting to fray. Replacement includes disposal of existing turf, fixing sub-surface as needed, re-laying turf and rubber, and refurbishing areas (fence, plants areas, grass, etc.) destroyed during construction.	No Change	2018	2018	2018	0 *GO 1,800,000 *PAYG 150,000 *SPR 0 *ERF 425,000 *SOC 0 *ODF
Project Total						<u>2,375,000</u>
PR-1793	Young's and Tomahawk Ridge Aquatic Facilities Master Plan Master plan for remodel/reconstruction of Young's Pool and Tomahawk Ridge Aquatic Center.	No Change	2018	2018	2018	0 *GO 100,000 *PAYG 0 *SPR 0 *PRIV 0 *ODF
Project Total						<u>100,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
PARKS & RECREATION: Park Facility Improvements						
PR-1696	Kingston Lake Park Restroom Construction	Revised Cost Revised Scope	2019	2020	2019	0 GO 40,000 PAYG 0 SPR
	Construction of restrooms which could be used year-round in conjunction with park's existing fishing lake, playground, picnic shelter and bike/hike trail. Revised cost based on design and construction cost increases. Revised scope to include addition of parking lot reconstruction.				2020	0 GO 370,000 PAYG 0 SPR
	Project Total					<u>410,000</u>
SUBTOTAL						
PARKS & RECREATION: Park Facility Improvements						
						0 GO 0 20GO 410,000 PAYG 0 EXCIS 0 1/8STX 0 CCSTX 0 ESC 0 SA 0 SWU 0 JOCO 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 0 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF 0 OFIN
						<u>410,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM					
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018	
BRIDGE IMPROVEMENTS							
BR-0369	151st Street Bridge at Kenneth Road	Revised Timing	2016	2018	2016	0 *GO 50,000 *PAYG 25,000 *1/8STX 0 *JOCO 0 *OCITY	
	Replacement of the bridge over the Blue River at 151st Street. This is a cooperative project with KCMO, with Jackson County administering the project. Revised construction year to 2018.				2017	100,000 *PAYG 500,000 *1/8STX	
					2018	120,000 *PAYG 0 *1/8STX	
		Project Total					<u>795,000</u>
BR-1664		167th Street Bridges over Coffee Creek	Revised Cost	2018	2020-2021	2018	0 *GO 0 *PAYG 285,000 *1/8STX
	Construction of two bridges on 167th Street over Coffee Creek. Revised cost based on updated engineer's estimate. Revised scope to include completion of missing segments of roadway between Quivira and Switzer.				2019	360,000 1/8STX	
					2020	3,725,000 GO 0 1/8STX	
					2021	0 GO 1,210,000 1/8STX	
		Project Total					<u>5,580,000</u>
BR-1902	Pflumm Road Bridges over Coffee Creek, south of 159th Street Design Only	New	2019	2019	2019	0 GO 150,000 PAYG 0 1/8STX	
	Design of the replacement of bridges on Pflumm Road over Coffee Creek, south of 159th Street. Johnson County will administer this project. Funding is for Overland Park's share of the design.						
		Project Total					<u>150,000</u>

*indicates project costs not included in plan totals

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
BRIDGE IMPROVEMENTS						
SUBTOTAL -						
BRIDGE IMPROVEMENTS						
						3,725,000 GO
						0 20GO
						150,000 PAYG
						0 EXCIS
						1,570,000 1/8STX
						0 CCSTX
						0 ESC
						0 SA
						0 SWU
						0 JOCO
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 GCR
						0 SPR
						0 SOC
						0 PRIV
						0 ODF
						0 OFIN
						<u>5,445,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM					
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018	
RESIDENTIAL STREET PROGRAM							
SR-1386	2016 Neighborhood Streets Reconstruction Program	Revised Cost	2015	2016	2014	0 *1/8STX 0 *SWU	
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised cost based on project near completion.				2015	260,000 *1/8STX 0 *SWU 0 *CDBG	
					2016	410,000 *PAYG 2,680,000 *1/8STX 250,000 *SWU 0 *JOCO 0 *CDBG	
						[OFIN= transfer from SR-1426]	290,000 *OFIN
						2017	-234,000 *PAYG
						[PRIV = JCW reimbursement]	29,000 *PRIV
		Project Total					<u>3,685,000</u>
SR-1440	2017 Neighborhood Streets Reconstruction Program	Revised Cost	2015	2017	2015	260,000 *1/8STX	
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Scope included Sapling Grove Park parking lot replacement. Revised cost based on updated engineer's estimate.				2016	240,000 *1/8STX	
					2017	1,000,000 *PAYG 1,138,000 *1/8STX 250,000 *SWU 160,000 *JOCO	
						[Includes 2015 and 2016 CDBG funding]	1,205,000 *CDBG
						[OFIN = Transfer from MR1496]	87,000 *OFIN
		Project Total					<u>4,340,000</u>
SR-1529	2018 Neighborhood Streets Reconstruction Program	Revised Cost	2016	2018	2016	350,000 *1/8STX	
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised cost based on bid award. Reallocated funding from 2017, 2020-2023 projects.				2017	500,000 *1/8STX	
					2018	3,865,000 *PAYG 2,620,000 *1/8STX 150,000 *SWU 0 *JOCO 0 *CDBG	
		Project Total					<u>7,485,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
RESIDENTIAL STREET PROGRAM						
SR-1585	2019 Neighborhood Streets Reconstruction Program, Part 1	Revised Cost	2017	2019	2017	375,000 *1/8STX
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised cost based on updated engineer's estimate. Reallocated funding from 2020-2023 projects.				2018	70,000 *1/8STX
					2019	2,480,000 PAYG
						1,170,000 1/8STX
						75,000 SWU
						0 JOCO
					0 CDBG	
	Project Total					<u>4,170,000</u>
SR-1901	2019 Neighborhood Streets Reconstruction Program, Part 2	Revised Cost	2017	2019	2017	510,000 *1/8STX
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements in CDBG eligible areas. Revised cost based on updated engineer's estimate. Reallocated funding from 2020-2023 projects.				2018	180,000 *1/8STX
					2019	2,175,000 PAYG
						560,000 1/8STX
						75,000 SWU
						0 JOCO
		[Includes 2018 and 2019 CDBG funding]				600,000 CDBG
	Project Total					<u>4,100,000</u>
SR-1655	2020 Neighborhood Streets Reconstruction Program	Revised Funding Revised Cost	2018	2020	2018	700,000 *1/8STX
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised funding to removed 2020 CDBG funds. CDBG funds will be allocated to the 2021 Neighborhood Street Project. Revised cost based on available funding.				2019	120,000 1/8STX
					2020	2,850,000 PAYG
						1,730,000 1/8STX
						150,000 SWU
						0 JOCO
					0 CDBG	
	Project Total					<u>5,550,000</u>
SR-1718	2021 Neighborhood Streets Reconstruction Program	Revised Funding Revised Cost	2019	2021	2019	700,000 1/8STX
	Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised funding to add 2020 CDBG funds, which were reallocated from 2020 Neighborhood Street Project. Revised cost based on available funding.				2020	120,000 1/8STX
					2021	2,250,000 PAYG
						1,730,000 1/8STX
						150,000 SWU
						0 JOCO
		[Includes 2020 and 2021 CDBG funding]				600,000 CDBG
	Project Total					<u>5,550,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
RESIDENTIAL STREET PROGRAM						
SR-1801	2022 Neighborhood Streets Reconstruction Program Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised funding to removed 2022 CDBG funds. CDBG funds will be allocated to the 2023 Neighborhood Street Project. Revised cost based on available funding.	Revised Funding Revised Cost	2020	2022	2020	700,000 1/8STX
					2021	120,000 1/8STX
					2022	2,850,000 PAYG 1,730,000 1/8STX 150,000 SWU 0 JOCO 0 CDBG
	Project Total					<u>5,550,000</u>
SR-1802	2023 Neighborhood Streets Reconstruction Program Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Revised funding to add 2022 CDBG funds, which were reallocated from 2022 Neighborhood Street Project. 2023 funds now in plan totals. Revised cost based on available funding.	Revised Funding Revised Cost	2021	2023	2021	700,000 1/8STX
					2022	120,000 1/8STX
					2023	1,500,000 PAYG 1,730,000 1/8STX 150,000 SWU 600,000 CDBG
		[Includes 2022 and 2023 CDBG funding]				
	Project Total					<u>4,800,000</u>
SR-1827	2024 Neighborhood Streets Reconstruction Program Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. 2024 amount is not included in the plan totals. Revised funding to removed 2024 CDBG funds. CDBG funds will be allocated to the 2025 Neighborhood Street Project. Added 2023 to plan totals.	Revised Funding	2022	2024	2022	700,000 1/8STX
					2023	120,000 1/8STX
					2024	2,950,000 *PAYG 1,730,000 *1/8STX 150,000 *SWU 0 *CDBG
	Project Total					<u>5,650,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM					
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018	
RESIDENTIAL STREET PROGRAM							
SR-1918	2025 Neighborhood Streets Reconstruction Program	New	2023	2025	2023	700,000 1/8STX	
	Continuation of annual program. Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. 2024 and 2025 amounts are not included in the plan totals. CDBG funding include both 2024 and 2025 allocations.				2024	120,000 *1/8STX	
					2025	2,350,000 *PAYG	
							1,730,000 *1/8STX
							150,000 *SWU
							600,000 *CDBG
						[Includes 2024 and 2025 CDBG funding]	
	Project Total					<u>5,650,000</u>	
SUBTOTAL	RESIDENTIAL STREET PROGRAM					0 GO	
						0 20GO	
						14,105,000 PAYG	
						0 EXCIS	
						12,750,000 1/8STX	
						0 CCSTX	
						0 ESC	
						0 SA	
						750,000 SWU	
						0 JOCO	
						0 OCITY	
						0 KDOT	
						0 TFED	
						1,800,000 CDBG	
						0 OFED	
						0 ERF	
						0 GCR	
						0 SPR	
						0 SOC	
						0 PRIV	
						0 ODF	
						0 OFIN	
						<u><u>29,405,000</u></u>	

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STREET LIGHTING						
SL-1437	2017 Street Lighting Replace approximately 160 KCPL-style streetlights with energy efficient LED streetlights. Funding has been combined from the 2015, 2016, 2018 and 2019 annual streetlighting projects to this project. Construction will occur in 2017 and 2018. Revised cost based on project currently under construction. Revised scope to replace additional lights. Revised funding to include \$144K of reimbursement from the City of Prairie Village.	Revised Timing Revised Cost Revised Scope	2015	2017-2018	2015	50,000 *PAYG 100,000 *1/8STX
					2017	500,000 *PAYG 400,000 *1/8STX
					2018	235,000 *CCSTX 61,000 *1/8STX 144,000 *OCITY
	Project Total					<u>1,490,000</u>
SL-1649	2020 Street Lighting Annual program of installation of street lighting on residential, collectors and thoroughfares. Scope includes replacement of former KCPL streetlights. Revised timing to reflect design occurring in 2019. Revised scope to allow for funding to be transferred to SL-1437.	Revised Timing Revised Scope	2019	2020	2019	0 PAYG 70,000 CCSTX
					2020	0 PAYG 0 1/8STX 195,000 CCSTX
	Project Total					<u>265,000</u>
SL-1833	2022 Street Lighting Annual program of installation of street lighting on residential, collectors and thoroughfares. Scope includes replacement of former KCPL streetlights. Revised timing to reflect design occurring in 2021.	Revised Timing	2021	2022	2021	0 PAYG 0 1/8STX 100,000 CCSTX
					2022	0 PAYG 0 1/8STX 400,000 CCSTX
	Project Total					<u>500,000</u>

*indicates project costs not included in plan totals

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STREET LIGHTING						
	SUBTOTAL					0 GO
	STREET LIGHTING					0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						765,000 CCSTX
						0 ESC
						0 SA
						0 SWU
						0 JOCO
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 GCR
						0 SPR
						0 SOC
						0 PRIV
						0 ODF
						0 OFIN
						<u>765,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM					2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year		
STREET IMPROVEMENTS							
ST-1661	Downtown Overland Park Bike and Pedestrian Improvements Improvements within a three-mile radius of Downtown Overland Park to allow for enhanced bicycle and pedestrian access and movement. Project has been selected for CMAQ funding by MARC. Construction year has been revised to 2018.	Revised Timing	2016	2018	2016		0 *GO 85,000 *PAYG 0 *ESC 0 *SWU 0 *JOCO 0 *KDOT [TFED = CMAQ funding through MARC] 240,000 *TFED 0 *OFIN
	Project Total						<u>325,000</u>
ST-1791	U.S. 69 Highway Corridor Study: I-435 to 215th Street Engineering study to determine interim corridor improvement needs on US 69 Highway, from I-435 to 215th Street, until funding for ultimate improvements is available.	No Change	2016	2016	2016		0 *GO 10,000 *PAYG 300,000 *ESC 0 *SWU 0 *JOCO 0 *KDOT 0 *TFED 0 *OFIN
	Project Total						<u>310,000</u>
ST-1666	80th and Broadmoor Street Improvements Reconstruction of 80th and Broadmoor in conjunction with adjacent development. Revised timing to reflect 2017 construction of 80th Street and 2019 construction of Broadmoor.	Revised Timing Revised Cost	2016	2017 2019	2016		0 *GO 75,000 *PAYG 0 *JOCO 140,000 *PAYG 295,000 PAYG
	Project Total						<u>510,000</u>
ST-1662	Indian Creek Parkway Completion, near Neiman Road and 119th Street Construct approximately 900 feet of Indian Creek Parkway, east of Neiman Road. This section will complete Neiman Road to collector road standard and enhances the connectivity of the roadway network. Project will be constructed by developer and reimbursed by the City.	No Change	2016	2016	2016		0 *GO 60,000 *PAYG 340,000 *1/8STX
	Project Total						<u>400,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STREET IMPROVEMENTS						
ST-1889	Vision Metcalf: College and Metcalf Node Amendment to the Vision Metcalf Study to include the node of College and Metcalf. The study will be a land use analysis, which includes the Convention Center, and provides for the review to incorporate entertainment and residential land uses within a walkable pattern. Revised based on council action.	Revised Cost	2017	2017	2017	0 *GO 27,500 *PAYG 0 *1/8STX 0 *TFED [PRIV = \$5K CBV/\$5K Chamber] 10,000 *PRIV 2018 56,250 *PAYG
Project Total						<u>93,750</u>
ST-1667	79th Street - Floyd Street to Overland Park Drive Reconstruction of 79th Street to include additional parking. Revised cash flow based on updated engineer's estimate.	Revised Timing	2016	2018	2016	0 *GO 75,000 *PAYG 2017 100,000 *PAYG 2018 490,000 *PAYG 0 *CDBG 0 *OFIN
Project Total						<u>665,000</u>
ST-1837	2019 Bike Lane Striping Stripe approximately 50 center lane miles of bike lanes or shared bike lanes in southern Overland Park. Project has been awarded 80% federal matching funds.	No Change	2019	2019	2019	0 GO 100,000 PAYG 0 1/8STX 400,000 TFED
Project Total						<u>500,000</u>
ST-1916	119th Street and Pflumm Road Intersection Improvements Construction of dual left turn lanes and right turn lanes at the 119th and Pflumm intersection and new traffic signals. Project administered by the City of Olathe. Funding is for Overland Park's share of the project.	New	2018	2019	2018	265,000 *PAYG 2019 1,135,000 PAYG 0 1/8STX
Project Total						<u>1,400,000</u>
ST-1928	Mini-Roundabouts near 132nd Street and US 69 Highway Overpass Construction of two mini-roundabouts to improve traffic flow and operations. Locations include 132nd Street & Foster and 133rd Street & Hemlock.	New	2018	2019	2018	100,000 *CCSTX 2019 0 PAYG 0 1/8STX 300,000 CCSTX
Project Total						<u>400,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STREET IMPROVEMENTS						
ST-1838	133rd and Neiman Roundabouts Reconstruct 133rd and Neiman to convert from an all-way stop controlled intersection to a single lane roundabout. Funding includes 50% federal safety funding. Project removed as it did not receive federal funding.	Project Removed	2019	2019	2019	0 GO 0 PAYG 0 1/8STX 0 CCSTX 0 TFED
Project Total						<u>0</u>
ST-1839	137th and Lamar Roundabout Reconstruct 137th and Lamar to convert from an all-way stop controlled intersection to a single lane roundabout. Funding includes 50% federal safety funding. Revised cost based on updated engineer's estimate.	Revised Cost	2017	2019	2017 2018 2019	300,000 *ESC 105,000 *CCSTX 0 PAYG 0 ESC 150,000 CCSTX 1,000,000 TFED
Project Total						<u>1,555,000</u>
SUBTOTAL STREET IMPROVEMENTS						0 GO 0 20GO 1,530,000 PAYG 0 EXCIS 0 1/8STX 450,000 CCSTX 0 ESC 0 SA 0 SWU 0 JOCO 0 OCITY 0 KDOT 1,400,000 TFED 0 CDBG 0 OFED 0 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF 0 OFIN
						<u><u>3,380,000</u></u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
SIDEWALK CONSTRUCTION						
SW-1435	2017 Sidewalk Construction Construction or reconstruction of sidewalks based on citizen petition or staff recommendation. Transferred \$25,000 of funding to SW-1530.	Revised Cost	2017	2017	2017	0 *PAYG 25,000 *1/8STX
	Project Total					25,000
SW-1530	2018 Sidewalk Construction Construction or reconstruction of sidewalks based on citizen petition or staff recommendation. Currently have received one valid petition, with two additional petitions pending. Transferred funding from other SW projects	Revised Scope	2018	2018	2018	0 *PAYG 275,000 *1/8STX
	Project Total					275,000
SW-1586	2019 Sidewalk Construction Construction or reconstruction of sidewalks based on citizen petition or staff recommendation. Funding moved to SW-1530.	Project Removed	2019	2019	2019	0 PAYG 0 1/8STX
	Project Total					0
SW-1656	2020 Sidewalk Construction Construction or reconstruction of sidewalks based on citizen petition or staff recommendation. Funding moved to SW-1530.	Project Removed	2020	2020	2020	0 PAYG 0 1/8STX
	Project Total					0
SW-1719	2021 Sidewalk Construction Construction or reconstruction of sidewalks based on citizen petition or staff recommendation. Funding moved to SW-1530.	Project Removed	2021	2021	2021	0 PAYG 0 1/8STX
	Project Total					0
SW-1828	2022 Sidewalk Construction Construction or reconstruction of sidewalks based on citizen petition or staff recommendation. Funding moved to SW-1530.	Project Removed	2022	2022	2022	0 PAYG 0 1/8STX
	Project Total					0

*indicates project costs not included in plan totals

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
SIDEWALK CONSTRUCTION						
SUBTOTAL						
SIDEWALK CONSTRUCTION						
						0 GO
						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 CCSTX
						0 ESC
						0 SA
						0 SWU
						0 JOCO
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 GCR
						0 SPR
						0 SOC
						0 PRIV
						0 ODF
						0 OFIN
						<u>0</u>
						<u><u>0</u></u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM					
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018	
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax							
TH-1625	Switzer Road: College Blvd. to Indian Creek Parkway	Revised Cost	2014	2014-2017	2014	400,000 *PAYG	
	Completion of Switzer to coincide with multi-use development of parcel at southwest corner of College Blvd. and U.S. 69 Highway. Revised cost based on project near completion. Added 2017 private funding.				2015	5,180,000 *GO	
						1,230,000 *PAYG	
						2017	-440,000 *PAYG
						2018	0 *PAYG
						[PRIV = Developer Funding]	300,000 *PRIV
	Project Total					<u>6,670,000</u>	
TH-0513	159th Street: Metcalf Avenue to Nall Avenue	Revised Funding	2012	2015	2012	700,000 *1/8STX	
	Widening of 159th Street from Metcalf Avenue to Nall Avenue from two to four lanes. Revised funding based on actual contributions and project near completion.				2013	230,000 *EXCIS	
						13,000 *ESC	
						2014	2,000,000 *EXCIS
							500,000 *1/8STX
							76,000 *ESC
						2015	1,283,000 *JOCO
					[OCITY = Johnson Cty, not CARS]	500,000 *OCITY	
						5,465,000 *TFED	
					2016	229,000 *EXCIS	
					2017	137,000 *PAYG	
						117,000 *ESC	
	Project Total					<u>11,250,000</u>	
TH-0872	159th St.: Nall Ave. to Mission Rd. Design and Construction	Revised Funding	2014	2016-2017	2014	500,000 *PAYG	
	Widen 159th from two to four lanes. Revised funding based on actual contributions reflecting additional ROW costs.					30,000 *ESC	
						2015	2,515,000 *GO
							750,000 *EXCIS
							620,000 *1/8STX
						2016	0 *GO
							630,000 *PAYG
							2,795,000 *EXCIS
						1,075,000 *1/8STX	
						4,600,000 *JOCO	
					2018	240,000 *PAYG	
	Project Total					<u>13,755,000</u>	

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM					2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year		
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax							
TH-0500	143rd St.: Pflumm to Quivira Design and Construction	No Change	2014	2017	2013	70,000 *PAYG 600,000 *EXCIS 20,000 *ESC	
	Widen 143rd from two to four lanes. Project is being done in conjunction with Olathe. Funding shown is Overland Park's share; Olathe is administering this project.				2015	80,000 *EXCIS	
					2017	0 *PAYG 1,250,000 *EXCIS 890,000 *1/8STX	
	Project Total					<u>2,910,000</u>	
TH-0495	Quivira Road: 151st to 159th Street	Revised Timing	2014	2018	2014	200,000 *PAYG 700,000 *EXCIS	
	Upgrade two-lane county road. Scope includes a divided two-lane concrete roadway with median. Revised construction year to 2018.				2015	1,305,000 *GO 1,310,000 *EXCIS 0 *1/8STX	
					2017	500,000 *1/8STX	
					2018	1,255,000 *EXCIS 500,000 *1/8STX 3,260,000 *JOCO	
	Project Total					<u>9,030,000</u>	
TH-1027	Metcalf Avenue: 159th Street to 167th Street	Revised Funding Revised Cost	2016	2018	2016	310,000 *PAYG 700,000 *1/8STX 60,000 *ESC	
	Widening of Metcalf Ave: 159th to 167th from two to four lanes. 25% of the corridor is in Johnson County (outside of city limits). Revised funding based on current CARS program, anticipated reimbursable construction expenses, developer reimbursement (private) and escrows. Revised cost based on bid award.				2017	500,000 *PAYG 650,000 *EXCIS 1,610,000 *1/8STX	
					2018	1,195,000 *GO 0 *PAYG 0 *EXCIS 1,450,000 *1/8STX 2,740,000 *JOCO 6,640,000 *TFED	
						[PRIV= Developer Reimb] 50,000 *PRIV	
	Project Total					<u>15,905,000</u>	

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-1852	2018 Preliminary Engineering Study	Revised Scope	2018	2018	2018	0 *GO 250,000 *PAYG 0 *EXCIS
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Revised scope to include study of Switzer, 167th to 178th. Funding transferred from TH-1800.					
	Project Total					<u>250,000</u>
TH-1083	159th Street: Quivira Road to Pflumm Road	Revised Funding	2017	2019	2017	300,000 *PAYG 0 *EXCIS
	Reconstruct 159th Street from Quivira to Pflumm to a two lane roadway with paved shoulders and improved roadside geometry. This is a safety enhancement project. Scope includes construction of a roundabout at 159th and Pflumm. Revised cost based on updated engineer's estimates of ROW and inspection costs. Added Johnson County CARS funding and other city (Olathe) funding.				2018	0 *PAYG 1,000,000 *EXCIS
					2019	1,865,000 GO 0 PAYG 0 1/8STX 720,000 JOCO 505,000 OCITY <u>1,215,000</u> TFED
	Project Total					<u>5,605,000</u>
TH-1853	2019 Preliminary Engineering Study	No Change	2019	2019	2019	0 GO 200,000 PAYG 0 EXCIS
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.					
	Project Total					<u>200,000</u>
TH-1665	Quivira Road: 159th Street to 179th Street	Revised Funding Revised Cost	2017	2019-2020	2016	200,000 *GO
	Widen Quivira from an unimproved two lane road to divided two lane thoroughfare from 159th Street to 179th Street, including construction of the 175th and Quivira intersection. Revised funding based on latest Johnson County CARS estimate. Revised cost based on updated engineer's estimate including additional storm sewer and property acquisition requirements.				2017	500,000 *PAYG 230,000 *1/8STX 770,000 *EXCIS
					2018	800,000 *1/8STX 4,100,000 *EXCIS
					2019	1,865,000 GO 1,000,000 1/8STX 1,040,000 EXCIS 3,265,000 JOCO 2,330,000 TFED
					2020	1,800,000 GO 1,250,000 EXCIS 2,415,000 1/8STX 2,905,000 JOCO 2,330,000 TFED
	Project Total					<u>26,800,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-1799	179th Street: Metcalf Avenue to U.S. 69 Highway Reconstruct 179th Street from Metcalf to US69 a two lane roadway with paved shoulders and improved roadside geometry. This is a safety enhancement project. Revised cost based on updated engineer's estimate.	Revised Cost	2018	2020	2018	200,000 *PAYG
					2019	485,000 PAYG 450,000 EXCIS
					2020	1,460,000 EXCIS
	Project Total					<u>2,595,000</u>
TH-1854	2020 Preliminary Engineering Study Preliminary Engineering Study Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.	No Change	2020	2020	2020	0 GO 200,000 PAYG 0 EXCIS
	Project Total					<u>200,000</u>
TH-1855	2021 Preliminary Engineering Study Preliminary Engineering Study Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.	No Change	2021	2021	2021	0 GO 200,000 PAYG 0 EXCIS
	Project Total					<u>200,000</u>
TH-1026	167th Street: Antioch Road to Metcalf Avenue Widen 167th Street from an unimproved two-lane road to a standard four-lane thoroughfare, from Antioch Road to Metcalf Avenue. Revised funding based on latest Johnson County CARS estimate and addition of escrow funding.	Revised Funding	2020	2021-2022	2013	200,000 *1/8STX
					2014	500,000 *1/8STX
					2018	500,000 *1/8STX
					2019	1,000,000 1/8STX 600,000 EXCIS
					2020	800,000 EXCIS
					2021	1,550,000 1/8STX 1,350,000 EXCIS 2,000,000 JOCO 3,000,000 TFED 455,000 ESC
					2022	30,000 PAYG 1,725,000 EXCIS 2,240,000 JOCO 3,000,000 TFED
	Project Total					<u>18,950,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-1836	Switzer Road: 159th Street to 167th Street	Revised Cost Revised Timing	2020	2023	2020	700,000 PAYG 200,000 1/8STX
	Reconstruct two lane thoroughfare from 159th Street to 167th Street. Revised cost based on updated engineer's estimate and revised funding based on addition of Johnson County CARS estimate. Revised timing based on project prioritization.				2021	0 PAYG 1,460,000 EXCIS
					2022	1,550,000 1/8STX 700,000 EXCIS
					2023	3,725,000 GO 375,000 PAYG 0 1/8STX 740,000 EXCIS 4,065,000 JOCO 0 TFED
	Project Total					<u>13,515,000</u>
TH-1915	Nall Avenue Lane Reduction 4 lanes to 3 lanes	New	2021	2022	2020	20,000 PAYG
	Reduce the number of lane on Nall Avenue from a four lane thoroughfare with no turn lanes to two lane thoroughfare with dedicated center turn lane. Prairie Village is requesting this project and will administer it. Funding is for Overland Park portion only.				2021	60,000 PAYG
					2022	0 GO 580,000 PAYG 0 1/8STX
	Project Total					<u>660,000</u>
TH-1856	2022 Preliminary Engineering Study Preliminary Engineering Study	No Change	2022	2022	2022	0 GO 200,000 PAYG 0 EXCIS
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.					
	Project Total					<u>200,000</u>
TH-1914	167th Street: Switzer to Antioch	New	2022	2024	2022	1,000,000 1/8STX
	Reconstruct two lane thoroughfare from Switzer Road to Antioch Road.				2023	2,750,000 1/8STX
					2024	215,000 *EXCIS 2,000,000 *1/8STX 3,000,000 *JOCO 3,000,000 *TFED
	Project Total					<u>11,965,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM					
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018	
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax							
TH-1147	Quivira Road: 179th Street to 187th Street	Revised Scope Revised Timing	2023	2025	2016	0 *PAYG 200,000 *EXCIS	
	Construction of Quivira Road to standard two lane. This section of Quivira Road does not currently exist. This project was included in the City's Municipal Services Extension Plan for the 2008 annexation. Revised scope to include curb, gutter, sidewalk, a roundabout at 179th and Quivira, and a bridge. Revised timing from 2023 construction to 2025 construction.				2017	600,000 *PAYG 200,000 *EXCIS	
					2018	250,000 *PAYG	
					2023	1,050,000 EXCIS	
					2024	2,100,000 *GO	
					2025	2,000,000 *GO 750,000 *EXCIS 450,000 *1/8STX 3,400,000 *JOCO 3,000,000 *TFED	
		Project Total					<u>14,000,000</u>
TH-1912	2023 Preliminary Engineering Study	New	2023	2023	2023	0 GO 200,000 PAYG 0 EXCIS	
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.						
	Project Total					<u>200,000</u>	
TH-1129	Antioch Road: 167th Street to 179th Street Design and Construction	Revised Timing Revised Cost	2024	2026-2027	2022	0 PAYG 200,000 EXCIS 300,000 1/8STX	
	Widen Antioch Road from two to four lanes. Revised timing to move construction from 2023-2024 to 2024-2025. Revised cost based on updated engineer's estimate.				2023	675,000 EXCIS 275,000 1/8STX	
					2025	2,200,000 *EXCIS 1,300,000 *1/8STX	
					2026	2,000,000 *EXCIS 1,300,000 *1/8STX 3,000,000 *JOCO 2,000,000 *TFED	
					2027	2,850,000 *PAYG 2,500,000 *EXCIS 0 *1/8STX 3,000,000 *JOCO 2,000,000 *TFED	
		Project Total					<u>23,600,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
	SUBTOTAL					9,255,000 GO
	THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax					0 20GO
						3,250,000 PAYG
						13,500,000 EXCIS
						12,040,000 1/8STX
						0 CCSTX
						455,000 ESC
						0 SA
						0 SWU
						15,195,000 JOCO
						505,000 OCITY
						0 KDOT
						11,875,000 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 GCR
						0 SPR
						0 SOC
						0 PRIV
						0 ODF
						0 OFIN
						<u>66,075,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				2019-2023 CIP Adopted 8/2018
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	
TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS						
TS-0979	Traffic Adaptive Signal System This system provides automated real-time adaptive changes to traffic to help reduce traffic congestion. Construction of the project is funded 90% through KDOT. The City is contributing 10% for construction, plus 100% funding for design. Project near completion.	No Change	2007	2015	2008	50,000 *PAYG
					2016	205,000 *KDOT
	Project Total					<u>255,000</u>
TS-1436	2017 Traffic Signal Installation, Modification and Replacement Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Funds transferred to maintenance projects. Eliminated escrow funds.	Revised Funding Revised Scope	2016	2017	2016	45,000 *PAYG 0 *ESC 0 *OCITY
					2017	25,000 *PAYG 0 *ESC 0 *OCITY
	Project Total					<u>70,000</u>
TS-1888	159th and Foster Traffic Signal Installation of traffic signal at 159th Street and Foster interchange. Revised cost based on engineer's estimate.	Revised Cost	2017	2017	2017	153,000 *PAYG 73,000 *ESC 0 *OCITY
	Project Total					<u>226,000</u>
TS-1216	135th and Grandview Traffic Signal Installation of traffic signal at 135th Street and Grandview interchange. Project is 100% developer funded. Revised cost based on project near completion.	Revised Cost	2017	2017	2017	0 *PAYG 0 *ESC 265,000 *PRIV
	Project Total					<u>265,000</u>
TS-1533	2018 Traffic Signal Installation, Modification and Replacement Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Funds transferred to maintenance projects. Includes 83rd & Metcalf traffic signal replacement, and removal of signals at 91st & Lamar/ 91st & Glenwood.	Revised Scope	2017	2018	2017	0 *PAYG 0 *ESC 0 *OCITY
					2018	75,000 *PAYG 80,000 *ESC 0 *OCITY
	Project Total					<u>155,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS						
TS-1591	2019 Traffic Signal Installation, Modification and Replacement Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Revised cash flow based on higher design costs. Tentative site locations include 159th and Switzer.	Revised Timing	2018	2019	2018	60,000 *PAYG 0 *ESC 0 *OCITY
					2019	240,000 PAYG 80,000 ESC 0 OCITY
	Project Total					<u>380,000</u>
TS-1650	2020 Traffic Signal Installation, Modification and Replacement Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Revised cash flow and cost based on higher design and construction costs.	Revised Timing Revised Cost	2019	2020	2019	60,000 PAYG 0 ESC 0 OCITY
					2020	260,000 PAYG 80,000 ESC 0 OCITY
	Project Total					<u>400,000</u>
TS-1724	2021 Traffic Signal Installation, Modification and Replacement Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Revised cash flow and cost based on higher design and construction costs.	Revised Timing Revised Cost	2020	2021	2020	60,000 PAYG 0 ESC 0 OCITY
					2021	260,000 PAYG 80,000 ESC 0 OCITY
	Project Total					<u>400,000</u>
TS-1835	2022 Traffic Signal Installation, Modification and Replacement Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Revised cash flow and cost based on higher design and construction costs.	Revised Timing Revised Cost	2021	2022	2021	60,000 PAYG 0 ESC 0 OCITY
					2022	260,000 PAYG 80,000 ESC 0 OCITY
	Project Total					<u>400,000</u>
TS-1932	College Boulevard to 112th St Pedestrian Connection Pedestrian improvement to include a signal/crosswalk enhancements and a pedestrian walkway near the Overland Park Convention Center.	New	2019	2021	2018	650,000 *PRIV
	Project Total					<u>650,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS						
TS-1917	2023 Traffic Signal Installation, Modification and Replacement	New	2022	2023	2022	60,000 PAYG 0 ESC 0 OCITY
	Continuation of annual program. Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.				2023	260,000 PAYG 80,000 ESC 0 OCITY
	Project Total					<u>400,000</u>
SUBTOTAL						
TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS						
						0 GO 0 20GO 1,520,000 PAYG 0 EXCIS 0 1/8STX 0 CCSTX 400,000 ESC 0 SA 0 SWU 0 JOCO 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 0 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF 0 OFIN
						<u>1,920,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STORM DRAINAGE						
SD-1222	2014 Storm Drainage Improvement: Monitor Square	No Change	2013	2015	2012	50,000 *SWU
	Annual funding for storm drainage improvements. Project location is Monitor Square, near 103rd and Rosewood Street.				2013	1,100,000 *SWU
					2014	445,000 *SWU 220,000 *JOCO
					2015	1,660,000 *JOCO
					2016	150,000 *SWU 2,375,000 *JOCO
		Project Total				<u>6,000,000</u>
SD-1057	Storm Drainage Improvement Stanley: 151st Terr. & Metcalf	No Change	2011	2015	2010	255,000 *SWU
	Annual funding for storm drainage improvements. Project area is along Negro Creek at 151st Terr. and Metcalf Avenue.				2011	255,000 *SWU
					2012	890,000 *SWU 325,000 *JOCO
					2015	600,000 *SWU
					2016	4,270,000 *JOCO
		Project Total				<u>6,595,000</u>
SD-1281	2015 Storm Drainage Improvement: 103rd and Connell	No Change	2014	2015	2013	100,000 *SWU
	Annual funding for storm drainage improvements. Project includes design and construction for improvements at 103rd and Connell.				2014	500,000 *SWU 450,000 *JOCO
					2015	876,000 *SWU 3,490,000 *JOCO
						[OFIN = Transfer from maintenance program] 35,000 *OFIN
					2016	14,000 *SWU
		Project Total				<u>5,465,000</u>
SD-1383	2016 Preliminary Stormwater Engineering Studies	No Change	2016	2016	2016	0 *GO 0 *PAYG 0 *SA 25,000 *SWU 120,000 *JOCO
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding.					
	Project Total					<u>145,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STORM DRAINAGE						
SD-1438	2017 Preliminary Stormwater Engineering Studies	No Change	2017	2017	2017	0 *GO 0 *PAYG 0 *SA 80,000 *SWU 120,000 *JOCO
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding.					
	Project Total					<u>200,000</u>
SD-1439	2018 Storm Drainage Improvement	No Change	2017	2018	2017	150,000 *SWU
	Annual funding for storm drainage improvements.				2018	0 *PAYG 195,000 *SWU
	Project Total					<u>345,000</u>
SD-1537	2018 Preliminary Stormwater Engineering Studies	Revised Scope	2018	2018	2018	0 *GO 0 *PAYG 0 *SA 300,000 *SWU 120,000 *JOCO 0 *KDOT
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding. Revised scope to include additional study locations.					
	Project Total					<u>420,000</u>
SD-1930	95th and Roe Storm Drainage Improvements	New	2018	2018	2018	0 *GO 0 *PAYG 0 *SA 120,000 *SWU 0 *JOCO 0 *KDOT
	Construction of regional detention in former Meadowbrook Country Club to alleviate flooding of 10 residential structures in Overland Park. Project is administered by Prairie Village. Funding is OP share only. 3/2018: Revised cost based on updated estimate by PV. \$200K of funding transferred to MS-1699.					
	Project Total					<u>120,000</u>
SD-1536	2019 Storm Drainage Improvement	No Change	2018	2019	2018	200,000 *SWU
	Annual funding for storm drainage improvements. Project areas are yet to be determined.				2019	0 PAYG 0 SA 750,000 SWU 0 JOCO
	Project Total					<u>950,000</u>
SD-1584	2019 Preliminary Stormwater Engineering Studies	Revised Scope	2019	2019	2019	0 GO 0 PAYG 0 SA 300,000 SWU 120,000 JOCO
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding. Revised scope to include additional study locations.					
	Project Total					<u>420,000</u>

*indicates project costs not included in plan totals

Project Number	Project Description	2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
		Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STORM DRAINAGE						
SD-1588	2020 Storm Drainage Improvement	No Change	2019	2020	2019	200,000 SWU
	Annual funding for storm drainage improvements. Project areas are yet to be determined.				2020	0 GO 0 PAYG 0 SA 750,000 SWU 0 JOCO
	Project Total					<u>950,000</u>
SD-1652	2020 Preliminary Stormwater Engineering Studies	Revised Scope	2020	2020	2020	0 GO 0 PAYG 0 SA 300,000 SWU 120,000 JOCO
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding. Revised scope to include additional study locations.					
	Project Total					<u>420,000</u>
SD-1653	2021 Storm Drainage Improvement	No Change	2020	2021	2020	150,000 SWU
	Annual funding for storm drainage improvements. Project areas are yet to be determined.				2021	800,000 SWU
	Project Total					<u>950,000</u>
SD-1741	2021 Preliminary Stormwater Engineering Studies	No Change	2021	2021	2021	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 JOCO
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding.					
	Project Total					<u>200,000</u>
SD-1740	2022 Storm Drainage Improvement	No Change	2021	2021	2021	200,000 SWU
	Annual funding for storm drainage improvements. Project areas are yet to be determined.				2022	800,000 SWU
	Project Total					<u>1,000,000</u>
SD-1831	2022 Preliminary Stormwater Engineering Studies	No Change	2022	2022	2022	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 JOCO
	Funding for preliminary engineering studies, required before the City can apply for SMAC funding.					
	Project Total					<u>200,000</u>

*indicates project costs not included in plan totals

		2019-2023 CAPITAL IMPROVEMENTS PROGRAM				
Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
STORM DRAINAGE						
SD-1832	2023 Storm Drainage Improvement	Revised Scope	2022	2023	2022	200,000 SWU
	Annual funding for storm drainage improvements. Project areas are yet to be determined. Revised scope to include 2023 construction.				2023	800,000 SWU
	Project Total					<u>1,000,000</u>
SD-1924	2023 Preliminary Stormwater Engineering Studies	New	2023	2023	2023	0 GO 0 PAYG 0 SA 150,000 SWU 150,000 JOCO
	Continuation of annual program. Funding for preliminary engineering studies, required before the City can apply for SMAC funding.					
	Project Total					<u>300,000</u>
SD-1925	2024 Storm Drainage Improvement	New	2023	2024	2023	300,000 SWU
	Annual funding for storm drainage improvements. Project areas are yet to be determined. Scope includes 2023 design only.					
	Project Total					<u>300,000</u>
SUBTOTAL						0 GO 0 20GO 0 PAYG 0 EXCIS 0 1/8STX 0 CCSTX 0 ESC 0 SA 5,860,000 SWU 630,000 JOCO 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 0 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF 0 OFIN
STORM DRAINAGE						<u><u>6,490,000</u></u>

*indicates project costs not included in plan totals

2019-2023 CAPITAL IMPROVEMENTS PROGRAM

Project Number	Project Description	Change From 2018-2022 CIP	Des. Year	Cons. Year	Fin. Year	2019-2023 CIP Adopted 8/2018
SUMMARY - ALL FUNDS						
	SUBTOTAL					13,980,000 GO
	SUMMARY - ALL FUNDS					14,400,000 20GO
						35,485,000 PAYG
						13,500,000 EXCIS
						26,360,000 1/8STX
						16,995,000 CCSTX
						855,000 ESC
						0 SA
						6,610,000 SWU
						15,825,000 JOCO
						505,000 OCITY
						0 KDOT
						13,275,000 TFED
						1,800,000 CDBG
						0 OFED
						7,900,000 ERF
						0 GCR
						3,750,000 SPR
						0 SOC
						11,150,000 PRIV
						700,000 OFIN
						<u>183,090,000</u>

*indicates project costs not included in plan totals

**2019-2023
MAINTENANCE PROGRAM**

**ADOPTED
August 2018**

OVERLAND PARK
K A N S A S

ABOVE AND BEYOND. BY DESIGN.

*Indicates project costs not included in program totals

Maintenance Program Definition

Maintenance as included in the City's five-year maintenance program is defined as significant repairs to, renovation or rehabilitation of, or in-kind replacement of city infrastructure and facilities. The City's maintenance program includes both major and preventive maintenance projects.

Major maintenance includes renovation of, large-scale repairs to, and in-kind replacement of existing city-owned assets. Preventive maintenance includes projects and programs to protect and significantly extend an asset's useful life.

Routine annual work or minor repairs to equipment, infrastructure or facilities are defined as an operating expense. Replacement of infrastructure or facilities which would result in increased capacity are defined as a Capital Improvement.

2019-2023 Maintenance Program

Key to Project Categories

STREET INFRASTRUCTURE MAINTENANCE - This category addresses major and preventive repair and maintenance of street and thoroughfares within the City,

STREET & TRAFFIC INFRASTRUCTURE MAINTENANCE - This category addresses repair and maintenance of street and thoroughfares within the City, and repair and maintenance of traffic signals, street lights and the traffic control and communications system within the City.

STORM DRAINAGE MAINTENANCE - This category addresses repair and maintenance of the storm water management infrastructure within the City.

PUBLIC BUILDINGS MAINTENANCE - This public building category accounts for repair, remodeling and maintenance of public facilities.

PARKS AND RECREATION MAINTENANCE - This category includes the repair, remodeling, and maintenance of park and recreational grounds, facilities and amenities at parks, community centers, golf courses, soccer complex and the Arboretum.

2019-2023 Maintenance Program

Key to Funding Sources

PAYG - PAY AS YOU GO: Cash funding budgeted each year to finance maintenance projects.

SSH – SPECIAL STREET AND HIGHWAY FUNDS: Pass-through funds from the State of Kansas motor fuel tax. Motor fuel tax revenues are receipted in the Special Street and Highway fund. Per state statute, these funds may only be expended on the repair and maintenance of city streets.

1/8STX - 1/8-CENT SALES TAX: Revenues from the voter-approved dedicated 1/8-cent sales tax for street improvements finance a program targeted at improving and maintaining the City's street and traffic management infrastructure. The tax was originally approved in November of 1998 and went into effect in April of 1999. In 2003, 2008 and 2013, voters approved extensions of this tax. The tax is currently scheduled to sunset in March of 2024.

CCSTX – COUNTY COURTHOUSE SALES TAX: The City's portion of revenues from a countywide 1/4-cent sales tax to support construction of a new county courthouse. Passed in November 2016, sales tax collections begin on April 1, 2017. The tax is scheduled to sunset on March 31, 2027.

SWU - STORMWATER UTILITY FUNDS: Stormwater utility funding includes revenue generated from an ad valorem property tax dedicated to stormwater management and from a stormwater user fee paid by all property owners within the City. The user fee is based on the amount of impervious surface existing on each property.

JOCO – COUNTY FUNDS: County funding includes both the CARS program and the Johnson County Storm Water Drainage program. The funding source for the drainage program is the County's 1/10 cent stormwater sales tax.

ERF - EQUIPMENT RESERVE FUND: Represents funding available from the Equipment Reserve Fund. This fund was established to provide flexibility in meeting operational needs by providing a resource in lieu of issuing short-term debt.

GCR - GOLF COURSE REVENUE: Golf Course revenues that exceed operating expenses (which include a computation for overhead) are used to make golf course improvements.

SPR - SPECIAL PARKS AND RECREATION: Revenue to this fund is provided by the liquor tax imposed on gross receipts of liquor sales by clubs, caterers and drinking establishments. One-third of the City's total revenue from this tax is required by state statute to be "expended only for the purchase, establishment, maintenance or expansion of park and recreational services, programs and facilities."

SOC – SOCCER COMPLEX REVENUE: Soccer complex revenues that exceed operating expenses are used to for improvements to the Soccer complex.

OFIN - OTHER FINANCING: Other financing refers to sources of funding that are not normally used in the context of the City's maintenance program planning.

MAINTENANCE PROGRAM
Maintenance Program by Funding Source and Project Category

REVENUE BY FUNDING SOURCE:								Increase/ (Decrease)
	2019	2020	2021	2022	2023	2019/2023	2018/2022	
General Fund	10,060,000	11,960,000	10,965,000	12,845,000	11,545,000	57,375,000	45,057,000	12,318,000
Special Street & Highway	4,850,000	4,850,000	4,850,000	4,850,000	4,850,000	24,250,000	23,000,000	1,250,000
1/8 Cent Sales Tax Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,050,000	5,050,000	5,000,000	50,000
Golf Course Fund	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	0
Intergovernmental Funding	0	0	0	0	0	0	3,250,000	-3,250,000
Special Parks & Rec Fund	575,000	575,000	575,000	575,000	575,000	2,875,000	2,875,000	0
Storm Water Utility Fund	3,480,000	3,140,000	3,140,000	3,155,000	3,155,000	16,070,000	13,300,000	2,770,000
Other Funding	0	0	0	1,400,000	0	1,400,000	0	1,400,000
Soccer Operations Fund	125,000	245,000	93,000	580,000	93,000	1,136,000	280,000	856,000
Courthouse Sales Tax Fund	2,260,000	1,435,000	1,250,000	800,000	800,000	6,545,000	7,860,000	-1,315,000
Equipment Reserve Fund	0	0	0	0	180,000	180,000	0	180,000
Grand Total - Revenues	22,550,000	23,405,000	22,073,000	25,405,000	22,448,000	115,881,000	101,622,000	14,259,000

REVENUE BY PROJECT CATEGORY:								Increase/ (Decrease)
	Values							
	2019	2020	2021	2022	2023	2019/2023	2018/2022	
<u>Street Maintenance</u>								
General Fund	8,315,000	9,960,000	8,970,000	9,650,000	9,370,000	46,265,000	37,850,000	8,415,000
Special Street & Highway	4,850,000	4,850,000	4,850,000	4,850,000	4,850,000	24,250,000	23,000,000	1,250,000
1/8 Cent Sales Tax Fund	500,000	500,000	500,000	500,000	550,000	2,550,000	2,500,000	50,000
Storm Water Utility Fund	1,090,000	1,140,000	1,140,000	1,155,000	1,155,000	5,680,000	4,040,000	1,640,000
Soccer Operations Fund	0	0	0	450,000	0	450,000	0	450,000
Courthouse Sales Tax Fund	2,135,000	625,000	500,000	500,000	500,000	4,260,000	6,585,000	-2,325,000
Street Maintenance Total	16,890,000	17,075,000	15,960,000	17,105,000	16,425,000	83,455,000	73,975,000	9,480,000
<u>Traffic Infrastructure Maintenance</u>								
General Fund	50,000	50,000	50,000	50,000	50,000	250,000	250,000	0
1/8 Cent Sales Tax Fund	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	0
Courthouse Sales Tax Fund	125,000	425,000	300,000	300,000	300,000	1,450,000	1,275,000	175,000
Traffic Infrastructure Maintenance Total	675,000	975,000	850,000	850,000	850,000	4,200,000	4,025,000	175,000
<u>Stormwater Maintenance</u>								
Intergovernmental Funding	0	0	0	0	0	0	3,250,000	-3,250,000
Storm Water Utility Fund	2,390,000	2,000,000	2,000,000	2,000,000	2,000,000	10,390,000	9,260,000	1,130,000
Stormwater Maintenance Total	2,390,000	2,000,000	2,000,000	2,000,000	2,000,000	10,390,000	12,510,000	-2,120,000
<u>Building Maintenance</u>								
General Fund	1,245,000	900,000	910,000	1,555,000	1,075,000	5,685,000	5,025,000	660,000
Other Funding	0	0	0	1,400,000	0	1,400,000	0	1,400,000
Courthouse Sales Tax Fund	0	385,000	450,000	0	0	835,000	0	835,000
Equipment Reserve Fund	0	0	0	0	180,000	180,000	0	180,000
Building Maintenance Total	1,245,000	1,285,000	1,360,000	2,955,000	1,255,000	8,100,000	5,025,000	3,075,000
<u>Parks Maintenance</u>								
General Fund	450,000	1,050,000	1,035,000	1,590,000	1,050,000	5,175,000	1,932,000	3,243,000
Golf Course Fund	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	0
Special Parks & Rec Fund	575,000	575,000	575,000	575,000	575,000	2,875,000	2,875,000	0
Storm Water Utility Fund	0	0	0	0	0	0	0	0
Other Funding	0	0	0	0	0	0	0	0
Soccer Operations Fund	125,000	245,000	93,000	130,000	93,000	686,000	280,000	406,000
Parks Maintenance Total	1,350,000	2,070,000	1,903,000	2,495,000	1,918,000	9,736,000	6,087,000	3,649,000
Grand Total - Revenues	22,550,000	23,405,000	22,073,000	25,405,000	22,448,000	115,881,000	101,622,000	14,259,000

2019-2023 Maint Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)
City: Dedicated Funding 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility, Special Parks & Recreation, Golf, Soccer and Motor Fuel Tax
Intergovernmental/Other Funding Funds from other governmental units; other cities, county, state and federal and other funding. Includes county courthouse sales tax.

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2019 Funded Projects

	City: At Large	City: Dedicated	Intergov & Other	Total
<u>Street Maintenance</u>				
MR-1602: 2019 Street Maintenance Repair Program	8,045,000	5,850,000	-	13,895,000
MR-1814: 2019 Curb Maintenance Repair Program	-	1,090,000	-	1,090,000
MR-1952: Foxhill North & South Parks Parking Lot Replacement	245,000	-	-	245,000
MR-1883: Sanders Parking Lot & Security	-	1,480,000	-	1,480,000
MR-1953: Nall Hills Park Parking Lot Replacement	25,000	-	-	25,000
MR-1882: Scafe Parking Lot & Security	-	155,000	-	155,000
Street Maintenance Total	8,315,000	8,575,000	-	16,890,000
<u>Traffic Infrastructure Maintenance</u>				
MT-1603: 2019 Traffic Major Maintenance	50,000	500,000	-	550,000
MT-1845: 2020 Residential Streetlight LED Conversion	-	125,000	-	125,000
Traffic Infrastructure Maintenance Total	50,000	625,000	-	675,000
<u>Stormwater Maintenance</u>				
MS-1535: 2019 Major Storm Sewer Repair	-	2,090,000	-	2,090,000
MS-1587: 2020 Major Storm Sewer Repair	-	300,000	-	300,000
Stormwater Maintenance Total	-	2,390,000	-	2,390,000
<u>Building Maintenance</u>				
MB-1601: 2019 Building Maintenance	500,000	-	-	500,000
MB-1957: Matt Ross Community Center Snow Melt System	160,000	-	-	160,000
MB-1933: Remodel of City Hall - Second Floor	585,000	-	-	585,000
Building Maintenance Total	1,245,000	-	-	1,245,000
<u>Parks Maintenance</u>				
MP-1593: 2019 Arboretum Maintenance	-	-	125,000	125,000
MP-1595: 2019 Park Maintenance	-	-	450,000	450,000
MP-1604: 2019 Golf Course Maintenance	-	200,000	-	200,000
MP-1769: Matt Ross Community Center Aquatics Slide Refurbishment	100,000	-	-	100,000
MP-1772: 2019 Soccer Complex Maintenance	-	125,000	-	125,000
MP-1966: 2019 Playground Replacement	200,000	-	-	200,000
MP-1768: Indian Creek Restroom and Shelter Replacement	50,000	-	-	50,000
MP-1990: 2019 Deanna Rose Farmstead Maintenance	100,000	-	-	100,000
Parks Maintenance Total	450,000	325,000	575,000	1,350,000
Grand Total	\$10,060,000	\$11,915,000	\$575,000	\$22,550,000

2019-2023 Maintenance Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)
 City: Dedicated Funding City 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility, Golf Course, Soccer and Motor Fuel Tax
 Intergovernmental/Other Funding Special Parks & Recreation, Other Cities, County, State and Federal

	2019	2020	2021	2022	2023	Total	Funding Sources		
							City: At Large	City: Dedicated	Intergov & Other
<u>Street Maintenance</u>									
MR-1602: 2019 Street Maintenance Repair Program	13,895,000	-	-	-	-	13,895,000	8,045,000	5,850,000	-
MR-1814: 2019 Curb Maintenance Repair Program	1,090,000	-	-	-	-	1,090,000	-	1,090,000	-
MR-1952: Foxhill North & South Parks Parking Lot Replacement	245,000	-	-	-	-	245,000	245,000	-	-
MR-1883: Sanders Parking Lot & Security	1,480,000	-	-	-	-	1,480,000	-	1,480,000	-
MR-1657: 2020 Street Maintenance Repair Program	-	14,245,000	-	-	-	14,245,000	8,395,000	5,850,000	-
MR-1815: 2020 Curb Maintenance Repair Program	-	1,140,000	-	-	-	1,140,000	-	1,140,000	-
MR-1953: Nall Hills Park Parking Lot Replacement	25,000	175,000	-	-	-	200,000	200,000	-	-
MR-1882: Scafe Parking Lot & Security	155,000	1,470,000	-	-	-	1,625,000	1,345,000	280,000	-
MR-1720: 2021 Street Maintenance Repair Program	-	-	14,495,000	-	-	14,495,000	8,645,000	5,850,000	-
MR-1816: 2021 Curb Maintenance Repair Program	-	-	1,140,000	-	-	1,140,000	-	1,140,000	-
MR-1954: Indian Valley Park Parking Lot Replacement	-	45,000	325,000	-	-	370,000	370,000	-	-
MR-1829: 2022 Street Maintenance Repair Program	-	-	-	14,645,000	-	14,645,000	8,795,000	5,850,000	-
MR-1863: 2022 Curb Maintenance Repair Program	-	-	-	1,155,000	-	1,155,000	-	1,155,000	-
MR-1955: Soccer Complex/Deanna Rose Farmstead Parking Lot Mill an	-	-	-	1,250,000	-	1,250,000	800,000	450,000	-
MR-1922: 2023 Street Maintenance Repair Program	-	-	-	-	14,845,000	14,845,000	8,945,000	5,900,000	-
MR-1923: 2023 Curb Maintenance Repair Program	-	-	-	-	1,155,000	1,155,000	-	1,155,000	-
MR-1956: Quivira Park Parking Lot Replacement	-	-	-	55,000	425,000	480,000	480,000	-	-
Street Maintenance Total	16,890,000	17,075,000	15,960,000	17,105,000	16,425,000	83,455,000	46,265,000	37,190,000	-
<u>Traffic Infrastructure Maintenance</u>									
MT-1603: 2019 Traffic Major Maintenance	550,000	-	-	-	-	550,000	50,000	500,000	-
MT-1845: 2020 Residential Streetlight LED Conversion	125,000	-	-	-	-	125,000	-	125,000	-
MT-1648: 2020 Traffic Major Maintenance	-	550,000	-	-	-	550,000	50,000	500,000	-
MT-1846: 2021 Residential Streetlight LED Conversion	-	125,000	-	-	-	125,000	-	125,000	-
MT-1840: 2020 Thoroughfare Streetlight LED Conversion	-	300,000	-	-	-	300,000	-	300,000	-
MT-1725: 2021 Traffic Major Maintenance	-	-	550,000	-	-	550,000	50,000	500,000	-
MT-1841: 2021 Thoroughfare Streetlight LED Conversion	-	-	300,000	-	-	300,000	-	300,000	-
MT-1834: 2022 Traffic Major Maintenance	-	-	-	550,000	-	550,000	50,000	500,000	-
MT-1842: 2022 Thoroughfare Streetlight LED Conversion	-	-	-	300,000	-	300,000	-	300,000	-
MT-1920: 2023 Traffic Major Maintenance Repair Program	-	-	-	-	550,000	550,000	50,000	500,000	-
MT-1921: 2023 Thoroughfare Streetlight LED Conversion	-	-	-	-	300,000	300,000	-	300,000	-
Traffic Infrastructure Maintenance Total	675,000	975,000	850,000	850,000	850,000	4,200,000	250,000	3,950,000	-
<u>Stormwater Maintenance</u>									
MS-1535: 2019 Major Storm Sewer Repair	2,090,000	-	-	-	-	2,090,000	-	2,090,000	-
MS-1587: 2020 Major Storm Sewer Repair	300,000	1,700,000	-	-	-	2,000,000	-	2,000,000	-
MS-1654: 2021 Major Storm Sewer Repair	-	300,000	1,700,000	-	-	2,000,000	-	2,000,000	-
MS-1739: 2022 Major Storm Sewer Repair	-	-	300,000	1,700,000	-	2,000,000	-	2,000,000	-
MS-1830: 2023 Major Storm Sewer Repair	-	-	-	300,000	1,700,000	2,000,000	-	2,000,000	-
MS-1926: 2024 Major Storm Sewer Repair	-	-	-	-	300,000	300,000	-	300,000	-
Stormwater Maintenance Total	2,390,000	2,000,000	2,000,000	2,000,000	2,000,000	10,390,000	-	10,390,000	-
<u>Building Maintenance</u>									
MB-1601: 2019 Building Maintenance	500,000	-	-	-	-	500,000	500,000	-	-
MB-1957: Matt Ross Community Center Snow Melt System	160,000	-	-	-	-	160,000	160,000	-	-
MB-1933: Remodel of City Hall - Second Floor	585,000	-	-	-	-	585,000	585,000	-	-
MB-1977: Sanders Justice Center Locker Room Remodel	-	385,000	-	-	-	385,000	-	385,000	-
MB-1958: Scafe Justice Center Locker Room Remodel	-	-	450,000	-	-	450,000	-	450,000	-
MB-1673: 2020 Building Maintenance	-	500,000	-	-	-	500,000	500,000	-	-
MB-1698: Fire Training Center Roof Replacement	-	400,000	-	-	-	400,000	400,000	-	-
MB-1749: 2021 Building Maintenance	-	-	500,000	-	-	500,000	500,000	-	-

Maintenance Program

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Section 8

2019-2023 Maintenance Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)
City: Dedicated Funding City 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility, Golf Course, Soccer and Motor Fuel Tax
Intergovernmental/Other Funding Special Parks & Recreation, Other Cities, County, State and Federal

	2019	2020	2021	2022	2023	Total	Funding Sources		
							City: At Large	City: Dedicated	Intergov & Other
Build MB-1766: Sanders Chiller Replacement	-	-	410,000	-	-	410,000	410,000	-	-
MB-1861: 2022 Building Maintenance	-	-	-	555,000	-	555,000	555,000	-	-
MB-1960: Overland Park Convention Center Roof Replacement	-	-	-	2,400,000	-	2,400,000	1,000,000	1,400,000	-
MB-1961: 2023 Building Maintenance	-	-	-	-	500,000	500,000	500,000	-	-
MB-1962: Soccer Complex HVAC Replacement	-	-	-	-	180,000	180,000	180,000	-	-
MB-1963: Sanders Justice Center Boiler Replacement	-	-	-	-	410,000	410,000	410,000	-	-
MB-1964: Tomahawk Ridge Community Center Window Replacement	-	-	-	-	165,000	165,000	165,000	-	-
Building Maintenance Total	1,245,000	1,285,000	1,360,000	2,955,000	1,255,000	8,100,000	5,865,000	2,235,000	-
Parks Maintenance									
MP-1593: 2019 Arboretum Maintenance	125,000	-	-	-	-	125,000	-	-	125,000
MP-1595: 2019 Park Maintenance	450,000	-	-	-	-	450,000	-	-	450,000
MP-1604: 2019 Golf Course Maintenance	200,000	-	-	-	-	200,000	-	200,000	-
MP-1769: Matt Ross Community Center Aquatics Slide Refurbishment	100,000	-	-	-	-	100,000	100,000	-	-
MP-1772: 2019 Soccer Complex Maintenance	125,000	-	-	-	-	125,000	-	125,000	-
MP-1966: 2019 Playground Replacement	200,000	-	-	-	-	200,000	200,000	-	-
MP-1674: 2020 Arboretum Maintenance	-	125,000	-	-	-	125,000	-	-	125,000
MP-1675: 2020 Park Maintenance	-	450,000	-	-	-	450,000	-	-	450,000
MP-1676: 2020 Golf Course Maintenance	-	200,000	-	-	-	200,000	-	200,000	-
MP-1773: 2020 Soccer Complex Maintenance	-	100,000	-	-	-	100,000	-	100,000	-
MP-1768: Indian Creek Restroom and Shelter Replacement	50,000	550,000	-	-	-	600,000	600,000	-	-
MP-1967: 2020 Playground Replacement	-	350,000	-	-	-	350,000	350,000	-	-
MP-1968: Soccer Complex - 2020 Lighting	-	145,000	-	-	-	145,000	-	145,000	-
MP-1697: Maple Hills Restroom and Shelter Replacement	-	50,000	560,000	-	-	610,000	610,000	-	-
MP-1750: 2021 Arboretum Maintenance	-	-	125,000	-	-	125,000	-	-	125,000
MP-1751: 2021 Park Maintenance	-	-	450,000	-	-	450,000	-	-	450,000
MP-1752: 2021 Golf Course Maintenance	-	-	200,000	-	-	200,000	-	200,000	-
MP-1774: 2021 Soccer Complex Maintenance	-	-	93,000	-	-	93,000	-	93,000	-
MP-1969: 2021 Playground Replacement	-	-	300,000	-	-	300,000	300,000	-	-
MP-1857: 2022 Arboretum Maintenance	-	-	-	125,000	-	125,000	-	-	125,000
MP-1858: 2022 Park Maintenance	-	-	-	450,000	-	450,000	-	-	450,000
MP-1859: 2022 Golf Course Maintenance	-	-	-	200,000	-	200,000	-	200,000	-
MP-1860: 2022 Soccer Complex Maintenance	-	-	-	130,000	-	130,000	-	130,000	-
MP-1970: 2022 Playground Replacement	-	-	-	330,000	-	330,000	330,000	-	-
MP-1879: Hickory Hills & Brookridge Restroom/Shelter Replacement	-	-	75,000	1,100,000	-	1,175,000	1,175,000	-	-
MP-1971: 2023 Arboretum Maintenance	-	-	-	-	125,000	125,000	-	-	125,000
MP-1972: 2023 Park Maintenance	-	-	-	-	450,000	450,000	-	-	450,000
MP-1973: 2023 Golf Course Maintenance	-	-	-	-	200,000	200,000	-	200,000	-
MP-1974: 2023 Soccer Complex Maintenance	-	-	-	-	93,000	93,000	-	93,000	-
MP-1975: 2023 Playground Replacement	-	-	-	-	350,000	350,000	350,000	-	-
MP-1976: Antioch Acres Park Restroom & Shelter Replacement	-	-	-	60,000	600,000	660,000	660,000	-	-
MP-1990: 2019 Deanna Rose Farmstead Maintenance	100,000	-	-	-	-	100,000	100,000	-	-
MP-1991: 2020 Deanna Rose Farmstead Maintenance	-	100,000	-	-	-	100,000	100,000	-	-
MP-1992: 2021 Deanna Rose Farmstead Maintenance	-	-	100,000	-	-	100,000	100,000	-	-
MP-1993: 2022 Deanna Rose Farmstead Maintenance	-	-	-	100,000	-	100,000	100,000	-	-
MP-1994: 2023 Deanna Rose Farmstead Maintenance	-	-	-	-	100,000	100,000	100,000	-	-
Parks Maintenance Total	1,350,000	2,070,000	1,903,000	2,495,000	1,918,000	9,736,000	5,175,000	1,686,000	2,875,000
Grand Total	\$22,550,000	\$23,405,000	\$22,073,000	\$25,405,000	\$22,448,000	\$115,881,000	\$57,555,000	\$55,451,000	\$2,875,000

Maintenance Program

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Section 8

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
STREET INFRASTRUCTURE MAINTENANCE							
MR-1495	2016 Street Maintenance Repair Program Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Scope includes reconstruction of Indian Creek Recreation Center parking lot. Revised cost and funding based on updated engineer's estimate.	Revised Funding Revised Cost	2015	2016	2016	6,575,000 *PAYG 4,600,000 *SSH 1,000,000 *1/8STX 0 *JOCO 843,000 *OCITY 250,000 *OFIN	
	Project Total					<u>13,268,000</u>	
MR-1496	2017 Street Maintenance Repair Program Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding.	No Change	2017	2017	2017	7,050,000 *PAYG 4,600,000 *SSH 500,000 *1/8STX 1,630,000 *JOCO 405,000 *OCITY	
	Project Total					<u>14,185,000</u>	
MR-1812	2017 Curb Maintenance Repair Program Annual curb maintenance program. Includes funding for curb repair or replacement.	No Change	2017	2017	2017	0 *PAYG 0 *SSH 775,000 *SWU 0 *1/8STX 0 *JOCO	
	Project Total					<u>775,000</u>	
MR-1626	OP Convention Center Covered Parking Lot Reconstruction Removal of asphalt and base of covered lot parking surface at OPCC. Surface asphalt is failing resulting in diminishing returns on repairs. Parking lot will be replaced with concrete. This will increase the life of parking lot to approximately 50 years. Revised cost based on updated engineer's estimate.	Revised Cost	2016	2017	2016	55,000 *PAYG 380,000 *PAYG 350,000 *OFIN	
	Project Total					<u>785,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
STREET INFRASTRUCTURE MAINTENANCE							
MR-1534	2018 Street Maintenance Repair Program	Revised Funding	2018	2018	2018	7,250,000	*PAYG
	Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised funding and scope based on available Johnson County CARS and other cities funding.					4,600,000	*SSH
						500,000	*1/8STX
						500,000	*CCSTX
						1,925,000	*JOCO
						45,000	*OCITY
	Project Total					<u>14,820,000</u>	
MR-1813	2018 Curb Maintenance Repair Program	No Change	2018	2018	2018	0	*PAYG
	Annual curb maintenance program. Includes funding for curb repair or replacement.					0	*SSH
						805,000	*SWU
						0	*1/8STX
						0	*JOCO
		Project Total					<u>805,000</u>
MR-1884	Fire Training Center Parking Lot Reconstruction	Revised Cost	2017	2018	2017	115,000	*CCSTX
	Reconstruction of the parking lot at the Fire Training Center. Revised scope to include adding concrete to a portion of the parking lot which is currently gravel. Revised cost based on bid award.				2018	750,000	*CCSTX
		Project Total					<u>865,000</u>
MR-1602	2019 Street Maintenance Repair Program	Revised Scope	2019	2019	2019	8,045,000	PAYG
	Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope based on projected increased gas tax revenue and property tax revenue.					4,850,000	SSH
						500,000	1/8STX
						500,000	CCSTX
						0	KDOT
		Project Total					<u>13,895,000</u>

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
STREET INFRASTRUCTURE MAINTENANCE							
MR-1814	2019 Curb Maintenance Repair Program Annual curb maintenance program. Includes funding for curb repair or replacement. Revised based on proposed increased SWUF user fee and property tax revenue.	Revised Scope	2019	2019	2019	0 PAYG 0 SSH 1,090,000 SWU 0 1/8STX 0 JOCO	
	Project Total						<u>1,090,000</u>
MR-1952	Foxhill North Park and Foxhill South Park Parking Lot Replacement Replacement of parking lots at Foxhill North and Foxhill South parks. Scope includes concrete lot, curbs and gutters.	New	2018	2019	2018	35,000 *PAYG	
					2019	245,000 PAYG	
	Project Total						<u>280,000</u>
MR-1883	Sanders Justice Center Parking Lot Reconstruction and Security Improvements Reconstruction of the west parking lot at the Sanders Justice Center. Scope includes the addition of security measures to restrict access to the non-public area of the parking lot and provide additional video monitoring. Revised cost based on updated engineer's estimate.	Revised Cost	2018	2019	2018	165,000 *CCSTX	
					2019	1,480,000 CCSTX	
	Project Total						<u>1,645,000</u>
MR-1657	2020 Street Maintenance Repair Program Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope based on projected increased gas tax revenue and property tax revenue.	Revised Scope	2020	2020	2020	8,395,000 PAYG 4,850,000 SSH 500,000 1/8STX 500,000 CCSTX 0 KDOT	
	Project Total						<u>14,245,000</u>
MR-1815	2020 Curb Maintenance Repair Program Annual curb maintenance program. Includes funding for curb repair or replacement. Revised based on proposed increased SWUF user fee revenue and property tax revenue.	Revised Scope	2020	2020	2020	0 PAYG 0 SSH 1,140,000 SWU 0 1/8STX 0 JOCO	
	Project Total						<u>1,140,000</u>

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year			
STREET INFRASTRUCTURE MAINTENANCE								
MR-1953	Nall Hills Park Parking Lot Replacement	New	2019	2020	2019	25,000	PAYG	
	Replacement of entire north parking lot at Nall Hills Park. Scope includes 50% expansion of current lot, and replacement with concrete lot, curbs and gutters.				2020	175,000	PAYG	
		Project Total					<u>200,000</u>	
MR-1882	Scafe Building Parking Lot Reconstruction and Security Improvements	Revised Year Revised Funding	2019	2020	2019	155,000	CCSTX	
	Reconstruction of the parking lot at the Myron E. Scafe Building. Scope includes the addition of security measures to restrict access to the non-public area of the parking lot and provide additional video monitoring. Revised cost based on updated engineer's estimate. Revised construction year from 2022 to 2020. Revised funding based on available county courthouse sales tax funds.				2020	1,345,000	PAYG	
		Project Total					<u>1,625,000</u>	
MR-1720	2021 Street Maintenance Repair Program	Revised Scope	2020	2021	2021	8,645,000	PAYG	
	Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope based on projected increased gas tax revenue and property tax revenue.					4,850,000	SSH	
						500,000	1/8STX	
						500,000	CCSTX	
		Project Total					<u>14,495,000</u>	
MR-1816	2021 Curb Maintenance Repair Program	Revised Scope	2021	2021	2021	0	PAYG	
	Annual curb maintenance program. Includes funding for curb repair or replacement. Revised based on proposed increased SWUF user fee and property tax revenue.					0	SSH	
						1,140,000	SWU	
						0	1/8STX	
		Project Total					<u>1,140,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
STREET INFRASTRUCTURE MAINTENANCE							
MR-1954	Indian Valley Park Parking Lot Replacement	New	2020	2021	2020	45,000	PAYG
	Replacement of entire parking lot at Indian Valley Park. Scope includes concrete lot, curbs and gutters.				2021	325,000	PAYG
	Project Total					<u>370,000</u>	
MR-1829	2022 Street Maintenance Repair Program	Revised Scope	2021	2022	2022	8,795,000	PAYG
	Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope based on projected increased gas tax revenue and property tax revenue.					4,850,000	SSH
						500,000	1/8STX
						500,000	CCSTX
						0	KDOT
	Project Total					<u>14,645,000</u>	
MR-1863	2022 Curb Maintenance Repair Program	Revised Scope	2022	2022	2022	0	PAYG
	Annual curb maintenance program. Includes funding for curb repair or replacement. Revised based on proposed increased SWUF user fees and property tax revenue.					0	SSH
						1,155,000	SWU
						0	1/8STX
						0	JOCO
	Project Total					<u>1,155,000</u>	
MR-1955	Soccer Complex/Deanna Rose Farmstead Parking Lot Mill and Overlay	New	2022	2022	2022	800,000	PAYG
	Mill and Overlay of all parking lots at the soccer complex and Deanna Rose Farmstead.					450,000	SOC
	Project Total					<u>1,250,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
STREET INFRASTRUCTURE MAINTENANCE							
MR-1922	2023 Street Maintenance Repair Program	New	2022	2023	2023	8,945,000	PAYG
	Continuation of annual program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Includes \$50,000 of funding which previously has been allocated for new sidewalk construction. Revised scope based on projected increased gas tax revenue and property tax revenue.					4,850,000	SSH
						550,000	1/8STX
						500,000	CCSTX
						0	KDOT
		Project Total					<u>14,845,000</u>
MR-1923	2023 Curb Maintenance Repair Program	New	2022	2023	2023	0	PAYG
	Annual curb maintenance program. Includes funding for curb repair or replacement. Funding includes proposed increased SWUF user fees and property tax revenue.					0	SSH
						1,155,000	SWU
						0	1/8STX
						0	JOCO
		Project Total					<u>1,155,000</u>
MR-1956	Quivira Park Parking Lot Replacement	New	2022	2023	2022	55,000	PAYG
	Replacement of entire parking lot at Quivira Park. Scope includes concrete lot, curbs and gutters.				2023	425,000	PAYG
		Project Total					<u>480,000</u>
SUBTOTAL						46,265,000	PAYG
STREET INFRASTRUCTURE MAINTENANCE						24,250,000	SSH
						2,550,000	1/8STX
						4,260,000	CCSTX
						5,680,000	SWU
						-	JOCO
						-	KDOT
						-	OCITY
						450,000	SOC
						-	OFIN
						<u>83,455,000</u>	TOTAL

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
TRAFFIC INFRASTRUCTURE MAINTENANCE						
MT-1843	2017 Residential Streetlight LED Conversion Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2017	2017	2017	0 *PAYG 0 *SSH 0 *1/8STX 125,000 *CCSTX
	Project Total					125,000
MT-1905	Traffic Signal Replacement at 95th Street and Grant Replacement of the Fire Station Traffic Signal at 95th Street and Grant Street. Funding to be transferred from project TS-	New	2017	2017	2017	0 *PAYG 0 *SSH 0 *1/8STX 35,000 *OFIN
	Project Total					35,000
MT-1531	2018 Traffic Major Maintenance Repair Program Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights and traffic control system components. Scope includes \$50,000 for annual replacement of traffic cameras.	No Change	2017	2018	2018	50,000 *PAYG 0 *SSH 500,000 *1/8STX 0 *KDOT
	Project Total					550,000
MT-1844	2018 Residential Streetlight LED Conversion Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2018	2018	2018	0 *PAYG 0 *SSH 0 *1/8STX 125,000 *CCSTX
	Project Total					125,000
MT-1906	Traffic Signal Replacement at 83rd Street and Metcalf Avenue Replacement of the traffic signal at 83rd Street and Metcalf Avenue. Funding to be transferred from project TS-1533.	New	2017	2018	2017	20,000 *OFIN 205,000 *OFIN
	Project Total					225,000
MT-1907	Traffic Signal Removal/Replacement with Pedestrian Beacon - Nall & 86th Removal of existing traffic signal at Nall, north of 86th Street and replace with a new Pedestrian Hybrid Beacon. Funding transferred from TS-1436.	New	2017	2018	2017	5,000 *OFIN 20,000 *OFIN
	Project Total					25,000

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
TRAFFIC INFRASTRUCTURE MAINTENANCE							
MT-1603	2019 Traffic Major Maintenance Repair Program Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights and traffic control system components. Scope includes \$50,000 for annual replacement of traffic cameras.	No Change	2018	2019	2019	50,000	PAYG 0 SSH 500,000 1/8STX 0 KDOT
	Project Total					<u>550,000</u>	
MT-1845	2019 Residential Streetlight LED Conversion Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2019	2019	2019	0	PAYG 0 SSH 0 1/8STX 125,000 CCSTX
	Project Total					<u>125,000</u>	
MT-1648	2020 Traffic Major Maintenance Repair Program Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights and traffic control system components. Scope includes \$50,000 for annual replacement of traffic cameras.	No Change	2019	2020	2020	50,000	PAYG 0 SSH 500,000 1/8STX 0 KDOT
	Project Total					<u>550,000</u>	
MT-1846	2020 Residential Streetlight LED Conversion Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2020	2020	2020	0	PAYG 0 SSH 0 1/8STX 125,000 CCSTX
	Project Total					<u>125,000</u>	
MT-1840	2020 Thoroughfare Streetlight LED Conversion Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2020	2020	2020	0	PAYG 0 SSH 0 1/8STX 300,000 CCSTX
	Project Total					<u>300,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
TRAFFIC INFRASTRUCTURE MAINTENANCE							
MT-1725	2021 Traffic Major Maintenance Repair Program Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic cameras.	No Change	2020	2021	2021	50,000	PAYG 0 SSH 500,000 1/8STX 0 KDOT
	Project Total					<u>550,000</u>	
MT-1841	2021 Thoroughfare Streetlight LED Conversion Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2021	2021	2021	0	PAYG 0 SSH 0 1/8STX 300,000 CCSTX
	Project Total					<u>300,000</u>	
MT-1834	2022 Traffic Major Maintenance Repair Program Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic cameras.	No Change	2021	2022	2022	50,000	PAYG 0 SSH 500,000 1/8STX 0 KDOT
	Project Total					<u>550,000</u>	
MT-1842	2022 Thoroughfare Streetlight LED Conversion Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.	No Change	2022	2022	2022	0	PAYG 0 SSH 0 1/8STX 300,000 CCSTX
	Project Total					<u>300,000</u>	
MT-1920	2023 Traffic Major Maintenance Repair Program Continuation of annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic	New	2022	2023	2023	50,000	PAYG 0 SSH 500,000 1/8STX 0 KDOT
	Project Total					<u>550,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
TRAFFIC INFRASTRUCTURE MAINTENANCE						
MT-1921	2023 Thoroughfare Streetlight LED Conversion	New	2023	2023	2023	0 PAYG
	Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.					0 SSH
						0 1/8STX
						300,000 CCSTX
		Project Total				
SUBTOTAL						250,000 PAYG
TRAFFIC INFRASTRUCTURE MAINTENANCE						- SSH
						- SWU
						2,500,000 1/8STX
						1,450,000 CCSTX
						- KDOT
						- ERF
						<u>4,200,000</u> TOTAL

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year			
STORM DRAINAGE MAINTENANCE								
MS-1266	2017 Major Storm Sewer Repair, Part 2 Multiple Locations	Revised Cost	2013	2014	2013	0 *PAYG 150,000 *SWU		
	Includes repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Scope includes addition CMP replacement. Revised cost based on construction bid.				2015	260,000 *SWU		
					2017	0 *PAYG 1,040,000 *SWU		
		Project Total					<u>1,450,000</u>	
MS-1353	2017/2018 Major Storm Sewer Repair	Revised Cost	2014	2017-2018	2014	0 *PAYG 300,000 *SWU		
	Annual major storm water maintenance program. Location includes: 87th & Metcalf, 92nd & Lamar, 99th & Walmar. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised cost based on construction bid and updated engineer's estimate.				2015	300,000 *SWU		
					2016	300,000 *SWU		
					2017	920,000 *SWU 1,570,000 *JOCO		
					2018	920,000 *SWU		
		Project Total					<u>2,830,000 *JOCO</u> <u>7,140,000</u>	
MS-1651	Storm Sewer Repair near 89th St., Outlook to Reed	Revised Cost Revised Timing	2016	2018	2016	0 *PAYG 60,000 *SWU 155,000 *JOCO		
	Drainage improvements including replacement of corrugated metal pipe. Revised cost based on updated engineer's estimate. Construction moved from 2017 to 2018.				2017	250,000 *SWU 500,000 *JOCO		
					2018	100,000 *SWU		
		Project Total					<u>1,065,000</u>	
MS-1486	2018 Major Storm Sewer Repair	Revised Funding	2017	2018	2017	0 *PAYG 300,000 *SWU 100,000 *JOCO		
	Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised funding based on JoCo SMAC eligibility.				2018	0 *PAYG 1,220,000 *SWU 650,000 *JOCO		
		Project Total					<u>2,270,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
STORM DRAINAGE MAINTENANCE							
MS-1535	2019 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised cost based on scope and location selection; Ditchliner replaced at Foster, 97th to 99th.	Revised Cost Revised Scope	2018	2019	2017	60,000	*SWU
					2018	350,000	*SWU 0 *JOCO
					2019	2,090,000	SWU 0 JOCO
	Project Total					<u>2,500,000</u>	
MS-1587	2020 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised scope based on updated stormwater maintenance project priorities.	Revised Scope	2019	2020	2019	0	PAYG 300,000 SWU 0 JOCO
					2020	0	PAYG 1,700,000 SWU 0 JOCO
	Project Total					<u>2,000,000</u>	
MS-1654	2021 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised scope based on updated stormwater maintenance project priorities.	Revised Scope	2020	2021	2020	0	PAYG 300,000 SWU 0 JOCO
					2021	0	PAYG 1,700,000 SWU 0 JOCO
	Project Total					<u>2,000,000</u>	
MS-1739	2022 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised scope based on updated stormwater maintenance project priorities.	Revised Scope	2021	2022	2021	0	PAYG 300,000 SWU 0 JOCO
					2022	1,700,000	SWU 0 JOCO
	Project Total					<u>2,000,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
STORM DRAINAGE MAINTENANCE						
MS-1830	2023 Major Storm Sewer Repair	Revised Scope	2022	2023	2022	300,000 SWU
	Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised scope to include 2023 construction.				2023	1,700,000 SWU
	Project Total					<u>2,000,000</u>
MS-1926	2024 Major Storm Sewer Repair	New	2023	2024	2023	300,000 SWU
	Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. 2023 funding is for design only.					
		Project Total				
SUBTOTAL						- PAYG
STORM DRAINAGE MAINTENANCE						- SSH
						10,390,000 SWU
						- JOCO
						- KDOT
						- ERF
						<u>10,390,000</u> TOTAL

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
PUBLIC BUILDING MAINTENANCE						
MB-1609	Parks Headquarters Roof Replacement <div style="border: 1px solid black; padding: 5px; margin-top: 5px;"> <p>The Parks Headquarters roof system is a modified bitumen roof system and was installed in 1994. This system has a 20-year life expectancy and is beginning to experience failures in several areas and is requiring higher than normal maintenance and repairs. Scope includes a ten-year roof in anticipation of limited life of building. Project construction began in fall of 2017.</p> </div>	No Change	2014	2017	2014	110,000 *PAYG 0 *ERF
Project Total						110,000
MB-1357	2015 Building Maintenance <div style="border: 1px solid black; padding: 5px; margin-top: 5px;"> <p>Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. Projects are ongoing.</p> </div>	No Change	2015	2015	2015	500,000 *PAYG 0 *ERF
Project Total						500,000
MB-1566	Sanders Justice Center Roof Replacement <div style="border: 1px solid black; padding: 5px; margin-top: 5px;"> <p>The existing roof was constructed when the building was build in 1996. The life expectancy of this type of system is sixteen years. The roof is experiencing failures and is requiring higher than normal repairs. Project is ongoing.</p> </div>	No Change	2016	2016	2016	665,000 *PAYG 0 *ERF
Project Total						665,000
MB-1444	2016 Building Maintenance <div style="border: 1px solid black; padding: 5px; margin-top: 5px;"> <p>Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. Projects are ongoing.</p> </div>	No Change	2016	2016	2016	500,000 *PAYG 0 *ERF
Project Total						500,000

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
PUBLIC BUILDING MAINTENANCE						
MB-1466	2017 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	No Change	2017	2017	2017	500,000 *PAYG 0 *ERF
	Project Total					<u>500,000</u>
MB-1642	City Hall Remodel Renovation of City Hall main entrance, lobby, stairwell, City Manager's area and conference room one. Revised scope to include remodel of bathrooms on the first and second floors, including ADA modifications as needed.	Revised Scope	2014	2017	2014	20,000 *PAYG
					2017	555,000 *PAYG
					2018	230,000 *PAYG
	Project Total					<u>805,000</u>
MB-1767	Information Technology Remodel Reconfigure IT Department area to increase capacity, replace 30 year old furniture and increase natural light in main work areas.	No Change	2017	2017	2017	150,000 *PAYG
	Project Total					<u>150,000</u>
MB-1560	Matt Ross Community Center Dectron Unit Replacement Unit manages air quality, temperature and humidity of natatorium space at MRCC. Scope includes evacuator system to improve air quality in natatorium.	No Change	2017	2017	2017	550,000 *PAYG 0 *ERF
	Project Total					<u>550,000</u>
MB-1545	2018 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	No Change	2018	2018	2018	500,000 *PAYG 0 *ERF
	Project Total					<u>500,000</u>
MB-1610	Tomahawk Ridge Community Center Roof Replacement The Tomahawk Ridge Community Center roof system was installed in 1988. This system has a 20-year life expectancy. It is beginning to experience failures in several areas and is requiring higher than normal maintenance and repairs.	No Change	2018	2018	2018	1,300,000 *PAYG 0 *ERF
	Project Total					<u>1,300,000</u>

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
PUBLIC BUILDING MAINTENANCE						
MB-1877	Human Resource Dept Remodel Remodel of HR department to address needs related to security rules for HIPAA and recruitment.	No Change	2018	2018	2018	185,000 *PAYG 0 *ERF
	Project Total					<u>185,000</u>
MB-1878	Fire Training Tower Rehabilitation Rehabilitation of tower to address safety concerns and preservation of structure. Includes masonry repairs, replace of stairs and safety railing, painting, electrical repairs and door replacement.	No Change	2018	2018	2018	175,000 *PAYG 0 *ERF
	Project Total					<u>175,000</u>
MB-1904	Overland Park Convention Center/ Hotel Cooling Tower Replacement of cooling tower at the Overland Park Convention Center and Sheraton Hotel. Funding for convention center portion (\$1.2M) is from OPCC capital reserve. Funding for hotel portion will be reimbursed by hotel.	New	2017	2018	2018	0 *PAYG 0 *ERF [OFIN= OPCC Reserve in TGT Capital Fund] 1,210,000 *OFIN [OFIN= Reimbursement by Hotel] 790,000 *OFIN
	Project Total					<u>1,210,000</u>
MB-1601	2019 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	No Change	2019	2019	2019	500,000 PAYG 0 ERF
	Project Total					<u>500,000</u>
MB-1957	Matt Ross Community Center Snow Melt System Replacement of snow melt system embedded into the main entrance sidewalk of the Matt Ross Community Center. The system is no longer functional. Given the high traffic volume and vulnerability to falls for a large segment of the population utilizing this facility, the replacement of the system is warranted.	New	2019	2019	2019	160,000 PAYG 0 ERF
	Project Total					<u>160,000</u>

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	Adopted 8/2018		
PUBLIC BUILDING MAINTENANCE								
MB-1933	Remodel of City Hall - Second Floor Remodel of second floor of City Hall, to include security enhancements.	New	2019	2019	2019	585,000	PAYG	0 OFIN
	Project Total					<u>585,000</u>		
MB-1977	Sanders Justice Center Locker Room Remodel Expand locker facilities at Scafe, increase the locker size and number of lockers to accommodate additional staff and additional first responder equipment.	New	2020	2020	2020	385,000	CCSTX	
	Project Total					<u>385,000</u>		
MB-1958	Scafe Justice Center Locker Room Remodel Expand locker facilities at Scafe, increase the locker size and number of lockers to accommodate additional staff and additional first responder equipment.	New	2021	2021	2021	450,000	CCSTX	
	Project Total					<u>450,000</u>		
MB-1673	2020 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	No Change	2020	2020	2020	500,000	PAYG	0 ERF
	Project Total					<u>500,000</u>		
MB-1698	Fire Training Center Roof Replacement Replacement of roof, installed in 1994. Roof is beginning to experience failures and requiring higher than normal maintenance and repairs.	No Change	2020	2020	2020	400,000	PAYG	0 ERF
	Project Total					<u>400,000</u>		
MB-1749	2021 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	No Change	2021	2021	2021	500,000	PAYG	0 ERF
	Project Total					<u>500,000</u>		

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PUBLIC BUILDING MAINTENANCE							
MB-1766	Sanders Chiller Replacement Replacement of the chiller unit which was installed in 1996. By 2021, it will be 25 years old and will have outlived its useful life.	No Change	2021	2021	2021	410,000	PAYG 0 ERF
	Project Total					<u>410,000</u>	
MB-1861	2022 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	No Change	2022	2022	2022	555,000	PAYG 0 ERF
	Project Total					<u>555,000</u>	
MB-1960	Overland Park Convention Center Roof Replacement Replacement of roof at the Overland Park Convention Center. By 2022, the roof will be 20 years old and in need of replacement. Funding is from OPCC capital reserve.	New	2022	2022	2022	1,000,000	PAYG
	Project Total	[OFIN= OPCC Reserve in TGT Capital Fund]				<u>1,400,000</u>	OFIN
MB-1961	2023 Building Maintenance Continuation of annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement.	New	2023	2023	2023	500,000	PAYG 0 ERF
	Project Total					<u>500,000</u>	
MB-1962	Soccer Complex HVAC Replacement Replacement of the HVAC replacement at the Soccer Complex Field House. The system will be 15 years old in 2023, and has required several repairs.	New	2023	2023	2023	0	PAYG
	Project Total	[ERF = Soccer ERF]				<u>180,000</u>	ERF
MB-1963	Sanders Justice Center Boiler Replacement Replacement of +25 year old electric boiler/heating system with a more efficient natural gas boiler system. Scope includes running gas line from the street to the building. Payback is estimated at under ten years.	New	2023	2023	2023	410,000	PAYG 0 ERF
	Project Total					<u>410,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
PUBLIC BUILDING MAINTENANCE						
MB-1964	Tomahawk Ridge Community Center Window Replacement <div style="border: 1px solid black; padding: 5px; margin-top: 5px;"> Replacement of 35 year old windows at TRCC with low maintenance energy-efficient windows. </div>	New	2023	2023	2023	165,000 PAYG 0 ERF
	Project Total					165,000
SUBTOTAL - PUBLIC BUILDING MAINTENANCE						5,685,000 PAYG - SSH 835,000 CCSTX - SWU - JOCO - KDOT 180,000 ERF <u>1,400,000</u> OFIN <u><u>8,100,000</u></u>

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PARK AND RECREATION MAINTENANCE							
MP-1482	2017 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities.	No Change	2017	2017	2017	100,000	*SPR
	Project Total					<u>100,000</u>	
MP-1483	2017 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities.	No Change	2017	2017	2017	1,450,000	*SPR
	Project Total					<u>1,450,000</u>	
MP-1699	Summercrest Lake Dredging and Shoreline Restoration Project includes dredging to remove silt to restore stormwater storage capacity and repair to shoreline deterioration. Increased cost based on amount of silt needing to be removed higher than originally projected. Construction year changed to 2018. 3/2018: Revised cost based on bid.	Revised Cost Revised Year	2017	2018	2017 2018	215,000 50,000 205,000 350,000 50,000	*PAYG *SWU *PAYG *SWU *SPR
	Project Total					<u>870,000</u>	
MP-1484	2017 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	No Change	2017	2017	2017	200,000	*GCR
	Project Total					<u>200,000</u>	
MP-1770	2017 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities.	No Change	2017	2017	2017	50,000	*SOC
	Project Total					<u>50,000</u>	
MP-1776	Soccer Complex Playground Replacement: Phase 1 Replacement of main playground and fall surface next to the administration building and field #1.	No Change	2017	2017	2017	100,000	*PAYG
	Project Total					<u>100,000</u>	
MP-1485	Matt Ross Community Center Play Structure Replacement Replacement of three-story play structure in MRCC Explorer Room.	No Change	2017	2017	2017	150,000	*PAYG
	Project Total					<u>150,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
PARK AND RECREATION MAINTENANCE						
MP-1559	Matt Ross Community Center Pool Filter Media Replacement The filter at Matt Ross was filled with a sand and Clinopure mixture at the time of construction. This mixture was used instead of straight sand because the Clinopure media is designed help absorb ammonia and chloramines. These factors lead to poor air quality in indoor pools. Maintenance is done annually to help rejuvenate the Clinopure media, however its total life span in heavily used pools is five to ten years.	No Change	2017	2017	2017	40,000 *PAYG
	Project Total					<u>40,000</u>
MP-1611	Sapling Grove Park Restroom, Shelter and Playground Replacement The existing restrooms and shelter at Sapling Grove Park are outdated and have experienced multiple maintenance issues including major sewer/water line repairs and drainage problems. Park use remains high and this is one of the City's most reserved shelters. Project includes construction of new restroom building, separate shelter and replaces playground.	No Change	2016	2017	2016	35,000 *PAYG
	Project Total				2017	440,000 *PAYG
						<u>475,000</u>
MP-1775	Korean War Veterans Memorial Repairs Repairs to the Korean War Memorial, including replacement of concrete, resetting pavers, repainting, pool and falls refurbishment. The Korean War Veterans Association have pledged to contribute \$5,000 toward this project.	No Change	2017	2017	2017	65,000 *PAYG
	Project Total	OFIN = Korean War Veterans Association]				5,000 *OFIN
						<u>70,000</u>
MP-1546	2018 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities.	No Change	2018	2018	2018	125,000 *SPR
	Project Total					<u>125,000</u>
MP-1547	2018 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities.	No Change	2018	2018	2018	450,000 *SPR
	Project Total					<u>450,000</u>

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PARK AND RECREATION MAINTENANCE							
MP-1548	2018 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	No Change	2018	2018	2018	200,000	*GCR
	Project Total					<u>200,000</u>	
MP-1613	2018 Playground Structure Replacement Replacement of playground structures at Regency Lake Park, Hickory Hills Park, and	No Change	2018	2018	2018	265,000	*PAYG
	Project Total					<u>265,000</u>	
MP-1771	2018 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities.	No Change	2018	2018	2018	60,000	*SOC
	Project Total					<u>60,000</u>	
MP-1777	Soccer Complex Playground Replacement: Phase 2 Replacement of playground and fall surface at the northeast corner of the facility.	No Change	2018	2108	2018	85,000	*PAYG
	Project Total					<u>85,000</u>	
MP-1903	Deanna Rose Children's Farmstead Entry Barn Maintenance Wood replacement and staining of red entry barn prior to Farmstead's 40th anniversary in spring 2018.	No Change	2018	2108	2018	32,000	*PAYG
	Project Total					<u>32,000</u>	
MP-1965	2018 Farmers' Market Improvements Maintenance and improvements to 20-year-old Farmer's Market canopy, including electrical system enhancements, painting, and addressing drainage and pavement deficiencies.	New	2018	2018	2018	200,000	*PAYG
	Project Total					<u>200,000</u>	
MP-1989	2018 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year.	New	2018	2018	2018	100,000	*PAYG
	Project Total					<u>100,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PARK AND RECREATION MAINTENANCE							
MP-1593	2019 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities.	No Change	2019	2019	2019	125,000	SPR
	Project Total					<u>125,000</u>	
MP-1595	2019 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities.	No Change	2019	2019	2019	450,000	SPR
	Project Total					<u>450,000</u>	
MP-1604	2019 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	No Change	2019	2019	2019	200,000	GCR
	Project Total					<u>200,000</u>	
MP-1990	2019 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year.	New	2019	2019	2019	100,000	PAYG
	Project Total					<u>100,000</u>	
MP-1769	Matt Ross Community Center Aquatics Slide Refurbishment Sanding, smoothing and new gel coat surface on slide and refurbishment of steel staircase.	No Change	2019	2019	2019	100,000	PAYG
	Project Total					<u>100,000</u>	
MP-1772	2019 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include additional landscaping, maintenance and rubber for soccer fields. Scope includes parking lot restripping (\$25K), mulch (\$10k), landscaping (\$15K), nets (\$20k), concession equipment (\$7.5K), field rubber(\$40k), paint (\$5k) and goal components (\$2.5k).	Revised Scope	2019	2019	2019	125,000	SOC
	Project Total					<u>125,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PARK AND RECREATION MAINTENANCE							
MP-1966	2019 Playground Replacement Replacement of 20-year old playgrounds at Amesbury Park, Lexington Park and Summercrest Park to meet current ADA/government guidelines and enhance play experience.	New	2019	2019	2019	200,000	PAYG
	Project Total					<u>200,000</u>	
MP-1674	2020 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities.	No Change	2020	2020	2020	125,000	SPR
	Project Total					<u>125,000</u>	
MP-1675	2020 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities.	No Change	2020	2020	2020	450,000	SPR
	Project Total					<u>450,000</u>	
MP-1676	2020 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	No Change	2020	2020	2020	200,000	GCR
	Project Total					<u>200,000</u>	
MP-1773	2020 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include additional landscaping, maintenance and rubber for soccer fields. Scope includes mulch (\$10k), landscaping (\$15k), nets (\$20k), concession equipment (\$5K), field rubber(\$40k).	Revised Scope	2020	2020	2020	100,000	SOC
	Project Total					<u>100,000</u>	
MP-1991	2020 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year.	New	2020	2020	2020	100,000	PAYG
	Project Total					<u>100,000</u>	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year			
PARK AND RECREATION MAINTENANCE								
MP-1768	Indian Creek Restroom and Shelter Replacement	Revised Cost	2019	2020	2019	50,000	PAYG	
	The existing restrooms and shelter at Indian Creek Recreation Center are outdated. Project replaces current structures with restrooms, storage, and large and small shelters. Revised cost based on recent construction bid for similar project.				2020	550,000	PAYG	
	Project Total					600,000		
MP-1967	2020 Playground Replacement	New	2020	2020	2020	350,000	PAYG	
	Replacement of 20-year old playgrounds at Cross Creek Park and Rosehill Park and large shelter playground at Roe Park to meet current ADA/government guidelines and enhance play experience.							
	Project Total					350,000		
MP-1968	Soccer Complex - 2020 Lighting	New	2020	2020	2020	145,000	SOC	
	Replacement of lightbulbs at soccer complex.							
	Project Total					145,000		
MP-1697	Maple Hills Restroom and Shelter Replacement	Revised Cost Revised Scope	2020	2121	2020	50,000	PAYG	
	The existing restrooms and shelter at Maple Hills Park are outdated and have experienced drainage problems. Project constructs new restroom building and separate shelter. Revised cost based on recent construction bid for similar project. Revised scope to include addition of parking lot replacement (\$250K).				2021	560,000	PAYG	
	Project Total					610,000		
MP-1750	2021 Arboretum Maintenance	No Change	2021	2021	2021	125,000	SPR	
	Major annual repairs and maintenance to Arboretum gardens and amenities.							
	Project Total					125,000		
MP-1751	2021 Park Maintenance	No Change	2021	2021	2021	450,000	SPR	
	Major annual repairs and maintenance to City park and recreation amenities.							
	Project Total					450,000		

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PARK AND RECREATION MAINTENANCE							
MP-1752	2021 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	No Change	2021	2021	2021	200,000	GCR
	Project Total					200,000	
MP-1774	2021 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include annual rubber installation on fields. Scope includes mulch (\$10k), landscaping (\$10K), nets (\$20k), concession equipment (\$7.5K), field rubber(\$40k), paint (\$2.5K), and goal components (\$2.5k).	Revised Scope	2021	2021	2021	93,000	SOC
	Project Total					93,000	
MP-1992	2021 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year.	New	2021	2021	2021	100,000	PAYG
	Project Total					100,000	
MP-1969	2021 Playground Replacement Replacement of 20-year old playgrounds at Cherokee, Robinson and Green Meadows parks to meet current ADA/government guidelines and enhance play experience.	New	2021	2021	2021	300,000	PAYG
	Project Total					300,000	
MP-1857	2022 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities.	No Change	2022	2022	2022	125,000	SPR
	Project Total					125,000	
MP-1858	2022 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities.	No Change	2022	2022	2022	450,000	SPR
	Project Total					450,000	
MP-1859	2022 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	No Change	2022	2022	2022	200,000	GCR
	Project Total					200,000	

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program					2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year			
PARK AND RECREATION MAINTENANCE								
MP-1860	2022 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include annual rubber installation on fields and addition of raised awards/stage area. Scope includes mulch (\$10k), landscaping (\$10K), nets (\$20k), concession equipment (\$7.5K), field rubber(\$40k), stage (\$37.5),paint (\$2.5K), and goal components (\$2.5k).	Revised Scope	2022	2022	2022	130,000	SOC	
	Project Total					<u>130,000</u>		
MP-1993	2022 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year.	New	2022	2022	2022	100,000	PAYG	
	Project Total					<u>100,000</u>		
MP-1970	2022 Playground Replacement Replacement of 20-year old playgrounds at Brookridge, Bluejacket, and Foxhill North parks to meet current ADA/government guidelines and enhance play experience.	New	2022	2022	2022	330,000	PAYG	
	Project Total					<u>330,000</u>		
MP-1879	Hickory Hills and Brookridge Park Restroom and Shelter Replacement The existing restrooms and shelter at Hickory Hills and Brookridge parks are outdated and have experienced drainage problems. Project constructs new restroom buildings and shelters. Revised cost based on recent construction bid for similar project.	Revised Cost	2021	2022	2021	75,000	PAYG	
	Project Total				2022	<u>1,100,000</u>	PAYG	
						<u>1,175,000</u>		
MP-1971	2023 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities.	New	2023	2023	2023	125,000	SPR	
	Project Total					<u>125,000</u>		
MP-1972	2023 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities.	New	2023	2023	2023	450,000	SPR	
	Project Total					<u>450,000</u>		

*Indicates project costs not included in program totals

Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018	
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year		
PARK AND RECREATION MAINTENANCE							
MP-1973	2023 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities.	New	2023	2023	2023	200,000	GCR
	Project Total					<u>200,000</u>	
MP-1974	2023 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities.	New	2023	2023	2023	93,000	SOC
	Project Total					<u>93,000</u>	
MP-1994	2023 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year.	New	2023	2023	2023	100,000	PAYG
	Project Total					<u>100,000</u>	
MP-1975	2023 Playground Replacement Replacement of 20-year old playgrounds at Kingston Lake, North and Gregory Meadows parks to meet current ADA/government guidelines and enhance play experience.	New	2023	2023	2023	350,000	PAYG
	Project Total					<u>350,000</u>	
MP-1976	Antioch Acres Park Restroom and Shelter Replacement The existing restrooms and shelter at Antioch Acres Park are outdated and have experienced mechanical, electrical and plumbing problems. Project constructs new restroom building and shelter.	New	2022	2023	2022	60,000	PAYG
					2023	600,000	PAYG
	Project Total					<u>660,000</u>	
SUBTOTAL -						5,175,000	PAYG
PARK AND RECREATION MAINTENANCE						-	CCSTX
						1,000,000	GCR
						-	SWU
						2,875,000	SPR
						686,000	SOC
						-	OFIN
						<u>9,736,000</u>	

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Project Number	Project Description	2019-2023 Maintenance Program				2019-2023 MIP Adopted 8/2018
		Change From 2018-2022 Plan	Des. Year	Cons. Year	Fin. Year	
MAINTENANCE PROGRAM TOTAL						
	MAINTENANCE PROGRAM TOTAL					57,375,000 PAYG
						24,250,000 SSH
						5,050,000 1/8STX
						6,545,000 CCSTX
						16,070,000 SWU
						- JOCO
						- KDOT
						- OCITY
						180,000 ERF
						1,000,000 GCR
						2,875,000 SPR
						1,136,000 SOC
						- ODF
						- PRIV
						1,400,000 OFIN
						<u>115,881,000</u>

*Indicates project costs not included in program totals

GLOSSARY OF BUDGET TERMS

Accountability	The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used.
Activity	A group of related functions performed by one or more organizational units for the purpose of satisfying a need for which the city is responsible.
Ad Valorem Tax	A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as "property taxes").
Appropriation	An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.
Assessed Valuation	The valuation placed upon real and certain personal property by the County Assessor as the basis for levying property taxes.
Assets	Resources owned by the City which have monetary value.
AV	Acronym for Assessed Valuation.
Balance Sheet	A basic financial statement that discloses the assets, liabilities, reserves and equity of specific governmental funds as of a specific date.
Balanced Budget	A budget in which resources (fund balance plus current revenues) revenues equal current expenditures. In accordance with Kansas Law, the City must adopt a balanced budget. In addition, Kansas Law restricts unallocated fund balances at year-end.
Best Management Practices (BMP)	Stormwater management practice used to prevent or control the discharge of pollutants and minimize stormwater runoff. BMPsmay include structural or non-structural solutions, a schedule of activities, prohibition of practices, maintenance procedures or other management practices.
BMP	Acronym for Best Management Practices.
Bond	A written promise to pay a specified sum of money on a specific date at a specified or variable stated interest rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used as long-term debt to pay for specific capital expenditures.
Bond Proceeds	Funds derived from the sale of bonds for the purpose of

constructing major capital infrastructure or facilities.

Bond Rating	A rating that is received from Standard & Poor's Corporation, Moody's Investors Service, Inc., and Fitch Ratings that shows the financial and economic strengths of the City.
Budget	A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given period of time. It is the primary means by which most of the expenditures and service activities of the City are controlled. Overland Park's budget is for one year.
Capital Improvements Program	A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.
Capital Project	A capital project is a project that constructs, expands or acquires a City asset, including infrastructure, facilities or large equipment.
CARS	Acronym for County Assisted Road System. CARS funding is provided by Johnson County using the motor vehicle fuel tax.
CC	Acronym for Cost Center.
CDBG	Acronym for Community Development Block Grant.
CIP	Acronym for Capital Improvements Program.
Commodities	Items of expenditures which are consumed or show a material change in their physical condition. Examples include office supplies, replacement parts and gasoline.
Contingency	A budgetary resource set aside for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted.
Cost	The amount of funding required to pay for a given program or service.
Cost Center	A division of a department which has functional responsibility for related activities within that department. For example: Street Engineering, Traffic Maintenance and Stormwater Maintenance are three Cost Centers within the Public Works Department.

Council-Manager Form of Government	An organizational structure in which the Mayor and City Council appoint an independent city manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently
County Courthouse Sales Tax	Countywide ¼-cent sales tax to fund a new courthouse facility in Johnson County. Approved by voters in 2016, the city receives a portion of this sales tax, which the City has chosen to dedicate to capital infrastructure, equipment and facilities. The tax is scheduled to sunset in 2027.
Current Revenue	Amount of money received from activity during the calendar year. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income. Current revenue excludes interfund transfers and resources from prior years (beginning fund balance).
Debt	An obligation resulting from the borrowing of money.
Debt Service	The City's obligation to pay the interest and repay the principal of all bonds and other debt instruments according to a predetermined payment schedule.
Delinquent Taxes	Taxes remaining unpaid on and after the date to which a penalty for nonpayment is attached. The unpaid balances continue to be delinquent taxes until abated, paid or converted into tax liens.
Department	An organizational unit of the City which is responsible for overall management of a group of related major governmental functions, such as Police and Public Works.
Effective Property Tax Rate	The percentage of a property's market value the owner pays in Ad Valorem property taxes each year.
Encumbrances	The commitment of appropriated funds to purchase goods or services to be delivered or performed at a future date.
Enterprise Fund	A fund used to account for self-supported services or programs. The City has two enterprise funds: the Golf Course Fund and the Soccer Operations Fund.
Equipment	Tangible property having a useful life of more than one year and used by employees in the performance of work activities.

Estimate	The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.
Expenditures	The outflow of funds paid or to be paid for assets, goods or services obtained regardless of when the expense is actually paid.
Financial Forecast	Financial forecasting is the process of projecting revenues and expenditures over a long-term period, using assumptions about economic conditions, future spending scenarios, and other salient variables. The City utilizes a long-term, five-year financial forecast.
Fiscal Year	The time period designated by the City signifying the beginning and the ending period of recording financial transactions. The City of Overland Park has specified the calendar year as its fiscal year.
Franchise Tax	A tax levied by the City on the utility companies, such as electricity, telephone, telecable and natural gas.
Full-Time Equivalent Position	A full-time position or part-time position converted to a decimal equivalent of a full-time position, based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.
Fund	An accounting entity with a self-balancing set of accounts that records all financial transactions that are segregated for specific activities or for attaining certain objectives.
Fund Balance	The difference between an entity's assets and its liabilities.
GAAP	Acronym for Generally Accepted Accounting Principles.
General Fund	The fund used to account for all of the financial resources of the City except those required to be accounted for in another fund.
General Obligation Bonds	Bonds that finance a variety of public projects, such as streets, buildings and improvements, which are backed by the full faith and credit of the City.

Generally Accepted Accounting Principles	Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements. The City's Comprehensive Annual Financial Report (CAFR) outlines adjustments needed to convert Overland Park's budget basis of accounting to a GAAP basis.
GO	Acronym for General Obligation Bonds.
Goal	A statement of broad direction, purpose or intent.
Governmental Funds	Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds, and the Debt Service Fund.
Grant	A contribution by a government or other organization to support a specific function. Grants may be classified as either categorical or block, depending upon the amount of discretion allowed to the grantee.
Infrastructure	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and of value only to the government unit.
KDOT	Acronym for Kansas Department of Transportation.
KSA	Acronym for Kansas Statutes Annotated.
Liability	Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date. This term does not include encumbrances.
Long-Term Debt	Debt with a maturity of more than one year after the date of issuance.
Mill Levy	To impose taxes for the support of governmental activities. A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.
Modified Accrual Basis	Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.
Objective	A statement of specific direction, purpose or intent based on the needs of the community and the goals established for a specific program.
OP	Acronym for the City of Overland Park.

Outside Agencies	Non-profit organizations whose activities support the Mayor and Council's priorities.
P&R	Acronym for Parks & Recreation.
Operating Budget	The portion of the budget that pertains to daily operations that provides basic governmental services within a set period of time. The operating budget contains appropriations for such expenditures as personnel, commodities and contractual services.
Pay As You Go	Funding budgeted each year in order to pay cash for capital improvements. This funding is used in lieu of issuing general obligation bonds.
PAYG	Acronym for Pay As You Go financing.
Performance Measures	Quantitative and/or qualitative objective measurement of results by a unit or program, which helps to determine effectiveness in meeting goals and objectives.
Personal Services	All costs related to compensating city employees including employee benefits costs such as contributions for retirement, social security, and health insurance. It also includes fees paid to elected officials. It does not include fees for professional or other services.
Policy	A set of plans, directions, or guidelines, which dictate City business. Policies may be directly approved and set by City Council, or they may refer to internal City policies set by the City Manager.
Priority	In relation to City projects, goals, or services, something that takes precedence or suggests particular importance.
Projects	Unique assignments having a finite time span and a deliverable; normally associated with capital improvements such as roadways, neighborhood facilities, etc.
Property Tax	Ad valorem taxes levied on both real and personal property according to the assessed valuation and the tax rate.
Resources	Total amounts available for appropriation including estimated revenues, fund transfers and beginning fund balances.
<u>Revenue</u>	All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

<u>Revenue Estimate</u>	A formal estimate of how much revenue will be earned from a specific revenue source for some future period - typically a future fiscal year.
<u>Service</u>	A public good provided to residents.
<u>Service Level</u>	The amount or scope of a given service.
<u>Source of Revenue</u>	The classification of revenues according to their source or point of origin.
<u>Special Assessment</u>	A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.
<u>Special Revenue Funds</u>	Fund type used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.
<u>Structural Balance</u>	Ongoing expenditures are matched by available ongoing resources. The City utilizes a long-term financial forecast to ensure structural balance.
<u>Transient Guest Tax</u>	The City imposes a 9% tax on transient guests occupying a room in a hotel or motel located within the City. Revenue from this tax is received into the Transient Guest Tax Fund.
<u>TGT</u>	Acronym for Transient Guest Tax.
<u>Tax Rate</u>	The amount of tax levied for each one thousand dollars of assessed valuation.
<u>Tax Rate Limit</u>	The maximum legal rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes.
<u>Use Tax</u>	Compensating Use Tax is a tax on goods from outside Kansas purchase by individual and businesses in Kansas which are used, stored or consumed in Kansas.
<u>User Charges</u>	The payment of fees for direct receipt of a public service by the party benefiting from the service.

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